2011 YourSay Workplace Survey

Facility Report



Clinical Education and Training Institute

This Report

This report provides Clinical Education and Training Institute with data from the 2011 YourSay Workplace Survey. It summarises staff views and presents comparative data to help put the results into perspective.

Response Rates

The Actual Responses gives the total number of valid surveys that were returned for this facility.

The Estimated Response Rate quoted in this report is an estimate only, based on Full Time Equivalent (FTE) staff as at 27 April 2011. This figure does not include contractors, agency staff and volunteers, nor does it account for staff on secondment or extended leave, hence the estimated response rate is not accurate.

The final estimated response rates have been weighted to account for our part-time and temporary staff.

The estimated response rates for individual facilities cannot be provided where the actual number of surveys received exceeded the nominated FTE for that facility. This error could be from an incorrect FTE value being used and/or errors in self selection when completing the survey.

Confidence Intervals

Confidence intervals have been calculated on the total facility responses (within a 5% error rating). If the CI is less than 5% these responses are a representative sample of this facility population.

If the CI is greater than 5% these responses are a snapshot of the views of staff at this facility, as opposed to being a representative sample.

Results

Where results are shown as positive percentages (% Positive), these are calculated by adding together positive responses ("Strongly Agree" + "Agree") and dividing by the number of respondents which answered the question.

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Therefore in some instances, results may not total 100%.

Please see the Guide to using this report for further information

Comparative data

Comparative data is the average % positive score achieved from all NSW Health organisations that participated in the 2011 Workplace Survey.

Anonymity

It is ORC International's practice not to allow the breakdown of groups to the extent where the anonymity of individuals may be compromised. Results for teams with less than ten will not receive an individual report. However, their data will still contribute to the scores for their group and the organisation overall.

Summary responses for each question by demographic data is not provided where there are less than ten respondents from each demographic.

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31

ACTUAL RESPONSES

**

17% Confidence Interval

ESTIMATED RESPONSE RATE

63%

ENGAGEMENT INDEX

58%

WORKPLACE CULTURE INDEX



Employee Engagement Index

The Engagement Index is a measure of respondent's commitment to the organisation they work for. Engagement goes beyond satisfaction and can be defined as employees' willingness to invest their personal effort in the success of the organisation.

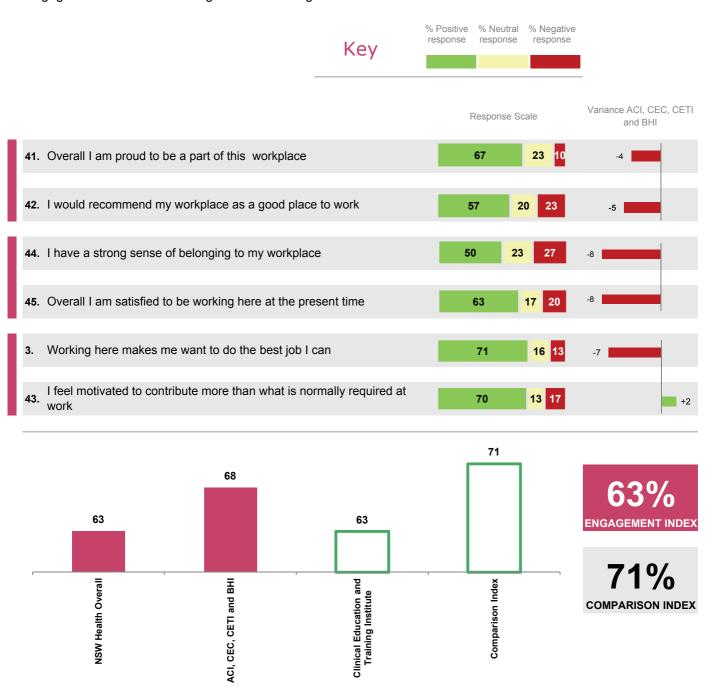
The three elements of Employee Engagement

Say Strongly advocating the organisation

Stay An emotional commitment to the organisation and a desire to stay

Strive Providing sustained additional effort in line with organisational goals

The following six questions have been identified as being most aligned to Employee Engagement. The Engagement Index is an average of the following scores:



Employee Workplace Culture Index

The Workplace Culture Index is a measure statistically constructed based on the NSW Health Workplace Culture Framework.

The following fifteen questions have been identified as being most aligned to Workplace Culture. The Workplace Culture Index is an average of the following scores:



Drivers of Engagement

A statistical technique known as Key Driver Analysis (KDA) has been used to help focus on those aspects of working for this organisation which have the greatest impact on Employee Engagement. The dashboard below shows the questions with the greatest impact on Employee Engagement for ACI, CEC, CETI and BHI overall. These questions are not necessarily the lowest performers, rather the questions having the greatest impact on engagement for ACI, CEC, CETI and BHI as a whole.

The questions derived from the KDA should be used to guide the action planning process following the survey, as taking effective action in these areas should have a positive impact on Employee Engagement. This information should also be used in conjunction with the rest of the questions included in the survey.

The questions are listed below in descending order of greatest impact on engagement.

Drivers of Employee Engagement	Impact (on Employee Engagement)	% Positive	ACI, CEC, CETI and BHI % positive	NSW Health Overall % positive
At my workplace I am able to positively influence the way we 6. do things at work, including how we work with each other and how we behave	Greatest	68	66	54
12. I believe I am valued for what I can offer at my workplace		68	72	58
14. Staff are treated respectfully regardless of their job		74	71	55
36. My work environment allows me to deliver the best possible services (patient care or support services)		57	58	54
My line manager recognises and acknowledges when I have done my job well		77	77	60
The senior managers at my workplace lead by example in creating a positive workplace		45	50	34

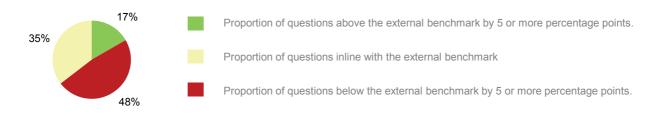
Highlights and Lowlights

This section shows the three highest scoring sections and five highest scoring questions (Highlights). It also shows the three lowest scoring sections and the five lowest scoring questions (Lowlights).

Highlights	
Sections	% Positive
Being valued	71
Your Team	71
Training and Development Opportunities	67
Questions	% Positive
8. In my team we generally acknowledge one another's efforts and achievements	81
2. I feel I am able to suggest ideas to improve our ways of doing things	81
26. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	77
15d. My line manager treats me with respect	77
15a. My line manager recognises and acknowledges when I have done my job well	77
Lavulialita	
Lowlights	
Sections	% Positive
Senior Managers	43
Work Environment	54
Service Delivery	54
Questions	% Positive
4. Too many approvals are required for routine decisions*	16
40. At my workplace we are too focused on monitoring rather than delivering services*	34
46. Overall, I believe the culture at my workplace has improved in the last 12 months	34
18a. The senior managers at my workplace are aware of the issues I face in my job	40
18b. The senior managers at my workplace have a clear direction for the future	41

This section shows comparisons between Clinical Education and Training Institute and the Australian and International Health Sector comparisons. The comparative data has been drawn from random sampling of 1,065 Australian, 376 UK and 468 Canadian health care employees in both the public and private sectors.

Please see the Guide to using this report for further information

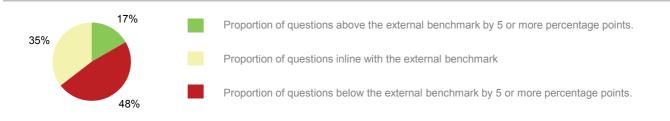


International Health Sector benchmark % Positive % Positive +11 23. I think it is safe to speak up and challenge the way things are done 68 +10 22. I have a say in decisions which affect my work 58 15a. My line manager recognises and acknowledges when I have done my job well 77 +9 14. Staff are treated respectfully regardless of their job 74 +9 71 13. In my workplace, we recognise our successes and innovations +8 2. I feel I am able to suggest ideas to improve our ways of doing things 81 At my workplace we are too focused on monitoring rather than delivering 34 services* 8. In my team we generally acknowledge one another's efforts and achievements 81 +5 The people I work with are willing to help each other even if this means doing 77 something outside their usual job 16. I receive regular and constructive feedback on my performance 58 43. I feel motivated to contribute more than what is normally required at work 70 At my workplace I am able to positively influence the way we do things at work, 68 including how we work with each other and how we behave 21. I am kept well informed about what is happening in my workplace 61

Variance from Australian and

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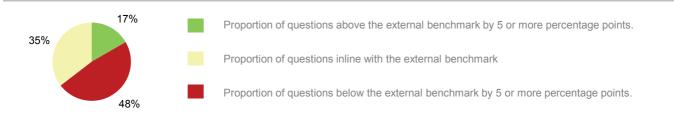


Variance from Australian and International Health Sector % Positive benchmark % Positive

9.	People in my team are honest and open	74	+3
10.	My team resolves conflict quickly when it arises	65	+3
15d.	My line manager treats me with respect	77	+2
19.	There is a positive relationship between senior management and staff in my workplace	45	+1
15b.	My line manager treats all staff in my team fairly	65	+1
26.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	77	0
4.	Too many approvals are required for routine decisions*	16	0
18c.	The senior managers at my workplace lead by example in creating a positive workplace	45	0
17.	Overall, I have confidence in the decisions made by my line manager	65	0
11.	Morale is good in my team	58	-1
12.	I believe I am valued for what I can offer at my workplace	68	-1
20.	Overall, I have confidence in the decisions made by my senior managers	43	-3
39.	Our objectives/work plans help us to deliver a quality service	67	-5

