NSW Health Expenses Budget

In 2013-14, the NSW Health recurrent expenses budget is $17.9 billion
Provides growth of $884 million or 5.2% over the 2012-13 revised \(^1\) expenses budget

Capital Works Program

NSW Health’s total capital works program in 2013-14 is $1.28 billion\(^2\)

\(^1\) A Revised to Budget comparison better represents the change in activity from the prior year to the Budget year. It also provides the most recent information, rather than relying on a comparison against a plan that is out dated (i.e. the prior Budget).

\(^2\) Includes capital expensing of $111.1 million

Values throughout this document have been rounded to one decimal point
NSW HEALTH

In 2013-14, the NSW Health recurrent expenditure budget is $17.9 billion, an increase of $884 million or 5.2% more than the 2012-13 revised budget.

Major priorities in 2013-14 focus on providing patients with the right care in the right place at the right time in a rapidly changing environment. Key initiatives include:

- partnering with patients, families and carers throughout the patient’s journey by clearly communicating what can be expected from admission to discharge, with progressive implementation of telephone follow-up post discharge
- expanding information services so that patients, carers and families have more information about treatment options and capacity to provide immediate feedback about their care
- improving care of the chronically ill through more community based care and reducing unnecessary hospital readmissions
- using technology to improve access to services for rural and regional patients
- providing better information about end of life care and greater community support so patients can choose to die at home rather than in a hospital
- implementing the Whole of Hospital Program to improve patient flow, reduce pressure on emergency departments and return patients to appropriate care in the community.

Major recurrent funded initiatives in 2013-14 include:

Patient Services

In 2013-14, an estimated $11 billion of NSW and Commonwealth funding will be provided for public hospital services in NSW that are funded under Activity Based Funding including acute inpatient care, emergency departments, outpatients, sub acute care and mental health services. $220 million will provide for increased activity in 2013-14 including:

- an estimated 1.23 million acute inpatient separations – a 2.8 % increase of 34,000 from 2012-13 – including additional elective surgery for 3,000 more patients
- an estimated 2.68 million emergency department attendances – a 2.6 % increase of 69,000 from 2012-13.
• **$100 million** for Local Health Districts to review and assess the models of care for those patient services, including palliative care and rehabilitation services, that were funded by the Commonwealth under the National Partnership Agreement on Hospital and Health Workforce Reform that ceases on 30 June 2013.

• **$50 million** will be allocated under the National Partnership Agreement on Treating More Public Dental Patients to increase access to public dental services for eligible patients through implementation of strategies to improve public dental services and making greater use of the private sector through provision of additional vouchers for the Oral Health Fee for Service Scheme. In addition, Aboriginal Community Controlled Health Services will continue to be engaged to increase access to dental services for Aboriginal people.

• **$30 million** for integrated care (building new partnerships with the not-for-profit and private sector to deliver better care in the community). The funding will be used to incentivise collaborations whereby Local Health Districts partner with other providers to pursue integrated approaches across primary, acute and aged care – with a distinct focus on better care in the community.

• **$14.8 million** to respond to the growth in demand for ambulance services and support staged implementation of the NSW Government’s Reform Plan for NSW Ambulance, including recommendations relating to aeromedical retrieval.

• **$12.6 million** to expand intensive care services:
  - **$7 million** for additional adult intensive care services at Liverpool, Prince of Wales, Royal North Shore, Westmead and Nepean Hospitals
  - **$4.2 million** for additional neonatal intensive care services at Nepean Hospital, Westmead Hospital and the Sydney Children’s Hospitals Network to support critically ill babies
  - **$1.4 million** for additional paediatric intensive care services for the Sydney Children’s Hospitals Network.

