2013 YourSay Workplace Survey

LHD Report



Ministry of Health

This Report

This report provides Ministry of Health with data from the 2013 YourSay Workplace Survey. It summarises staff views and presents comparative data to help put the results into perspective.

Response Rates

The Actual Responses gives the total number of valid surveys that were returned for this facility.

The Estimated Response Rate quoted in this report is an estimate only, based on Full Time Equivalent (FTE) staff as at 2 April 2013. This figure does not include contractors, agency staff and volunteers, nor does it account for staff on secondment or extended leave, hence the estimated response rate is not accurate.

The final estimated response rates have been weighted to account for our part-time and temporary staff.

The estimated response rates for individual facilities cannot be provided where the actual number of surveys received exceeded the nominated FTE for that facility. This error could be from an incorrect FTE value being used and/or errors in self selection when completing the survey.

Confidence Intervals

Confidence intervals have been calculated on the total facility responses (within a 5% error rating). If the CI is less than 5% these responses are a representative sample of this facility population.

If the CI is greater than 5% these responses are a snapshot of the views of staff at this facility, as opposed to being a representative sample.

Results

Where results are shown as positive percentages (% Positive), these are calculated by adding together positive responses ("Strongly Agree" + "Agree") and dividing by the number of respondents which answered the question.

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Therefore in some instances, results may not total 100%.

Comparative data

Comparative data is the average % positive score achieved from all NSW Health organisations that participated in the 2013 Workplace Survey.

Anonymity

It is ORC International's practice not to allow the breakdown of groups to the extent where the anonymity of individuals may be compromised. Results for teams with less than ten will not receive an individual report. However, their data will still contribute to the scores for their group and the organisation overall.

Summary responses for each question by demographic data is not provided where there are less than ten respondents from each demographic.

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ACTUAL RESPONSES

70%

3% Confidence Interval

ESTIMATED RESPONSE RATE

62%

2011: 62%

ENGAGEMENT INDEX

53%

2011: 51%

WORKPLACE CULTURE INDEX



Employee Engagement Index

The Engagement Index is a measure of respondents commitment to the organisation they work for. Engagement goes beyond satisfaction and can be defined as employees' willingness to invest their personal effort in the success of the organisation.

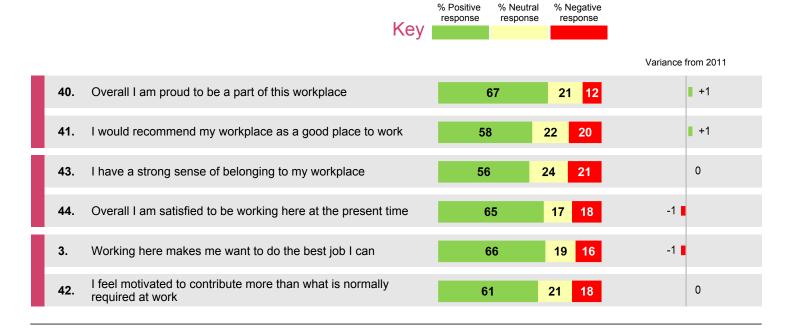
The three elements of Employee Engagement

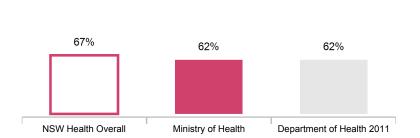
Say Strongly advocating the organisation

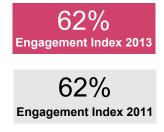
Stay An emotional commitment to the organisation and a desire to stay

Strive Providing sustained additional effort in line with organisational goals

The following six questions have been identified as being most aligned to Employee Engagement. The Engagement Index is an average of the following scores:



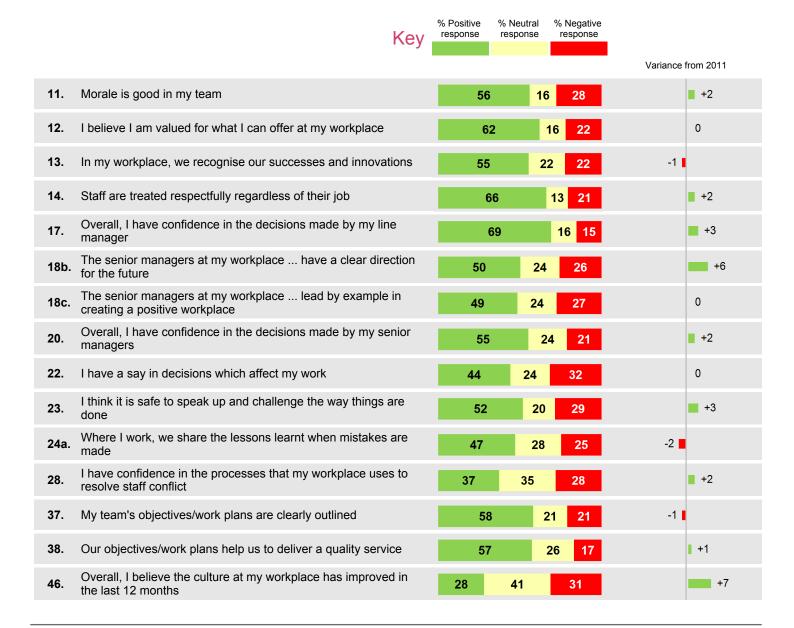


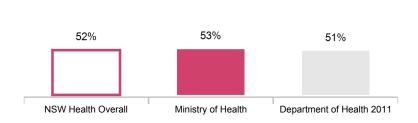


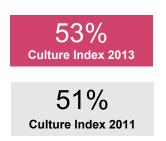
Employee Workplace Culture Index

The Workplace Culture Index is a measure statistically constructed based on the NSW Health Workplace Culture Framework.

The following fifteen questions have been identified as being most aligned to Workplace Culture. The Workplace Culture Index is an average of the following scores:







Drivers of Engagement

The impact analysis below identifies the areas that have the potential to improve and maintain the engagement of your employees. The dashboard below shows the questions with the greatest impact on Employee Engagement for Ministry of Health. These questions are not necessarily the lowest performers, rather the questions having the greatest impact on engagement for Ministry of Health as a whole.

The questions derived from the impact analysis should be used to guide the action planning process following the survey, as taking effective action in these areas should have a positive impact on Employee Engagement. This information should also be used in conjunction with the rest of the questions included in the survey.

The questions are listed below in descending order of greatest impact on engagement.

Drivers of Employee Engagement	Impact (on NSW Health Department of Employee Overall % Health 2011 % Engagement) % Positive positive score positive score	, D
Overall, I believe the culture at my workplace has import the last 12 months	oved in 28 36 21	
35. My work environment allows me to deliver the best poservices (patient care or support services)	ssible 47 59 52	
13. In my workplace, we recognise our successes and innovations	55 55 56	
28. I have confidence in the processes that my workplace resolve staff conflict	uses to 37 42 35	
At my workplace there is a good balance between de services and monitoring service delivery	vering 45 52	
11. Morale is good in my team	56 51 54	

Highlights and lowlights

This section shows the three highest scoring sections and five highest scoring questions (Highlights). It also shows the three lowest scoring sections and the five lowest scoring questions (Lowlights).

Highlights

Sections	% Positive
Your Team	69
Your Line Manager	67
Being valued	61
Questions	% Positive
15d. My line manager treats me with respect	79
8. In my team we generally acknowledge one another's efforts and achievements	78
9. People in my team are honest and open	78
7. The people I work with are willing to help each other even if this means doing something of	outside their usual job 76
1. My job makes good use of my skills and abilities	73
Lowlights	
Sections	% Positive
Service Delivery	48
Work Environment	51
Senior Managers	51
Questions	% Positive
46. Overall, I believe the culture at my workplace has improved in the last 12 months	28
36. In my workplace patient safety is at the centre of all decision making	32

28.

22.

The right amount of approvals are required for routine decisions

I have a say in decisions which affect my work

I have confidence in the processes that my workplace uses to resolve staff conflict

36

37

44

Most Improved and Least Improved since 2011

This section shows the three most improved sections and five most improved questions since 2011. It also shows the three sections and five questions that have least improved since 2011.

Most improved

Sections	% Positive	Variance from 2011
Communication	53	+6
Your Team	69	+3
Your Workplace	56	+ 2

Questions	% Positive	Variance from 2011
8. In my team we generally acknowledge one another's efforts and achievements	78	+7
46. Overall, I believe the culture at my workplace has improved in the last 12 months	28	+7
9. People in my team are honest and open	78	+6
18b. The senior managers at my workplace have a clear direction for the future	50	+6
30. There are mechanisms in place to support me if I experience stress or pressure	47	+5

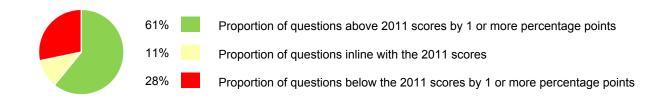
Least improved

Sections	% Positive	Variance from 2011
There are no scores below		

Questions	% Positive	Variance from 2011
32. My workplace is proactive in minimising potential violence/abuse from patients or visitors	47	-11
35. My work environment allows me to deliver the best possible services (patient care or suppor services)	t 47	-5
36. In my workplace patient safety is at the centre of all decision making	32	-4
18a. The senior managers at my workplace are aware of the issues I face in my job	51	-3
15a. My line manager recognises and acknowledges when I have done my job well	70	-2

Trend Comparison

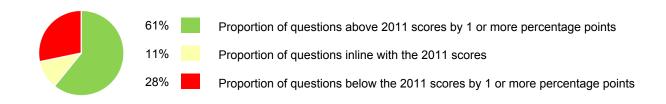
This section shows comparisons between Ministry of Health and the 2011 survey results for Department of Health.



