CHAPTER IV FINANCES

CHIEF FINANCIAL OFFICER'S REPORT

EXPENSES

NSW Health is a provider of patient-centred health services. Approximately 59.6 per cent or \$12.4 billion of costs incurred during 2016-17 were labour related, including the costs of employee salaries and contracted Visiting Medical Officers. Other Operating and Financing Costs include approximately \$1.8 billion in drug, medical and surgical supplies and \$608 million in maintenance related expenses.

Grants and subsidies to third parties for the provision of public health related services totalled approximately \$1.4 billion in 2016-17, including payments of more than \$722 million in operating grants being paid to Affiliated Health Organisations.

REVENUE

Key items include private patient fees, mainly from private health funds for privately insured patients (\$844 million), Department of Veterans' Affairs for the provision of services to entitled veterans (\$324 million), a recoup of costs from the Commonwealth through Medicare for highly specialised drugs (\$503 million – more than \$270 million related to hepatitis C drugs issued under S100), and compensable payments received from motor vehicle insurers for the hospital costs of people hospitalised or receiving treatment as a result of motor vehicle accidents (\$151 million).

The Commonwealth Special Purpose Payments for NSW as part of the National Health Reform Agreement is receipted under grants and contributions (\$5.7 billion).

CAPITAL EXPENDITURE

NSW Health's full year capital expenditure for 2016-17 (excluding capital expensing) was \$1.3 billion for works in progress and completed works. The total spent on capital in 2016-17 represents 8.2 per cent of the total Property, Plant, Equipment and Intangibles asset base.

NET ASSETS

NSW Health's net assets at 30 June 2017 were \$13.8 billion. This is made up of total assets of \$18.6 billion netted off by total liabilities of \$4.9 billion. The net assets are represented by accumulated funds of \$9.5 billion and an asset revaluation reserve of \$4.3 billion.

The audited financial statements for the Ministry of Health are provided in this report. Audited financial statements have also been prepared in respect of each of the reporting entities controlled by the Ministry. These statements have been included in a separate volume of the 2016-17 annual report. The Ministry and all its controlled entities received an unqualified audit opinion.

NSW Treasury reviews ongoing full year financial performance against the Revised forecasts included in the 2017-18 State Budget papers (No. 3). NSW Health has been assessed by NSW Treasury as achieving its overall budget responsibilities in 2016-17, against both the expense and revenue forecasts to actual results.

FURTHER INFORMATION

Variation to initial budget result is included in 2016-17 audited financial statements (note 41) included in this annual report.

John Roach, Chief Financial Officer

FINANCIAL MANAGEMENT

PROCUREMENT CARDS

Procurement card (PCard) certification

It is affirmed for the 2016-17 financial year that the use of procurement cards (PCards) within the Ministry was in accordance with Premier's Memoranda, Treasurer's directions and NSW Health policy.

The Ministry requires all NSW Health organisations to adopt the use of PCards, where practicable, for purchases of goods and services that are \$5000 or less. The use of PCards has improved the efficiency of the business processes associated with procurement.

Standard system controls are applied to PCard usage as per NSW Health PCard Policy.

PCard use

PCard use within the NSW Ministry of Health is largely limited to:

- the reimbursement of travel and subsistence expenses
- the purchase of books and publications
- seminars and conferences.

Documenting PCard use

The following measures are used to monitor the use of PCards:

- the Ministry's PCard policy is documented
- reports on the appropriateness of Pcard usage are lodged periodically for management consideration
- regular fortnightly PCard Transaction Acquittal reports are distributed to portfolio managers to monitor and follow up on verification and approval of outstanding transactions
- monthly and quarterly PCard reports are submitted to the Chief Financial Officer.

IMPLEMENTATION OF PRICE DETERMINATION

The NSW State Price per National Weighted Activity Unit (NWAU16) applicable for 2016-17 was \$4605. This price is not directly comparable with last year's State Price (\$4569 per NWAU15) as the Independent Hospital Pricing Authority, in its annual National Efficient Price Determination (February 2016), has further refined the National Weighted Activity Unit price weight values and introduced a number of significant changes to the classifications used for Activity Based Funding. In determining the State Price, NSW Health has determined the average cost for NWAU16 by escalation of the most recently available cost data, namely 2014-15. The 2016-17 State Price reflects year-on-year changes in average cost per National Weighted Activity Unit, which are influenced by productivity improvements, changes in input cost, better capture and reporting of activity, and refinements in standardisation of cost allocation.

NON-GOVERNMENT FUNDING

Partnerships for Health – funding to non-government organisations

Each year NSW Health allocates more than \$150 million to more than 310 non-government organisations (NGO) across the state. Partnerships for Health funding enables NGOs to deliver community based services supporting health and wellbeing particularly for vulnerable or hard to reach populations. Funding is provided for Aboriginal health, aged care, children, youth and families, chronic care and disability, community transport, drug and alcohol, mental health, palliative care, population health and women's health. Services include the delivery of information, advice, clinical services, rehabilitation and respite in the community.

In 2016-17, Partnerships for Health continued to focus on improving how NSW Health funds and works with the NGO sector to deliver important community based services. This has included:

- strengthening partnerships and service outcomes, through longer term agreements that promote greater sustainability of services
- continuing to ensure that NGO services which are funded align with Government priorities
- creating enhanced performance frameworks
- committing to a strategic, competitive and transparent approach for purchasing services.

NSW Health engaged with NGO peak organisations and funding recipients on the reforms.

To support the development of capability within NGO partners, the Ministry and training provider QinetiQ Australia delivered the Preparing NGOs for Purchasing program between April 2016 and March 2017. The program provided an opportunity for 250 NGO representatives in metropolitan, regional and rural areas to receive training in procurement, proposal writing and business development.

PARTNERSHIPS FOR HEALTH FUNDING ALLOCATED TO NON-GOVERNMENT ORGANISATIONS BY THE NSW MINISTRY OF HEALTH 2016–17

Aboriginal Health

GRANT RECIPIENT	AMOUNT \$ DESCRIPTION				
Aboriginal Health and Medical Research Council of NSW	2,291,200	Peak body to build capacity and capability of Aboriginal Community Controlled Health Services in priority areas such as governance, financial management and business, contribute to policy development processes aimed at improving the health outcomes of Aboriginal people across NSW and be a formal partner with NSW Health on Aboriginal health issues. Funding is given for capacity and capability building, policy leadership and influence, chronic disease and health ethics			
Aboriginal Medical Service Co-Operative Ltd	619,300	Provision of population health and drug and alcohol services for the Aboriginal community in the Sydney region			
Armajun Health Service Aboriginal Corporation	217,300	Provision of population health services to the Aboriginal community in the Inverell area			
Awabakal Ltd	612,300	Provision of population health, drug and alcohol, ear health and family health services for the Aboriginal community in the Newcastle area			
Albury Wodonga Aboriginal Health Service	120,000	Provision of population health services to the Aboriginal community in the Albury Wodonga area			
Biripi Aboriginal Corporation Medical Centre	395,000	Provision of population health, drug and alcohol and family health services for the Aboriginal community in the Taree area			
Bourke Aboriginal Health Service Ltd	342,900	Provision of population health, family health and drug and alcohol services for the Aboriginal community in Bourke and surrounding areas			
Bulgarr Ngaru Medical Aboriginal Corporation	480,200	Provision of population health and family health services in the Grafton area and population health services in the Casino area			
Bullinah Aboriginal Health Service Aboriginal Corporation	217,300	Provision of population health services to the Aboriginal community in the Ballina area			
Centacare Wilcannia- Forbes	173,500	Provision of family health services in Narromine and Bourke			
Coonamble Aboriginal Health Service	310,200	Provision of population health and family health services in the Coonamble area and provision of population health services to the Aboriginal community in the Dubbo area			
Coomealla Health Aboriginal Corp	120,000	Provision of population health services to the Aboriginal community in the Dareton area			
Condobolin Aboriginal Health Service	217,300	Provision of population health services to the Aboriginal community in the Condobolin area			
Cummeragunja Aborig Corp	173,200	Provision of population health services for Aboriginal community in the Cummeragunja, Moama and surrounding areas			
Dubbo Neighbourhood Centre Inc	93,300	Provision of family health services for communities in the Dubbo area			
Coonamble Aboriginal Health Service	217,300	Provision of population health services to the Aboriginal community in the Coonamble and surrounding areas			
Durri Aboriginal Corporation Medical Service	519,100	Provision of population health , drug and alcohol services for the Aboriginal communities in the Kempsey area			
Galambila Aboriginal Health Service Inc.	299,500	Provision of population health services for Aboriginal communities in the Coffs Harbour area			
Goorie Galbans Aboriginal Corporation	140,800	Provision of family health services in the Kempsey area			
Griffith Aboriginal Medical Service Inc	217,300	Provision of population health services to the Aboriginal community in the Griffith area			
Illaroo Cooperative Aboriginal Corp	60,400	Personal care worker for the Rose Mumbler Retirement Village			
Illawarra Aboriginal Medical Service	329,300	Provision of population health and drug and alcohol services for the Aboriginal community in the Illawarra area			
Intereach NSW Inc	105,300	Provision of family health services in the Deniliquin area			
Katungul Aboriginal Corporation Community & Medical Services	202,700	Provision of population health and ear health services for Aboriginal communities of the far South Coast region			

GRANT RECIPIENT	AMOUNT \$	DESCRIPTION	
Maari Ma Health Aboriginal Corporation	377,400	Provision of population health and family health services in the Broken Hill and surrounding areas	
Ngaimpe Aboriginal Corp	192,100	Residential drug and alcohol treatment and referral program providing statewide services, located in the Central Coast area	
The Oolong Aboriginal Corporation	212,900	Residential drug and alcohol treatment and referral program providing statewide services located in the Nowra area	
Pius X Aboriginal Corp	120,000	Provision of population health services to the Aboriginal community in the Moree area	
Orana Haven	159,500	Residential drug and alcohol treatment and referral program providing statewide services located near Brewarrina	
Orange Aboriginal Medical Service	217,300	Provision of population health services for Aboriginal communities in the Orange area	
Riverina Medical & Dental Aboriginal Corporation	503,300	Provision of population health , drug and alcohol, ear health and family health services for the Aboriginal community in the Riverina region	
South Coast Medical Service Aboriginal Corp	250,900	Provision of population health and drug and alcohol services for the Aboriginal community in the Nowra area	
Tamworth Aboriginal Medical Service Inc	217,300	Provision of population health services to the Aboriginal community in the Tamworth area	
Tharawal Aboriginal Corporation	249,600	Provision of population health and drug and alcohol services for the Aboriginal community in the Campbelltown area	
Tobwabba Aboriginal Medical Service	214,000	Provision of population health and family health services for the Aboriginal community in the Forster and surrounding areas	
Walgett Aboriginal Medical Service	370,600	Provision of population health, family health and drug and alcohol services for the Aboriginal community Walgett area and surrounding areas.	
South Coast Women's Health & Welfare Aboriginal Corporation (WAMINDA)	218,100	Provision of population health and family health services in the South Coast area	
Weigelli Centre Aboriginal Corp	83,400	Residential drug and alcohol treatment and referral program providing statewide services located in the Cowra area	
Wellington Aboriginal Corporation Health Service	784,200	Provision of population health, drug and alcohol and family health services for the Aboriginal communities around Wellington	
Wentwest Limited	377,500	Provision of population health , family health and drug and alcohol services for the Aboriginal community in the western Sydney area	
Werin Aboriginal Corporation	217,300	Provision of population health services to the Aboriginal community in the Port Macquarie area	
Yerin Aboriginal Health Services Inc	392,700	Provision of population health, ear health and family health services for the Aboriginal communities in the Central Coast area	
Yoorana Gunya Family Healing Centre Aboriginal Corporation	185,400	Provision of family health services for the Aboriginal community in Forbes and surrounding areas	
TOTAL	13,818,200		