• **$7.3 million** to support the operating costs of new linear accelerators to be commissioned including:
  - **$2.6 million** for the Shoalhaven Cancer Care Centre at Nowra
  - **$1.8 million** for the Central Coast Regional Cancer Centre at Gosford
  - **$1.3 million** for the Central West Radiation Cancer Service at Orange
  - **$0.9 million** for the New England and North West Radiation Oncology Service at Tamworth.
  - **$0.7 million** for the Illawarra Cancer Care Centre at Wollongong

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3 Funded as part of Local Health District/Specialty Network activity
$7.1 million to support EnableNSW including:
- $2.9 million for the Home Ventilation Program to meet the high costs of providing attendant care services, equipment, repairs and maintenance for 30 eligible adults and children
- $1.5 million for the Children’s Home Ventilation Program to allow a further three children to transfer from hospital to supported care at home
- $2.7 million for the Prosthetic Limb Service to ensure prosthetic services are responsive to technological and clinical changes and improve patient outcomes through early mobilisation and a reduced risk of falls.

An additional $5 million (bringing the total annual amount to $10 million) to commence implementation of the Government’s Plan to Increase Access to Palliative Care. The Plan seeks to enhance existing palliative care services and to draw upon and expand the skills of the multi-disciplinary teams who provide such care.

An extra $1 million, bringing total funding to $3 million in 2013-14, for the third year of the Government’s commitment to boost programs to reduce drug and alcohol addiction. The funds will assist an estimated 5,000 extra patients over four years to access drug and alcohol services.

An additional $1 million for the Clinical Excellence Commission to further enhance patient safety and quality initiatives.

**Mental Health**

As part of the $1.45 billion expenditure on mental health services in 2013-14, key recurrent funded initiatives include:

- $26 million for the expansion of mental health services:
  - $9.9 million for Hornsby Hospital
  - $4.6 million for Wagga Wagga Base Hospital
  - $4.3 million for St George Hospital
  - $2.3 million for Liverpool Hospital
  - $2.1 million for Prince of Wales Hospital
  - $1.4 million for Blacktown Hospital
  - $0.9 million for Shoalhaven Hospital
  - $0.5 million for Nepean Hospital.

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4 Funded as part of Local Health District activity
• **$1.8 million** to pilot, at two sites, a model for integrated community based care and services for people with mental illness to be delivered through a non government led consortium of co-located government and non government services.

• **$1.6 million** (rising to $3.4 million per year by 2016-17) to enhance, through a staged process, access to inpatient and community based treatment and services, build clinical capacity and support regional capability to better respond early and effectively to people with eating disorders.

• **$400,000** to assist the Brain and Mind Research Institute to establish two Chairs in Depression and in Child and Youth Mental Health at the University of Sydney to engage and promote research, clinical and policy initiatives in the relevant fields of children and youth with emerging mental health disorders and mood disorder.

**Preventive Health**

• **$9.2 million** will be provided for the **Healthy Children Initiative** to support a targeted healthy eating and active living program. The program will support early intervention into childhood obesity and improving nutrition and physical activity of children across the State’s schools, childcare services and community settings. By June 2014, it is expected that 50% of all schools and childcare services in NSW and approximately 3,500 overweight children and their families will have participated in targeted programs.

• **$7.6 million** will be provided for the **Healthy Workers Initiative** including piloting workplace support services and health checks for workers at risk of type 2 diabetes and cardiovascular disease in the housing construction, manufacturing and road freight transport industries across Murrumbidgee, Central Coast and Western Sydney Local Health Districts. Broader roll-out of the initiative across other selected industries and targeting Aboriginal and Torres Strait Islander, Culturally and Linguistically Diverse, and regional workers will be the focus of implementation from early 2014.

• A further **$1 million**, bringing the total annual funding to $3 million, for the community pharmacies program to assist in the early identification of people with chronic disease.
Medical Research

Continuing to give a high priority to medical research by investing:

- **$38.2 million** in 2013-14 for the Medical Research Support Program
- **$30 million** investment in people and infrastructure to support research through the Cancer Institute NSW
- **$13 million** in the Medical Devices Seeding Fund to support the development of medical devices for improvements to treatment options and patient outcomes
- **$11.5 million** for research in population health, notably in preventable disease
- **$5.2 million** for research through the Mental Health and Drug and Alcohol Office
- **$1.2 million** for the Agency for Clinical Innovation.

