

Finances

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Acting Deputy Secretary, Finance and Asset Management and Chief Financial Officer's report

Expenses

NSW Health is a provider of patient-centred health services. Approximately \$16.1 billion (62 per cent) of costs incurred during 2020-21 were labour related, including the costs of employee salaries and contracted Visiting Medical Officers. Other operating costs include approximately \$2 billion in pharmaceutical, medical and surgical supplies and \$740 million in maintenance-related expenses.

Grants and subsidies to third parties for the provision of public health-related services totalled approximately \$1.7 billion in 2020-21, including payments of \$1.1 billion in operating grants being paid to affiliated health organisations.

Revenue

Key items include a range of fees for medical services rendered, consisting of Department of Veterans' Affairs, private health funds for privately insured patients, workers compensation and non-patient fees (\$936 million), the sales and recoveries of pharmaceutical supplies, mainly the recoup of costs from the Commonwealth through Medicare for highly specialist drugs (\$411 million), and compensable payments received from motor vehicle insurers for the costs of people hospitalised or receiving treatment as a result of motor vehicle accident (\$170 million).

Commonwealth Payments as part of the National Health Reform Agreement are receipted under grants and contributions (\$8.2 billion).

NSW Health's full-year capital expenditure allocation for 2020-21 (excluding capital expensing) was \$2.9 billion for works in progress and completed works. The total capital allocation in 2020-21 represents 11 per cent of the total Property, Plant, Equipment and Intangibles asset base.

Net assets

NSW Health's net assets at 30 June 2021 were \$21.9 billion. This is made up of total assets of \$29.5 billion, netted off by total liabilities of \$7.6 billion. The net assets are represented by accumulated funds of \$14.4 billion and an asset revaluation reserve of \$7.5 billion.

The audited financial statements for the NSW Ministry of Health are provided in the report. Audited financial statements have also been prepared in respect of each of the reporting entities controlled by the NSW Ministry of Health. These statements have been included in a separate volume of the 2020-21 annual report. The NSW Ministry of Health and all its controlled entities received an unqualified audit opinion.

Further information

Variation to the initial budget result is included in the 2020-21 audited financial statements (Note 43) included in this annual report.

Adjunct Professor Alfa D'Amato

Acting Deputy Secretary, Finance and Asset Management and Chief Financial Officer, NSW Health

Financial management

Implementation of price determination

The NSW State Efficient Price per national weighted activity unit (NWAU20) for 2020-21 was \$4727. NSW local health districts and specialty health networks were funded for their activity in 2020-21 at this single price, with exception for some specific contractual funding arrangements. The NSW State Efficient Price is not directly comparable year on year due to changes in NWAU versions and local health district and specialty health network costing results.

Non-government funding

Each year, NSW Health allocates funding to non-government organisations (NGOs) to deliver community-based services supporting health and wellbeing, particularly for vulnerable or hard-to-reach populations. Aboriginal health, aged care, children, youth and families, chronic care and disability, community transport, drug and alcohol, mental health, palliative care, population health and women's health are among the services for which NSW Health provides funding.

Partnerships for health funding allocated to non-government organisations by the NSW Ministry of Health in 2020-21