	% Positive	Variance from 2011
8. In my team we generally acknowledge one another's efforts and achievements	78	+7
46. Overall, I believe the culture at my workplace has improved in the last 12 months	28	+7
9. People in my team are honest and open	78	+6
18b. The senior managers at my workplace have a clear direction for the future	50	+6
30. There are mechanisms in place to support me if I experience stress or pressure	47	+5
My job makes good use of my skills and abilities	73	+4
31. Reasonable expectations are placed on staff according to their position	55	+4
6. At my workplace I am able to positively influence the way we do things at work, including how work with each other and how we behave	we 60	+3
15c. My line manager ensures that when issues are raised in the team, they are addressed	66	+3
17. Overall, I have confidence in the decisions made by my line manager	69	+3
21. I am kept well informed about what is happening in my workplace	47	+3
23. I think it is safe to speak up and challenge the way things are done	52	+3
2. I feel I am able to suggest ideas to improve our ways of doing things	70	+2
10. My team resolves conflict quickly when it arises	59	+2
11. Morale is good in my team	56	+2
14. Staff are treated respectfully regardless of their job	66	+2

Trend Comparison

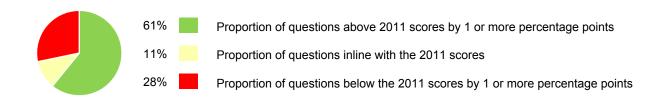
This section shows comparisons between Ministry of Health and the 2011 survey results for Department of Health.



	% Positive	Variance from 2011
20. Overall, I have confidence in the decisions made by my senior managers	55	+2
26. I am given the opportunity to complete my annual mandatory training requirements a every day work	as a part of my 48	+2
27. I am encouraged to take opportunities to learn new skills and have new experiences	56	+2
28. I have confidence in the processes that my workplace uses to resolve staff conflict	37	+2
29. I am able to achieve a healthy work/life balance most of the time	67	+2
7. The people I work with are willing to help each other even if this means doing someth usual job	hing outside their 76	+1
15b. My line manager treats all staff in my team fairly	70	+1
15d. My line manager treats me with respect	79	+1
16. I receive regular and constructive feedback on my performance	50	+1
38. Our objectives/work plans help us to deliver a quality service	57	+1
40. Overall I am proud to be a part of this workplace	67	+1
41. I would recommend my workplace as a good place to work	58	+1
12. I believe I am valued for what I can offer at my workplace	62	0
18c. The senior managers at my workplace lead by example in creating a positive work	xplace 49	0
22. I have a say in decisions which affect my work	44	0
42. I feel motivated to contribute more than what is normally required at work	61	0

Trend Comparison

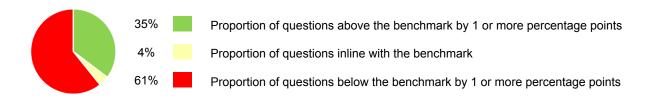
This section shows comparisons between Ministry of Health and the 2011 survey results for Department of Health.



		% Positive	Variance from 2011
43.	I have a strong sense of belonging to my workplace	56	0
3.	Working here makes me want to do the best job I can	66	-1
5.	I have sufficient control over my work so I can do my job well	57	-1
13.	In my workplace, we recognise our successes and innovations	55	-1
37.	My team's objectives/work plans are clearly outlined	58	-1
44.	Overall I am satisfied to be working here at the present time	65	-1
15a.	My line manager recognises and acknowledges when I have done my job well	70	-2
19.	There is a positive relationship between senior management and staff in my workplace	50	-2
24a.	Where I work, we share the lessons learnt when mistakes are made	47	-2
25.	I have received the appropriate training and development to do my job effectively	60	-2
18a.	The senior managers at my workplace are aware of the issues I face in my job	51	-3
36.	In my workplace patient safety is at the centre of all decision making	32	-4
35.	My work environment allows me to deliver the best possible services (patient care or support services)	47	-5
32.	My workplace is proactive in minimising potential violence/abuse from patients or visitors	47	-11

External Comparison

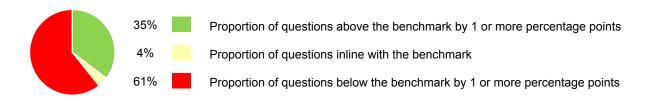
This section shows comparisons between Ministry of Health and the Australian Health Sector comparisons. The comparative data has been drawn from random sampling of 1,081 Australian health care employees outside of NSW who work in either the public health sector only or the public and private health sector.



		% Positive	Variance from benchmark
20.	Overall, I have confidence in the decisions made by my senior managers	55	+15
19.	There is a positive relationship between senior management and staff in my workplace	50	+14
15b.	My line manager treats all staff in my team fairly	70	+12
9.	People in my team are honest and open	78	+11
18c.	The senior managers at my workplace lead by example in creating a positive workplace	49	+11
17.	Overall, I have confidence in the decisions made by my line manager	69	+10
7.	The people I work with are willing to help each other even if this means doing something outside their usual job	76	+8
15a.	My line manager recognises and acknowledges when I have done my job well	70	+8
18a.	The senior managers at my workplace are aware of the issues I face in my job	51	+ 7
15c.	My line manager ensures that when issues are raised in the team, they are addressed	66	+ 6
18b.	The senior managers at my workplace have a clear direction for the future	50	+ 6
15d.	My line manager treats me with respect	79	+ 5
8.	In my team we generally acknowledge one another's efforts and achievements	78	+ 4
10.	My team resolves conflict quickly when it arises	59	I +3
14.	Staff are treated respectfully regardless of their job	66	+3
22.	I have a say in decisions which affect my work	44	+2
24c.	I am aware of how my work contributes to the overall strategic objectives of my organisation	65	+2

External Comparison

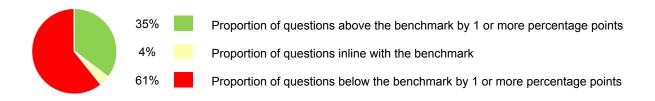
This section shows comparisons between Ministry of Health and the Australian Health Sector comparisons. The comparative data has been drawn from random sampling of 1,081 Australian health care employees outside of NSW who work in either the public health sector only or the public and private health sector.



	% Positive	Variance from benchmark
16. I receive regular and constructive feedback on my performance	50	+1
11. Morale is good in my team	56	0
24b. I am aware of the strategic objectives and direction of the organisation I work for	61	0
23. I think it is safe to speak up and challenge the way things are done	52	-1 [
29. I am able to achieve a healthy work/life balance most of the time	67	-1
21. I am kept well informed about what is happening in my workplace	47	-2
45. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	56	-2
2. I feel I am able to suggest ideas to improve our ways of doing things	70	-3
42. I feel motivated to contribute more than what is normally required at work	61	-3
12. I believe I am valued for what I can offer at my workplace	62	-4
13. In my workplace, we recognise our successes and innovations	55	-4
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	60	-5 ■
41. I would recommend my workplace as a good place to work	58	-5
31. Reasonable expectations are placed on staff according to their position	55	-6 -
40. Overall I am proud to be a part of this workplace	67	-6 -
44. Overall I am satisfied to be working here at the present time	65	-6 =
27. I am encouraged to take opportunities to learn new skills and have new experiences	56	-7 =

External Comparison

This section shows comparisons between Ministry of Health and the Australian Health Sector comparisons. The comparative data has been drawn from random sampling of 1,081 Australian health care employees outside of NSW who work in either the public health sector only or the public and private health sector.

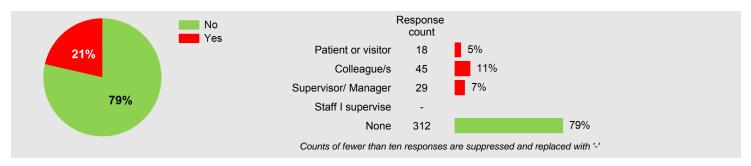


		% Positive	Variance from benchmark
28.	I have confidence in the processes that my workplace uses to resolve staff conflict	37	-9
1.	My job makes good use of my skills and abilities	73	-10
43.	I have a strong sense of belonging to my workplace	56	-10
46.	Overall, I believe the culture at my workplace has improved in the last 12 months	28	-10
3.	Working here makes me want to do the best job I can	66	-12
30.	There are mechanisms in place to support me if I experience stress or pressure	47	-12
24a.	Where I work, we share the lessons learnt when mistakes are made	47	-13
37.	My team's objectives/work plans are clearly outlined	58	-13
38.	Our objectives/work plans help us to deliver a quality service	57	-13
39.	At my workplace there is a good balance between delivering services and monitoring service delivery	45	-13
5.	I have sufficient control over my work so I can do my job well	57	-15
25.	I have received the appropriate training and development to do my job effectively	60	-18
35.	My work environment allows me to deliver the best possible services (patient care or support services)	47	-19
4.	The right amount of approvals are required for routine decisions	36	-21
32.	My workplace is proactive in minimising potential violence/abuse from patients or visitors	47	-22
26.	I am given the opportunity to complete my annual mandatory training requirements as a part of my every day work	48	-29
36.	In my workplace patient safety is at the centre of all decision making	32	-41

Unacceptable Behaviour

This section shows the results to questions asked regarding unacceptable behaviour.