Investing in the Health Workforce

More Nurses

- A further **$9.2 million** to employ 80 more clinical nurse/midwife specialist and educators as part of the Government’s third year commitment to provide 275 more positions. These positions will be located across all Local Health Districts and Specialty Health Networks.
- Thirty (30) of these positions will be dedicated to palliative care services in hospitals and the community and 50 new positions will be committed to meet local priorities including midwifery and mental health.
  - **$0.7 million** for Hunter New England Local Health District for 6.5 FTE including 3 FTE for palliative care
  - **$0.7 million** for Illawarra Shoalhaven Local Health District for 6.5 FTE including 2.5 FTE for palliative care
  - **$0.6 million** for Murrumbidgee Local Health District for 5.5 FTE including 2 FTE for palliative care
  - **$0.6 million** for Northern NSW Local Health District for 5 FTE including 2 FTE for palliative care
  - **$0.6 million** for Northern Sydney Local Health District for 5 FTE including 1.5 FTE for palliative care
  - **$0.6 million** for South Eastern Sydney Local Health District for 5.5 FTE including 2 FTE for palliative care
- $0.6 million for South Western Sydney Local Health District for 5 FTE including 2.5 FTE for palliative care
- $0.6 million for Sydney Local Health District for 5 FTE including 2 FTE for palliative care
- $0.6 million for Western NSW Local Health District for 5.5 FTE including 1.5 FTE for palliative care
- $0.6 million for Western Sydney Local Health District for 5 FTE including 2 FTE for palliative care
- $0.5 million for Central Coast Local Health District for 4.5 FTE including 1 FTE for palliative care
- $0.5 million for Southern NSW Local Health District for 4.5 FTE including 2 FTE for palliative care
- $0.4 million for Mid North Coast Local Health District for 4 FTE including 2 FTE for palliative care
- $0.3 million for Nepean Blue Mountains Local Health District for 4 FTE including 1 FTE for palliative care
- $0.3 million for Sydney Children’s Hospitals Network for 3 FTE including 1 FTE for palliative care
- $0.2 million for Far West Local Health District for 2 FTE including 1 FTE for palliative care
- $0.2 million for Justice Health and Forensic Mental Health Network for 1.5 FTE
- $0.2 million for St Vincent’s Health Network for 2 FTE including 1 FTE for palliative care.

- These nurses are experts in their fields and will be working both in the community and on the wards with patients and their families, providing information about care and treatment. In addition, they will support and mentor nurses new to clinical areas so they have the skills and knowledge to provide high standards of patient care.

Health Education and Training Institute

- $1.7 million for the Health Education and Training Institute to support further rollout of the Clinicians and Executives Team Leadership Program.
NSW Health Professionals Workforce Plan

- **$7.1 million** to continue implementation of the Health Professionals Workforce Plan (HPWP) including:
  - **$2.4 million** to fund an additional 15 positions for doctors training on the Rural Generalist Training Program bringing the total number of positions in rural NSW to 30. The Rural Generalist Training Program was an election commitment and commenced in 2012, utilising 15 of the current 30 GP Procedural Training Program positions. The Training Program provides a co-ordinated training program for doctors who want to work as GPs in a rural community and also provide services in a rural hospital. The specialties for advanced skills training reflect rural general practice workforce and service priorities (HPWP 7.1)
  - **$1.7 million** to fund a further 14 medical training places in general medicine and specialty training programs to ensure NSW has the medical specialists to meet the demand for health services into the future (HPWP 7.3)
  - **$1.4 million** for Senior Hospitalist roles in some of our busiest hospitals to coordinate the care needs of patients and improve the way hospitals manage patient care (HPWP 7.4)
  - **$900,000** to provide ongoing funding of 30 public health positions for radiography and nuclear medicine graduates to complete their compulsory pre-registration year. An initial 30 positions were funded in 2013 with 3 in nuclear medicine and 27 in radiography. The further $900,000 grows these positions into full year positions available on an annual basis for new graduates and increases the public health sector jobs to meet the allied health workforce demand (HPWP 7.4)
  - **$500,000** to progress workforce initiatives for some of NSW Health’s small but critical workforces including radiopharmacist scientists, sonography and audiology (HPWP 2.2)
  - **$200,000** to further progress career planning, advice and professional development to support the NSW Health professional workforce to plan career pathways that better align with advances in future health service and changing settings for delivering patient care (HPWP 8.1).
NSW HEALTH – STATEWIDE CAPITAL FUNDING

The Capital Works Program allocation for 2013-14 is $1.2 billion (excluding capital expensing of $111 million).