Centre for Aboriginal Health

Grant recipient	Amount \$	Description
Aboriginal Health and Medical Research Council NSW	2,510,600	Peak body to build capacity and capability of Aboriginal Community Controlled Health Services in priority areas such as governance, financial management and business, contribute to policy development processes aimed at improving the health outcomes of Aboriginal people across NSW and be a formal partner with NSW Health on Aboriginal health issues. Funding is given for capacity and capability building, policy leadership and influence, chronic disease and health ethics.
Aboriginal Medical Service Co-Operative Ltd	678,600	Provision of population health and drug and alcohol services for the Aboriginal community in the Sydney region.
Albury Wodonga Aboriginal Health Service	222,700	Provision of population health services to the Aboriginal community in the Albury Wodonga area.
Armajun Health Service Aboriginal Corporation	295,800	Provision of population health services to the Aboriginal community in the Armidale, Glen Innes, Inverell, Tenterfield and Tingha regions.
Awabakal Ltd	671,000	Provision of population health, drug and alcohol, ear health and family health services for the Aboriginal community in the Newcastle area.
Biripi Aboriginal Corporation Medical Centre	432,900	Provision of population health, drug and alcohol and family health services for the Aboriginal community in the Taree area.
Bourke Aboriginal Health Service	375,800	Provision of population health, family health and drug and alcohol services for the Aboriginal community in Bourke and surrounding areas.
Bulgarr Ngaru Medical Aboriginal Corporation	629,900	Provision of population health and family health services in the Grafton area and population health services in the Casino area.
Bullinah Aboriginal Health Service Ltd	238,100	Provision of population health services to the Aboriginal community in the Ballina area.
CatholicCare Wilcannia-Forbes Ltd	196,600	Provision of family health services in Narromine and Bourke.
Condobolin Aboriginal Health Service Inc	238,100	Provision of population health services to the Aboriginal community in the Condobolin area.
Coomealla Health Aboriginal Corporation	131,600	Provision of population health services to the Aboriginal community in the Dareton area.
Coonamble Aboriginal Health Service	612,800	Provision of population health and family health services in the Coonamble area and provision of population health services to the Aboriginal community in the Dubbo area.
Cummeragunja Aboriginal Corporation	189,800	Provision of population health services for Aboriginal community in the Cummeragunja, Moama and surrounding areas.
Dubbo Neighbourhood Centre Inc	51,150	Provision of family health services for communities in the Dubbo area.

Grant recipient	Amount \$	Description
Durri Aboriginal Corporation Medical Service	568,900	Provision of population health, drug and alcohol services for the Aboriginal communities in the Kempsey and Nambucca Valley area.
Galambila Aboriginal Health Service Inc	328,300	Provision of population health services for Aboriginal communities in the Coffs Harbour area.
Griffith Aboriginal Medical Service Inc	238,100	Provision of population health services to the Aboriginal community in the Griffith and Hay region.
Illaroo Cooperative Aboriginal Corporation	66,100	Personal care worker for the Rose Mumbler Retirement Village.
Illawarra Aboriginal Medical Service	360,700	Provision of population health and drug and alcohol services for the Aboriginal community in the Illawarra area.
Intereach Ltd	119,600	Provision of family health services in the Deniliquin area.
Katungul Aboriginal Corporation Community & Medical Services	350,100	Provision of population health and ear health services for Aboriginal communities of the Far South Coast region and Bega.
Maari Ma Health Aboriginal Corporation	413,600	Provision of population health and family health services in Broken Hill and across Far West NSW.
Ngaimpe Aboriginal Corporation	218,200	Residential drug and alcohol treatment and referral program providing statewide services, located in the Central Coast area.
Orana Haven	181,100	Residential drug and alcohol treatment and referral program providing statewide services located near Brewarrina.
Orange Aboriginal Medical Service	295,800	Provision of population health services for Aboriginal communities in the Orange area.
Pius X Aboriginal Corporation	189,300	Provision of population health services to the Aboriginal community in the Moree area.
Riverina Medical & Dental Aboriginal Corporation	551,500	Provision of population health, drug and alcohol, ear health and family health services for the Aboriginal community in the Riverina region.
South Coast Medical Service Aboriginal Corporation	276,300	Provision of population health and drug and alcohol services for the Aboriginal community in the Nowra area.
South Coast Women's Health and Welfare Aboriginal Corporation (WAMINDA)	243,100	Provision of population health and family health services to Aboriginal women and their families in the South Coast region.
Tamworth Aboriginal Medical Service Inc	269,800	Provision of population health services to the Aboriginal community in the Tamworth area.
Tharawal Aboriginal Corporation	378,300	Provision of population health and drug and alcohol services for the Aboriginal community in the Campbelltown area.
The Oolong Aboriginal Corporation	243,700	Residential drug and alcohol treatment and referral program providing statewide services located in the Nowra area.
Tobwabba Aboriginal Medical Service	276,300	Provision of population health and family health services for the Aboriginal community in Forster and surrounding areas.
Ungooroo Aboriginal Corporation	238,100	Provision of population health services to the Aboriginal community in the Singleton and Muswellbrook areas.
Walgett Aboriginal Medical Service	461,500	Provision of population health, family health and drug and alcohol services for the Aboriginal community in the Walgett, Brewarrina and surrounding areas.
Weigelli Centre Aboriginal Corporation	91,400	Residential drug and alcohol treatment and referral program providing statewide services located in the Cowra area.
Wellington Aboriginal Corporation Health Service	1,272,400	Provision of population health, drug and alcohol and family health services for the Aboriginal communities around Wellington and Western Sydney.
Werin Aboriginal Corporation	238,100	Provision of population health services to the Aboriginal community in the Port Macquarie area.
Yerin Aboriginal Health Services Inc	430,300	Provision of population health, ear health, and family health services for the Aboriginal communities in the Central Coast area.
Yoorana Gunya Family Healing Centre Aboriginal Corporation	441,300	Provision of population health and family health services for the Aboriginal community in Forbes and surrounding areas.
Total	16,217,350	