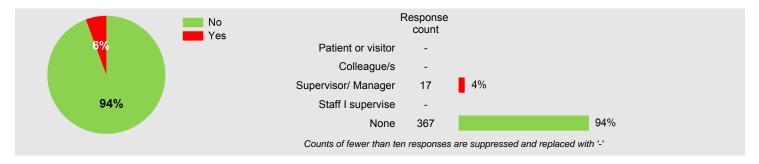
33a. In the last 12 months, I have been verbally abused by a ...



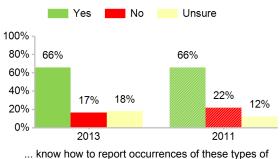
33b. In the last 12 months, I have been the object of repeated behaviour which is offensive, intimidating, humiliating or threatening by a ...



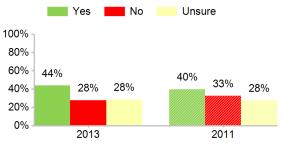
33c. In the last 12 months, I have been discriminated against on the basis of race, ethnic or ethnoreligious background, disability, age, homosexuality, transgender or carers responsibilities by a ...



34. Do you currently ...



behaviour?



... have confidence that if you report these behaviours they will be responded to appropriately?

This section shows the breakdown of responses to each question

A question identified as being a key driver of employee engagement

* This question was negatively worded in 2011 and is not directly comparable to 2013 results

% neutral response

% positive

response

% negative response

% Positive Score

60

At least 1% greater than comparator

NSW Health Overall 2013

65

71

At least 1% less than comparator

Department of Health 2011

Your Job

1. My job makes good use of my skills and abilities	73	9 17	73	69	79	83
2. I feel I am able to suggest ideas to improve our ways of doing things	70	12 18	70	68	68	73
3. Working here makes me want to do the best job I can	66	19 16	66	67	71	78
4. The right amount of approvals are required for routine decisions *	36 23	41	36		48	57
5. I have sufficient control over my work so I can do my job well	57	18 25	57	58	64	72
At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	60	18 21	60	57	60	65

This section shows the breakdown of responses to each question

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A question identified as being a key driver of employee engagement

% positive % neutral % negative response response response

At least 1% greater than comparator

NSW Health Overall 2013

At least 1% less than comparator

Department of Health 2011

% Positive Score

Your Team

Your Team			69	66	60	64
7. The people I work with are willing to help each other even if this means doing something outside their usual job	76	12 12	76	75	68	68
8. In my team we generally acknowledge one another's efforts and achievements	78	11 11	78	71	69	74
9. People in my team are honest and open	78	12 10	78	72	63	67
10. My team resolves conflict quickly when it arises	59	26 15	59	57	51	56
11. Morale is good in my team	56	16 28	56	54	51	56

This section shows the breakdown of responses to each question

Key	A question identified as being a key driver of employee engagement	% positive response	% neutral response		negative esponse		comparato	% less than	
	Poing valued					% Positive Score	Department of Health 2011	NSW Health Overall 2013	Australian Health Sector Benchmark
	Being valued					61	61	59	63
	12. I believe I am valued for what I can offer at my workplace	62		16	22	62	62	61	66
K	13. In my workplace, we recognise our successes and innovations	55		22	22	55	56	55	59
	14. Staff are treated respectfully regardless of their job	66		13	21	66	64	60	63

This section shows the breakdown of responses to each question

Key

A question identified as being a key driver of employee engagement

% positive response % neutral response response response

At least 1% greater than comparator
At least 1% less than comparator

NSW Health Overall 2013

62

60

Department of Health 2011

66

% Positive Score

67

Your Line Manager

15a. My line manager recognises and acknowledges when I have done my job well	70	15 15	70	72	64	62
15b. My line manager treats all staff in my team fairly	70	14 16	70	69	62	58
15c. My line manager ensures that when issues are raised in the team, they are addressed	66	16 17	66	63	60	60
15d. My line manager treats me with respect	79	12 9	79	78	75	74
16. I receive regular and constructive feedback on my performance	50 23	27	50	49	49	49
17. Overall, I have confidence in the decisions made by my line manager	69	16 15	69	66	62	59

This section shows the breakdown of responses to each question

A question identified as being a key driver of employee engagement

% positive response

% neutral response

% negative response

% Positive Score

51

At least 1% greater than comparator

NSW Health Overall 2013

42

40

At least 1% less than comparator

Department of Health 2011

50

Senior Managers

18a. The senior managers at my workplace are aware of the issues I face in my job	51	22	27	51	54	46	44
18b. The senior managers at my workplace have a clear direction for the future	50	24	26	50	44	40	44
18c. The senior managers at my workplace lead by example in creating a positive workplace	49	24	27	49	49	41	38
19. There is a positive relationship between senior management and staff in my workplace	50	23	27	50	52	40	36
20. Overall, I have confidence in the decisions made by my senior managers	55	24	21	55	53	42	40

This section shows the breakdown of responses to each question

|--|

A question identified as being a key driver of employee engagement

% positive response % neutral response

% negative response

% Positive Score

53

At least 1% greater than comparator

NSW Health Overall 2013

53

55

At least 1% less than comparator

Department of Health 2011

47

Communication

21. I am kept well informed about what is happening in my workplace	47	21	32	47	44	50	49
22. I have a say in decisions which affect my work	44	24	32	44	44	46	42
23. I think it is safe to speak up and challenge the way things are done	52	20	29	52	49	51	53
24a. Where I work, we share the lessons learnt when mistakes are made	47	28	25	47	49	58	60
24b. I am aware of the strategic objectives and direction of the organisation I work for	61	19	21	61		56	61
24c. I am aware of how my work contributes to the overall strategic objectives of my organisation	65	18	17	65		59	63

This section shows the breakdown of responses to each question

		% positive response	% neutral response	% negative response	At least 1% greater than comparator
Key	A question identified as being a key driver of employee engagement				At least 1% less than comparator

Training and Development Opportunities

25. I have received the appropriate training and development to do my job effectively	60	23	17	60	62	71	78
26. I am given the opportunity to complete my annual mandatory training requirements as a part of my every day work	48	35	17	48	46	76	77
27. I am encouraged to take opportunities to learn new skills and have new experiences	56	20	24	56	54	59	63

NSW Health Overall 2013

69

73

% Positive Score

55

Department of Health 2011

This section shows the breakdown of responses to each question

	% positive response	% neutral response	% negative response	At least 1% greater than comparator
Key A question identified as being a key driver of employee engagement				At least 1% less than comparator

Work Environment

28	. I have confidence in the processes that my workplace uses to resolve staff conflict	37	35	28	37	35	42	46
29	. I am able to achieve a healthy work/life balance most of the time	67		16 17	67	65	65	68
30	. There are mechanisms in place to support me if I experience stress or pressure	47	31	22	47	42	54	59
31	. Reasonable expectations are placed on staff according to their position	55	19	26	55	51	56	61
32	. My workplace is proactive in minimising potential violence/abuse from patients or visitors	47		50	47	58	68	69

NSW Health Overall 2013

57

61

% Positive Score

51

Department of Health 2011

50

This section shows the breakdown of responses to each question

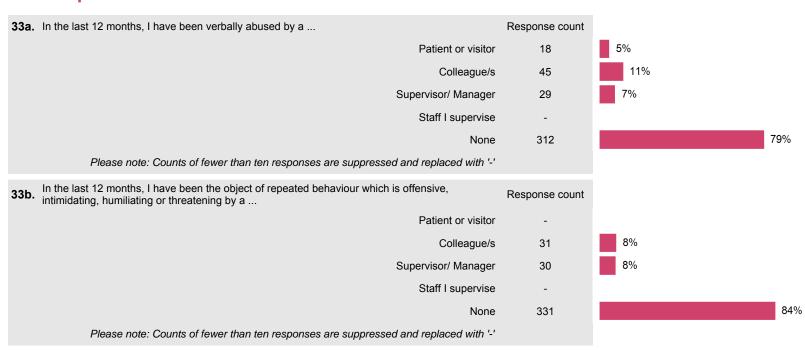
Key

A question identified as being a key driver of employee engagement

At least 1% greater than comparator

At least 1% less than comparator

Unacceptable Behaviour



This section shows the breakdown of responses to each question

Key

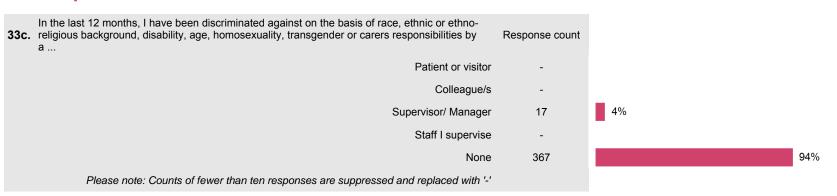
A question identified as being a key driver of employee engagement