New Capital Works in 2013-14 include:

- **$29.1 million** toward the development of the Northern Beaches Health Service. 
  *Description:* A new hospital is to be built on a greenfield site at Frenchs Forest to provide a comprehensive range of acute medical and surgical services, along with maternity and paediatric services. The hospital will be designed, built and operated on behalf of NSW Health by the not-for-profit or private sector. Subacute services and an urgent care centre will be provided from the Mona Vale Hospital.

- **$9.8 million** for the whole of Government Data Centre Migration at an estimated total cost of $31.4 million.

- **$9 million** to commence the redevelopment of Kempsey District Hospital at an estimated total cost of $80 million. 
  *Description:* The Kempsey District Hospital will be redeveloped so as to provide a more contemporary health care facility through a combination of new buildings and refurbished spaces on the current Kempsey District Hospital site. The new services will provide expanded inpatient areas; emergency department and integrated care. This is a jointly funded project between the Australian and NSW Governments through the Health and Hospitals Fund.

- **$8.9 million** to commence the Lismore Hospital Stage 3A Redevelopment at an estimated total cost of $80.3 million.
  *Description:* The redevelopment and expansion of Lismore Base Hospital will enable delivery of more contemporary health care; a new and expanded Emergency Department; Renal Dialysis Unit; Ambulatory Care Unit; and, Community and Primary Health services. This is a jointly funded project between the Australian and NSW Governments through the Health and Hospitals Fund.

- **$6.8 million** to provide for planning and strategy development, and land acquisition for improved delivery of health services across the Lower Hunter, with the key focus on future requirements for a new Maitland hospital.

- **$4.5 million** for planning and new works for Sutherland car park and planning for future new works including Coffs Harbour and Westmead car parks, and the establishment of a Paediatric Intensive Care Service at the John Hunter Children’s Hospital.

- **$4 million** for the refurbishment of the Muswellbrook Hospital Emergency Department at an estimated total cost of $4 million. 
  *Description:* Reconfiguration and expansion of the Muswellbrook Hospital Emergency Department. This is funded under the Restart NSW program.
- **$2.5 million** for the Yamba Community Health Centre Development at an estimated total cost of $5.5 million.
  Description: Construction of a new Community Health Service at Yamba which will provide a range of community based and allied health services including palliative care, rehabilitation, oral health and mental health care along with a number of family and child care services. This is a jointly funded project between the Australian and NSW Governments through the Health and Hospitals Fund.

- **$2 million** to commence the establishment of the Hillston Multipurpose Service at an estimated total cost of $12 million.
  Description: Construction of a new, purpose built health service in Hillston to provide inpatient services; community health; primary health care; and, high care and low level dementia residential aged care services, to better meet the health needs of the Hillston community. This is a jointly funded project between the Australian and NSW Governments through the Health and Hospitals Fund.

- **$2 million** to commence the establishment of the Peak Hill Multipurpose Service at an estimated total cost of $12 million.
  Description: Construction of a new, purpose built health service in Peak Hill to provide inpatient care; high care residential, aged care services including respite; dementia care (low care); allied health services; and, consultation rooms for GPs and visiting specialists. This is a jointly funded project between the Australian and NSW Governments through the Health and Hospitals Fund.

- **$2 million** in planning funds for the establishment of new Multipurpose Services (Stage 5) in rural and remote New South Wales.

- **$1.1 million** for the Tamworth Hospital Gamma Camera at an estimated total cost of $1.1 million.
  Description: The replacement of a Gamma Camera for the Tamworth Rural Referral Hospital Nuclear Medicine Department at Tamworth. This is an Australian Government funded project through the Health and Hospitals Fund.