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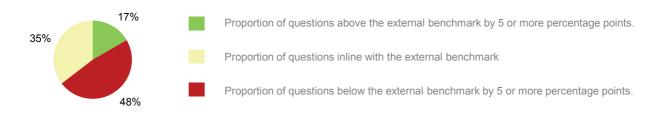


Variance from Australian and International Health Sector % Positive benchmark % Positive

38.	My team's objectives/work plans are clearly outlined	67	-5
5.	I have sufficient control over my work so I can do my job well	65	-5
28.	I have confidence in the processes that my workplace uses to resolve staff conflict	48	-6
31.	Reasonable expectations are placed on staff according to their position	55	-6
46.	Overall, I believe the culture at my workplace has improved in the last 12 months	34	-7
3.	Working here makes me want to do the best job I can	71	-7
32.	My workplace is proactive in minimising potential violence/abuse from patients or visitors	66	-7
18b.	The senior managers at my workplace have a clear direction for the future	41	-9
27.	I am encouraged to take opportunities to learn new skills and have new experiences	58	-9
18a.	The senior managers at my workplace are aware of the issues I face in my job	40	-9
15c.	My line manager ensures that when issues are raised in the team, they are addressed	55	-9
42.	I would recommend my workplace as a good place to work	57	-9
45.	Overall I am satisfied to be working here at the present time	63	-10

This section shows comparisons between Clinical Education and Training Institute and the Australian and International Health Sector comparisons. The comparative data has been drawn from random sampling of 1,065 Australian, 376 UK and 468 Canadian health care employees in both the public and private sectors.

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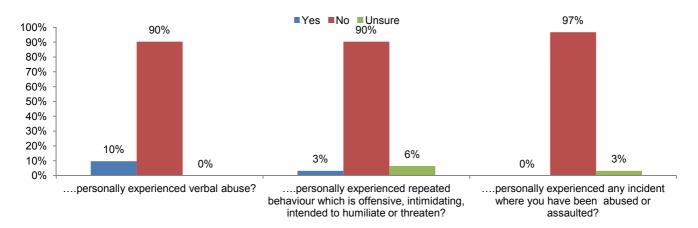


Variance from Australian and International Health Sector benchmark % Positive % Positive 24. Where I work, we share the lessons learnt when mistakes are made 55 -10 41. Overall I am proud to be a part of this workplace 67 -10 My work environment allows me to deliver the best possible services (patient care 57 or support services) 25. I have received the appropriate training and development to do my job effectively 65 29. I am able to achieve a healthy work/life balance most of the time 55 30. There are mechanisms in place to support me if I experience stress or pressure 45 -17 44. I have a strong sense of belonging to my workplace 50 1. My job makes good use of my skills and abilities 68 37. In my workplace patient safety is at the centre of all decision making 44 -28

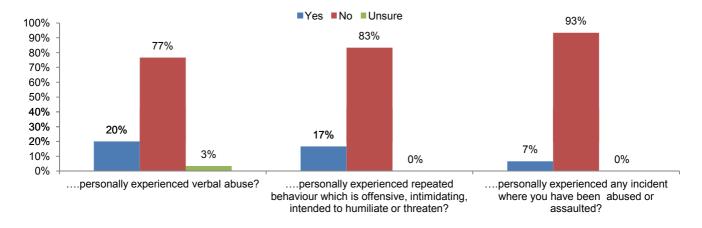
Inappropriate Behaviour

This sections shows the results to questions asked regarding Inappropriate Behaviour.

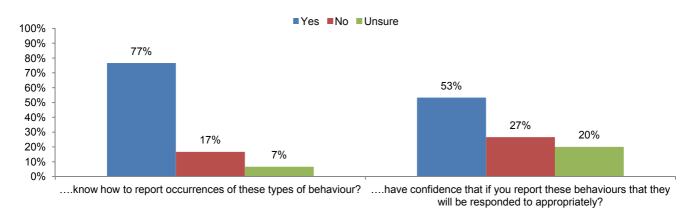
33. In the last three (3) months have you.....



34. In the last twelve (12) months, have you....



35. Do you currently....



This section shows the breakdown of responses to each question.

Ke	У
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Key

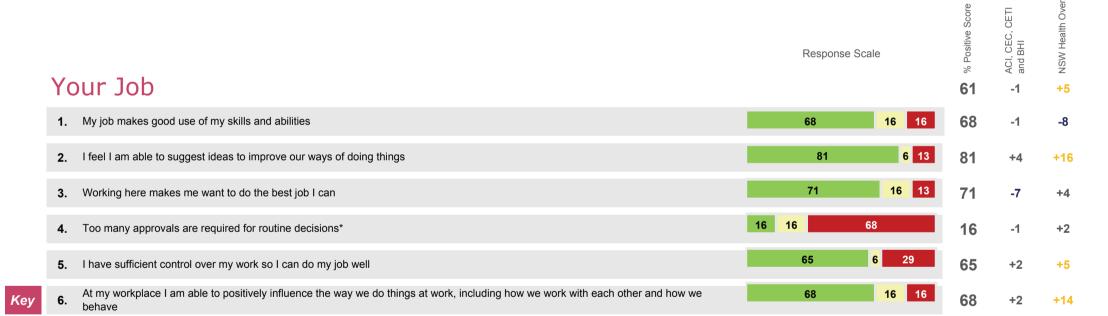
A question identified as being a key driver of employee engagement

% Positive response % Neutral response response response

At least 5% greater than comparator

At least 5% less than comparator

% Positive Variance Compared to:



This section shows the breakdown of responses to each question.

Key	Y
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Key

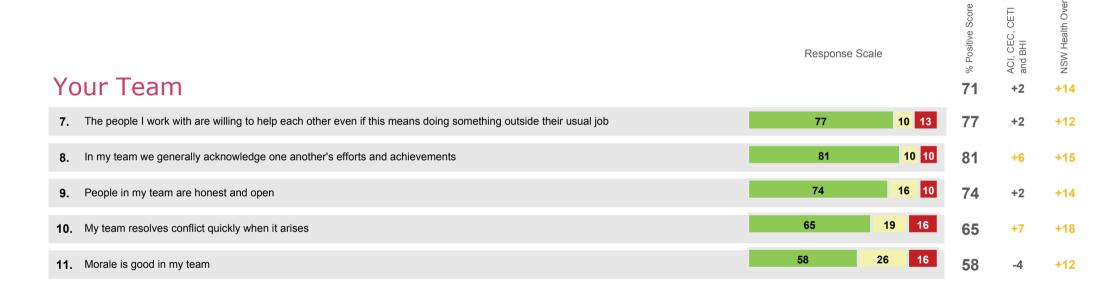
A question identified as being a key driver of employee engagement

% Positive response % Neutral response response response

At least 5% greater than comparator

At least 5% less than comparator

% Positive Variance Compared to:



This section shows the breakdown of responses to each question.

14. Staff are treated respectfully regardless of their job

Vov						
Key A question identified as being a key driver of employee engagement	% Positive response	% Neutral response	% Negative response		ast 5% great comparato least 5% les comparato	or ss than
						ve Variance pared to:
Reing valued		Response Scal	е	% Positive Score	ACI, CEC, CETI and BHI	NSW Health Overall
Being valued				71	-1	+17
Key 12. I believe I am valued for what I can offer at my workplace		68	10 23	68	-4	+10
13. In my workplace, we recognise our successes and innovations		71	19 10	71	-3	+21

74

This section shows the breakdown of responses to each question.

Key

Key

A question identified as being a key driver of employee engagement

% Positive response % Neutral % Negative response response

Response Scale

ative At least 5% greater than comparator

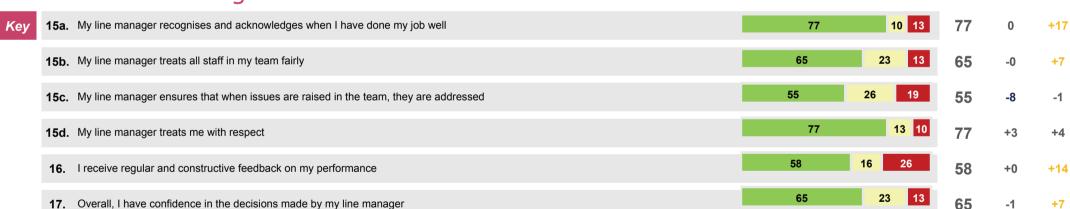
At least 5% less than comparator

ACI, CEC, CETI and BHI

% Positive Score

% Positive Variance Compared to:

Your Line Manager



This section shows the breakdown of responses to each question.

K	e	У	
		,	

Key

A question identified as being a key driver of employee engagement

% Positive response % Neutral % Negative response response

gative At least 5% greater than comparator

At least 5% less than comparator

% Positive Variance Compared to:



This section shows the breakdown of responses to each question.

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A question identified as being a key driver of employee engagement



Response Scale

At least 5% greater than

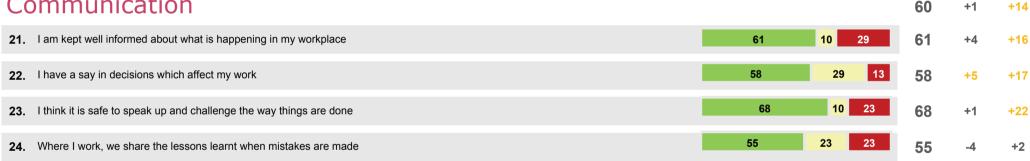
At least 5% less than comparator

ACI, CEC, CETI and BHI

% Positive Score

% Positive Variance Compared to:





This section shows the breakdown of responses to each question.