At least 1% greater than comparator

At least 1% less than comparator

	Department of Health 2011	NSW Health Ov 2013	Australian Heal
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Unacceptable Behaviour





This section shows the breakdown of responses to each question

	* This question was negatively worded in 2011 and is not directly comparable to 2013 results	% positive response	% neutral response	% negative response	At least 1% greater than comparator
Key	A question identified as being a key driver of employee engagement				At least 1% less than comparator

Service Delivery

		-							
K	35.	My work environment allows me to deliver the best possible services (patient care or support services)	47	35	18	47	52	59	66
	36.	In my workplace patient safety is at the centre of all decision making	32	56	13	32	36	67	73
	37.	My team's objectives/work plans are clearly outlined	58	21	21	58	59	65	71
	38.	Our objectives/work plans help us to deliver a quality service	57	26	17	57	56	64	70
K	39.	At my workplace there is a good balance between delivering services and monitoring service delivery *	45	36	19	45		52	58

NSW Health Overall 2013

61

68

% Positive Score

48

Department of Health 2011

This section shows the breakdown of responses to each question

A question identified as being a key driver of employee engagement

% positive response

% neutral response

% negative response

% Positive Score

56

At least 1% greater than comparator

At least 1% less than

NSW Health Overall 2013

60

62

At least 1% less than comparator

Department of Health 2011

Your Workplace

40	. Overall I am proud to be a part of this workplace	67	21	12	67	66	71	73
41	. I would recommend my workplace as a good place to work	58	22	20	58	57	62	63
42	. I feel motivated to contribute more than what is normally required at work	61	21	18	61	61	65	64
43	. I have a strong sense of belonging to my workplace	56	24	21	56	56	64	66
44	. Overall I am satisfied to be working here at the present time	65	17	18	65	66	67	71
45	. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	56	28	16	56		56	58
46	. Overall, I believe the culture at my workplace has improved in the last 12 months	28	41	31	28	21	36	38

Key At least 5% greater than overall score	Bolos ifery forkers for the form of the fo													
								Role						
	Ministry of Health	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
Respondents	411	(r)	17	11	259	(r)	14	13	(r)	(r)	55	(r)	(r)	33
Employee Engagement Index	62	(r)	79	56	61	(r)	68	77	(r)	(r)	58	(r)	(r)	65
our Job					Ì									
My job makes good use of my skills and abilities	73	(r)	82	64	74	(r)	71	77	(r)	(r)	75	(r)	(r)	67
2. I feel I am able to suggest ideas to improve our ways of doing things	70	(r)	76	64	71	(r)	71	100	(r)	(r)	69	(r)	(r)	58
3. Working here makes me want to do the best job I can	66	(r)	88	73	65	(r)	50	92	(r)	(r)	62	(r)	(r)	64
4. The right amount of approvals are required for routine decisions	36	(r)	35	36	34	(r)	43	77	(r)	(r)	35	(r)	(r)	30
5. I have sufficient control over my work so I can do my job well	57	(r)	65	55	59	(r)	57	92	(r)	(r)	51	(r)	(r)	48
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	60	(r)	75	45	61	(r)	50	85	(r)	(r)	60	(r)	(r)	53

Key At least 5% greater than overall score	At lea	st 5% le	ss than	overall s	core		(r)	Where o	group ha	is less th	an 10 re	esponde	ents			
			age aff			ement sibility	,		Em	ploym	ent sta	itus			Gende	r
	Ministry of Health	Yes	O _N	Front Line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor	Male	Female	Prefer not to say
Respondents	411	117	291	15	81	14	(r)	290	23	60	12	(r)	25	140	248	17
Employee Engagement Index	62	64	61	72	58	87	(r)	61	65	77	60	(r)	44	58	66	30
Your Job					ı											
1. My job makes good use of my skills and abilities	73	75	73	80	72	100	(r)	74	70	85	50	(r)	52	73	74	53
2. I feel I am able to suggest ideas to improve our ways of doing things	70	77	68	87	72	100	(r)	69	74	85	75	(r)	48	66	73	53
3. Working here makes me want to do the best job I can	66	66	66	73	60	86	(r)	64	65	83	67	(r)	44	56	72	41
4. The right amount of approvals are required for routine decisions	36	44	32	53	44	43	(r)	37	35	28	42	(r)	28	36	35	24
5. I have sufficient control over my work so I can do my job well	57	55	58	80	49	57	(r)	57	57	55	75	(r)	48	56	58	35
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	60	73	56	87	65	100	(r)	60	52	72	67	(r)	48	60	62	38

Key	At least 5% greater than overall score	At lea	st 5% le	ss than	overall s	core		(r)	Where (group ha	s less th	an 10 re	esponde	ents				
			Le	ngth of	Servic	e at NS	SW Hea	alth					Age (Group				
		Ministry of Health	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
	Respondents	411	93	23	78	70	96	46	(r)	33	52	46	65	58	63	51	13	12
	Employee Engagement Index	62	72	56	67	64	51	55	(r)	75	68	62	66	58	58	58	45	39
Your Job																		
1. My job ma	akes good use of my skills and abilities	73	76	52	78	70	71	78	(r)	88	73	72	77	81	62	75	62	50
2. I feel I am	able to suggest ideas to improve our ways of doing things	70	75	52	69	69	68	74	(r)	79	69	76	72	74	67	63	46	67
3. Working h	ere makes me want to do the best job I can	66	77	57	69	73	49	61	(r)	73	71	67	69	60	60	65	46	50
4. The right a	amount of approvals are required for routine decisions	36	39	22	36	36	33	37	(r)	36	38	28	37	36	38	35	38	9
5. I have suf	ficient control over my work so I can do my job well	57	66	57	58	56	44	63	(r)	67	52	63	58	60	51	47	54	33
6. At my wor at work, in	kplace I am able to positively influence the way we do things acluding how we work with each other and how we behave	60	70	43	64	60	49	69	(r)	61	56	63	61	70	56	59	55	55

Key At least 5% greater than overall score	At lea	st 5% le	ss than	Role Role										
								Role						
	Ministry of Health	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Profe		Oral Health	Ambulance	Health Manager		and	Other
Respondents	411	(r)	17	11	259	(r)	14	13	(r)	(r)	55	(r)	(r)	33
Employee Engagement Index	62	(r)	79	56	61	(r)	68	77	(r)	(r)	58	(r)	(r)	65
Your Team														
7. The people I work with are willing to help each other even if this means doing something outside their usual job	76	(r)	88	73	75	(r)	85	85	(r)	(r)	78	(r)	(r)	67
In my team we generally acknowledge one another's efforts and achievements	78	(r)	88	55	79	(r)	85	85	(r)	(r)	76	(r)	(r)	73
9. People in my team are honest and open	78	(r)	76	64	79	(r)	92	77	(r)	(r)	82	(r)	(r)	70
10. My team resolves conflict quickly when it arises	59	(r)	59	45	59	(r)	69	54	(r)	(r)	62	(r)	(r)	61
11. Morale is good in my team	56	(r)	65	45	57	(r)	69	69	(r)	(r)	45	(r)	(r)	58

Key At least 5% greater than overall score	re	At leas	st 5% les	ss than	overall s	core		(r)	Where g	group ha	ıs less th	an 10 re	esponde	ents			
			Man st				ement sibility			Em	ploym	ent sta	tus			Gende	r
		Ministry of Health	Yes	ON.	Front Line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor	Male	Female	Prefer not to say
	Respondents	411	117	291	15	81	14	(r)	290	23	60	12	(r)	25	140	248	17
Employee En	gagement Index	62	64	61	72	58	87	(r)	61	65	77	60	(r)	44	58	66	30
Your Team																	
7. The people I work with are willing to help each other means doing something outside their usual job	even if this	76	78	74	87	75	93	(r)	74	74	87	83	(r)	65	78	75	63
8. In my team we generally acknowledge one another's achievements	efforts and	78	87	74	87	88	100	(r)	77	83	92	92	(r)	57	76	81	56
9. People in my team are honest and open		78	84	75	87	83	100	(r)	77	96	83	67	(r)	61	76	79	63
10. My team resolves conflict quickly when it arises		59	68	54	87	63	93	(r)	58	57	73	33	(r)	48	60	58	38
11. Morale is good in my team		56	67	52	87	60	86	(r)	54	52	72	67	(r)	39	50	60	44

Key At least 5% greater than overall score	At lea	ıst 5% le	ss than o	overall s	core		(r)	Where (group ha	s less th	an 10 re	esponde	nts				
		Le	ngth of	Servic	e at NS	SW Hea	alth					Age (Froup				
	Ministry of Health	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	411	93	23	78	70	96	46	(r)	33	52	46	65	58	63	51	13	12
Employee Engagement Index	62	72	56	67	64	51	55	(r)	75	68	62	66	58	58	58	45	39
Your Team																	
7. The people I work with are willing to help each other even if this means doing something outside their usual job	76	79	57	71	83	73	78	(r)	67	77	85	74	82	73	75	75	58
8. In my team we generally acknowledge one another's efforts and achievements	78	78	57	87	81	74	76	(r)	82	81	80	80	82	83	71	67	50
9. People in my team are honest and open	78	78	70	82	79	77	74	(r)	82	79	85	82	84	75	69	50	58
10. My team resolves conflict quickly when it arises	59	59	43	60	59	56	63	(r)	61	54	63	60	70	57	59	42	33
11. Morale is good in my team	56	64	57	59	60	42	57	(r)	64	58	59	63	49	54	55	42	17