Aboriginal Maternal and Infant Health

GRANT RECIPIENT	AMOUNT \$	DESCRIPTION
Durri Aboriginal Corporation Medical Service	207,900	Employment of a community midwife to provide antenatal care to improve the health outcomes of Aboriginal mothers and their babies.
Maari Ma Health Aboriginal Corporation	311,400	Employment of a community midwife to provide antenatal care to improve the health outcomes of Aboriginal mothers and their babies.
Walgett Aboriginal Medical Service	207,900	Employment of a community midwife to provide antenatal care to improve the health outcomes of Aboriginal mothers and their babies. Fundamental goal of the funded program is to improve the health of Aboriginal women and their babies.
Albury Wodonga Aboriginal Health Service	235,800	The Aboriginal Children Families and Communities Program funds culturally appropriate child and family health services.
TOTAL	\$963,000	

GRANT RECIPIENT	AMOUNT \$	DESCRIPTION	
Aboriginal Health and Medical Research Council of NSW	117,300	Delivery of accredited Certificate IV and Diploma in Primary Health Care (Sexual Health) and specialised short courses and skill set training covering HIV/AIDS, hepatitis C & B, sexually transmissible infections (STI) to support Aboriginal Health Workers in Aboriginal Community Controlled Health Services and Local Health Districts to implement the NSW HIV, sexually transmissible infections (STI), hepatitis C, and hepatitis B Strategies	
ACON	10,407,700	ACON is the statewide community based organisation providing HIV prevention, education, and support services to people at risk of and living with HIV. Services and programs include: HIV prevention, health promotion, education and community engagement programs for gay and bisexual men to increase access to HIV testing, treatment and prevention.	
Australasian Society for Viral Hepatitis and Sexual Health Medicine	622,500	ASHM provides: • general practitioner engagement and delivery of training for authorisation as required for prescribing of drugs used in the treatment of HIV and hepatitis B • training that supports GP involved with patients who have HIV and STIS • sexual health and viral hepatitis training for nurses • HIV, STI and viral hepatitis training content and materials for GPs and other health care providers, as required	
Bobby Goldsmith Foundation	1,665,400	Provision of client centred services across NSW planned and delivered. In partnership with specialist HIV community services, including case support, case management and other assistance contributing to the healtl stability of individuals with HIV.	
Diabetes NSW	2,560,900	Provision of syringes and pen needles at no cost to NSW registrants of the National Diabetic Services Scheme and the promotion and education for safe sharps disposal	
Hepatitis Nsw Inc	1,909,800	A statewide community based organisation that provides information, support, referral, education and advocacy services for people in NSW affected by hepatitis C.	
NSW Users & AIDS Association Inc	1,365,300	Statewide community-based organisation that provides HIV and hepatitis C prevention education, harm reduction, access to testing and treatment, advocacy and resources, referral and support services for people who inject drugs	
Pharmacy Guild Of Australia Nsw Branch	1,574,900	Promotion and coordination of the Pharmacy Fitpack Scheme (Needle and Syringe Program) in retail pharmacies throughout NSW	
Positive Life Nsw Inc	900,000	Statewide community based education, information and referral and support services for people living with HIV	
Sex Workers Outreach Project Inc	1,233,400	Statewide peer-based health education and outreach services to sex industry workers to prevent the transmission of HIV, viral hepatitis and sexually transmissible infections.	
Yfoundations Incorporated	244,900	Support the development and delivery of an integrated population-based prevention program that aims to increase consistent condom use, STI/HIV testing and treatment among young people	
TOTAL	\$22,602,100		

Aged & Disabled

GRANT RECIPIENT	AMOUNT \$	DESCRIPTION
Cystic Fibrosis NSW	262,500	Counselling, support and assistance to people with Cystic Fibrosis and their families
Parkinson's NSW Inc	26,500	Funds to raise the awareness of Parkinson's Disease in the community through support of Parkinson's week activities and to provide targeted training and education
TOTAL	289,000	

Community Services

GRANT RECIPIENT	AMOUNT \$	DESCRIPTION
Centre For Disability Studies Ltd	205,000	Provision of specialised medical, dental and psychological services for adolescents and adults with intellectual or developmental disability.
Council of Social Service NSW	251,700	Capacity building activities that increase sustainability in health related NGOs. The Council also delivers activities that promote the development of health policies, strategies, service design and delivery to better address the health needs of disadvantaged people.
Health Consumers NSW Inc	386,400	The organisation delivers activities that support health consumer representation and engagement in the development of health policies, strategies and programs. Key activities include support for consumer representative networks and training and education for consumers.
United Hospital Auxiliaries of NSW Inc	198,500	Funding support delivery of administrative and communications support to the affiliated hospital auxiliaries and UHA Volunteers located in public hospitals, multipurpose services, community health centres, day care services and other public health facilities across NSW.
Women's Health NSW	212,900	This organisation is the peak body for non-government, community based, women's health centres in NSW. It is responsible for promoting a coordinated approach to policy and planning, service delivery, staff development, training, education and consultation between members, NSW Health and other government and non-government agencies.
TOTAL	1,254,500	

Drug & Alcohol

GRANT RECIPIENT	AMOUNT \$	DESCRIPTION
Aboriginal Health and Medical Research Council of NSW (Aboriginal Drug and Alcohol Network)	169,600	Coordinate and support the Aboriginal Drug and Alcohol Network and support the development of culturally sensitive alcohol and other drug services for Aboriginal people in Aboriginal health services and local health districts
Aboriginal Medical Service Co-Operative Ltd	293,800	Multi purpose Drug and Alcohol Centre at the Redfern location.
Drug and Alcohol Multicultural Education Centre (DAMEC)	695,900	Statewide program targeting health & related professionals to assist them to appropriately service culturally and linguistically diverse customers
Network of Alcohol & Other Drugs Agencies Inc	1,391,600	Peak body for non-government organisations providing alcohol and other drug services
The Oolong Aboriginal Corporation	310,400	For the provision of Magistrates Early Referral Into Treatment services at an Aboriginal residential drug and alcohol treatment and referral service
Uniting (NSW ACT)	3,724,900	Medically Supervised Injecting Centre
TOTAL	6,586,200	

Health Promotion

GRANT RECIPIENT	AMOUNT \$	DESCRIPTION
Australian Red Cross Society	282,900	Delivers alcohol and other drug overdose awareness prevention, education and outreach to at risk communities in NSW
Family Drug Support	349,100	Provides a 24 hour telephone service, information, support and referral to families in crisis due to alcohol and other drug issues
Healthy Kids Association Inc	463,900	Delivery of key activities in relation to the NSW Healthy School Canteen Strategy, and activities associated with the Healthy Children Initiative when required
Life Education Nsw Limited	2,038,700	Delivers drug and alcohol and healthy lifestyle related education to primary and secondary school children across NSW
TOTAL	3,134,600	

Mental Health

GRANT RECIPIENT	AMOUNT \$	DESCRIPTION	
Aboriginal Health and Medical Research Council of NSW	180,900	Mental Health Statewide Coordination to support and develop the capacity of Aboriginal health services to deliver mental health services and provide advice to NSW Health on Aboriginal mental health issues	
Aboriginal Medical Service Cooperative Ltd	299,400	Mental Health project and mental health youth project for Aboriginal community in the Sydney inner city area	
Aftercare	753,000	NSW Family and Carer Mental Health Program	
Albury Wodonga Aboriginal Health Service	91,300	Mental Health project for Aboriginal community	
Awabakal Ltd	102,600	Mental Health project for Aboriginal community in the Newcastle area	
Black Dog Institute	1,469,000	Education/training programs for professionals; treatment guidelines; clinics (depression, bipolar, and perinal depression); and a telepsychiatry service to rural and remote NSW.	
Bulgarr Ngaru Medical Aboriginal Corporation	104,800	Mental Health project for Aboriginal community	
Centacare Wilcannia- Forbes	761,600	NSW Family and Carer Mental Health Program	
Coomealla Health Aboriginal Corporation	102,600	Mental Health project for Aboriginal community	
Cummeragunja Aboriginal Corporation	102,600	Mental Health project for Aboriginal community	
St Vincent De Paul Society – Frederic House	205,100	Frederic House is a residential aged care facility that targets older men with mental health and/or substance use issues. This top up funding supports the facility and services provided, particularly the provision of specialist staffing	
Galambila Aboriginal Health Service Inc.	91,300	Mental Health project for Aboriginal community	

GRANT RECIPIENT	AMOUNT \$	DESCRIPTION	
Katungul Aboriginal Corporation Community & Medical Services	96,700	Mental Health project for Aboriginal community	
Lifeline Australia	3,003,800	Crisis support telephone service	
Mental Health Coordinating Council Inc	552,300	NSW Mental Health peak organisation funded to support the NGO sector's efforts to provide efficient and effective delivery of mental health services	
Mission Australia	758,000	NSW Family and Carer Mental Health Program	
Uniting Recovery – Parramatta Mission	1,517,500	NSW Family and Carer Mental Health Program	
Peer Support Foundation	267,300	Peer-led mentoring program supporting the mental, social and emotional wellbeing of young people	
Riverina Medical & Dental Aboriginal Corporation	91,300	Mental Health project for Aboriginal community	
Schizophrenia Fellowship of NSW	2,328,900	NSW Family and Carer Mental Health Program	
South Coast Medical Service Aboriginal Corporation	196,800	Mental Health project for local Aboriginal community	
Tharawal Aboriginal Corporation	91,300	Mental Health project for Aboriginal community	
Walgett Aboriginal Medical Service	182,300	Mental Health project for Aboriginal community	
South Coast Women's Health & Welfare Aboriginal Corporation (WAMINDA)	95,400	Mental Health project for Aboriginal community	
Weigelli Centre Aboriginal Corporation	91,300	Mental Health project for Aboriginal community	
Wentwest Limited	91,300	Mental Health project for Aboriginal community	
Wellington Aboriginal Corporation Health Service	100,000	Mental Health project for Aboriginal community	
Yerin Aboriginal Health Services Inc	91,300	Mental Health project for Aboriginal community	
TOTAL	13,819,700		