	K	e	У	
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Key

A question identified as being a key driver of employee engagement



At least 5% greater than

At least 5% less than comparator

% Positive Variance Compared to:

Training and Development Opportunities

% Positive Score **ACI, CEC, CETI and BHI

77

+2

-5

-3

+3

Training and Bevelopment opportunities

25. I have received the appropriate training and development to do my job effectively

I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work

27. I am encouraged to take opportunities to learn new skills and have new experiences

	65	19 16	
l	77	16 6	
	58	23 19	

Response Scale

This section shows the breakdown of responses to each question.

K	e	V
	_	7

Key

A question identified as being a key driver of employee engagement

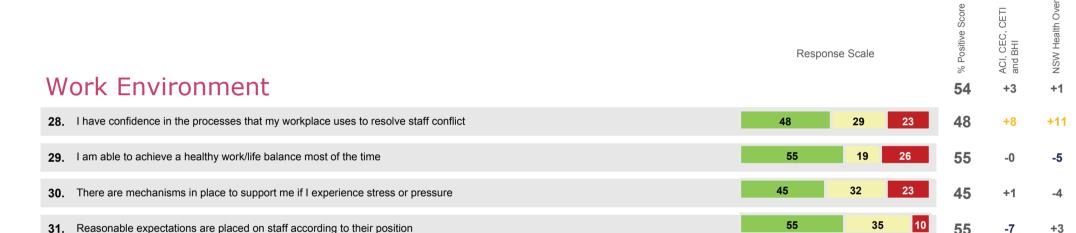
32. My workplace is proactive in minimising potential violence/abuse from patients or visitors

% Positive response % Neutral response response

At least 5% greater than comparator

At least 5% less than comparator

% Positive Variance Compared to:



This section shows the breakdown of responses to each question.

Key

Kev

A question identified as being a key driver of employee engagement

At least 5% greater than

At least 5% less than comparator

ACI, CEC, CETI and BHI

% No

% Unsure

response

% Yes

Note: Questions 33, 34 and 35 below use a scale of Yes, No and Unsure. Questions 33 and 34 questions are negatively worded, therefore the positive score is taken as those who responded 'No', the negative score as those who responded 'Yes' and those who responded 'Unsure' are not included in score calcuations. Question 35 is positively worded, therefore positive is 'Yes', negative is 'No'.

% Positive Variance Compared to:

Inappropriate Behaviour



This section shows the breakdown of responses to each question.

|--|

Key

A question identified as being a key driver of employee engagement

% Positive response % Neutral response response response

Response Scale

At least 5% greater than comparator

At least 5% less than comparator

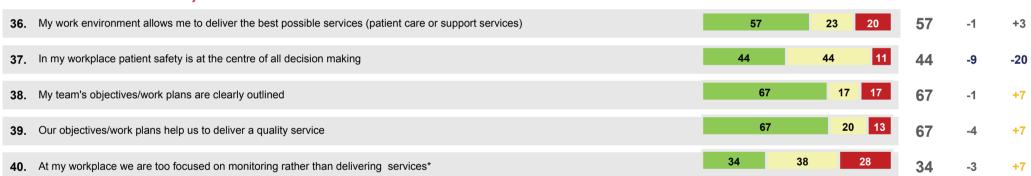
ACI, CEC, CETI and BHI

% Positive Score

% Positive Variance Compared to:

Service Delivery





This section shows the breakdown of responses to each question.

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Key

A question identified as being a key driver of employee engagement

% Positive response % Neutral response response response

Response Scale

At least 5% greater than

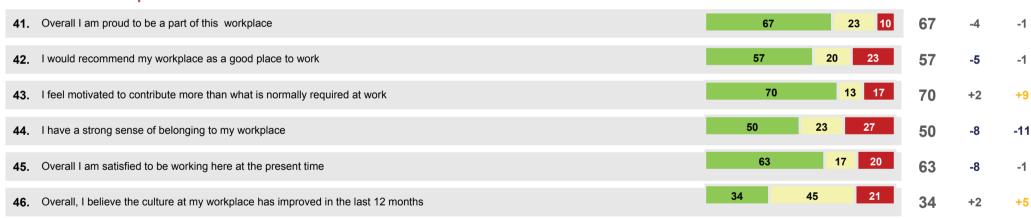
At least 5% less than comparator

ACI, CEC, CETI and BHI

% Positive Score

% Positive Variance Compared to:





Key At least 5% greater than overall score			At least !	5% less th	an overall	score		(r)	Where g	roup has le	ess than 1	0 respond	ents
							Ro	ole					
	Overall	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Patient Support Services	Maintenance and Trades	Other
Respondents	31	-	-	-	13	-	-	-	-	-	-	-	-
Employee Engagement Index	63	(r)	(r)	(r)	49	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
Your Job	61	(r)	(r)	(r)	51	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
1. My job makes good use of my skills and abilities	68	(r)	(r)	(r)	62	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
2. I feel I am able to suggest ideas to improve our ways of doing things	81	(r)	(r)	(r)	69	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
3. Working here makes me want to do the best job I can	71	(r)	(r)	(r)	54	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
4. Too many approvals are required for routine decisions*	16	(r)	(r)	(r)	8	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
5. I have sufficient control over my work so I can do my job well	65	(r)	(r)	(r)	62	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	68	(r)	(r)	(r)	54	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

Key At least 5% greater than overall score			At least 5	5% less tha	an overall	score		(r)	Where gi	oup has le	ess than 10) responde	ents				
		Manage Staff Management Responsibility								Employment Status							
	Overall	Yes	o Z	Front line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor				
Respondents	31	10	18	-	-	-	-	22	-	-	-	-	-				
Employee Engagement Index	63	58	70	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)				
Your Job	61	53	69	(r)	(r)	(r)	(r)	58	(r)	(r)	(r)	(r)	(r)				
1. My job makes good use of my skills and abilities	68	50	78	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)				
2. I feel I am able to suggest ideas to improve our ways of doing things	81	80	83	(r)	(r)	(r)	(r)	82	(r)	(r)	(r)	(r)	(r)				
3. Working here makes me want to do the best job I can	71	70	78	(r)	(r)	(r)	(r)	73	(r)	(r)	(r)	(r)	(r)				
4. Too many approvals are required for routine decisions*	16	0	28	(r)	(r)	(r)	(r)	5	(r)	(r)	(r)	(r)	(r)				
5. I have sufficient control over my work so I can do my job well	65	50	72	(r)	(r)	(r)	(r)	59	(r)	(r)	(r)	(r)	(r)				
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	68	70	72	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)	(r)	(r)				

Key At least 5% greater than overall score			At least	5% less th	nan overa	all score			(r)	Where g	roup has	less than	10 respo	ndents
			Gende	r	Lei	ngth of	ce at N	SW Hea	alth	Ler	Service nt Role			
	Overall	Male	Female	Prefer not to say	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 2 years	At least 2 years but not more than 5 years	At least 5 and not more than 10 years	At least 10 years or more
Respondents	31	-	21	-	-	-	-	-	-	-	19	-	-	-
Employee Engagement Index	63	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)
Your Job	61	(r)	62	(r)	(r)	(r)	(r)	(r)	(r)	(r)	70	(r)	(r)	(r)
1. My job makes good use of my skills and abilities	68	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)
2. I feel I am able to suggest ideas to improve our ways of doing things	81	(r)	81	(r)	(r)	(r)	(r)	(r)	(r)	(r)	84	(r)	(r)	(r)
3. Working here makes me want to do the best job I can	71	(r)	76	(r)	(r)	(r)	(r)	(r)	(r)	(r)	84	(r)	(r)	(r)
4. Too many approvals are required for routine decisions*	16	(r)	14	(r)	(r)	(r)	(r)	(r)	(r)	(r)	21	(r)	(r)	(r)
5. I have sufficient control over my work so I can do my job well	65	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	68	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	84	(r)	(r)	(r)

Key At least 5% greater than overall score			At least 5	5% less th	an overall	score		(r)	Where g	roup has le	ess than 1	0 respondents
						Age (Group					
	Overall	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say	
Respondents	31	-	-	-	-	-	-	-	-	-	-	
Employee Engagement Index	63	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
Your Job	61	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
1. My job makes good use of my skills and abilities	68	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
2. I feel I am able to suggest ideas to improve our ways of doing things	81	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
3. Working here makes me want to do the best job I can	71	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
4. Too many approvals are required for routine decisions*	16	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
5. I have sufficient control over my work so I can do my job well	65	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	68	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	

Key At least 5% greater than overall score			At least 5	5% less th	an overall	score		(r)	Where g	roup has I	ess than 1	0 respond	ents
							Ro	ole					
	Overall	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Patient Support Services	Maintenance and Trades	Other
Respondents	31	-	-	-	13	-	-	-	-	-	-	-	-
Employee Engagement Index	63	(r)	(r)	(r)	49	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
Your Team	71	(r)	(r)	(r)	77	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
7. The people I work with are willing to help each other even if this means doing something outside their usual job	77	(r)	(r)	(r)	77	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
8. In my team we generally acknowledge one another's efforts and achievements	81	(r)	(r)	(r)	85	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
9. People in my team are honest and open	74	(r)	(r)	(r)	85	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
10. My team resolves conflict quickly when it arises	65	(r)	(r)	(r)	85	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
11. Morale is good in my team	58	(r)	(r)	(r)	54	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