Key At least 5% greater than overall score	At lea	st 5% le	ss than	overall s	core		(r) Where group has less than 10 respondents								
		Role													
	Ministry of Health	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other	
Respondents	411	(r)	17	11	259	(r)	14	13	(r)	(r)	55	(r)	(r)	33	
Employee Engagement Index	62	(r)	79	56	61	(r)	68	77	(r)	(r)	58	(r)	(r)	65	
Being valued					Ì										
12. I believe I am valued for what I can offer at my workplace	62	(r)	65	55	64	(r)	54	77	(r)	(r)	53	(r)	(r)	61	
13. In my workplace, we recognise our successes and innovations	55	(r)	82	45	52	(r)	54	85	(r)	(r)	58	(r)	(r)	58	
14. Staff are treated respectfully regardless of their job	66	(r)	76	64	67	(r)	77	85	(r)	(r)	62	(r)	(r)	55	

Key At least 5% greater than overall score	At least 5% less than overall score							Where g	group ha										
			age aff						Employment status							Gender			
	Ministry of Health	Yes	No No	Front Line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor	Male	Female	Prefer not to say			
Respondents	411	117	291	15	81	14	(r)	290	23	60	12	(r)	25	140	248	17			
Employee Engagement Index	62	64	61	72	58	87	(r)	61	65	77	60	(r)	44	58	66	30			
Being valued																			
12. I believe I am valued for what I can offer at my workplace	62	65	61	73	58	86	(r)	60	70	77	67	(r)	48	60	66	19			
13. In my workplace, we recognise our successes and innovations	55	57	55	67	57	64	(r)	52	65	73	50	(r)	48	53	59	19			
14. Staff are treated respectfully regardless of their job	66	65	67	80	60	79	(r)	63	74	83	67	(r)	57	64	69	31			

Key At least 5% greater than overall score	At lea	ıst 5% le	ss than	overall s	core		(r)	Where (group ha	ıs less th	an 10 re	esponde	nts				
		Le	ngth of	Servi	e at N	SW Hea	alth					Age (Group				
	Ministry of Health	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	411	93	23	78	70	96	46	(r)	33	52	46	65	58	63	51	13	12
Employee Engagement Index	62	72	56	67	64	51	55	(r)	75	68	62	66	58	58	58	45	39
Being valued																	
12. I believe I am valued for what I can offer at my workplace	62	73	52	64	63	54	59	(r)	79	71	70	63	58	57	57	50	17
13. In my workplace, we recognise our successes and innovations	55	62	65	62	57	43	52	(r)	76	63	61	60	48	54	39	42	25
14. Staff are treated respectfully regardless of their job	66	74	57	69	67	61	59	(r)	82	69	74	72	60	71	51	50	17

Key At least 5% greater than overall score	At lea	least 5% less than overall score (r) Where group has less than 10 respondents												
			Role											
	Ministry of Health	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
Respondents	411	(r)	17	11	259	(r)	14	13	(r)	(r)	55	(r)	(r)	33
Employee Engagement Index	62	(r)	79	56	61	(r)	68	77	(r)	(r)	58	(r)	(r)	65
Your Line Manager														
15a. My line manager recognises and acknowledges when I have done my job well	70	(r)	59	64	71	(r)	62	77	(r)	(r)	62	(r)	(r)	79
15b. My line manager treats all staff in my team fairly	70	(r)	53	55	71	(r)	69	77	(r)	(r)	69	(r)	(r)	76
15c. My line manager ensures that when issues are raised in the team, they are addressed	66	(r)	65	55	66	(r)	54	77	(r)	(r)	68	(r)	(r)	76
15d. My line manager treats me with respect	79	(r)	82	55	79	(r)	69	85	(r)	(r)	85	(r)	(r)	85
16. I receive regular and constructive feedback on my performance	50	(r)	71	45	48	(r)	46	69	(r)	(r)	48	(r)	(r)	50
17. Overall, I have confidence in the decisions made by my line manager	69	(r)	71	55	71	(r)	62	77	(r)	(r)	69	(r)	(r)	67

Key At least 5% greater than overall score	At lea	st 5% le	ss than	overall s	score		(r)	Where g	group ha									
		Man st	age aff		_	ement sibility		Employment status							Gender			
	Ministry of Health	Yes	O _N	Front Line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor	Male	Female	Prefer not to say		
Respondents	411	117	291	15	81	14	(r)	290	23	60	12	(r)	25	140	248	17		
Employee Engagement Index	62	64	61	72	58	87	(r)	61	65	77	60	(r)	44	58	66	30		
Your Line Manager												I						
15a. My line manager recognises and acknowledges when I have done my job well	70	68	70	80	62	86	(r)	69	57	81	75	(r)	61	67	71	56		
15b. My line manager treats all staff in my team fairly	70	66	71	80	62	86	(r)	68	73	80	75	(r)	65	73	69	56		
15c. My line manager ensures that when issues are raised in the team, they are addressed	66	67	66	80	63	86	(r)	64	74	78	58	(r)	57	69	65	56		
15d. My line manager treats me with respect	79	79	79	93	73	93	(r)	78	78	86	67	(r)	87	78	80	75		
16. I receive regular and constructive feedback on my performance	50	52	49	67	46	71	(r)	49	43	60	33	(r)	39	46	52	38		
17. Overall, I have confidence in the decisions made by my line manager	69	71	69	73	65	100	(r)	68	65	81	50	(r)	61	67	72	50		

Key At least 5% greater than overall score	At lea	st 5% le	ss than	overall s	core		(r)	Where (group ha	s less th	nan 10 re	esponde	nts				
		Le	ngth of	Servic	e at NS	SW Hea	alth					Age (Group				
	Ministry of Health	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	411	93	23	78	70	96	46	(r)	33	52	46	65	58	63	51	13	12
Employee Engagement Index	62	72	56	67	64	51	55	(r)	75	68	62	66	58	58	58	45	39
Your Line Manager				ı													
15a. My line manager recognises and acknowledges when I have done my job well	70	81	52	73	64	66	61	(r)	85	71	76	72	69	73	45	50	58
15b. My line manager treats all staff in my team fairly	70	81	57	73	67	67	59	(r)	76	81	83	67	76	65	49	58	50
15c. My line manager ensures that when issues are raised in the team, they are addressed	66	70	65	73	55	67	59	(r)	76	69	74	71	76	60	47	58	42
15d. My line manager treats me with respect	79	91	74	81	72	77	70	(r)	88	83	89	86	84	76	65	50	58
16. I receive regular and constructive feedback on my performance	50	63	48	49	40	41	54	(r)	64	54	50	53	59	51	33	17	8
17. Overall, I have confidence in the decisions made by my line manager	69	80	70	69	59	69	62	(r)	79	67	83	73	69	67	57	42	50

Key At least 5% greater than overall score	At lea	ıst 5% le	ss than	overall s	core		(r)	Where g	roup ha	s less th	nan 10 re	esponde	ents	
								Role						
	Ministry of Health	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
Respondents	411	(r)	17	11	259	(r)	14	13	(r)	(r)	55	(r)	(r)	33
Employee Engagement Index	62	(r)	79	56	61	(r)	68	77	(r)	(r)	58	(r)	(r)	65
Senior Managers														
18a. The senior managers at my workplace are aware of the issues I face in my job	51	(r)	65	45	49	(r)	69	69	(r)	(r)	45	(r)	(r)	56
18b. The senior managers at my workplace have a clear direction for the future	50	(r)	47	45	50	(r)	54	77	(r)	(r)	51	(r)	(r)	47
18c. The senior managers at my workplace lead by example in creating a positive workplace	49	(r)	71	36	46	(r)	69	77	(r)	(r)	49	(r)	(r)	44
19. There is a positive relationship between senior management and staff in my workplace	50	(r)	59	36	52	(r)	67	62	(r)	(r)	38	(r)	(r)	53
20. Overall, I have confidence in the decisions made by my senior managers	55	(r)	59	36	56	(r)	62	85	(r)	(r)	53	(r)	(r)	47

Key At least 5% greater than overall score	At lea	ıst 5% le	ss than	overall s	core		(r)	Where (group ha	ıs less th	nan 10 re	esponde	ents			
		Man st				ement sibility			Em	ploym	ent sta	tus			Gende	r
	Ministry of Health	Yes	O _N	Front Line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor	Male	Female	Prefer not to say
Respondents	411	117	291	15	81	14	(r)	290	23	60	12	(r)	25	140	248	17
Employee Engagement Index	62	64	61	72	58	87	(r)	61	65	77	60	(r)	44	58	66	30
Senior Managers																
18a. The senior managers at my workplace are aware of the issues I face in my job	51	57	48	53	55	71	(r)	50	57	68	25	(r)	22	50	51	38
18b. The senior managers at my workplace have a clear direction for the future	50	54	49	60	53	50	(r)	49	48	67	42	(r)	35	48	53	25
18c. The senior managers at my workplace lead by example in creating a positive workplace	49	48	49	60	44	50	(r)	47	48	67	50	(r)	27	47	50	31
19. There is a positive relationship between senior management and staff in my workplace	50	50	51	73	44	50	(r)	49	43	63	58	(r)	39	50	50	38
20. Overall, I have confidence in the decisions made by my senior managers	55	60	54	60	58	71	(r)	56	52	63	58	(r)	30	51	59	31