Oral Health

GRANT RECIPIENT	AMOUNT \$	DESCRIPTION
Aboriginal Medical Service Co-Operative Ltd	124,800	Aboriginal oral health services
Albury Wodonga Aboriginal Health Service	508,500	Aboriginal oral health services
Armajun Health Service Aboriginal Corporation	484,900	Aboriginal oral health services
Awabakal Ltd	181,700	Aboriginal oral health services
Bourke Aboriginal Health Service	350,000	Aboriginal oral health services
Biripi Aboriginal Corporation Medical Centre	181,700	Aboriginal oral health services
Bulgarr Ngaru Medical Aboriginal Corporation	440,100	Aboriginal oral health services
Durri Aboriginal Corporation Medical Service	440,100	Aboriginal oral health services
Illawarra Aboriginal Medical Service	317,600	Aboriginal oral health services

GRANT RECIPIENT	AMOUNT \$	DESCRIPTION
Katungul Aboriginal Corporation Community & Medical Services	330,900	Aboriginal oral health services
Maari Ma Health Aboriginal Corporation	199,500	Aboriginal oral health services
Orange Aboriginal Medical Service	348,000	Aboriginal oral health services
Pius X Aboriginal Corp	181,200	Aboriginal oral health services
University of Sydney (Poche Centre for Indigenous Health)	610,000	Aboriginal oral health services
Riverina Medical & Dental Aboriginal Corporation	479,200	Aboriginal oral health services
South Coast Medical Service Aboriginal Corp	275,400	Aboriginal oral health services
Tobwabba Aboriginal Medical Service	350,000	Aboriginal oral health services
Tharawal Aboriginal Corporation	317,600	Aboriginal oral health services
Walgett Aboriginal Medical Service	179,800	Aboriginal oral health services
Yerin Aboriginal Health Services Inc	348,000	Aboriginal oral health services
TOTAL	6,649,000	

Rural Doctors Services

GRANT RECIPIENT	AMOUNT \$	DESCRIPTION
NSW Rural Doctors Network Ltd	1,544,100	The Rural Doctors Network core funding supports a range of programs aimed at ensuring sufficient numbers of suitably trained and experienced general practitioners are available to meet the health care needs of rural NSW communities. Funding is also provided for the NSW Rural Medical Undergraduates Initiatives Program which provides financial assistance to medical students undertaking rural NSW placements; and the NSW Rural Resident Medical Officer Cadetship Program which supports selected medical students in their final two years of study who commit to completing two of their first three postgraduate years in a NSW regional based hospital
TOTAL	1.544.100	

External Health Services

GRANT RECIPIENT	AMOUNT \$	DESCRIPTION
Royal Flying Doctor Service Of Aust (South Eastern Section)	1,560,400	Provision of Rural Aerial Health Service
TOTAL	1,560,400	

Children, Youth and Families

GRANT RECIPIENT	AMOUNT \$	DESCRIPTION
Association For The Wellbeing Of Children In Health Care	187,000	The Association advocates for a holistic, family oriented approach to child and adolescent health care. It works to ensure the unique and specific non-medical; psychological, social and behavioural needs of children and their families in the health care system are recognised and met.
Australian Breastfeeding Association (NSW Branch)	151,200	The Association provides a 24 hour, 7 day a week Helpline to support women who breastfeed. Additional support is provided through a network of local groups. It also promotes the benefits of breastfeeding in the community, works closely with health professionals providing workshops and seminars to them.
Australian Red Cross Society	319,600	Residential program for young parents (12-25) principally mothers often commencing in pregnancy with support continuing after the baby's birth.
Royal Far West Children's Health Scheme	3,709,400	Royal Far West provides a range of programs and services to improve the health and wellbeing of children and young people who live in rural and remote communities. The Paediatric Development Program delivers and supports access to paediatric services to families in rural, regional and remote NSW.
Red Nose Saving Little Lives (formerly SIDS and Kids NSW)	159,329	Red Nose supports families who experience the death of their baby or child during pregnancy, birth and infancy, including miscarriage, ectopic pregnancy, termination of pregnancy, stillbirth, neonatal and infant death and death of a child up to 6 years.
CatholicCare	82,420	This organisation recruits, trains and accredits personnel to deliver Natural Fertility Planning (NFP) and Family Life Education (FLE) services.
Youthsafe	175,700	Youthsafe works with schools, workplaces and community organisations to provide information, build capacity and deliver programs to prevent youth injury on the road, at work, while playing sport and when out socialising with friends.
Kidsafe NSW Incorporated	236,900	This organisation is funded to deliver community education programs that prevent unintentional injury to children aged 0-14.
YFoundations Incorporated	122,400	The YFoundations advocates on behalf of the youth health sector. It promotes the health and well-being of young people aged 12-25 and provides support and training for the sector as well as policy advice and resource development.
TOTAL	5,143,949	

Other funding grants 2016-17

ORGANISATION	AMOUNT \$	DESCRIPTION
Aagana Inc	29,900.00	NSW Drug Court Residential Rehabilitation Service
Aboriginal Employment Strategy	2,000.00	Moree reconciliation committee celebrations and gala awards ceremony
Acon Health Ltd	31,419.50	Alcohol & Other Drugs Early Intervention Innovation Fund
Acon Health Ltd	31,419.50	Alcohol & Other Drugs NGO evaluation grants scheme
Acon Health Ltd	73,250.00	Domestic and Family Violence (DFV) perpetrator interventions: Lesbian, Gay, Bisexual, Transgender, Intersex and Queer (LGBTIQ) communities
Acon Health Ltd	12,000.00	"Lesbian, Bisexual and Queer Women's Health Conference 2017"
Acon Health Ltd	125,000.00	Suicide Prevention Fund
Adele House Ltd	20,512.23	Funding for National Mental Health Consumer and Carer forum
Adele House Ltd	480,166.83	NSW Drug Court Residential Rehabilitation Service
After Care	279,491.81	Aboriginal Housing & Accommadation Support Initiative
After Care	1,386,711.30	Housing & Accommadation Support Initiative
After Care	2,450,000.00	'Likemind' Mental Health Program
Albury Wodonga Health	500,000.00	Minor refurbishment works
Anglicare Victoria	810,478.62	Housing & Accommadation Support Initiative
Anglicare Victoria	239,505.39	Resource and Recovery Support program
Anzics	323,384.00	ANZICS Core bi-national intensive care database
Arcs Australia	12,000.00	Medical Research Sponsorship
Asian Women At Work Inc	13,800.00	Investing in Women Funding Program
Aust Society For Medical Research	20,000.00	Sponsorship – ASMR
Australasian Cognitive Neuroscience Society	5,000.00	Sponsorship – ACNS

ORGANISATION	AMOUNT \$	DESCRIPTION
Australasian Pharmaceutical Science Association	5,000.00	Medical Research Sponsorship
Australian Commission On Safety And Quality In Health Care	2,372,885.00	Contribution to budget for the Australian Commission on Safety and Quality in Health Care 2016-17
Australian Drug Foundation Inc	1,408,852.15	Community Engagement & Action Program
Australian Indigenous Doctors Assoc Ltd	12,000.00	Conference sponsorship
Australian Medical Assoc (Nsw) Ltd	10,000.00	Career Expo
Baptistcare NSW & ACT	690,400.00	Men's Behaviour Change Network program
Barnardos Australia	3,724,583.00	Family Referral Service
Benelongs Haven Ltd	77,545.00	NSW Drug Court Residential Rehabilitation Service
Benevolent Society	2,279,393.00	Family Referral Service
Bingara Lions Club Inc	2,000.00	Sponsorship for Black Dog Ball
Blue Mountains Womens Health Centre	1,000.00	Local domestic and family violence committee grants
Byron Bay Community Association Inc	1,000.00	Local domestic and family violence committee grants
Care & Concern Ministries Inc	1,000.00	Local domestic and family violence committee grants
Catholic Healthcare Ltd	75,000.00	Pathways to Community Living Initiative
Catholic Healthcare Ltd	425,000.00	Pathways to Community Living Initiative and Residential Aged Care Facility transition units funding
Centacare New England North West	3,000.00	Once-off grant to Tamworth ice Action Group to hold an educational event
Cessnock Family Support Service Inc	1,000.00	Local domestic and family violence committee grants
Clarence River Womens Refuge & Outreach Services Inc	1,000.00	Local domestic and family violence committee grants
Community Activities Lake Macquarie Inc	1,000.00	Local domestic and family violence committee grants
Community Activities Lake Macquarie Inc	69,870.00	Suicide Prevention Fund
Community Restorative Centre	125,563.64	Drug and Alcohol Treatment Services Program
Compass Housing Services	123,781.00	Suicide Prevention Fund
Coomealla Health Aboriginal Corporation	50,000.00	Suicide Prevention Fund
Country Womens Association of NSW	10,000.00	Donation to Barwon Group Country Womens' Association
Cranes Community Support Programs Ltd	260,974.00	Suicide Prevention Fund
Cumberland Council	1,000.00	Local domestic and family violence committee grants
Cumberland Womens Health Centre Inc	1,000.00	Local domestic and family violence committee grants
Damec	312,378.20	Drug and Alcohol Treatment Services Program
Department For Health & Ageing	1,151,508.79	Australian Health Minister's Advisory Council funding
Department For Health & Ageing	1,670,616.00	Contribution to Australian Childhood Immunisation Register
Department For Health & Ageing	610,932.28	Front of pack labelling
Department Of Education	100,000.00	Sexual Health in Schools Project
Department Of Health and Human Services	37,040.80	Mental Health Professional Online Development