Key At least 5% greater than overall score			At least 5	5% less tha	ın overall s	score		(r)	Where gi	roup has le	ess than 10) responde	ents
		Manag	e Staff	Manag	ement	Respon	sibility		En	nployme	ent Sta	tus	
	Overall	Yes	NO	Front line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor
Respondents	31	10	18	-	-	-	-	22	-	-	-	-	-
Employee Engagement Index	63	58	70	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)
Your Team	71	70	79	(r)	(r)	(r)	(r)	73	(r)	(r)	(r)	(r)	(r)
7. The people I work with are willing to help each other even if this means doing something outside their usual job	77	80	83	(r)	(r)	(r)	(r)	77	(r)	(r)	(r)	(r)	(r)
8. In my team we generally acknowledge one another's efforts and achievements	81	90	83	(r)	(r)	(r)	(r)	82	(r)	(r)	(r)	(r)	(r)
9. People in my team are honest and open	74	70	83	(r)	(r)	(r)	(r)	77	(r)	(r)	(r)	(r)	(r)
10. My team resolves conflict quickly when it arises	65	60	72	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)	(r)	(r)
11. Morale is good in my team	58	50	72	(r)	(r)	(r)	(r)	59	(r)	(r)	(r)	(r)	(r)

Key At least 5% greater than overall score			At least	5% less th	nan over	all score			(r)	Where g	group has	less than	10 respo	ondents
			Gende	r	Le	ngth of	Servi	ce at N	SW Hea	alth	Ler	e in		
	Overall	Male	Female	Prefer not to say	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 2 years	At least 2 years but not more than 5 years	At least 5 and not more than 10 years	At least 10 years or more
Respondents	31	-	21	-	-	-	-	-	-	-	19	-	-	-
Employee Engagement Index	63	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)
Your Team	71	(r)	82	(r)	(r)	(r)	(r)	(r)	(r)	(r)	88	(r)	(r)	(r)
7. The people I work with are willing to help each other even if this means doing something outside their usual job	77	(r)	90	(r)	(r)	(r)	(r)	(r)	(r)	(r)	100	(r)	(r)	(r)
8. In my team we generally acknowledge one another's efforts and achievements	81	(r)	90	(r)	(r)	(r)	(r)	(r)	(r)	(r)	100	(r)	(r)	(r)
9. People in my team are honest and open	74	(r)	86	(r)	(r)	(r)	(r)	(r)	(r)	(r)	89	(r)	(r)	(r)
10. My team resolves conflict quickly when it arises	65	(r)	71	(r)	(r)	(r)	(r)	(r)	(r)	(r)	74	(r)	(r)	(r)
11. Morale is good in my team	58	(r)	71	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)

Key At least 5% greater than overall score			At least 5	5% less tha	an overall	score		(r)	Where gi	roup has le	ess than 1	0 respondents
						Age (Group					
	Overall	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say	
Respondents	31	-	-	-	-	-	-	-	-	-	-	
Employee Engagement Index	63	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
Your Team	71	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
7. The people I work with are willing to help each other even if this means doing something outside their usual job	77	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
8. In my team we generally acknowledge one another's efforts and achievements	81	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
9. People in my team are honest and open	74	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
10. My team resolves conflict quickly when it arises	65	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
11. Morale is good in my team	58	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	

Key At least 5% greater than overall score			At least !	5% less th	an overall	score		(r)	Where gi	oup has l	ess than 1	0 respond	ents
							Ro	ole					
	Overall	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Patient Support Services	Maintenance and Trades	Other
Respondents	31	-	-	-	13	-	-	-	-	-	-	-	-
Employee Engagement Index	63	(r)	(r)	(r)	49	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
Being valued	71	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
12. I believe I am valued for what I can offer at my workplace	68	(r)	(r)	(r)	69	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
13. In my workplace, we recognise our successes and innovations	71	(r)	(r)	(r)	62	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
14. Staff are treated respectfully regardless of their job	74	(r)	(r)	(r)	69	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

Key At least 5% greater than overall score	At least 5% less than overall score								Where group has less than 10 respondents						
		Manage Staff Management Responsibility							Employment Status						
	Overall	Yes	No	Front line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor		
Respondents	31	10	18	-	-	-	-	22	-	-	-	-	-		
Employee Engagement Index	63	58	70	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)		
Being valued	71	57	83	(r)	(r)	(r)	(r)	71	(r)	(r)	(r)	(r)	(r)		
12. I believe I am valued for what I can offer at my workplace	68	50	83	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)	(r)	(r)		
13. In my workplace, we recognise our successes and innovations	71	60	78	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)	(r)	(r)		
14. Staff are treated respectfully regardless of their job	74	60	89	(r)	(r)	(r)	(r)	77	(r)	(r)	(r)	(r)	(r)		

Key At least 5% greater than overall score		At least 5% less than overall score							(r) Where group has less than 10 respondents						
			Gende	r	Lei	ngth of	Servi	ce at N	SW Hea	alth	Ler	e in			
	Overall	Male	Female	Prefer not to say	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 2 years	At least 2 years but not more than 5 years	At least 5 and not more than 10 years	At least 10 years or more	
Respondents	31	-	21	-	-	-	-	-	-	-	19	-	-	-	
Employee Engagement Index	63	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)	
Being valued	71	(r)	75	(r)	(r)	(r)	(r)	(r)	(r)	(r)	86	(r)	(r)	(r)	
12. I believe I am valued for what I can offer at my workplace	68	(r)	76	(r)	(r)	(r)	(r)	(r)	(r)	(r)	84	(r)	(r)	(r)	
13. In my workplace, we recognise our successes and innovations	71	(r)	76	(r)	(r)	(r)	(r)	(r)	(r)	(r)	84	(r)	(r)	(r)	
14. Staff are treated respectfully regardless of their job	74	(r)	71	(r)	(r)	(r)	(r)	(r)	(r)	(r)	89	(r)	(r)	(r)	

Key At least 5% greater than overall score				5% less th	an overall	(r)	Where group has less than 10 responder						
		Age Group											
	Overall	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say		
Respondents	31	-	-	-	-	-	-	-	-	-	-		
Employee Engagement Index	63	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)		
Being valued	71	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)		
12. I believe I am valued for what I can offer at my workplace	68	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)		
13. In my workplace, we recognise our successes and innovations	71	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)		
14. Staff are treated respectfully regardless of their job	74	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)		

Key At least 5% greater than overall score		At least 5% less than overall score (r) Where group has less than 10 respondents											ents	
		Role												
	Overall	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Patient Support Services	Maintenance and Trades	Other	
Respondents	31	-	-	-	13	-	-	-	-	-	-	-	-	
Employee Engagement Index	63	(r)	(r)	(r)	49	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
Your Line Manager	66	(r)	(r)	(r)	54	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
15a. My line manager recognises and acknowledges when I have done my job well	77	(r)	(r)	(r)	62	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
15b. My line manager treats all staff in my team fairly	65	(r)	(r)	(r)	54	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
15c. My line manager ensures that when issues are raised in the team, they are addressed	55	(r)	(r)	(r)	46	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
15d. My line manager treats me with respect	77	(r)	(r)	(r)	69	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
16. I receive regular and constructive feedback on my performance	58	(r)	(r)	(r)	46	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
17. Overall, I have confidence in the decisions made by my line manager	65	(r)	(r)	(r)	46	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	

Key At least 5% greater than overall score	At least 5% less than overall score								Where group has less than 10 respondents						
		Manage Staff Management Responsibility							Employment Status						
	Overall	Yes	o Z	Front line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor		
Respondents	31	10	18	-	-	-	-	22	-	-	-	-	-		
Employee Engagement Index	63	58	70	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)		
Your Line Manager	66	65	78	(r)	(r)	(r)	(r)	73	(r)	(r)	(r)	(r)	(r)		
15a. My line manager recognises and acknowledges when I have done my job well	77	80	89	(r)	(r)	(r)	(r)	86	(r)	(r)	(r)	(r)	(r)		
15b. My line manager treats all staff in my team fairly	65	60	78	(r)	(r)	(r)	(r)	73	(r)	(r)	(r)	(r)	(r)		
15c. My line manager ensures that when issues are raised in the team, they are addressed	55	50	67	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)		
15d. My line manager treats me with respect	77	70	94	(r)	(r)	(r)	(r)	86	(r)	(r)	(r)	(r)	(r)		
16. I receive regular and constructive feedback on my performance	58	50	72	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)		
17. Overall, I have confidence in the decisions made by my line manager	65	80	67	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)	(r)	(r)		

Key At least 5% greater than overall score	At least 5% less than overall score (r) Where group has less than 10 res											10 respo	ndents	
			Gende	r	Lei	ngth of	Servi	ce at N	alth	Ler	e in			
	Overall	Male	Female	Prefer not to say	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 2 years	At least 2 years but not more than 5 years	At least 5 and not more than 10 years	At least 10 years or more
Respondents	31	-	21	-	-	-	-	-	-	-	19	-	-	-
Employee Engagement Index	63	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)
Your Line Manager	66	(r)	70	(r)	(r)	(r)	(r)	(r)	(r)	(r)	82	(r)	(r)	(r)
15a. My line manager recognises and acknowledges when I have done my job well	77	(r)	86	(r)	(r)	(r)	(r)	(r)	(r)	(r)	95	(r)	(r)	(r)
15b. My line manager treats all staff in my team fairly	65	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)
15c. My line manager ensures that when issues are raised in the team, they are addressed	55	(r)	52	(r)	(r)	(r)	(r)	(r)	(r)	(r)	74	(r)	(r)	(r)
15d. My line manager treats me with respect	77	(r)	86	(r)	(r)	(r)	(r)	(r)	(r)	(r)	95	(r)	(r)	(r)
16. I receive regular and constructive feedback on my performance	58	(r)	62	(r)	(r)	(r)	(r)	(r)	(r)	(r)	74	(r)	(r)	(r)
17. Overall, I have confidence in the decisions made by my line manager	65	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)