Key At least 5% greater than overall score	At lea	ıst 5% le	ss than	overall s	core		(r)	Where o	group ha	s less th	an 10 re	esponde	nts				
		Le	ngth of	Servic	e at NS	SW Hea	alth					Age (Group				
	Ministry of Health	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	411	93	23	78	70	96	46	(r)	33	52	46	65	58	63	51	13	12
Employee Engagement Index	62	72	56	67	64	51	55	(r)	75	68	62	66	58	58	58	45	39
Senior Managers																	
18a. The senior managers at my workplace are aware of the issues I face in my job	51	51	45	59	47	46	52	(r)	59	46	56	55	51	48	47	50	25
18b. The senior managers at my workplace have a clear direction for the future	50	55	55	59	53	42	37	(r)	59	60	56	57	51	40	41	25	25
18c. The senior managers at my workplace lead by example in creating a positive workplace	49	53	45	60	47	39	43	(r)	56	58	53	49	45	48	37	33	25
19. There is a positive relationship between senior management and staff in my workplace	50	58	45	60	50	37	42	(r)	63	58	56	49	40	48	42	42	33
20. Overall, I have confidence in the decisions made by my senior managers	55	63	55	64	54	50	39	(r)	72	65	60	58	49	49	49	33	33

Key At least 5% greater than overall score	At lea	st 5% le	ss than	overall s	core		(r)	Where g	roup ha	s less th	an 10 re	esponde	nts	
								Role						
	Ministry of Health	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
Respondents	411	(r)	17	11	259	(r)	14	13	(r)	(r)	55	(r)	(r)	33
Employee Engagement Index	62	(r)	79	56	61	(r)	68	77	(r)	(r)	58	(r)	(r)	65
Communication														
21. I am kept well informed about what is happening in my workplace	47	(r)	53	45	49	(r)	42	54	(r)	(r)	49	(r)	(r)	33
22. I have a say in decisions which affect my work	44	(r)	47	36	46	(r)	33	62	(r)	(r)	43	(r)	(r)	33
23. I think it is safe to speak up and challenge the way things are done	52	(r)	76	27	49	(r)	33	62	(r)	(r)	66	(r)	(r)	55
24a. Where I work, we share the lessons learnt when mistakes are made	47	(r)	53	36	47	(r)	17	77	(r)	(r)	51	(r)	(r)	47
24b. I am aware of the strategic objectives and direction of the organisation I work for	61	(r)	59	55	61	(r)	75	69	(r)	(r)	58	(r)	(r)	58
24c. I am aware of how my work contributes to the overall strategic objectives of my organisation	65	(r)	76	64	63	(r)	73	77	(r)	(r)	65	(r)	(r)	67

Key At least 5% greater than overall score	At lea	ıst 5% le	ss than	overall s	score		(r)	Where g	group ha	s less th	nan 10 re	esponde	ents			
		Man st	age aff		Manag respor	ement sibility			Em	ploym	ent sta	tus			Gende	•
	Ministry of Health	Yes	ON.	Front Line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor	Male	Female	Prefer not to say
Respondents	411	117	291	15	81	14	(r)	290	23	60	12	(r)	25	140	248	17
Employee Engagement Index	62	64	61	72	58	87	(r)	61	65	77	60	(r)	44	58	66	30
Communication																
21. I am kept well informed about what is happening in my workplace	47	48	47	47	44	79	(r)	45	45	60	50	(r)	48	41	52	19
22. I have a say in decisions which affect my work	44	54	41	40	50	77	(r)	41	52	60	25	(r)	43	41	47	25
23. I think it is safe to speak up and challenge the way things are done	52	60	49	53	59	64	(r)	50	55	69	33	(r)	39	50	54	25
24a. Where I work, we share the lessons learnt when mistakes are made	47	51	45	47	53	64	(r)	45	50	60	50	(r)	43	49	47	31
24b. I am aware of the strategic objectives and direction of the organisation I work for	61	70	57	67	69	86	(r)	61	50	79	42	(r)	35	61	62	25
24c. I am aware of how my work contributes to the overall strategic objectives of my organisation	65	74	61	73	74	86	(r)	63	73	79	67	(r)	48	67	66	25

Key At least 5% greater than overall score	At lea	st 5% le	ss than	overall s	core		(r)	Where (group ha	ıs less th	nan 10 re	esponde	ents				
		Le	ngth of	Servi	e at NS	SW Hea	alth					Age (Group				
	Ministry of Health	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	411	93	23	78	70	96	46	(r)	33	52	46	65	58	63	51	13	12
Employee Engagement Index	62	72	56	67	64	51	55	(r)	75	68	62	66	58	58	58	45	39
Communication																	
21. I am kept well informed about what is happening in my workplace	47	59	30	56	36	37	53	(r)	75	47	41	50	43	38	47	45	42
22. I have a say in decisions which affect my work	44	59	39	43	35	38	45	(r)	56	37	57	47	42	40	39	27	33
23. I think it is safe to speak up and challenge the way things are done	52	63	52	52	48	43	56	(r)	66	57	72	55	48	51	31	36	25
24a. Where I work, we share the lessons learnt when mistakes are made	47	57	32	49	43	43	44	(r)	63	55	62	47	48	35	36	27	42
24b. I am aware of the strategic objectives and direction of the organisation I work for	61	66	57	58	62	60	53	(r)	69	67	63	61	61	63	45	64	50
24c. I am aware of how my work contributes to the overall strategic objectives of my organisation	65	66	65	65	68	64	60	(r)	72	76	74	63	61	65	51	64	58

Key At least 5% greater than overall score	At lea	ıst 5% le	ess than	overall s	core		(r)	Where g	group ha	s less th	nan 10 re	esponde	ents	
								Role						
	Ministry of Health	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
Respondents	411	(r)	17	11	259	(r)	14	13	(r)	(r)	55	(r)	(r)	33
Employee Engagement Index	62	(r)	79	56	61	(r)	68	77	(r)	(r)	58	(r)	(r)	65
Training and Development Opportunities														
25. I have received the appropriate training and development to do my job effectively	60	(r)	100	45	54	(r)	85	85	(r)	(r)	66	(r)	(r)	64
26. I am given the opportunity to complete my annual mandatory training requirements as a part of my every day work	48	(r)	88	64	43	(r)	54	85	(r)	(r)	47	(r)	(r)	33
27. I am encouraged to take opportunities to learn new skills and have new experiences	56	(r)	94	45	52	(r)	46	77	(r)	(r)	58	(r)	(r)	61

Key At least 5% greater than overall score	At lea	ast 5% le	ss than	overall s	score		(r)	Where g	group ha	ıs less th	nan 10 re	esponde	ents			
			age aff			ement sibility			Em	ploym	ent sta	itus			Gende	r
	Ministry of Health	Yes	No	Front Line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor	Male	Female	Prefer not to say
Respondents	411	117	291	15	81	14	(r)	290	23	60	12	(r)	25	140	248	17
Employee Engagement Index	62	64	61	72	58	87	(r)	61	65	77	60	(r)	44	58	66	30
Training and Development Opportunities																
25. I have received the appropriate training and development to do my job effectively	60	60	61	60	58	79	(r)	59	74	79	33	(r)	35	58	63	44
26. I am given the opportunity to complete my annual mandatory training requirements as a part of my every day work	48	47	49	40	46	50	(r)	47	65	67	17	(r)	14	45	51	25
27. I am encouraged to take opportunities to learn new skills and have new experiences	56	54	57	53	52	64	(r)	55	43	83	50	(r)	26	53	60	25

Key At least 5% greater than overall score	At lea	ast 5% le	ss than	overall s	core		(r)	Where g	group ha	is less th	an 10 re	esponde	nts				
		Lei	ngth of	Servi	e at NS	SW Hea	alth					Age (Group				
	Ministry of Health	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	411	93	23	78	70	96	46	(r)	33	52	46	65	58	63	51	13	12
Employee Engagement Index	62	72	56	67	64	51	55	(r)	75	68	62	66	58	58	58	45	39
Training and Development Opportunities																	
25. I have received the appropriate training and development to do my job effectively	60	53	61	63	63	58	72	(r)	63	65	72	63	62	56	57	50	25
26. I am given the opportunity to complete my annual mandatory training requirements as a part of my every day work	48	46	65	52	48	36	63	(r)	53	50	48	43	45	52	47	50	33
27. I am encouraged to take opportunities to learn new skills and have new experiences	56	64	57	59	56	42	67	(r)	66	69	67	56	51	51	46	42	25