ORGANISATION	AMOUNT \$	DESCRIPTION
Department of Justice	25,000.00	Investing in Women Funding Program
Department of Justice	29,777,000.00	Specialist Domestic & Family Violence funding
Department Of Planning & Infrastructure	13,636.36	Red Dust Healing program
Department of Social Services	499,800.91	Contribution to Australia's National Research Organisation for Women's Safety
Dept Of Family & Community Services	118,821.66	Domestic Violence NSW Core funding
Dept Of Family & Community Services	86,442.00	Funding for Drug Programs & Services
Dept Of Family & Community Services	22,023,000.00	Specialist Domestic & Family Violence funding
Dept of Finance & Services	1,750,000.00	Get Healthy at Work Initiative (Formerly Healthy Workers Initiative)
Dept Of Health & Ageing	38,171.80	Contribution for Australian Bone Marrow Transplant Recipient Registry
Dept Of Health & Ageing	12,804.00	Contribution to World AIDS Day 2016.
Dept Of Health & Ageing	1,467,388.20	National cord blood collection network
Dept Of Industry Skills And Regional Development	950,931.91	Centre for Medical Cannabis research and innovation
Dept Of Industry Skills And Regional Development	250,000.00	Research into the cultivation of cannabis for medicinal purposes
Diabetes NSW	5,000.00	Medical Research Sponsorship
Directions Health Services	700,000.00	Crystal Methamphetamine Project
Dubbo Neighbourhood Centre Inc	123,491.50	"National Initiatives: Women's Safety Package — Local Support Coordinator"
Dungog Shire Community Centre	12,185.00	Investing in Women Funding Program
Eastlakes Family Support Service Inc	1,000.00	Local domestic and family violence committee grants
Family Violence Awareness Group	1,000.00	Local domestic and family violence committee grants
Fight for a Cure Limited	5,000.00	Donation to suport work of Fight on the beaches
Gerringong Soccor Club Inc	3,000.00	One-off Donation to Purchase a HeartSine Samaritan 500P Defibrillator
Gidget Foundation	10,000.00	One-off funding for Gidget foundation
Grand Pacific Health Ltd	326,424.00	Suicide Prevention Fund
Guthrie House	34,532.23	NSW Drug Court Residential Rehabilitation Service
Hammondcare	2,111,400.00	Palliative Care Home Support Services
Hammondcare	703,800.00	Services Project
Hammondcare	1,229,508.59	Special Care Unit and Program
Headspace National Youth Mental Health Foundation Ltd	20,000.00	Headspace School Support Program in Grafton
Health Professional Councils Authority	25,000.00	Funding for Aboriginal and Torres Strait Islander Health Practice Council
Healthdirect Australia	3,026,437.50	Get Healthy Information and Coaching Service Delivery
Healthdirect Australia	13,641,546.00	Nurse Triage Service
Healthdirect Australia	1,023,212.64	Quitline Service Definition Management Order
Healthdirect Australia	101,603.36	Sydney Dental Hospital Tuberculosis Screening Line
Healthwise New England North West	298,573.00	Suicide Prevention Fund
Highlands Community Centres Inc	1,000.00	Local domestic and family violence committee grants

ORGANISATION	AMOUNT \$	DESCRIPTION
Humpty Dumpty Foundation Ltd	109,550.00	Balmoral Burn medical equipment fundraiser
Hunter Primary Care Ltd	106,482.00	Suicide Prevention Fund
Inverell Refuge Centre Inc	1,000.00	Local domestic and family violence committee grants
Jarrah House	80,000.00	Aboriginal Alcohol & Other Drugs Worker project
Jarrah House	193,189.08	Drug and Alcohol Treatment Services Program
Jarrah House	1,474.00	NSW Drug Court Residential Rehabilitation Service
Kedesh Rehabilitation Services Ltd	58,860.40	Alcohol & Other Drugs Early Intervention Innovation Fund
Kedesh Rehabilitation Services Ltd	58,860.40	Alcohol & Other Drugs NGO evaluation grants scheme
Kedesh Rehabilitation Services Ltd	291,912.72	Drug and Alcohol Treatment Services Program
Kempsey Family Support Service Inc	330,000.00	Men's Behaviour Change Network program
Kids of Macarthur Health Foundation	100,000.00	Annual ball
Kyogle Council	1,000.00	Local domestic and family violence committee grants
Kyogle Family Support Services Inc	1,000.00	Local domestic and family violence committee grants
Legal Aid NSW	6,833,472.00	Safer Pathway program
Lifeline Northern Beaches	10,000.00	Accidental Counsellor Training
Lyndon Community	350,000.00	Crystal Methamphetamine Project
Macarthur Diversity Services Initiative Ltd	20,000.00	Investing in Women Funding Program
Macarthur Legal Centre Inc	1,000.00	Local domestic and family violence committee grants
Macarthur Lions Club Inc	10,000.00	Purchase of life saving equipment
Mackillop Family Services	604,678.00	Family Referral Service
Macquarie University	20,000.00	NHMRC partnership project: Delivering safe and effective care for children in hospital with eHealth systems
Marist Youth Care Ltd	23,790.00	Investing in Women Funding Program
McGrath Foundation Ltd	100,000.00	One-off donation at the Pink Test
Melanoma Institute Australia	500,000.00	Mucosal Melanoma Research
Men & Family Centre Incorporated	330,000.00	Men's Behaviour Change Network program
Mental Health Co-Ordinating Council Inc	38,850.00	Funding for the Development of National Disability Insurance Scheme training for the mental health sector in NSW
Mental Health Co-Ordinating Council Inc	308,489.00	Mental Health Coordinating Council: Learning & Development Unit funding
Mission Australia	1,741.95	Aboriginal Housing & Accommadation Support Initiative
Mission Australia	119,920.80	Alcohol & Other Drugs NGO evaluation grants scheme
Mission Australia	1,915,604.95	Community Living Supports
Mission Australia	3,686,776.90	Housing & Accommadation Support Initiative
Mission Australia	105,000.00	Pathways to Community Living Initiative
Mission Australia	550,585.11	Resource and Recovery Support program
Monaro Family Support Service Inc	1,000.00	Local domestic and family violence committee grants
Moree Womens Refuge – Ngala House Inc	1,000.00	Local domestic and family violence committee grants
Moving Forward DFV Case Management Services Inc	1,000.00	Local domestic and family violence committee grants
Muru Mittigar Ltd	25,000.00	Investing in Women Funding Program
Narromine Community Skills Project Inc	1,000.00	Local domestic and family violence committee grants

National Association S53,200.00 Core funding Inc Solinal Blood 2016-17 Operational budget Authority 2016-17 Operational budget Authority 22000.00 Funding to support Australian Physical Activity Network Namial Limited 322,018.75 Community Living Supports Namial Limited 10.345,609.85 Housing A Accommadation Support Initiative Namial Limited 10.345,609.85 Housing A Accommadation Support Initiative Neam Limited 10.345,609.85 Acongrain Housing A Accommadation Support Initiative Neam Fortuation 20.000.00 Orner of domalian to replace three of the six dialysis machines in the intensive care unit at St Vincent's Houpital New Hortons 50.55,379.56 Community Living Support Initiative Enterprised Ld New Hortons Noosige Accommadation Support Initiative Plus program New Hortons 10.05,379.57 Housing & Accommadation Support Initiative Plus program New Hortons 10.02.00 Establishment of Pop-1:p drop in centres Ney School Arts 10.25,529.00 Family Referral Sarvice Org Now School Arts 10.20.00 Local domestic and fam	ORGANISATION	AMOUNT \$	DESCRIPTION
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Fundation Of Australia WD Privina		1,193,676.00	2016-17 Operational budget
Neami Limited 10.346.905.92 Housing & Accommadation Support Initiative Neami Limited 27.32.17 Resource and Recovery Support program New Horizons 52.959.68 Aboriginal Housing & Accommadation Support Initiative Enterprises Ltd 6.053.379.60 Community Living Supports Enterprises Ltd 10.963.075.77 Housing & Accommadation Support Initiative New Horizons 1.559.476.64 Housing & Accommadation Support Initiative Enterprises Ltd Housing & Accommadation Support Initiative Plus program Enterprises Ltd Housing & Accommadation Support Initiative New Horizons 619.408.32 Resource and Recovery Support program Enterprises Ltd Housing & Accommadation Support Initiative Plus program New School of Arts 172.345.00 Establichment of Pop-up drop in centres Neighbourhood House 1.046.629.00 Family Referral Service Orgo Northern Rivers 1.046.629.00 Family Referral Service Service In C Now Consumer 30.000.00 Living Well program Advicery Group - Merck Resons 50.000.00 Professional development of Grants Program	Foundation Of	22,000.00	Funding to support Australian Physical Activity Network
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Enterprises Ltd New Horizons Enterprises Ltd Northern Rivers Northern Northern Rivers Northern Northern Rivers Nort		529,959.68	Aboriginal Housing & Accommadation Support Initiative
Enterprises Ltd New Horizons Enterprises Ltd 1,559,476.64 Housing & Accommadation Support Initiative Plus program Enterprises Ltd New Horizons 619,408.32 Resource and Recovery Support program Enterprises Ltd New Shool of Arts 172,345.00 Establishment of Pop-up drop in centres Neighbourhood House NSW Drug Court Residential Rehabilitation Service Corp Northern Rivers 1,000.00 Local domestic and family violence committee grants Services Inc NSW Nurses & 12,272.27 Ben Fenwick Memorial Mentoring Grants Program NSW Nurses & 1,000.00 Local domestic and family violence committee grants Services Inc NSW Police Force 1,000.00 Local domestic and family violence committee grants Services Inc NSW Nurses & 12,272.27 Ben Fenwick Memorial Mentoring Grants Program Midwices Assoc NSW Rural Doctors 50,000.00 Professional development of GPs New Users & Aids Association Inc Odyssey House 60,000.00 Actoher Drugs Early Intervention Innovation Fund Mergath Foundation Odyssey House 0,000.00 Actoher Drugs Stor Visit Program Odyssey House 0,000.00 Actoher Drugs Early Intervention Innovation Fund Mergath Foundation Odyssey House 0,000.00 Support for guardianship process for adult inpatients of NSW Health facilities 0,000.00 Odysey House 0,000.00 Actoher Drugs Early Intervention Innovation Fund Mergath Foundation Odyssey House 0,000.00 Support for guardianship process for adult inpatients of NSW Health facilities 0,000.00 Oditaek Arts project 0,000.00 Oditaek Arts project 0,000.00 DenceWize Program Sing Supports 0,000.00 Oditaek Arts project 0,000.00 DenceMing Support 0,000.00 DenceMing Su		6,053,379.60	Community Living Supports
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GuardianOpen Minds Australia Ltd1,597,701.37Community Living SupportsOutback Arts Inc12,500.00Outback Arts projectPalliative Care Nsw Inc194,681.82Palliative Care Volunteer SupportPathfinders Ltd2,358,252.00Family Referral ServicePharmacy Guild Of Australia Nsw Branch1,390,147.92Pharmacy Incentive SchemePort Macquarie Hastings Domestic & Family Violence Specialist Service Inc1,000.00Local domestic and family violence committee grants		370,000.00	Guardianship process for adult inpatients of NSW Health facilities
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Hastings Domestic & Family Violence Specialist Service Inc	Australia Nsw Branch		· · · · · · · · · · · · · · · · · · ·
Postvention Australia Inc 15,000.00 Sponsorship for 5th Australian Postvention Conference	Hastings Domestic & Family Violence	1,000.00	Local domestic and family violence committee grants
	Postvention Australia Inc	15,000.00	Sponsorship for 5th Australian Postvention Conference