Key At least 5% greater than overall score			At least 5	5% less th	an overall	score		(r)	Where g	roup has l	ess than 1	0 respondents
						Age (Group					
	Overall	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say	
Respondents	31	-	-	-	-	-	-	-	-	-	-	
Employee Engagement Index	63	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
Your Line Manager	66	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
15a. My line manager recognises and acknowledges when I have done my job well	77	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
15b. My line manager treats all staff in my team fairly	65	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
15c. My line manager ensures that when issues are raised in the team, they are addressed	55	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
15d. My line manager treats me with respect	77	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
16. I receive regular and constructive feedback on my performance	58	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
17. Overall, I have confidence in the decisions made by my line manager	65	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	

Key At least 5% greater than overall score			At least !	5% less th	an overall	score		(r)	Where g	roup has I	ess than 1	10 respond	ents
							Ro	ole					
	Overall	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Patient Support Services	Maintenance and Trades	Other
Respondents	31	-	-	-	13	-	-	-	-	-	-	-	-
Employee Engagement Index	63	(r)	(r)	(r)	49	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
Senior Managers	43	(r)	(r)	(r)	40	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
18a. The senior managers at my workplace are aware of the issues I face in my job	40	(r)	(r)	(r)	46	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
18b. The senior managers at my workplace have a clear direction for the future	41	(r)	(r)	(r)	38	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
18c. The senior managers at my workplace lead by example in creating a positive workplace	45	(r)	(r)	(r)	38	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
19. There is a positive relationship between senior management and staff in my workplace	45	(r)	(r)	(r)	38	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
20. Overall, I have confidence in the decisions made by my senior managers	43	(r)	(r)	(r)	38	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

Key At least 5% greater than overall score			At least 5	5% less tha	n overall s	score		(r)	Where g	roup has le	ess than 10) responde	ents
		Manag	e Staff	Manag	ement	Respon	sibility		En	nployme	ent Sta	tus	
	Overall	Yes	O _N	Front line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor
Respondents	31	10	18	-	-	-	-	22	-	-	-	-	-
Employee Engagement Index	63	58	70	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)
Senior Managers	43	22	62	(r)	(r)	(r)	(r)	44	(r)	(r)	(r)	(r)	(r)
18a. The senior managers at my workplace are aware of the issues I face in my job	40	20	53	(r)	(r)	(r)	(r)	41	(r)	(r)	(r)	(r)	(r)
18b. The senior managers at my workplace have a clear direction for the future	41	20	63	(r)	(r)	(r)	(r)	43	(r)	(r)	(r)	(r)	(r)
18c. The senior managers at my workplace lead by example in creating a positive workplace	45	20	69	(r)	(r)	(r)	(r)	48	(r)	(r)	(r)	(r)	(r)
19. There is a positive relationship between senior management and staff in my workplace	45	30	63	(r)	(r)	(r)	(r)	43	(r)	(r)	(r)	(r)	(r)
20. Overall, I have confidence in the decisions made by my senior managers	43	20	65	(r)	(r)	(r)	(r)	45	(r)	(r)	(r)	(r)	(r)

Key At least 5% greater than overall score			At least	5% less th	nan overa	all score			(r)	Where g	group has	less than	10 respo	ondents
			Gender	r	Le	ngth of	Servio	ce at N	SW Hea	alth	Ler	ngth of Currer	Servic nt Role	
	Overall	Male	Female	Prefer not to say	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 2 years	At least 2 years but not more than 5 years	At least 5 and not more than 10 years	At least 10 years or more
Respondents	31	-	21	-	-	-	-	-	-	-	19	-	-	-
Employee Engagement Index	63	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)
Senior Managers	43	(r)	48	(r)	(r)	(r)	(r)	(r)	(r)	(r)	61	(r)	(r)	(r)
18a. The senior managers at my workplace are aware of the issues I face in my job	40	(r)	43	(r)	(r)	(r)	(r)	(r)	(r)	(r)	50	(r)	(r)	(r)
18b. The senior managers at my workplace have a clear direction for the future	41	(r)	45	(r)	(r)	(r)	(r)	(r)	(r)	(r)	59	(r)	(r)	(r)
18c. The senior managers at my workplace lead by example in creating a positive workplace	45	(r)	50	(r)	(r)	(r)	(r)	(r)	(r)	(r)	65	(r)	(r)	(r)
19. There is a positive relationship between senior management and staff in my workplace	45	(r)	55	(r)	(r)	(r)	(r)	(r)	(r)	(r)	71	(r)	(r)	(r)
20. Overall, I have confidence in the decisions made by my senior managers	43	(r)	48	(r)	(r)	(r)	(r)	(r)	(r)	(r)	61	(r)	(r)	(r)

Key At least 5% greater than overall score			At least 5	5% less tha	an overall	score		(r)	Where gi	roup has le	ess than 1	0 respondents
						Age (Group					
	Overall	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say	
Respondents	31	-	-	-	-	-	-	-	-	-	-	
Employee Engagement Index	63	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
Senior Managers	43	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
18a. The senior managers at my workplace are aware of the issues I face in my job	40	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
18b. The senior managers at my workplace have a clear direction for the future	41	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
18c. The senior managers at my workplace lead by example in creating a positive workplace	45	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
19. There is a positive relationship between senior management and staff in my workplace	45	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
20. Overall, I have confidence in the decisions made by my senior managers	43	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	

Key At least 5% greater than overall score			At least 5	5% less th	an overall	score		(r)	Where g	oup has l	ess than 1	0 respond	ents
							Ro	ole					
	Overall	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Patient Support Services	Maintenance and Trades	Other
Respondents	31	-	-	-	13	-	-	-	-	-	-	-	-
Employee Engagement Index	63	(r)	(r)	(r)	49	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
Communication	60	(r)	(r)	(r)	52	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
21. I am kept well informed about what is happening in my workplace	61	(r)	(r)	(r)	54	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
22. I have a say in decisions which affect my work	58	(r)	(r)	(r)	54	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
23. I think it is safe to speak up and challenge the way things are done	68	(r)	(r)	(r)	54	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
24. Where I work, we share the lessons learnt when mistakes are made	55	(r)	(r)	(r)	46	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

Key At least 5% greater than overall score			At least 5	5% less tha	an overall s	score		(r)	Where gi	oup has le	ess than 1	0 responde	ents
		Manag	e Staff	Manag	jement	Respon	sibility		En	nployme	ent Sta	tus	
	Overall	Yes	No	Front line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor
Respondents	31	10	18	-	-	-	-	22	-	-	-	-	-
Employee Engagement Index	63	58	70	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)
Communication	60	55	67	(r)	(r)	(r)	(r)	59	(r)	(r)	(r)	(r)	(r)
21. I am kept well informed about what is happening in my workplace	61	60	67	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)
22. I have a say in decisions which affect my work	58	50	67	(r)	(r)	(r)	(r)	59	(r)	(r)	(r)	(r)	(r)
23. I think it is safe to speak up and challenge the way things are done	68	60	72	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)
24. Where I work, we share the lessons learnt when mistakes are made	55	50	61	(r)	(r)	(r)	(r)	50	(r)	(r)	(r)	(r)	(r)

Key At least 5% greater than overall score			At least	5% less th	nan overa	all score			(r)	Where g	group has	less than	10 respo	ondents
			Gendei	r	Lei		Servio	ce at N	SW Hea	alth	Ler	ngth of Currer	Servic nt Role	
	Overall	Male	Female	Prefer not to say	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 2 years	At least 2 years but not more than 5 years	At least 5 and not more than 10 years	At least 10 years or more
Respondents	31	-	21	-	-	-	-	-	-	-	19	-	-	-
Employee Engagement Index	63	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)
Communication	60	(r)	64	(r)	(r)	(r)	(r)	(r)	(r)	(r)	76	(r)	(r)	(r)
21. I am kept well informed about what is happening in my workplace	61	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)
22. I have a say in decisions which affect my work	58	(r)	62	(r)	(r)	(r)	(r)	(r)	(r)	(r)	74	(r)	(r)	(r)
23. I think it is safe to speak up and challenge the way things are done	68	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)
24. Where I work, we share the lessons learnt when mistakes are made	55	(r)	62	(r)	(r)	(r)	(r)	(r)	(r)	(r)	74	(r)	(r)	(r)

Key At least 5% greater than overall score			At least 5	5% less th	an overall	score		(r)	Where g	roup has l	ess than 1	0 respondents
						Age (Group					
	Overall	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say	
Respondents	31	-	-	-	-	-	-	-	-	-	-	
Employee Engagement Index	63	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
Communication	60	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
21. I am kept well informed about what is happening in my workplace	61	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
22. I have a say in decisions which affect my work	58	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
23. I think it is safe to speak up and challenge the way things are done	68	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
24. Where I work, we share the lessons learnt when mistakes are made	55	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	