Aboriginal maternal and infant health

Grant recipient	Amount \$	Description
Durri Aboriginal Corporation Medical Service	227,800	Employment of a community midwife to provide antenatal care to improve the health outcomes of Aboriginal mothers and their babies.
Maari Ma Health Aboriginal Corporation	341,300	Employment of a community midwife to provide antenatal care to improve the health outcomes of Aboriginal mothers and their babies.
Walgett Aboriginal Medical Service	227,800	Employment of a community midwife to provide antenatal care to improve the health outcomes of Aboriginal mothers and their babies. Fundamental goal of the funded program is to improve the health of Aboriginal women and their babies.
Total	796,900	

Aged care, disability and community care

Grant recipient	Amount \$	Description
Cystic Fibrosis New South Wales	298,400	Cystic Fibrosis NSW provides counselling, support and assistance to people with Cystic Fibrosis and their families. It also delivers community outreach and works to improve equitable delivery of services and multidisciplinary engagement.
Palliative Care NSW Inc	99,300	Palliative Care NSW provides information and education to healthcare professionals and the general public to raise awareness and enable informed choices about quality palliative and end of life care. The organisation designs and delivers strategies and policies to support the growth and uptake of palliative care in NSW, and assists primary and specialist health professionals who provide palliative care in the community.
Parkinson's NSW Ltd	29,100	This organisation supports the provision of expert knowledge to consumers and health professionals about Parkinson's disease through the Parkinson's NSW InfoLine.
Total	426,800	

Community services

Grant recipient	Amount \$	Description
Albury Wodonga Aboriginal Health Service	258,300	Mental health project for Aboriginal community.
Association for the Wellbeing of Children in Healthcare	211,000	AWCH is a national not-for-profit organisation that provides information, advocacy and support to ensure healthcare systems address the emotional and psychosocial needs of children, young people and their families.
Centre For Disability Studies Ltd	224,700	Provision of specialised medical, dental and psychological services for adolescents and adults with intellectual or developmental disability.
NSW Council of Social Service (NCOSS)	286,300	This organisation provides capacity building activities that increase sustainability in health related activities that promote the development of health policies, strategies, service design and delivery to better address the health needs of disadvantaged people.
Health Consumers NSW Inc	423,500	The organisation delivers activities that support health consumer representation and engagement in the development of health policies, strategies and programs. Key activities include support for consumer representative networks, and training and education for consumers and NSW Health staff.
United Hospital Auxiliaries of NSW Inc	217,500	Funding supports delivery of administrative and communications support to the affiliated hospital auxiliaries and UHA Volunteers located in public hospitals, multi-purpose services, community health centres, day care services and other public health facilities across NSW.
Women's Health NSW Inc	243,500	This organisation is the peak body for non-government, community-based, women's health centres in NSW. It is responsible for promoting a coordinated approach to policy and planning, service delivery, staff development, training, education and consultation between members, NSW Health and other government and non-government agencies.
Total	1,864,800	