ORGANISATION	AMOUNT \$	DESCRIPTION
Queanbeyan Childrens Special Needs Group Inc	25,000.00	Purchase of therapy equipment
Relationships Aust Canberra & Region Inc	907,151.00	Family Referral Service
Relationships Australia (NSW)	2,293,646.00	Family Referral Service
Relationships Australia (NSW)	1,000.00	Local domestic and family violence committee grants
RichmondPRA Limited	327,146.50	Aboriginal Housing & Accommadation Support Initiative
RichmondPRA Limited	2,286,534.89	Community Living Supports
RichmondPRA Limited	13,347,988.24	Housing & Accommadation Support Initiative
RichmondPRA Limited	2,246,009.25	Housing & Accommadation Support Initiative Plus program
RichmondPRA Limited	986,465.00	Resource and Recovery Support program
RichmondPRA Limited	1,268,181.84	Youth Community Living Supports
Ronald McDonald House	40,000.00	Replacement of tennis courts
Royal Hospital For Women Foundation	25,000.00	Once off donation to purchase of a NAVA Ventilator for the Newborn Care Centre
Royal Hospital For Women Foundation	100,000.00	One-off donation for Women Foundation for 150 years of dedication to health care for women and children in NSW
Royal Institute For Deaf & Blind Children	305,910.00	Bone Anchored Hearing Aids Funding
RSL Lifecare Ltd	490,000.00	Mental Health Aged Care Partnership Initiative Transition Unit
Ryde Family Support Services Inc	1,000.00	Local domestic and family violence committee grants
Samaritans Foundation Diocese Of Newcastle	336,661.83	Drug and Alcohol Treatment Services Program
Schizophrenia Fellowship Of NSW	53,000.00	Forensic Reintegration Project
Schizophrenia Fellowship Of NSW	121,600.00	NSW Forensic reintegration project funding 2016-17
Schizophrenia Fellowship Of NSW	344,116.60	Resource and Recovery Support program
Schizophrenia Fellowship Of NSW	10,000.00	Wellness Walk 2017
Shoalcoast Community Legal Centre Inc	1,000.00	Local domestic and family violence committee grants
Silver Chain Group Ltd	3,756,353.76	Palliative Care Home Support Services
Southern Womens Group Inc	1,000.00	Local domestic and family violence committee grants
St Vincent De Paul Society NSW	78,381.80	Drug and Alcohol Treatment Services Program
State Library Of New South Wales	165,572.00	Drug Information in Libraries Program
Suicide Prevention Australia	11,363.64	National suicide prevention conference
Sutherland Shire Family Services	337,500.00	Domestic Violence Disclosure Scheme
Sydwest Multicultural Services Inc	25,000.00	Investing in Women Funding Program
Tamworth Family Support Service Inc	187,500.00	Domestic Violence Disclosure Scheme
The Buttery Ltd	342,181.80	Drug and Alcohol Treatment Services Program
The Deaf Society	25,000.00	Investing in Women Funding Program
The Deli Women & Childrens Centre Inc	1,000.00	Local domestic and family violence committee grants
The Exodus Foundation	30,000.00	Once-off donation to the Exodus Foundation contributing towards the capital expenditure costs of the health centre on Norton Street, Ashfield.
The George Institute	50,000.00	Aboriginal Smoking Cessation Program
The George Institute	60,931.00	Buckle Up safety project

ORGANISATION	AMOUNT \$	DESCRIPTION
The Haymarket Foundation Ltd	20,475.00	NSW Drug Court Residential Rehabilitation Service
The Humpty Dumpty Foundation	260,000.00	Medical equipment and Michelle Beets Award Foundation's Michelle Beets Award
The Lyndon Community	1,500,000.00	Residential Rehabilitation Service
The MHS Learning Network Inc	16,136.36	The MHS Annual Conference
The Rotary Club Of Gosfordnorth Inc	10,000.00	Save our Kids youth suicide prevention program
The Salvation Army (NSW) Property Trust	209,723.64	Drug and Alcohol Treatment Services Program
The Salvation Army (NSW) Property Trust	368,387.00	NSW Drug Court Residential Rehabilitation Service
The Sax Institute	9,325.00	Collaborative Grants Program
The Sax Institute	6,500.00	Medical Research Sponsorship
The Sax Institute	500,000.00	NHMRC Partnership Centre on Systems Perspectives on Preventing Lifestyle-Related Chronic Health Problems
The Ted Noffs Foundation	59,897.60	Alcohol & Other Drugs NGO evaluation grants scheme
The Ted Noffs Foundation	59,897.60	The Ted Noffs Foundation Street University Program
The White Knight Foundation Ltd	10,000.00	Donation
Third Sector Australia Ltd	87,003.91	Aboriginal Housing & Accommadation Support Initiative
Third Sector Australia Ltd	687,734.71	Housing & Accommadation Support Initiative
Thiyama-Li Family Violence Service Indigenous Corporation	1,000.00	Local domestic and family violence committee grants
UCA – Parramatta Mission	2,292,758.15	Community Living Supports
UCA – Parramatta Mission	4,022,182.57	Housing & Accommadation Support Initiative
UCA – Parramatta Mission	2,344,935.75	Housing & Accommadation Support Initiative Plus program
UCA – Parramatta Mission	1,817,500.00	'Likemind' Mental Health Program
Uniting (NSW ACT)	3,739,391.00	Family Referral Service
University Of Melbourne	9,090.91	Funding for 2017 MABEL Survey
University Of Melbourne	50,000.00	Funding for 2018 MABEL Survey
University Of Newcastle	3,810,000.00	Centre for Rural and Remote Mental Health program
University Of Newcastle	35,000.00	National Health and Medical Research Council Partnership Project
University Of NSW	44,999.99	Better Mental Health Outcomes for people with ID Partnership Project
University Of NSW	360,000.00	Clinical Academic Workplace Mental Health Research Program
University Of NSW	506,241.00	Clinical Trial for Cannabis Products
University Of NSW	104,959.50	Funding for the Chair of Intellectual Disability Mental Health
University Of NSW	150,000.00	National Health and Medical Research Council Partnership Project
University Of NSW	750,000.00	NSW Research Program HIV, STI and Viral Hepatitis
University Of NSW	58,073.50	Online Comorbidity Tool
University Of NSW	314,878.50	Operational funding of 3DN Department
University Of NSW	45,295.00	Reducing alcohol related injury and violence in rural Aboriginal communities
University Of NSW	50,000.00	Review of Chronic disease interventions with focus on Health coaching
University Of NSW	178,500.00	The Prevention Revolution: measuring outcomes and maximising effectiveness
University Of Queensland	40,000.00	Get Healthy Information and Coaching Service

ORGANISATION	AMOUNT \$	DESCRIPTION
University of Sydney	1,227,583.00	Clinical Trial for Cannabis Products
University of Sydney	66,666.67	Depression and Child mental health research programs
University of Sydney	357,037.00	Medical Physics funding
University of Sydney	750,000.00	Physical Activity, Nutrition and Obesity Prevention Research Grant
University of Sydney	100,000.00	Recurrent funding for Centre for Eating & Dieting Disorders
University of Sydney	333,333.34	Research programs in mental health
University of Sydney	187,323.00	Safety & Biovigilance in Organ Donation in NSW
University Of Technology Sydney	25,000.00	Investing in Women Funding Program
University Of Wollongong	549,220.91	Project Air (Living Well program)
Waldronsmith Management	13,636.36	Society of Mental Health Research 2016 Conference
Warrina Domestic and Family Violence Specialist Services Co-Operative Ltd	1,000.00	Local domestic and family violence committee grants
Watershed Drug And Alcohol Rehabilitation & Education Services Ltd	182,350.00	Drug and Alcohol Treatment Services Program
Wayback Committee Ltd	643,922.50	NSW Drug Court Residential Rehabilitation Service
Wayback Committee Ltd	69,485.00	Residential Rehabilitation Service
We Help Ourselves	688,116.32	Drug and Alcohol Treatment Services Program
We Help Ourselves	224,380.00	NSW Drug Court Residential Rehabilitation Service
Wellington Aboriginal Corporation Health Service	150,000.00	Continuous Quality Improvement project
Wellington Aboriginal Corporation Health Service	123,491.00	"National Initiatives: Women's Safety Package — Local Support Coordinator"
Wellways Australia Ltd	2,796,595.52	Community Living Supports
Wellways Australia Ltd	845,454.56	Youth Community Living Supports
Wesley Community Services Ltd	3,092,000.00	Mental Health Community Support Program
Western Plains Regional Development Inc	2,000.00	Local domestic and family violence committee grants
Womens Shelter Armidale	1,000.00	Local domestic and family violence committee grants
Yoorana Gunya Family Healing Centre Aboriginal Corp	1,000.00	Local domestic and family violence committee grants
YWCA NSW	187,500.00	Domestic Violence Disclosure Scheme
Ywca of Broken Hill Inc Youth	1,000.00	Local domestic and family violence committee grants

NSW MINISTRY OF HEALTH OPERATING CONSULTANTS 2016-17

Consultancies equal to / more than \$50,000

CONSULTANT	COST \$	TITLE / DESCRIPTION
Management Services		
ARTD P/L	57,667	Evaluation of NSW Crystal Meth Community Education Program
Deloitte Touche Tohmatsu	134,467	Review of functions and interrelationships of central infrastructure of NSW Health
Doll Martin Associates P/L	61,377	Review of changes to Waiting Times Clinical Priority Category (CPC) assignments
Energetic s P/L	72,500	Review of NSW Health's Energy Management Strategy
Ernst and Young	138,224	Support the development of the Safety & Quality Framework
GSCF P/L	121,200	Mental Health Reform Program 2016
Paxton Partners	78,139	CareFlight Rapid Response Helicopter Review
PriceWaterhouseCoopers	248,000	Review and advise on Commonwealth Funded Aged Care Services
SUB TOTAL	911,573	
Organisational Reviews		
KPMG	112,303	Review Assistive Technology needs for NSW Health System
Operational Research In Health	58,000	Review of NSW Patient Allocation Matrix
PPB Advisory	57,166	Review Organisational Redesign Women NSW
Urbis P/L	51,030	Mapping study of Women's Health Centres in NSW
SUB TOTAL	278,499	
CONSULTANCIES EQUAL TO OR MORE THAN \$50,000	1,190,072	

Consultancies less than \$50,000

During the year 43 other consultancies were engaged in the following areas:

TOTAL CONSULTANCIES

1,769,786

PAYMENT OF ACCOUNTS

The following tables provide payment performance information for the NSW Ministry of Health for 2016-17.