- **$895,000** to undertake the Port Macquarie Air Conditioning Substantial Government Investment Program Energy Project.

- **$500,000** for the planning of the expansion of the Wollongong Emergency Department and Ambulatory Care Centre.
  Description: Additional capacity will be provided in the Emergency Department to respond to increasing demand and the role of the hospital as a regional service. The project will also deliver additional acute ambulatory treatment spaces to complement the increase in theatre capacity being achieved with the Integrated Elective Surgical Service project.

- **$500,000** for Northern NSW (Byron Bay) - Planning.
Works in Progress in 2013-14 include:

**Ambulance Service of NSW**
- **$8.9 million** to continue the Fleet Replacement Program at an estimated total cost of $41.5 million.
- **$5.1 million** to continue the Medical Equipment Replacement Program at an estimated total cost of $17.8 million.
- **$3 million** to continue upgrading Ambulance Service Radio Network Infrastructure at an estimated total cost of $14.9 million.
- **$2 million** to continue the development of the new Albury Ambulance Station at an estimated total cost of $4 million.
- **$2 million** for ICT Technology Infrastructure at an estimated total cost of $28 million.
- **$1.8 million** to continue the Technology Infrastructure Upgrade at an estimated total cost of $7.2 million.
- **$1.8 million** to commence construction of the new Bega Ambulance Station at an estimated total cost of $2.9 million.

**Central Coast Local Health District**
- **$50,000** to complete the refurbishment of the Woy Woy Rehabilitation facility at an estimated total cost of $5 million.

**Hunter New England Local Health District**
- **$77.5 million** to continue with the development of the Tamworth Stage 2 Redevelopment at an estimated total cost of $220 million. This is a jointly funded project between the Australian and NSW Governments through the Health and Hospitals Fund.
- **$1.6 million** to complete the Raymond Terrace HealthOne at an estimated total cost of $15.2 million.
- **$1.1 million** for cyclical maintenance at Newcastle Mater Hospital.
- **$108,000** to complete the Werris Creek Multipurpose Service at an estimated total cost of $10.2 million.

**Illawarra Shoalhaven Local Health District**
- **$45.8 million** to continue the development of the Wollongong Hospital Elective Surgery Unit at an estimated total cost of $86.1 million.
- **$11.5 million** to continue work on the Wollongong Hospital Car Park expansion at an estimated total cost of $27.8 million.
• **$4.1 million** to complete the construction of the new Shoalhaven Regional Cancer Centre at Nowra at an estimated total cost of $32.8 million. This is a jointly funded project between the Australian and NSW Governments through the Health and Hospitals Fund.

• **$3.2 million** to progress the planning works for the Illawarra Hospitals Upgrade (Shellharbour/Shoalhaven).

• **$22,000** to complete the Wollongong Teaching and Training Accommodation at an estimated total cost of $5 million.

**Mid North Coast Local Health District**

• **$59.5 million** to continue the Port Macquarie Base Hospital Expansion project at an estimated total cost of $110 million. This is a jointly funded project between the Australian and NSW Governments through the Health and Hospitals Fund.

**Murrumbidgee Local Health District**

• **$42.1 million** to continue the joint State and Commonwealth funded Wagga Wagga Base Hospital Redevelopment at an estimated total cost of $270.1 million.

• **$2.9 million** to complete the construction of the new Lockhart Multipurpose Service at an estimated total cost of $8 million.

**Nepean Blue Mountains Local Health District**

• **$2.3 million** to continue work on the Nepean Hospital Car Park expansion at an estimated total cost of $23.1 million.

• **$879,000** to complete construction of the Nepean Hospital Redevelopment Stage 3A at an estimated total cost of $46.8 million. This is a jointly funded project between the Australian and NSW Governments through the Health and Hospitals Fund.

**Northern NSW Local Health District**

• **$2 million** to complete the Lismore Base Hospital Interim Emergency Department Upgrade at a total cost of $3 million.