Key At least 5% greater than overall score			At least !	5% less th	an overall	score		(r)	Where gi	roup has l	ess than 1	0 respond	ents
							Ro	ole					
	Overall	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Patient Support Services	Maintenance and Trades	Other
Respondents	31	-	-	-	13	-	-	-	-	-	-	-	-
Employee Engagement Index	63	(r)	(r)	(r)	49	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
Training and Development Opportunities	67	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
25. I have received the appropriate training and development to do my job effectively	65	(r)	(r)	(r)	69	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
26. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my	77	(r)	(r)	(r)	77	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
27. I am encouraged to take opportunities to learn new skills and have new experiences	58	(r)	(r)	(r)	46	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

Key At least 5% greater than overall score			At least 5	5% less tha	an overall	(r)	Where gi	roup has le	ss than 10	O responde	ents		
		Manag	e Staff	Manag	ement	Respon	sibility		En	nployme	ent Sta	tus	
	Overall	Yes	O _N	Front line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor
Respondents	31	10	18	-	-	-	-	22	-	-	-	-	-
Employee Engagement Index	63	58	70	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)
Training and Development Opportunities	67	67	70	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)	(r)	(r)
25. I have received the appropriate training and development to do my job effectively	65	60	67	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)
26. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my	77	80	78	(r)	(r)	(r)	(r)	77	(r)	(r)	(r)	(r)	(r)
27. I am encouraged to take opportunities to learn new skills and have new experiences	58	60	67	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)

Kε	At least 5% greater than overall score			At least	5% less th	nan overa	II score			(r)	Where g	roup has	less than	10 respo	ndents
				Gendei	-	Ler	ngth of	Servio	e at N	SW Hea	alth	Ler	ngth of Currer	Service nt Role	
		Overall	Male	Female	Prefer not to say	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 2 years	At least 2 years but not more than 5 years	At least 5 and not more than 10 years	At least 10 years or more
	Respondents	31	-	21	-	-	-	-	-	-	-	19	-	-	-
	Employee Engagement Index	63	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)
	Training and Development Opportunities	67	(r)	70	(r)	(r)	(r)	(r)	(r)	(r)	(r)	72	(r)	(r)	(r)
	25. I have received the appropriate training and development to do my job effectively	65	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)
	26. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my	77	(r)	81	(r)	(r)	(r)	(r)	(r)	(r)	(r)	74	(r)	(r)	(r)
	27. I am encouraged to take opportunities to learn new skills and have new experiences	58	(r)	62	(r)	(r)	(r)	(r)	(r)	(r)	(r)	74	(r)	(r)	(r)

Key At least 5% greater than overall score			At least 5	5% less th	an overall	score		(r)	Where g	roup has le	ess than 1	0 respondents
						Age (Group					
	Overall	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say	
Respondents	31	-	-	-	-	-	-	-	-	-	-	
Employee Engagement Index	63	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
Training and Development Opportunities	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
25. I have received the appropriate training and development to do my job effectively	65	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
26. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my	77	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
27. I am encouraged to take opportunities to learn new skills and have new experiences	58	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	

Key At least 5% greater than overall score			At least !	5% less th	an overall	score		(r)	Where g	roup has I	ess than 1	0 respond	ents
							Ro	ole					
	Overall	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Patient Support Services	Maintenance and Trades	Other
Respondents	31	-	-	-	13	-	-	-	-	-	-	-	-
Employee Engagement Index	63	(r)	(r)	(r)	49	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
Work Environment	54	(r)	(r)	(r)	48	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
28. I have confidence in the processes that my workplace uses to resolve staff conflict	48	(r)	(r)	(r)	38	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
29. I am able to achieve a healthy work/life balance most of the time	55	(r)	(r)	(r)	54	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
30. There are mechanisms in place to support me if I experience stress or pressure	45	(r)	(r)	(r)	38	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
31. Reasonable expectations are placed on staff according to their position	55	(r)	(r)	(r)	38	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
32. My workplace is proactive in minimising potential violence/abuse from patients or visitors	66	(r)	(r)	(r)	75	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

Key At least 5% greater than overall score			At least 5	5% less tha	an overall	score		(r)	Where g	roup has le	ess than 10) responde	ents
		Manag	e Staff	Manag	ement	Respon	sibility		En	nployme	ent Sta	tus	
	Overall	Yes	o Z	Front line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor
Respondents	31	10	18	-	-	-	-	22	-	-	-	-	-
Employee Engagement Index	63	58	70	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)
Work Environment	54	46	65	(r)	(r)	(r)	(r)	54	(r)	(r)	(r)	(r)	(r)
28. I have confidence in the processes that my workplace uses to resolve staff conflict	48	40	56	(r)	(r)	(r)	(r)	50	(r)	(r)	(r)	(r)	(r)
29. I am able to achieve a healthy work/life balance most of the time	55	40	72	(r)	(r)	(r)	(r)	50	(r)	(r)	(r)	(r)	(r)
30. There are mechanisms in place to support me if I experience stress or pressure	45	20	67	(r)	(r)	(r)	(r)	45	(r)	(r)	(r)	(r)	(r)
31. Reasonable expectations are placed on staff according to their position	55	50	67	(r)	(r)	(r)	(r)	50	(r)	(r)	(r)	(r)	(r)
32. My workplace is proactive in minimising potential violence/abuse from patients or visitors	66	80	65	(r)	(r)	(r)	(r)	73	(r)	(r)	(r)	(r)	(r)

At least 5% greater than overall score			At least	5% less th	nan over	all score			(r)	Where g	roup has	less than	10 respo	ondents
			Gendei	r	Le	ngth of	Servi	ce at N	SW Hea	ılth	Ler	ngth of Currer	Service nt Role	
	Overall	Male	Female	Prefer not to say	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 2 years	At least 2 years but not more than 5 years	At least 5 and not more than 10 years	At least 10 years or more
Respondents	31	-	21	-	-	-	-	-	-	-	19	-	-	-
Employee Engagement Index	63	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)
Work Environment	54	(r)	63	(r)	(r)	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)
28. I have confidence in the processes that my workplace uses to resolve staff conflict	48	(r)	52	(r)	(r)	(r)	(r)	(r)	(r)	(r)	63	(r)	(r)	(r)
29. I am able to achieve a healthy work/life balance most of the time	55	(r)	71	(r)	(r)	(r)	(r)	(r)	(r)	(r)	74	(r)	(r)	(r)
30. There are mechanisms in place to support me if I experience stress or pressure	45	(r)	52	(r)	(r)	(r)	(r)	(r)	(r)	(r)	58	(r)	(r)	(r)
31. Reasonable expectations are placed on staff according to their position	55	(r)	71	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)
32. My workplace is proactive in minimising potential violence/abuse from patients or visitors	66	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	67	(r)	(r)	(r)

Key At least 5% greater than overall score			At least 5	5% less th	an overall	score		(r)	Where g	roup has l	ess than 1	0 respondents
						Age (Group					
	Overall	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say	
Respondents	31	-	-	-	-	-	-	-	-	-	-	
Employee Engagement Index	63	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
Work Environment	54	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
28. I have confidence in the processes that my workplace uses to resolve staff conflict	48	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
29. I am able to achieve a healthy work/life balance most of the time	55	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
30. There are mechanisms in place to support me if I experience stress or pressure	45	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
31. Reasonable expectations are placed on staff according to their position	55	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
32. My workplace is proactive in minimising potential violence/abuse from patients or visitors	66	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	

Key At least 5% greater than overall score			At least 5	5% less th	an overall	score		(r)	Where g	roup has l	ess than 1	0 respond	ents
							Ro	ole					
Note: Questions 33, 34 and 35 below use a scale of Yes, No and Unsure. Questions 33 and 34 questions are negatively worded, therefore the positive score is taken as those who responded 'No', the negative score as those who responded 'Yes' and those who responded 'Unsure' are not included in score calcuations. Question 35 is positively worded, therefore positive is 'Yes', negative is 'No'.	Overall	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Patient Support Services	Maintenance and Trades	Other
Respondents	31	-	-	-	13	-	-	-	-	-	-	-	-
Employee Engagement Index	63	(r)	(r)	(r)	49	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
Inappropriate Behaviour	83	(r)	(r)	(r)	82	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
33a. In the last three (3) months, have you personally experienced verbal abuse?	90	(r)	(r)	(r)	92	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
33b. In the last three (3) months, have you personally experienced repeated behaviour which is offensive, intimidating, intended to humiliate or threaten?	90	(r)	(r)	(r)	85	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
33c. In the last three (3) months, have you personally experienced any incident where you have been abused or assaulted?	97	(r)	(r)	(r)	92	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
34a. In the last twelve (12) months, have you personally experienced verbal abuse?	77	(r)	(r)	(r)	92	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
34b. In the last twelve (12) months, have you personally experienced repeated behaviour which is offensive, intimidating, intended to humiliate or threaten?	83	(r)	(r)	(r)	92	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
34c. In the last twelve (12) months, have you personally experienced any incident where you have been abused or assaulted?	93	(r)	(r)	(r)	92	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
35a. Do you currently know how to report occurrences of these types of behaviour?	77	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
35b. Do you currently have confidence that if you report these behaviours that they will be responded to appropriately?	53	(r)	(r)	(r)	42	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