Key At least 5% greater than overall score	At lea	st 5% le	ss than	overall s	core		(r)	Where g	roup ha	ıs less tl	nan 10 re	esponde	ents	
								Role						
	Ministry of Health	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
Respondents	411	(r)	17	11	259	(r)	14	13	(r)	(r)	55	(r)	(r)	33
Employee Engagement Index	62	(r)	79	56	61	(r)	68	77	(r)	(r)	58	(r)	(r)	65
Work Environment														
28. I have confidence in the processes that my workplace uses to resolve staff conflict	37	(r)	35	45	39	(r)	0	54	(r)	(r)	39	(r)	(r)	27
29. I am able to achieve a healthy work/life balance most of the time	67	(r)	82	64	68	(r)	62	62	(r)	(r)	73	(r)	(r)	55
30. There are mechanisms in place to support me if I experience stress or pressure	47	(r)	47	64	47	(r)	46	31	(r)	(r)	48	(r)	(r)	36
31. Reasonable expectations are placed on staff according to their position	55	(r)	76	64	53	(r)	62	77	(r)	(r)	56	(r)	(r)	55
32. My workplace is proactive in minimising potential violence/abuse from patients or visitors	47	(r)	75	45	44	(r)	38	77	(r)	(r)	56	(r)	(r)	30

Key At least 5% greater than overall score	At lea	ast 5% le	ss than	overall s	score		(r)	Where g	group ha	ıs less th	nan 10 r	esponde	ents			
			age aff			ement sibility			Em	ploym	ent sta	itus			Gende	r
	Ministry of Health	Yes	ON.	Front Line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor	Male	Female	Prefer not to say
Respondents	411	117	291	15	81	14	(r)	290	23	60	12	(r)	25	140	248	17
Employee Engagement Index	62	64	61	72	58	87	(r)	61	65	77	60	(r)	44	58	66	30
Work Environment																
28. I have confidence in the processes that my workplace uses to resolve staff conflict	37	37	37	43	36	50	(r)	36	30	53	8	(r)	32	42	35	20
29. I am able to achieve a healthy work/life balance most of the time	67	54	73	80	51	43	(r)	64	78	74	83	(r)	73	68	66	73
30. There are mechanisms in place to support me if I experience stress or pressure	47	40	49	47	36	57	(r)	45	57	59	42	(r)	32	46	47	27
31. Reasonable expectations are placed on staff according to their position	55	50	57	40	54	43	(r)	49	65	78	58	(r)	59	53	56	47
32. My workplace is proactive in minimising potential violence/abuse from patients or visitors	47	53	45	73	51	50	(r)	45	57	59	42	(r)	36	52	47	7

Key At least 5% greater than overall score	At lea	ıst 5% le	ss than	overall s	core		(r)	Where o	group ha	s less th	an 10 re	esponde	ents				
		Le	ngth of	Servic	e at NS	SW Hea	alth					Age (Group				
	Ministry of Health	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	411	93	23	78	70	96	46	(r)	33	52	46	65	58	63	51	13	12
Employee Engagement Index	62	72	56	67	64	51	55	(r)	75	68	62	66	58	58	58	45	39
Work Environment																	
28. I have confidence in the processes that my workplace uses to resolve staff conflict	37	42	27	43	39	33	28	(r)	56	37	37	44	40	22	39	17	8
29. I am able to achieve a healthy work/life balance most of the time	67	75	73	74	65	62	52	(r)	88	67	83	63	60	67	59	50	58
30. There are mechanisms in place to support me if I experience stress or pressure	47	53	27	50	48	42	41	(r)	53	54	61	46	40	43	43	42	8
31. Reasonable expectations are placed on staff according to their position	55	65	55	55	57	47	46	(r)	75	58	59	51	58	44	51	58	25
32. My workplace is proactive in minimising potential violence/abuse from patients or visitors	47	50	36	54	48	42	44	(r)	74	52	44	57	47	35	36	42	25

Key At least 5% greater than overall score	At lea	ıst 5% le	ess than	overall s	core		(r)	Where (group ha	ıs less th	an 10 re	esponde	ents	
								Role						
	Ministry of Health	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
Respondents	411	(r)	17	11	259	(r)	14	13	(r)	(r)	55	(r)	(r)	33
Employee Engagement Index	62	(r)	79	56	61	(r)	68	77	(r)	(r)	58	(r)	(r)	65
Unacceptable Behaviour														
34a. Do you currently know how to report occurrences of these types of behaviour?	66	(r)	75	55	68	(r)	46	62	(r)	(r)	67	(r)	(r)	55
34b. Do you currently have confidence that if you report these behaviours they will be responded to appropriately?	44	(r)	44	27	45	(r)	42	54	(r)	(r)	41	(r)	(r)	45

Key At least 5% greater than overall score	At lea	ıst 5% le	ss than	overall s	core		(r)	Where g	group ha	as less th	nan 10 re	esponde	ents			
			nage aff			jement isibility			Em	nploym	ent sta	tus			Gende	r
	Ministry of Health	Yes	No No	Front Line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor	Male	Female	Prefer not to say
Respondents	411	117	291	15	81	14	(r)	290	23	60	12	(r)	25	140	248	17
Employee Engagement Index	62	64	61	72	58	87	(r)	61	65	77	60	(r)	44	58	66	30
Unacceptable Behaviour																
34a. Do you currently know how to report occurrences of these types of behaviour?	66	84	58	80	82	100	(r)	71	68	59	25	(r)	36	67	64	75
34b. Do you currently have confidence that if you report these behaviours they will be responded to appropriately?	44	55	39	73	49	79	(r)	42	45	57	25	(r)	38	44	45	31

Key At least 5% greater than overall score	At lea	ıst 5% le	ss than	overall s	score		(r)	Where (group ha	s less th	an 10 re	esponde	nts				
		Le	ngth of	Servi	ce at N	SW Hea	alth					Age (Group			,	
	Ministry of Health	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	411	93	23	78	70	96	46	(r)	33	52	46	65	58	63	51	13	12
Employee Engagement Index	62	72	56	67	64	51	55	(r)	75	68	62	66	58	58	58	45	39
Unacceptable Behaviour																	
34a. Do you currently know how to report occurrences of these types of behaviour?	66	44	50	69	67	76	82	(r)	52	53	51	73	71	73	78	58	83
34b. Do you currently have confidence that if you report these behaviours they will be responded to appropriately?	44	53	27	47	36	42	47	(r)	68	43	49	40	50	39	40	17	33

Key At least 5% greater than overall score	At lea	st 5% le	ss than	overall s	core		(r)	Where g	roup ha	s less th	nan 10 re	esponde	ents	
								Role						
	Ministry of Health	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
Respondents	411	(r)	17	11	259	(r)	14	13	(r)	(r)	55	(r)	(r)	33
Employee Engagement Index	62	(r)	79	56	61	(r)	68	77	(r)	(r)	58	(r)	(r)	65
Service Delivery					_									
35. My work environment allows me to deliver the best possible services (patient care or support services)	47	(r)	75	36	46	(r)	46	85	(r)	(r)	41	(r)	(r)	39
36. In my workplace patient safety is at the centre of all decision making	32	(r)	63	27	32	(r)	23	62	(r)	(r)	22	(r)	(r)	22
37. My team's objectives/work plans are clearly outlined	58	(r)	56	55	53	(r)	77	100	(r)	(r)	71	(r)	(r)	61
38. Our objectives/work plans help us to deliver a quality service	57	(r)	56	55	54	(r)	62	100	(r)	(r)	63	(r)	(r)	58
39. At my workplace there is a good balance between delivering services and monitoring service delivery	45	(r)	44	27	43	(r)	50	92	(r)	(r)	52	(r)	(r)	42

Key At least 5% greater than overall score	At lea	ast 5% le	ss than	overall s	score		(r)	Where o	group ha	s less th	nan 10 re	esponde	ents			
			age aff			ement sibility			Em	ploym	ent sta	itus			Gende	r
	Ministry of Health	Yes	_Q N	Front Line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor	Male	Female	Prefer not to say
Respondents	411	117	291	15	81	14	(r)	290	23	60	12	(r)	25	140	248	17
Employee Engagement Index	62	64	61	72	58	87	(r)	61	65	77	60	(r)	44	58	66	30
Service Delivery																
35. My work environment allows me to deliver the best possible services (patient care or support services)	47	48	47	60	47	43	(r)	46	48	60	42	(r)	32	48	46	31
36. In my workplace patient safety is at the centre of all decision making	32	33	31	47	31	21	(r)	31	26	44	25	(r)	14	30	34	13
37. My team's objectives/work plans are clearly outlined	58	67	55	73	65	71	(r)	56	61	72	50	(r)	55	57	61	19
38. Our objectives/work plans help us to deliver a quality service	57	64	55	73	59	79	(r)	55	48	77	50	(r)	50	58	59	25
39. At my workplace there is a good balance between delivering services and monitoring service delivery	45	49	43	53	45	57	(r)	42	35	63	50	(r)	41	44	45	25

Key At least 5% greater than overall score	At lea	ıst 5% le	ss than	overall s	core		(r) '	Where g	group ha	s less th	nan 10 re	esponde	ents				
		Le	ngth of	Servic	e at N	SW Hea	alth					Age (Group				
	Ministry of Health	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	411	93	23	78	70	96	46	(r)	33	52	46	65	58	63	51	13	12
Employee Engagement Index	62	72	56	67	64	51	55	(r)	75	68	62	66	58	58	58	45	39
Service Delivery																	
35. My work environment allows me to deliver the best possible services (patient care or support services)	47	53	36	47	54	37	45	(r)	58	55	51	55	45	34	38	36	17
36. In my workplace patient safety is at the centre of all decision making	32	33	32	36	31	27	30	(r)	48	27	43	36	25	25	27	9	17
37. My team's objectives/work plans are clearly outlined	58	62	59	63	59	50	58	(r)	75	53	67	56	69	53	44	58	42
38. Our objectives/work plans help us to deliver a quality service	57	64	64	59	60	45	60	(r)	71	57	64	59	60	52	46	58	42
39. At my workplace there is a good balance between delivering services and monitoring service delivery	45	58	41	50	44	30	40	(r)	59	61	51	46	41	30	37	25	17