2016-17 AGED ANALYSIS AT THE END	OF EACH QUARTER			
QUARTER	CURRENT NOT YET DUE \$'000	OVERDUE 1-30 DAYS \$'000	OVERDUE 31-60 DAYS \$'000	OVERDUE 61 AND OVER \$'000
ALL SUPPLIERS ¹				
September	3832	5340	944	183
December	0	3282	1035	268
March	5325	621	57	251
June	447	1906	191	1112
SMALL BUSINESS SUPPLIERS ¹				
September	0	0	0	0
December	0	0	0	0
March	57	0	4	0
June	0	0	0	3

	SEPTEMBER	DECEMBER	MARCH	JUNE
ALL SUPPLIERS ¹	\$'000	\$'000	\$'000	\$'000
Number of accounts due for payment	3317	3139	2510	3067
Number of accounts paid on time	3299	3101	2479	3044
Actual percentage of accounts paid on time (based on number of accounts)	99.5%	98.8%	98.0%	99.3%
Dollar amount of accounts due for payment	82,591	67,221	70,209	82,702
Dollar amount of accounts paid on time	82,527	67,060	69,559	82,561
Actual percentage of accounts paid on time (based on \$)	100%	100%	99%	100%
Number of payments for interest on overdue accounts	0	0	0	0
Interest paid on overdue accounts (\$)	0	0	0	0
SMALL BUSINESS SUPPLIERS ²				
Number of accounts due for payment to small businesses	52	41	34	37
Number of accounts due to small businesses paid on time	52	41	34	37
Actual percentage of small business accounts paid on time (based on number of accounts)	100%	100%	100%	100%
Dollar amount of accounts due for payment to small businesses	428	174	159	321
Dollar amount of accounts due to small businesses paid on time	428	174	159	321
Actual percentage of small business accounts paid on time (based on \$)	100%	100%	100%	100%
Number of payments to small business for interest on overdue accounts	0	0	0	0
Interest paid to small businesses on overdue accounts	0	0	0	0

Notes: 1 The reporting of all suppliers excludes payments between NSW Health entities. 2 The reporting of small business suppliers is in accordance with the definitions and requirements for small business as prescribed in the NSW Treasury Circular 11/12 Payment of Accounts.

Commentary

Time for payment of accounts for the NSW Ministry of Health showed a consistent performance over the year. During the year, measures have been taken to ensure Ministry staff are aware of NSW Treasury Circular 11/12 including conducting training sessions to educate relevant personnel about invoice approval processes. Actions are taken to monitor and promptly follow up invoice payments. The NSW Ministry of Health was not required to make any payment of interest on overdue accounts related to small business suppliers in the 2016-17 financial year.

RISK MANAGEMENT AND INSURANCE ACTIVITIES

Across NSW Health, the major insurable risks are public liability (including medical indemnity for employees), workers compensation and medical indemnity provided through the Visiting Medical Officer (VMO) and Honorary Medical Officer (HMO) Public Patient Indemnity Scheme.

NSW Treasury Managed Fund

Insurable risks are covered by the NSW Treasury Managed Fund (a self-insurance arrangement of the NSW Government implemented on 1 July 1989) of which the Ministry of Health (and its controlled entities) is a member agency. The Health portfolio is a significant proportion of the TMF Fund and is identified as an independent pool within the TMF Scheme. NSW Health is provided with funding via a benchmark process and pays deposit contributions for workers compensation, motor vehicle, liability, property and miscellaneous lines of business.

The cost of TMF indemnity in 2016-17 for NSW Health is identified under Contributions. Benchmarks are the budget allocation.

Benchmarks (other than VMOs) are funded by NSW Treasury. Workers compensation and motor vehicle are actuarially determined and contributions include an experience factor. The aim of the deposit contribution funding is to allocate deposit contributions across the TMF with reference to benchmark expectations of relative claims costs for the agencies in the TMF and to provide a financial incentive to improve injury and claims management outcomes.

The workers compensation deposit contribution is adjusted through a hindsight calculation process after three years and five years. Workers compensation 2010-2011 final five years and 2012-2013 interim three years were declared and adjusted as at 30 June 2015, with the Ministry receiving a surplus of \$22.578 million for the 2010-11 fund year and a surplus of \$39.455 million for the 2012-13 fund year, a net result of a \$62.033 million surplus.

There was a second adjustment in the 2016-17 year as at 30 June 2016. Workers compensation 2011-2012 final five years and 2013-2014 interim three years were declared with the Ministry receiving a surplus of \$6.687 million for the 2011-12 fund year and a surplus of \$41.012 million for the 2013-14 fund year, a net result of a \$47.699 million surplus.

The motor vehicle hindsight adjustment for the 2013-14 fund year was an overall surplus of \$1,045,111 received on 4 April 2017.

	CONTRIBUTIONS (\$000)	BENCHMARK (\$000)	VARIATION (\$000)
Workers Compensation	156,617	159,924	3,307
Motor Vehicle	6,875	8,553	1,678
Property	10,532	10,427	(105)
Liability	214,852	212,703	(2,149)
Miscellaneous	348	344	(4)
TOTAL TMF	389,224	391,951	2,727
VMO	36,143	36,143	0
TOTAL	425,367	428,094	2,727

Workers compensation

The following tables detail frequency and total claims cost, dissected into occupation groups and mechanism of injury group, for the three financial years 2014-15, 2015-16 and 2016-17.

	2016-17					2015-16				2014-15			
	FREQU	IENCY	CLAIM	S COST	FREQU	IENCY	CLAIM	S COST	FREQU	JENCY	CLAIM	S COST	
OCCUPATION GROUP	NO	%	\$M	%	NO	%	\$M	%	NO	%	\$M	%	
Nurses	1,616	36.7	11.3	39.8	1,660	36.3	17.5	36.2	1,788	37.9	20.7	34.9	
Hotel Services	789	17.9	4.1	14.4	928	20.3	8.1	16.8	882	18.7	8.6	14.5	
Medical/Medical Support	585	13.3	3.6	12.7	629	13.8	6.1	12.6	658	13.9	8.5	14.3	
General Administration	405	9.2	2.6	9.1	409	8.9	4.8	10.0	460	9.8	6.7	11.3	
Ambulance	729	16.6	4.8	16.9	721	15.8	10.2	21.1	700	14.8	11.8	19.9	
Maintenance	164	3.7	1.7	6.0	146	3.2	0.9	1.9	151	3.2	2.2	3.7	
Linen Services	68	1.5	0.3	1.0	72	1.6	0.6	1.3	69	1.5	0.8	1.3	
Not Grouped	43	1.1	0	0.1	2	0.1	0	0.1	4	0.2	0	0.1	
TOTAL	4,399	100	28.4	100	4,567	100	48.3	100	4,712	100	59.3	100	

Table 1. Workers Compensation – frequency and total claims cost

Data Source: iCare DataWarehouse

	2016-17					201	5-16		2014-15			
	FREQU	JENCY	CLAIM	S COST	FREQU	IENCY	CLAIM	S COST	FREQU	IENCY	CLAIM	S COST
MECHANISM OF INJURY GROUP	NO	%	\$M	%	NO	%	\$M	%	NO	%	\$M	%
Body stress	1,908	43.4	13.2	46.5	2,124	46.5	22.4	46.4	2,242	47.6	27.9	47.0
Slips and Falls	791	18.0	5.4	19.0	777	17.0	7.6	15.7	850	18.1	9.9	16.7
Mental Stress	400	9.1	4.2	14.8	359	7.9	8.7	18.1	345	7.3	14.1	23.8
Hit by Objects	365	8.3	2.3	8.1	359	7.9	2.8	5.8	301	6.4	1.4	2.4
Being assaulted	249	5.6	1.3	4.6	284	6.2	2.6	5.4	298	6.3	1.9	3.2
Motor Vehicle	143	3.2	0.7	2.5	133	2.9	2.1	4.3	142	3.0	1.3	2.2
Other causes	543	12.4	1.3	4.5	531	11.6	2.1	4.3	534	11.3	2.8	4.7
TOTAL	4,399	100	28.4	100	4,567	100	48.3	100	4,712	100	59.3	100

Data Source: iCare DataWarehouse

Table 2. Claims Frequency

	2016-17	2015-16	2014-15
Total number of claims	4,399	4,567	4,712
No. claims lodged per 100 FTE	3.8	3.9	4.1
Total Claim Costs \$M	28.4	48.3	59.3
Average Claims Cost	\$6,456	\$10,576	\$12,585
Cost of Claims per FTE	\$254	\$444	\$495
Cost of Claim as % S&W	0.53	0.57	0.50
% stress v non-stress claims	10.4%	8.7%	8.02%

Table 3: Average Cost (\$ per claim)

	2016-17	2015-16	2014-15
Nurses	\$6,993	\$11,015	\$11,353
Hotel Services	\$5,196	\$8,806	\$8,827
Medical/Medical Supp.	\$6,154	\$9,698	\$12,918
Ambulance	\$11,503	\$20,636	\$24,990
Body Stress	\$6,918	\$11,465	\$11,371
Slips and Falls	\$6,827	\$10,506	\$10,928
Mental Stress	\$10,500	\$24,859	\$36,186

Average cost includes all benefits, weekly and medical costs, rehabilitation, settlement and legal costs.

Data Source: iCare DataWarehouse

Legal liability

This covers actions of employees, health services and incidents involving members of the public. Legal liability claims are long-tail, meaning they may extend over many years.

As at 30 June 2017, there were 3810 claims reported for the period 1 July 2011 to 30 June 2017 with a net incurred cost of \$931 million. This does not include claims 'notified' or 'notified finalised'. Of these claims, 130 were Large Claims (>\$1m) with a net incurred cost of \$474.3 million.

Reported claims have decreased by 1562 from 2010-2016 with corresponding decrease in net incurred cost by \$193 million. For the period 1 July 2011 to 30 June 2017, there were 9895 notifications (4734) notifications received of which 38.5 per cent resulted in claims.