Key At least 5% greater than overall score			At least 5	% less tha	an overall s	score		(r)	Where gi	roup has le	ss than 10) responde	ents
		Manag	e Staff	Manag	ement	Respon	sibility		En	nployme	ent Sta	tus	
Note: Questions 33, 34 and 35 below use a scale of Yes, No and Unsure. Questions 33 and 34 questions are negatively worded, therefore the positive score is taken as those who responded 'No', the negative score as those who responded 'Yes' and those who responded 'Unsure' are not included in score calcuations. Question 35 is positively worded, therefore positive is 'Yes', negative is 'No'.	Overall	Yes	O N	Front line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor
Respondents	31	10	18	-	-	-	-	22	-	-	-	-	-
Employee Engagement Index	63	58	70	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)
Inappropriate Behaviour	83	70	91	(r)	(r)	(r)	(r)	83	(r)	(r)	(r)	(r)	(r)
33a. In the last three (3) months, have you personally experienced verbal abuse?	90	80	94	(r)	(r)	(r)	(r)	91	(r)	(r)	(r)	(r)	(r)
33b. In the last three (3) months, have you personally experienced repeated behaviour which is offensive, intimidating, intended to humiliate or threaten?	90	80	100	(r)	(r)	(r)	(r)	95	(r)	(r)	(r)	(r)	(r)
33c. In the last three (3) months, have you personally experienced any incident where you have been abused or assaulted?	97	90	100	(r)	(r)	(r)	(r)	95	(r)	(r)	(r)	(r)	(r)
34a. In the last twelve (12) months, have you personally experienced verbal abuse?	77	60	82	(r)	(r)	(r)	(r)	71	(r)	(r)	(r)	(r)	(r)
34b. In the last twelve (12) months, have you personally experienced repeated behaviour which is offensive, intimidating, intended to humiliate or threaten?	83	60	100	(r)	(r)	(r)	(r)	86	(r)	(r)	(r)	(r)	(r)
34c. In the last twelve (12) months, have you personally experienced any incident where you have been abused or assaulted?	93	80	100	(r)	(r)	(r)	(r)	90	(r)	(r)	(r)	(r)	(r)
35a. Do you currently know how to report occurrences of these types of behaviour?	77	70	83	(r)	(r)	(r)	(r)	77	(r)	(r)	(r)	(r)	(r)
35b. Do you currently have confidence that if you report these behaviours that they will be responded to appropriately?	53	40	67	(r)	(r)	(r)	(r)	59	(r)	(r)	(r)	(r)	(r)

Key	At least 5% greater than overall score			At least	5% less th	an overa	all score			(r)	Where g	roup has	less thar	n 10 respo	ndents
				Gende	-	Lei	ngth of	Servi	ce at N	SW Hea	alth	Ler	_	Service nt Role	
	Questions 33, 34 and 35 below use a scale of Yes, No and Unsure. Questions 33 and 34 questions are negatively worded, therefore the positive score is taken as those who responded 'No', the negative score as those who responded 'Yes' and those who responded 'Unsure' are not included in score calcuations. Question 35 is positively worded, therefore positive is 'Yes', negative is 'No'.	Overall	Male	Female	Prefer not to say	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 2 years	At least 2 years but not more than 5 years	At least 5 and not more than 10 years	At least 10 years or more
	Respondents	31	-	21	-	-	-	-	-	-	-	19	-	-	-
	Employee Engagement Index	63	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)
Ina	ppropriate Behaviour	83	(r)	81	(r)	(r)	(r)	(r)	(r)	(r)	(r)	85	(r)	(r)	(r)
33a.	In the last three (3) months, have you personally experienced verbal abuse?	90	(r)	86	(r)	(r)	(r)	(r)	(r)	(r)	(r)	84	(r)	(r)	(r)
33b.	In the last three (3) months, have you personally experienced repeated behaviour which is offensive, intimidating, intended to humiliate or threaten?	90	(r)	90	(r)	(r)	(r)	(r)	(r)	(r)	(r)	95	(r)	(r)	(r)
	In the last three (3) months, have you personally experienced any incident where you have been abused or assaulted?	97	(r)	95	(r)	(r)	(r)	(r)	(r)	(r)	(r)	95	(r)	(r)	(r)
34a.	In the last twelve (12) months, have you personally experienced verbal abuse?	77	(r)	70	(r)	(r)	(r)	(r)	(r)	(r)	(r)	72	(r)	(r)	(r)
34b.	In the last twelve (12) months, have you personally experienced repeated behaviour which is offensive, intimidating, intended to humiliate or threaten?	83	(r)	85	(r)	(r)	(r)	(r)	(r)	(r)	(r)	83	(r)	(r)	(r)
	In the last twelve (12) months, have you personally experienced any incident where you have been abused or assaulted?	93	(r)	90	(r)	(r)	(r)	(r)	(r)	(r)	(r)	94	(r)	(r)	(r)
35a.	Do you currently know how to report occurrences of these types of behaviour?	77	(r)	76	(r)	(r)	(r)	(r)	(r)	(r)	(r)	84	(r)	(r)	(r)
	Do you currently have confidence that if you report these behaviours that they will be responded to appropriately?	53	(r)	52	(r)	(r)	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)

Key At least 5% greater than overall score			At least !	5% less th	an overall	score		(r)	Where g	roup has l	ess than 1	0 respondents
						Age (Group					
Note: Questions 33, 34 and 35 below use a scale of Yes, No and Unsure. Questions 33 and 34 questions are negatively worded, therefore the positive score is taken as those who responded 'No', the negative score as those who responded 'Yes' and those who responded 'Unsure' are not included in score calcuations. Question 35 is positively worded, therefore positive is 'Yes', negative is 'No'.	Overall	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say	
Respondents	31	-	-	-	-	-	-	-	-	-	-	
Employee Engagement Index	63	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
Inappropriate Behaviour	83	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
33a. In the last three (3) months, have you personally experienced verbal abuse?	90	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
33b. In the last three (3) months, have you personally experienced repeated behaviour which is offensive, intimidating, intended to humiliate or threaten?	90	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
33c. In the last three (3) months, have you personally experienced any incident where you have been abused or assaulted?	97	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
34a. In the last twelve (12) months, have you personally experienced verbal abuse?	77	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
34b. In the last twelve (12) months, have you personally experienced repeated behaviour which is offensive, intimidating, intended to humiliate or threaten?	83	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
34c. In the last twelve (12) months, have you personally experienced any incident where you have been abused or assaulted?	93	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
35a. Do you currently know how to report occurrences of these types of behaviour?	77	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
35b. Do you currently have confidence that if you report these behaviours that they will be responded to appropriately?	53	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	

Key At least 5% greater than overall score			At least !	5% less th	an overall	score		(r)	Where g	roup has I	less than 1	0 respond	ents
							Ro	ole					
	Overall	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Patient Support Services	Maintenance and Trades	Other
Respondents	31	-	-	-	13	-	-	-	-	-	-	-	-
Employee Engagement Index	63	(r)	(r)	(r)	49	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
Service Delivery	54	(r)	(r)	(r)	48	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
36. My work environment allows me to deliver the best possible services (patient care or support services)	57	(r)	(r)	(r)	38	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
37. In my workplace patient safety is at the centre of all decision making	44	(r)	(r)	(r)	38	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
38. My team's objectives/work plans are clearly outlined	67	(r)	(r)	(r)	69	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
39. Our objectives/work plans help us to deliver a quality service	67	(r)	(r)	(r)	69	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
40. At my workplace we are too focused on monitoring rather than delivering services*	34	(r)	(r)	(r)	23	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

Key At least 5% greater than overall score			At least 5	5% less tha	an overall :	score		(r)	Where g	roup has le	ess than 10	0 responde	ents
		Manag	e Staff	Manag	jement	Respon	sibility		En	nploym	ent Sta	tus	
	Overall	Yes	o Z	Front line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor
Respondents	31	10	18	-	-	-	-	22	-	-	-	-	-
Employee Engagement Index	63	58	70	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)
Service Delivery	54	40	60	(r)	(r)	(r)	(r)	48	(r)	(r)	(r)	(r)	(r)
36. My work environment allows me to deliver the best possible services (patient care or support services)	57	30	72	(r)	(r)	(r)	(r)	50	(r)	(r)	(r)	(r)	(r)
37. In my workplace patient safety is at the centre of all decision making	44	30	47	(r)	(r)	(r)	(r)	40	(r)	(r)	(r)	(r)	(r)
38. My team's objectives/work plans are clearly outlined	67	50	72	(r)	(r)	(r)	(r)	59	(r)	(r)	(r)	(r)	(r)
39. Our objectives/work plans help us to deliver a quality service	67	50	72	(r)	(r)	(r)	(r)	59	(r)	(r)	(r)	(r)	(r)
40. At my workplace we are too focused on monitoring rather than delivering services*	34	40	35	(r)	(r)	(r)	(r)	29	(r)	(r)	(r)	(r)	(r)

Key At least 5% greater than overall score			At least	5% less th	han over	all score			(r)	Where g	group has	less than	10 respo	ondents
			Gende	-	Le	ngth of	Servio	ce at N	SW Hea	alth	Ler		Service nt Role	
	Overall	Male	Female	Prefer not to say	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 2 years	At least 2 years but not more than 5 years	At least 5 and not more than 10 years	At least 10 years or more
Respondents	31	-	21	-	-	-	-	-	-	-	19	-	-	-
Employee Engagement Index	63	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)
Service Delivery	54	(r)	55	(r)	(r)	(r)	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)
36. My work environment allows me to deliver the best possible services (patient care or support services)	57	(r)	62	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)
37. In my workplace patient safety is at the centre of all decision making	44	(r)	37	(r)	(r)	(r)	(r)	(r)	(r)	(r)	38	(r)	(r)	(r)
38. My team's objectives/work plans are clearly outlined	67	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)
39. Our objectives/work plans help us to deliver a quality service	67	(r)	71	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)
40. At my workplace we are too focused on monitoring rather than delivering services*	34	(r)	35	(r)	(r)	(r)	(r)	(r)	(r)	(r)	39	(r)	(r)	(r)