Key At least 5% greater than overall score	At lea	st 5% le	ss than	overall s	core		(r)	Where g	roup ha	s less th	nan 10 re	esponde	ents	
								Role						
	Ministry of Health	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
Respondents	411	(r)	17	11	259	(r)	14	13	(r)	(r)	55	(r)	(r)	33
Employee Engagement Index	62	(r)	79	56	61	(r)	68	77	(r)	(r)	58	(r)	(r)	65
Your Workplace					l									
40. Overall I am proud to be a part of this workplace	67	(r)	94	55	64	(r)	85	85	(r)	(r)	63	(r)	(r)	76
11. I would recommend my workplace as a good place to work	58	(r)	67	55	56	(r)	69	85	(r)	(r)	53	(r)	(r)	67
42. I feel motivated to contribute more than what is normally required at work	61	(r)	75	36	61	(r)	77	69	(r)	(r)	54	(r)	(r)	64
43. I have a strong sense of belonging to my workplace	56	(r)	75	55	55	(r)	54	62	(r)	(r)	51	(r)	(r)	58
44. Overall I am satisfied to be working here at the present time	65	(r)	73	64	64	(r)	77	69	(r)	(r)	64	(r)	(r)	64
Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	56	(r)	75	64	57	(r)	54	69	(r)	(r)	44	(r)	(r)	53
46. Overall, I believe the culture at my workplace has improved in the last 12 months	28	(r)	38	27	29	(r)	15	38	(r)	(r)	20	(r)	(r)	33

At least 5% greater than overall score	At lea	st 5% le	ss than o	overall s	core		(r)	Where g	group ha	is less th	an 10 re	esponde	ents			
			age aff		Manag respon	ement sibility	,		Em	ploym	ent sta	tus			Gende	r
	Ministry of Health	Yes	o Z	Front Line Manager	Middle Manager	Senior Manager	Executive	Permanent Full time	Permanent Part time	Fixed term or temporary contract	Agency	Casual	Contractor	Male	Female	Prefer not to say
Respondents	411	117	291	15	81	14	(r)	290	23	60	12	(r)	25	140	248	17
Employee Engagement Index	62	64	61	72	58	87	(r)	61	65	77	60	(r)	44	58	66	30
our Workplace												l		I		
40. Overall I am proud to be a part of this workplace	67	70	66	80	65	86	(r)	67	70	79	58	(r)	50	63	71	31
41. I would recommend my workplace as a good place to work	58	57	58	80	51	71	(r)	56	57	72	58	(r)	45	57	59	31
42. I feel motivated to contribute more than what is normally required at work	61	66	59	67	60	100	(r)	59	70	74	67	(r)	45	56	66	31
43. I have a strong sense of belonging to my workplace	56	58	55	47	55	93	(r)	55	61	70	50	(r)	32	55	58	19
44. Overall I am satisfied to be working here at the present time	65	66	64	87	58	86	(r)	63	68	82	58	(r)	45	59	70	25
45. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	56	58	55	67	56	64	(r)	55	50	67	58	(r)	41	57	57	19
46. Overall, I believe the culture at my workplace has improved in the last 12 months	28	35	25	40	33	43	(r)	30	17	34	8	(r)	14	25	29	25

Key At least 5% greater than overall score	At lea	ıst 5% le	ss than o	overall s	core		(r)	Where o	group ha	ıs less th	nan 10 re	esponde	ents				
		Le	ngth of	Servic	e at NS	SW Hea	alth					Age (Group				
	Ministry of Health	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	At least 10 years but not more than 20 years	At least 20 years or more	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	411	93	23	78	70	96	46	(r)	33	52	46	65	58	63	51	13	12
Employee Engagement Index	62	72	56	67	64	51	55	(r)	75	68	62	66	58	58	58	45	39
Your Workplace																	
40. Overall I am proud to be a part of this workplace	67	76	68	69	69	60	58	(r)	81	80	67	75	62	60	62	42	33
41. I would recommend my workplace as a good place to work	58	72	50	64	57	44	50	(r)	77	61	64	62	54	48	48	42	42
42. I feel motivated to contribute more than what is normally required at work	61	67	59	69	60	52	58	(r)	74	65	51	62	62	63	60	50	42
43. I have a strong sense of belonging to my workplace	56	67	45	55	57	47	56	(r)	65	63	58	58	49	56	52	33	33
44. Overall I am satisfied to be working here at the present time	65	73	55	74	67	55	50	(r)	81	69	64	71	58	61	61	58	33
45. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	56	70	45	56	55	48	49	(r)	65	66	56	63	49	58	45	42	17
46. Overall, I believe the culture at my workplace has improved in the last 12 months	28	24	36	38	26	26	22	(r)	40	33	22	33	25	27	24	17	33

Guide to using this report

Methodology

The YourSay survey was delivered as an online and paper based survey to meet the operational needs of a workforce that operates 24 hours a day, 7 days a week.

Questionnaire design

The questionnaire was designed by ORC International in conjunction with the NSW Health workplace culture project team, the Department of Health Workplace Culture Survey Reference Group and Chief Executives of all NSW Health organisations. The questionnaire was designed to be succinct and provide actionable results to help inform the organisation and highlight areas for improvement.

Data collection

The survey used an online methodology with all staff invited to participate however, paper copies of the survey were also made available.

All staff were given the opportunity to complete the survey between 25th March to the 29th April, 2013. Paper surveys were accepted until the 3rd of May, 2013.

ORC International set up and hosted the online survey. Respondents were asked to put in a user name and password unique to them in order to enable the respondent to leave and return the survey.

Estimated Response Rate Calculation

The Estimated Response Rate quoted in this report is an estimate only, based on Full Time Equivalent (FTE) staff as at 2nd April 2013. This figure does not include contractors, agency staff and volunteers, nor does it account for staff on secondment or extended leave, hence the estimated response rate is not accurate.

The final estimated response rates have been weighted to account for our part-time and temporary staff. The proportion of Full time and Part time staff have been taken from those who responded to "Q5. Which of the following best describes your current employment status?" A Part-time respondent has been weighted by 0.33 (i.e. they are assumed to work one in three days).

Fixed term or temporary contract (3) proportioned into Full and Part

Example calculation for NSW Health Overall:

Q5. Which of the following best describes your current employment status?

time based on responses to (1) and (2). Responses Permanent Full time (1) 18750 18750 × 1661 = 1175 Full time Permanent Part time (2) 7753 18750 + 7753 Fixed term or temporary contract (3) 1661 -132 Agency (4) 7753 x 1661 = 486 Part time 18750 + 7753 Casual (5) 975 203 Contractor (6) TOTAL answering Q51 29474 TOTAL number of respondents to the survey 31493

Total estimated Full time responses as a proportion of all respondents to the survey:

$$\frac{1850 + 1175}{29474}$$
 x 31493 = 21290 Estimated Full Time responses

Total estimated Part time responses as a proportion of all respondents to the survey:

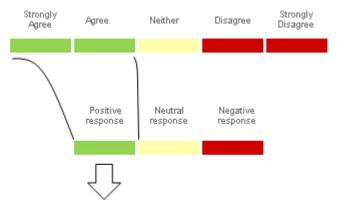
$$\frac{.7753 + 486}{.29474} \times 31493 = 8803 \text{ Estimated Part Time responses}$$

Estimated response rate based on an FTE value of 94882.6 and weighting estimated number of Part time responses by 0.33.

Guide to using this report

% Positive

Where results are shown as positive percentages (% Positive), these are calculated by adding together positive responses ("Strongly Agree" + "Agree") and dividing by the number of respondents which answered the question.



+ number of respondents who answered the question



Index and Section Scores

Index and Section scores are calculated as the sum of positive responses given to all questions in that Index or Section divided by the number of answers to all questions in the group.

Rounding

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Values from x.00 to x.49 are rounded down and values from x.50 to x.99 are rounded up. Therefore in some instances, results may not total 100%.

-	Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Total
Number of Responses	151	166	176	96	24	613
Percentage	24.63%	27.08%	28.71%	15.66%	3.92%	100.00%
Rounded Percentage	25%	27%	29%	16%	4%	101%
Number of positive responses	(151	+	166)	=	317	
% Positive	317	÷	613	=	52%	

Trend data

Comparisons to the previous survey relate to the results from the 2011 YourSay Workplace Survey. Questions 4 and 39 were negatively worded in 2011 and so are not directly comparable to 2013 results. Questions 33a and 33b specifically excluded patients and visitors from the inappropriate behaviour and are not directly comparable to 2013 results. Questions 24b, 24c and 33c were introduced to the survey in 2013 and therefore do not have trend data.

Benchmark data

ORC International facilitates a benchmarking programme which allows organisations to benchmark their results against the results of other organisations in their sector. In this report, the external benchmark data is the average % positive score achieved from a recent surveys of a random sample of 1,081 Australian health care employees outside of NSW who work in either the public health sector only or the public and private health sector.