The top five clinical practice areas by net incurred cost identified for Health Liability claims are:

TOP 5 PRACTICE AREAS	NET INCURRED COST (\$M)							
	2016	2015	2014					
Obstetrics & Gynaecology	29.3	23.0	28.5					
Specialist Emergency Medicine	31.8	30.6	21.4					
Specialist Obstetrics	6.4	1.8	1.2					
Midwifery	3.9	6.2	2.6					
Specialist Surgery – Orthopaedic	7.1	7.9	7.2					

Data Source: iCare DataWarehouse

The top 10 local health districts by costs incurred for Health Liability claims are as follows:

LOCAL	NET INCURRED COST (\$M)										
HEALTH DISTRICT	2008	2009	2010	2011	2012	2013	2014	2015	2016	TOTAL	% OF TOTAL LHD
Hunter New England LHD	26.0	14.7	9.2	37.6	42.4	13.9	40.3	22.0	20.5	226.7	15.7%
South Western Sydney LHD	25.5	21.9	61.2	15.7	10.8	9.0	11.3	14.4	13.5	183.2	12.7%
Western Sydney LHD	7.5	19.3	19.1	31.9	33.5	11.1	17.2	15.1	8.3	163.1	11.3%
South Eastern Sydney LHD	7.9	26.3	35.9	16.9	7.1	4.6	6.3	7.6	7.8	120.5	8.3%
Northern Sydney LHD	10.1	20.0	19.2	8.3	4.6	15.0	3.1	9.2	22.2	111.8	7.7%
Sydney LHD	9.9	8.5	15.3	19.5	15.8	5.8	13.3	4.2	5.9	98.2	6.8%
Illawarra Shoalhaven LHD	3.6	16.5	7.2	6.9	9.9	3.9	6.7	17.9	7.6	80.1	5.5%
Central Coast LHD	3.5	1.9	26.9	10.1	5.4	3.9	3.6	4.3	7.9	67.6	4.7%
Northern NSW LHD	1.3	1.1	14.8	5.3	3.6	7.9	5.8	5.9	9.7	55.5	3.8%
Western NSW LHD	12.8	3.8	6.8	6.6	7.8	2.7	6.4	4.1	4.2	55.2	3.8%
TOTAL NSW HEALTH	141.2	157.2	245.7	213.7	165.4	123.2	136.0	134.6	130.8	1,447.7	100%

The top 10 local health districts by number of claims lodged for Health Liability are as follows:

LOCAL					CLAI	MS FREQU	ENCY				
HEALTH DISTRICT	2008	2009	2010	2011	2012	2013	2014	2015	2016	TOTAL	% OF TOTAL LHD
Hunter New England LHD	41	58	47	60	42	65	73	65	81	532	12.3%
Western Sydney LHD	48	44	42	51	54	44	51	62	60	456	10.6%
South Western Sydney LHD	39	49	52	60	47	31	51	51	50	430	9.9%
South Eastern Sydney LHD	40	41	34	59	35	28	41	43	43	364	8.4%
Sydney LHD	23	40	32	40	29	29	23	34	47	297	6.9%
Northern Sydney LHD	25	32	34	16	24	30	28	38	24	251	5.8%
Illawarra Shoalhaven LHD	13	14	24	20	36	19	32	43	36	237	5.5%
Central Coast LHD	22	14	29	34	22	13	22	42	28	226	5.2%
Western NSW LHD	27	22	35	11	26	24	30	24	15	214	5.0%
Murrumbidgee LHD	15	21	23	20	31	16	20	32	21	199	4.6%
TOTAL NSW HEALTH	382	490	491	493	452	416	496	575	527	4,322	100%

Visiting Medical Officer and Honorary Medical Officer – Public Patient Indemnity Cover

With effect from 1 January 2002, the NSW Treasury Managed Fund provided coverage for all VMOs and HMOs treating public patients in public hospitals, provided they signed a service agreement and a contract of liability coverage with their public hospital organisation. In accepting this coverage, VMOs and HMOs agreed to a number of risk management principles that assist with the ongoing reduction of incidents in NSW public hospitals. Since its inception in 1999 for specialist sessional VMOs, this indemnity has been extended to cover private patients in the rural sector, all private paediatric patients and obstetricians and gynaecologists seeing public patients in public hospitals. From June 2009, cover was extended to permit VMOs to treat privately referred non-inpatients at NSW public hospitals.

The number of VMO claims for the period 1 July 2011 to 30 June 2017 was 747 with a net incurred cost of \$155 million. In the fund year ending 30 June 2017, there were 119 claims reported with a net incurred cost of \$31 million. For the six-year period ending 30 June 2017, 30 per cent of notifications resulted in a claim (747 out of 2468) and 39.5 per cent for the financial year ending 30 June 2017 (119 out of 301).

The top five clinical practice areas by net incurred cost identified for VMO claims are:

TOP 5 PRACTICE AREAS	NET INCURRED COST (\$M)							
	2016	2015	2014					
Obstetrics & Gynaecology	1.5	3.2	2.5					
General Surgery	2.6	2.4	4.2					
General Surgery/ Procedural (non-obstetric) /anaesthetics	1.1	5.5	1.2					
General Practice – Obstetrics	0.0	4.4	0.8					
Specialist Surgery – Orthopaedic	2.9	1.2	2.0					

Property

As at 30 June 2017, a total of 351 claims were lodged in the fund year for a net incurred cost of \$7.7 million, a decrease of 65 claims and \$2.7 million net incurred cost compared to claims lodged in 2015-16.

Storm and Tempest accounted for 16.8 per cent of claims over the last five years and 33.2 per cent of incurred cost. Over the same period, Accidental Damage accounted for 21.1 per cent of claims and 10.5 per cent of net incurred cost.

Motor vehicles

As at 30 June 2017, there was a declared motor vehicle fleet of 10,285 vehicles. There were 2716 claims lodged for a total net amount paid of \$5.27 million with an average amount paid per claim of \$1942.

As at 30 June 2017, there was a declared ambulance vehicle fleet of 1566. There were 348 claims reported for a total net amount paid of \$1.4 million and average amount paid per claim of \$3948. This is a decrease of 191 number of claims and \$0.8m in the total net amount paid from 2015-16.

Risk management initiatives

NSW Health has a number of new and ongoing initiatives to reduce risks:

- The success of the WISE Early Intervention Study saw NSW Health improve its return to work rates by an average of 32 days' less lost time. This study was a world-first with a controlled trial amongst NSW Health injured workers across 17 hospitals who suffered a significant muscular stress injury. The study results have shown our approach has significant benefits both for the worker and the workplace and based on these results, NSW Health continues to roll out these early intervention procedures across the Health system.
- The second major project being undertaken aims to strategically address key risks for NSW Health through the implementation of an education program for Unit Managers and Supervisors.

The Manager's Role in the Proactive Risk Management of Workplace Issues and Conflicts has been developed to ensure managers and supervisors have the awareness and the tools to prevent, identify and address workplace issues and conflict using a risk management framework. The program is focused on reducing the frequency of psychological claims as a result of workplace management by developing and implementing actions to address workplace factors presenting a risk to psychological health.

- The focus on medical liability is increasing in partnership with the Clinical Excellence Commission.
 Partnership projects such as Diagnostic Errors and Improving Supervision Provided to Junior Medical Staff and the delivery of clinical risk seminars across local health districts were being prepared. Reviews of legal liability claims are ongoing and claims analysis supports ongoing education seminars.
- NSW Ambulance continues to focus on guidelines around the diagnosis and treatment of PTSD, covering treatment planning and setting, psychological interventions and enhancing an employee's occupational function and return to work. A new Inter-Agency Wellbeing Oversight Committee has been formed, supported by the NSW Ambulance Advisory Group. These two committees will be working together to fulfil responsibility, to exercise due care, diligence and skill in relation to the work safety and welfare of all NSW Ambulance employees, ensuring a positive and productive workplace.

ASSET MANAGEMENT

Key achievements 2016-17

The implementation of Health asset management reforms in alignment with Government reforms and in close collaboration with Property NSW continued in 2016-17.

The ongoing implementation of the Asset and Facilities Management (AFM) Online information system remained a priority as the system is a critical enabling tool. Implementation support was enhanced and the system was further embedded in local health districts.

The PROcure system was successfully rolled out across the state and was available for use by all Health agencies for procurement and contract management.

Land disposal

Ten properties were sold in 2016-17 realising gross proceeds of \$22.045 million. All sales were undertaken in accordance with Government policy. Access to documents relating to these sales can be obtained under the *Government Information (Public Access) Act* 2009.

PROPERTY	STATUS AS AT 30 JUNE 2017	REVENUE (\$000'S)
Bulahdelah – Great Lakes Nursing Home 27-31 Crawford Street	Contract Settled	\$225
Parkes – Old Hospital Site Coleman Rd	Contract Settled	\$900
Bega – Old Ambulance Site 1-3 Canning Street	Contract Settled	\$375
Portland – Old Portland Hospital Site Kiln Street	Contract Settled	\$400
Dolls Point – Primrose House 190 Russell Avenue	Contract Settled	\$15,150
Walgett – Frank Whiddon Nursing Home 146-148 Fox Street	Contract Settled	\$50
Kiama – Old Hospital Site Cnr. Bonaira & Kendall Streets	Contract Settled	\$2,820
Bangalow – Community Health Centre Granuaille Rd	Contract Settled	\$1,100
Orange – Pt Old Hospital Site 127 Sale Street	Contract Settled	\$465
Orange – Pt Old Hospital Site 125 Sale St	Contract Exchanged	\$560
TOTAL GROSS		\$22,045
TOTAL NET (APPROX., LESS 10% SALES COSTS)		\$19,841

Capital works

The Capital Works Program total expenditure for NSW Health in 2016-17 was \$1.47 billion, inclusive of capital expensing. The Program is jointly delivered by local health districts and other NSW Health organisations for projects valued at less than \$10 million and by Health Infrastructure for those projects valued at \$10 million or more.

Regional milestones

- The lead design team was appointed and the Final Business Case completed for the \$582 million Tweed Hospital Redevelopment – Stage 1.
- The \$348 million Gosford Hospital Redevelopment structure was topped out.
- The south tower structure and new maternity ward were completed on the \$180 million Lismore Base Hospital Redevelopment – Stage 3B.
- The Clinical Services Plan was approved by the Ministry and the lead design team appointed for the \$156 million Coffs Harbour Hospital Expansion.
- The Final Business Case was completed and endorsed for the \$150 million Dubbo Hospital Redevelopment – Stages 3 and 4, followed by commencement of main works for components of Stage 3 and application being made for State Significant Development status for Stage 4.
- The Final Business Case was submitted to the Ministry for the \$120 million Goulburn Base Hospital Redevelopment.
- The Clinical Services Plan was approved by the Ministry and the lead design team appointed for the \$70.2 million Mudgee Hospital Redevelopment.
- Main Works started and the structure was topped out for the \$60 million Armidale Hospital Redevelopment.
- The Business Case was approved for the \$30 million Broken Hill Health Service Redevelopment.
- The lead design team was appointed, the master plan and concept design completed, and the Business Case submitted to the Ministry for the \$30 million Inverell Hospital Redevelopment.
- On the \$20 million Manning Hospital Redevelopment
 Stage 1, the Main Works tender was awarded and Main Works commenced.
- Planning commenced and the lead design team was appointed for the \$10 million Cooma Hospital Redevelopment.

Metropolitan milestones

- For the Westmead Redevelopment Stages 1A and 1B and The Children's Hospital - Stage 1 (worth more than \$900 million), the schematic design was completed, the Final Business Case submitted to the Ministry, and the Central Acute Services Building main works tender was awarded.
- An additional \$220 million was committed to the Randwick Campus Redevelopment, taking the total investment to \$720 million, with the concept design completed and Preliminary Business Case submitted to the Ministry.
- In November 2016, the Government announced a commitment of \$550 million to deliver the Nepean Redevelopment, and the Final Business Case was approved in April 2017.
- For the Blacktown and Mount Druitt Hospitals Redevelopment – Stage 2 (worth more than \$400 million), the construction of the acute services building commenced, the Mount Druitt drug health centre and renal contract was awarded, the Blacktown in-centre renal dialysis opened, and Main Works commenced at Blacktown Hospital.
- The \$277 million St George Hospital Redevelopment structure was topped out in late 2016, followed by the final transfer of services to the new Acute Services Building in early 2017.
- For the \$200 million Hornsby Ku-Ring-Gai Hospital Redevelopment – Stage 2, the lead design team was appointed, the schematic design completed, and the Final Business Case submitted to the Ministry.
- The State Significant Development application was lodged, detailed design completed and Main Works commenced on the \$91.5 million NSW Forensic Pathology and Coroner's Court at Lidcombe.