**Northern Sydney Local Health District**

• **$81.8 million** to continue the construction of the Royal North Shore Hospital Clinical Services Building at an estimated total cost of $144.4 million.

• **$52.1 million** to complete the Royal North Shore Public Private Partnership Redevelopment at an estimated total cost of $721.7 million.

• **$40.6 million** to continue the Hornsby Ku-ring-gai Hospital Stage 1 Redevelopment at an estimated total cost of $120 million.

• **$5.4 million** for cyclical maintenance at Royal North Shore Hospital.
$3.1 million to continue the development of the Graythwaite Rehabilitation Centre at Ryde Hospital at an estimated total cost of $35.2 million.

$2.2 million to continue the Royal North Shore Hospital Community Health Services Redevelopment at an estimated total cost of $162.3 million.

$450,000 to continue the Hornsby Hospital Adult Acute and Child/Adolescent Mental Health Unit at an estimated total cost of $33.6 million.

South Eastern Sydney Local Health District

$19.6 million to continue the Emergency Department upgrade at St George Hospital at an estimated total cost of $39 million.

$18.9 million to continue work on the Comprehensive Cancer and Blood Disorder Unit at Prince of Wales Hospital at an estimated total cost of $76.6 million.

$75,000 to complete the construction of the Prince of Wales Mental Health Intensive Care Unit at an estimated total cost of $13.4 million.

Southern NSW Local Health District

$32.8 million to commence construction of the South East Regional Hospital at Bega at an estimated total cost of $170.1 million. This is a jointly funded project between the Australian and NSW Governments through the Health and Hospitals Fund.

South Western Sydney Local Health District

$49.8 million to continue work on the Campbelltown Hospital Redevelopment at an estimated total cost of $139.1 million.

Sydney Children’s Hospitals Network

$75,000 to complete construction of the Child/Adolescent Mental Health Unit at Sydney Children’s Hospital at an estimated total cost of $27.7 million.

Sydney Local Health District

$39.9 million to continue work on the Missenden Mental Health Unit at Royal Prince Alfred Hospital at an estimated total cost of $67 million.

Western NSW Local Health District

$35.8 million to continue the construction of Stage 1 and 2, acute services redevelopment at Dubbo Base Hospital at an estimated total cost of $79.8 million. This is a jointly funded project between the Australian and NSW Governments through the Health and Hospitals Fund.

$12.6 million to progress works in the Lachlan Health Service, at the Parkes and Forbes Hospitals.
$2.8 million to complete the construction of the new Multipurpose Service at Gulgong at an estimated total cost of $7 million.

$2.5 million for cyclical maintenance at Orange Base Hospital.

Western Sydney Local Health District

$71.1 million to continue construction of the Blacktown Mount Druitt Hospital Expansion Stage 1 at an estimated total cost of $270 million.

$11.2 million to continue work on the Blacktown Hospital Car Park expansion at an estimated total cost of $24.2 million.

Justice Health and Forensic Mental Health Network

$231,000 for Long Bay Forensic Hospital Cyclical Maintenance.

NSW Health Pathology Service

$2.6 million to progress the refurbishment of the Division of Analytical Laboratories at an estimated total cost of $4.3 million.

Statewide Works in Progress

$144.9 million to continue with the Information and Communication Technology program at an estimated total cost of $709 million.

$66.1 million to complete the COAG Capital Initiatives – Subacute Beds Guarantee at an estimated total cost of $191.7 million, which will provide 462 beds across NSW.

$17 million to complete the COAG Capital Initiatives – Emergency Department Program at an estimated total cost of $72.5 million.

$6.5 million to complete the COAG Capital Initiatives – Flexible Capital Program at an estimated total cost of $49.2 million.

$1.3 million for HealthOne and Integrated Primary Health Care Centres at Bulahdelah and Cranebrook.

$800,000 to complete the COAG Capital Initiatives - Elective Surgery Program at an estimated total cost of $40.3 million.

$1 million for Statewide Planning and Asset Maintenance.

Minor Works

$121.7 million for Minor Works in Progress.

Local Initiatives

$70 million for Local Health Districts’ Local Initiative projects in 2013-14.