Key At least 5% greater than overall score		At least 5% less than overall score (r) Where group has less that						ess than 1	0 respondents			
		Age Group										
	Overall	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say	
Respondents	31	-	-	-	-	-	-	-	-	-	-	
Employee Engagement Index	63	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
Service Delivery	54	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
36. My work environment allows me to deliver the best possible services (patient care or support services)	57	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
37. In my workplace patient safety is at the centre of all decision making	44	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
38. My team's objectives/work plans are clearly outlined	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
39. Our objectives/work plans help us to deliver a quality service	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
40. At my workplace we are too focused on monitoring rather than delivering services*	34	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	

Key At least 5% greater than overall score		At least 5% less than overall score (r) Where group has less than 10 respondents								ents			
		Role											
	Overall	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Patient Support Services	Maintenance and Trades	Other
Respondents	31	-	-	-	13	-	-	-	-	-	-	-	-
Employee Engagement Index	63	(r)	(r)	(r)	49	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
Your Workplace	57	(r)	(r)	(r)	47	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
41. Overall I am proud to be a part of this workplace	67	(r)	(r)	(r)	54	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
42. I would recommend my workplace as a good place to work	57	(r)	(r)	(r)	46	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
43. I feel motivated to contribute more than what is normally required at work	70	(r)	(r)	(r)	54	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
44. I have a strong sense of belonging to my workplace	50	(r)	(r)	(r)	38	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
45. Overall I am satisfied to be working here at the present time	63	(r)	(r)	(r)	46	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
46. Overall, I believe the culture at my workplace has improved in the last 12 months	34	(r)	(r)	(r)	46	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

Key At least 5% greater than overall score			At least 5	5% less tha	an overall	score		(r) Where group has less than 10 responder					ents
		Manag	Manage Staff Management Responsibility			ment Responsibility			En	nployme	ent Sta	tus	
	Overall	Yes	o Z	Front line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor
Respondents	31	10	18	-	-	-	-	22	-	-	-	-	-
Employee Engagement Index	63	58	70	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)
Your Workplace	57	53	64	(r)	(r)	(r)	(r)	59	(r)	(r)	(r)	(r)	(r)
41. Overall I am proud to be a part of this workplace	67	60	72	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)	(r)	(r)
42. I would recommend my workplace as a good place to work	57	50	67	(r)	(r)	(r)	(r)	59	(r)	(r)	(r)	(r)	(r)
43. I feel motivated to contribute more than what is normally required at work	70	70	72	(r)	(r)	(r)	(r)	73	(r)	(r)	(r)	(r)	(r)
44. I have a strong sense of belonging to my workplace	50	30	67	(r)	(r)	(r)	(r)	50	(r)	(r)	(r)	(r)	(r)
45. Overall I am satisfied to be working here at the present time	63	70	67	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)	(r)	(r)
46. Overall, I believe the culture at my workplace has improved in the last 12 months	34	40	35	(r)	(r)	(r)	(r)	38	(r)	(r)	(r)	(r)	(r)

At least 5% greater than overall score	At least 5% less than overall score (r									Where group has less than 10 respondents						
			Gender Length of Service						SW Hea	alth	Length of Service in Current Role					
	Overall	Male	Female	Prefer not to say	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 2 years	At least 2 years but not more than 5 years	At least 5 and not more than 10 years	At least 10 years or more		
Respondents	31	-	21	-	-	-	-	-	-	-	19	-	-	-		
Employee Engagement Index	63	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)		
Your Workplace	57	(r)	60	(r)	(r)	(r)	(r)	(r)	(r)	(r)	72	(r)	(r)	(r)		
41. Overall I am proud to be a part of this workplace	67	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	84	(r)	(r)	(r)		
42. I would recommend my workplace as a good place to work	57	(r)	62	(r)	(r)	(r)	(r)	(r)	(r)	(r)	74	(r)	(r)	(r)		
43. I feel motivated to contribute more than what is normally required at work	70	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)		
44. I have a strong sense of belonging to my workplace	50	(r)	62	(r)	(r)	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)		
45. Overall I am satisfied to be working here at the present time	63	(r)	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	84	(r)	(r)	(r)		
46. Overall, I believe the culture at my workplace has improved in the last 12 months	34	(r)	35	(r)	(r)	(r)	(r)	(r)	(r)	(r)	39	(r)	(r)	(r)		

Key At least 5% greater than overall score		At least 5% less than overall score (r) Where group has less the						ess than 1	0 respondents			
		Age Group										
	Overall	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say	
Respondents	31	-	-	-	-	-	-	-	-	-	-	
Employee Engagement Index	63	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
Your Workplace	57	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
41. Overall I am proud to be a part of this workplace	67	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
42. I would recommend my workplace as a good place to work	57	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
43. I feel motivated to contribute more than what is normally required at work	70	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
44. I have a strong sense of belonging to my workplace	50	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
45. Overall I am satisfied to be working here at the present time	63	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	
46. Overall, I believe the culture at my workplace has improved in the last 12 months	34	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	

Guide to using this report

Methodology

The YourSay survey was delivered as an online and paper based survey to meet the operational needs of a workforce that operates 24 hours a day, 7 days a week.

Questionnaire design

The questionnaire was designed by ORC International in conjunction with the NSW Health workplace culture project team, the Department of Health Workplace Culture Survey Reference Group and Chief Executives of all NSW Health organisations. The questionnaire was designed to be succinct and provide actionable results to help inform the organisation and highlight areas for improvement.

Data collection

The survey used an online methodology with all staff invited to participate however, paper copies of the survey were distributed in all facilities by local survey champions.

All staff were given the opportunity to complete the survey between 2nd May – 3rd of June, 2011. Paper surveys were accepted until the 14th of June, 2011.

ORC International set up and hosted the online survey, with the survey link being provided through the NSW Health intranet. Each LHD and facility also posted a link on their respective websites that would redirect respondents to the NSW Health intranet.

Respondents were asked to put in a user name and password unique to them in order to enable the respondent to leave and return the survey.

Estimated Response Rate Calculation

The Estimated Response Rate quoted in this report is an estimate only, based on Full Time Equivalent (FTE) staff as at 27 April 2011. This figure does not include contractors, agency staff and volunteers, nor does it account for staff on secondment or extended leave, hence the estimated response rate is not accurate.

I ne final estimated response rates have been weighted to account for our part-time and temporary staff. I ne proportion of Full time and Part time staff have been taken from those who responded to *Q51*. Which of the following best describes your current employment status? A Part-time respondent has been weighted by 0.33 (i.e. they are assumed to work one in three days).

Fixed term or temporary contract (3) proportioned into Full and Part time

Example calculation for NSW Health Overall:

Q51. Which of the following best describes your current employment status?

based on responses to (1) and (2). Responses Permanent Full time (1) 18750 18750 x 1661 = 1175 Full time 18750 + 7753 Permanent Part time (2) 7753 Fixed term or temporary contract (3) 1661 132 Agency (4) 7753 x 1661 = 486 Part time Casual (5) 975 18750 + 7753 Contractor (6) 203 TOTAL answering Q51 29474 TOTAL number of respondents to the survey 31493

Total estimated Full time responses as a proportion of all respondents to the survey:

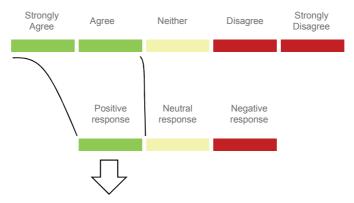
Total estimated Part time responses as a proportion of all respondents to the survey:

Estimated response rate based on an FTE value of 94882.6 and weighting estimated number of Part time responses by 0.33.

Guide to using this report

% Positive

Where results are shown as positive percentages (% Positive), these are calculated by adding together positive responses ("Strongly Agree" + "Agree") and dividing by the number of respondents which answered the question.



÷ number of respondents who answered the question



Index and Section Scores

Index and Section scores are calculated as the sum of positive responses given to all questions in that Index or Section divided by the number of answers to all questions in the group.

Rounding

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Values from x.00 to x.49 are rounded down and values from x.50 to x.99 are rounded up. Therefore in some instances, results may not total 100%.

-	Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Total
Number of Responses	151	166	176	96	24	613
Percentage	24.63%	27.08%	28.71%	15.66%	3.92%	100.00%
Rounded Percentage	25%	27%	29%	16%	4%	101%
Number of positive responses	(151	+	166)	=	317	
% Positive	317	÷	613	=	52%	

Scoring of Negatively Worded Questions

Questions marked with a * were negatively worded in the survey questionnaire. In reporting the survey results the positive score is taken as those who responded with "strongly disagree" or "disagree", the negative score as "strongly agree" or "agree". In the 2011 survey this applied to questions 4 and 40. Questions 33 and 34 were also negatively worded, therefore the positive score is taken as those who responded "No", and the negative score as those who responded "yes".

Benchmark data

ORC International facilitates a benchmarking programme which allows organisations to benchmark their results against the results of other organisations in their sector. In this report, the external benchmark data is the average % positive score achieved from recent surveys of all other Australian and International Health Sector organisations.