All major capital projects completed in 2016-17

PROJECT	TOTAL COST	COMPLETION
	(\$M)	DATE
AMBULANCE SERVICE NSW		
Kempsey Ambulance Station	3.7	Nov-16
Stryker (Powered) Stretcher Funding	10.0	Jun-17
2016/17 Expenditure: Asset Refurbishment/Replacement Strategy – ASNSW (Various Sites)	1.6	Jun-17
Total	15.3	
CENTRAL COAST LOCAL HEALTH D	ISTRICT	
Nunyara (Gosford) Aboriginal Health Unit Clinical & Education Space	0.6	Feb-17
2016/17 Expenditure: Asset Refurbishment/Replacement Strategy – CCLHD (Various Sites)	1.4	Jun-17
Total	2.0	
FAR WEST LOCAL HEALTH DISTRIC	T	
2016/17 Expenditure: Asset Refurbishment/Replacement Strategy – FWLHD (Various Sites)	1.5	Jun-17
Total	1.5	
HUNTER NEW ENGLAND LOCAL HE	ALTH DISTRIC	
John Hunter Children's Hospital Neonatal Intensive Care Unit	7.0	Oct-16
John Hunter Children's Hospital Paediatric Intensive Care Unit	14.0	Dec-16
Tomaree Hospital Paediatric Patient Area	0.9	Dec-16
Tamworth Hospital Redevelopment Stage 2 (HI)	210.1	Mar-17
Narrabri Hospital CT Scanner Replacement	0.6	Mar-17
Charlestown Community Mental Health Stage 1	7.5	May-17
Belmont Hospital CT Scanner Replacement	0.6	Jun-17
HNELHD Energy Efficient Government Program (EEGP) John Hunter Hospital	7.6	Jun-17
Gunnedah Hospital Redevelopment	2.0	Jun-17
John Hunter Hospital Hybrid Theatre	0.4	Jun-17
Tamworth Hospital MRI Installation 2016/17 Expenditure: Asset	2.5	Jun-17 Jun-17
Refurbishment/Replacement Strategy – HNELHD (Various Sites)	5.5	Junn
Total	256.6	
ILLAWARRA SHOALHAVEN LOCAL	HEALTH DISTR	ICT
Kiama Hospital Ward Refurbishment	0.5	Sep-16
Shoalhaven Hospital Additional Linear Accelerator	5.3	Dec-16
Shoalhaven Hospital New Endoscopy Unit	1.5	Dec-16
Kiama Community Health Centre	3.6	Feb-17
Milton-Ulladulla Satellite Renal Dialysis and Palliative Care Extension	4.6	Mar-17
Wollongong Hospital Cancer Care Centre Air Conditioning Upgrade	0.6	Apr-17
Shoalhaven Hospital Emergency Department Upgrade	2.0	Apr-17
Shoalhaven Hospital Medical Ward B – Establish Acute Aged Care Ward	1.4	May-17

Wollongong Hospital Block A Lifts/ Motor/Controllers	0.8	May-17
ISLHD Population Health Information Platform for Health Research	2.5	Jun-17
ISLHD Information Technology Upgrade	0.5	Jun-17
2016/17 Expenditure: Asset Refurbishment/Replacement Strategy – ISLHD (Various Sites)	1.2	Jun-17
Total	24.5	
MID NORTH COAST LOCAL HEALTH D	ISTRICT	
Wauchope Hospital Operating Theatre Upgrade	0.7	Aug-16
Specialist Medical Centre – Office Accommodation	0.4	Oct-16
Kempsey District Hospital Redevelopment Stage 1 (HI)	78.6	Nov-16
Coffs Harbour Hospital Interventional Suite Expansion	0.5	Dec-16
Bellinger River Hospital Patient Visitor/Staff Facility	0.5	Jan-17
Ellimatta Lodge (Port Macquarie) – Upgrade/Refurbishment of Mental Health Facility	0.6	Mar-17
Emergency Short Stay Unit Conversions (Port Macquarie Base Hospital)	0.8	Mar-17
Dorrigo MPS Security Upgrade/ Medical Records Relocation	0.3	Jun-17
2016/17 Expenditure: Asset Refurbishment/Replacement Strategy – MNCLHD (Various Sites)	5.2	Jun-17
Total	87.6	
MURRUMBIDGEE LOCAL HEALTH DIS	STRICT	
2016/17 Expenditure: Asset Refurbishment/Replacement Strategy – MLHD (Various Sites)	2.1	Jun-17
Total	2.1	
NEPEAN BLUE MOUNTAINS LOCAL H	EALTH DISTR	RICT
Hawkesbury Chemotherapy Service	0.6	Aug-16
2016/17 Expenditure: Asset Refurbishment/Replacement Strategy – NBMLHD (Various Sites)	1.5	Jun-17
Total	2.1	
NORTHERN NSW LOCAL HEALTH DIS	TRICT	
NNSWLHD Energy Efficient Government Program (Ballina, Lismore, Grafton, Murwillumbah, Casino, Tweed)	7.1	Dec-16
Coraki HealthOne	4.0	Feb-17
2016/17 Expenditure: Asset Refurbishment/Replacement Strategy – NNSWLHD (Various Sites)	3.5	Jun-17
	14.5	
Total		
Total NORTHERN SYDNEY LOCAL HEALTH	DISTRICT	
	DISTRICT 2.5	Aug-16
NORTHERN SYDNEY LOCAL HEALTH NSLHD Energy Efficiency Government Program Macquarie/Ryde/Hornsby		Aug-16 Nov-16

2016/17 Expenditure: Asset Refurbishment/Replacement Strategy	3.6	Jun-17
– NSLHD (Various Sites)		
Total	136.1	
SOUTH EASTERN SYDNEY LOCAL HE		
Prince of Wales Hospital Upgrade of Stereotactic Equipment	0.4	Nov-16
The Bright Alliance comprising the Nelune Comprehensive Cancer Centre, Scientia & The SCHN at Randwick Campus POW Nelune Comp. Cancer AATC/SCHN (HI)	114.0	Nov-16
Prince of Wales Hospital Brachytherapy	0.3	Nov-16
St George Building/PET/CT Scanner Building Works	1.5	Jan-17
Royal Hospital for Women Fertility and Research Centre – Stage 1	1.6	Apr-17
St George Hospital General Purpose X-ray Room	0.3	May-17
Sutherland Hospital Refurbishment of Level 1 – Primrose House Relocation	1.8	Jun-17
2016/17 Expenditure: Asset Refurbishment/Replacement Strategy – SESLHD (Various Sites)	5.6	Jun-17
Total	125.5	
SOUTHERN NSW LOCAL HEALTH DIS	TRICT	
Aboriginal Health Enhancements – Moruya & Batemans Bay	0.4	Nov-16
Jindabyne HealthOne	2.5	May-17
MOSAIQ Project – SNSW Cancer Services	0.5	Jun-17
2016/17 Expenditure: Asset Refurbishment/Replacement Strategy – SNSWLHD (Various Sites)	0.5	Jun-17
Total	3.8	
SOUTH WESTERN SYDNEY LOCAL H	EALTH DISTR	ICT
Fairfield Hospital Generator	1.1	Oct-16
Liverpool Hospital da Vinci Xi Surgical Robotic System	4.0	Nov-16
Liverpool Hospital Radio Pharmaceutical Laboratory (Cyclotron)	7.2	May-17
Liverpool Hospital NICU Refurbishment	2.2	Jun-17
Fairfield Hospital Retail Development	0.4	Jun-17
SWSLHD Emergency Departments Security and Duress Alarms Upgrade (Various Sites)	0.7	Jun-17
2016/17 Expenditure: Asset Refurbishment/Replacement Strategy – SWSLHD (Various Sites)	4.8	Jun-17
Total	20.4	
SYDNEY CHILDREN'S HOSPITAL NET	WORK	
SCH Cord Blood Bank/Building	1.9	Dec-16
Kids Research Institute Trials Centre – Initial Planning	0.4	Feb-17
CHW Upgrade Generator Controller	0.6	Jun-17
SCHN Electronic Medical Record/ Systems Integration (MEMORY) Project	13.4	Jun-17

2016/17 Expenditure: Asset Refurbishment/Replacement Strategy – SCHN (Various Sites)	2.3	Jun-17
Total	18.6	
SYDNEY LOCAL HEALTH DISTRICT		
RPAH Radiology Procurement of Biplane Angiography Unit	3.0	May-17
RPAH Radiology Replacement of Angiography Equipment Room 1 & 2	3.3	May-17
RPAH Building 63 Lift Modernisation	0.5	Jun-17
Concord Hospital CT Scanner Replacement	3.6	Jun-17
Concord Hospital Cardiac Catherisation Laboratory Replacement	1.4	Jun-17
RPAH Surgical and Robotic Training Centre	3.5	Jun-17
Concord Hospital Operating Theatres Endoscopic Equipment Replacement	2.0	Jun-17
RPAH Replacement Fluoroscopy System – Screening Room 1	1.2	Jun-17
Concord Hospital Neosurgical Microscope Replacement	0.4	Jun-17
2016/17 Expenditure: Asset Refurbishment/Replacement Strategy – SLHD (Various Sites)	1.6	Jun-17
Total	20.4	
WESTERN NSW LOCAL HEALTH DIST	RICT	
Parkes & Forbes Hospitals [Lachlan Health Service] (HI)	100.1	Sep-16
2016/17 Expenditure: Asset Refurbishment/Replacement Strategy – WNSWLHD (Various Sites)	2.0	Jun-17
Total	102.2	
WESTERN SYDNEY LOCAL HEALTH D	DISTRICT	
Westmead Hospital Linac LA1 Upgrade	4.1	Jun-17
Westmead Hospital Cardiac Catheterisation Laboratory Upgrade	0.8	Jun-17
Westmead Hospital Imaging Department Building Work	2.0	May-17
Mt Druitt Hospital Air Damper Upgrade	0.5	Jun-17
Cedar Cottage (Westmead) Woman's and Babies Clinic	0.6	May-17
Cumberland Hospital Security Upgrade	1.9	Jun-17
2016/17 Expenditure: Asset Refurbishment/Replacement Strategy – WSLHD (Various Sites)	5.5	Jun-17
Total	15.3	
TOTAL ALL	848.5	