Community services – NSW children, youth and families

Grant recipient	Amount \$	Description
Australian Breastfeeding Association (NSW Branch)	167,800	The Association promotes, protects and supports breastfeeding by advocating for and creating an awareness, in the community, of the importance of human milk. It provides peer support to women and families and supports health professionals with resources, workshops and seminars.
Australian Red Cross Society	363,000	Residential program that builds the capacity of young pregnant women over 20 weeks gestation with complex needs, and newly parenting young men and women aged 12 to 25 to live and parent independently and respond appropriately to the needs of their children.
CatholicCare Sydney Trust	93,000	This organisation recruits personnel to deliver Family Life Education (FLE) services. The organisation also supports ongoing learning and professional development of FLE and Natural Fertility Planning (NFP) educators.
Red Nose Saving Little Lives (formerly SIDS and Kids NSW)	183,600	Red Nose provides bereavement support to NSW families who experience the death of their baby or child during pregnancy, birth and infancy, including miscarriage, ectopic pregnancy, termination of pregnancy, stillbirth, neonatal and infant death and death of a child up to six years.
Royal Far West Children's Health Scheme	4,064,500	The Paediatric Developmental Program at Royal Far West provides specialist comprehensive multidisciplinary assessment, diagnosis, planning, review and treatment for rural and remote children up to age 12 with complex developmental and behavioural issues. The Program includes support for parents and carers. The service targets the needs of families residing north of Taree, west of Lithgow and south of Nowra, who cannot access the services they need locally.
Youthsafe	199,500	Youthsafe works with schools, workplaces and community organisations to provide information, build capacity and deliver programs to prevent youth injury on the road, at work, while playing sport and when out socialising with friends.
Youth Action	134,100	Youth Action is the peak body for young people and youth services in NSW. Youth Action has received funding to develop the NSW Youth Health Literacy Project. This aims to improve the health outcomes of young people aged 12 to 24 years old through promoting their health literacy and access to healthcare.
Total	5,205,500	

Drug and alcohol

Grant recipient	Amount \$	Description
Aboriginal Health and Medical Research Council of NSW	185,800	Develop capacity of NSW Aboriginal Community Controlled Health Services to identify and respond to alcohol and other drug related harm.
Aboriginal Medical Service Co-Operative Ltd	321,800	Alcohol and other drug treatment and support services, including opioid substitution prescribing and dosing for Aboriginal people, at the Redfern location.
Drug and Alcohol Multicultural Education Centre (DAMEC)	790,000	Works with people from a range of culturally and linguistically diverse (CALD) communities, primarily in Western and South Western Sydney. Provides alcohol and other drug (AOD) prevention, harm minimisation and treatment services. Conducts community development activities, and conducts and disseminates AOD research for CALD clients and communities.
Network of Alcohol and Other Drugs Agencies Inc	1,524,700	As the NSW peak body for non-government alcohol and other drug service providers, represent and build organisation and service delivery capacity of members, and contribute AOD policy and practice.
The Oolong Aboriginal Corporation	353,200	Alcohol and other drug residential rehabilitation in Nowra primarily for Aboriginal men, with priority access for Magistrates Early Referral Into Treatment program participants.
Uniting (NSW ACT)	4,106,900	Medically supervised injecting centre.
Total	7,282,400	

Health promotion

Grant recipient	Amount \$	Description
Asthma Australia Ltd	536,300	Asthma Australia aims to build the capacity of the health workforce to provide evidence-based care to people with asthma, develop and implement programs and services that support people with asthma to proactively self manage their disease and help develop policies and systems to create safer environments for people with asthma.
Family Drug Support	382,500	Provides a 24-hour 7 days telephone service, information, support and referral to families affected by alcohol and other drug issues.
Healthy Kids Association Inc	449,600	Delivery of key activities in relation to the NSW Healthy School Canteen Strategy, and activities associated with the Centre for Population Health -HEAL in schools portfolio.
Kidsafe NSW Inc	259,600	Kidsafe NSW undertakes public awareness campaigns and provides information, training and advice on child injury prevention to key stakeholders and the community.
Life Education NSW Limited	2,233,800	Delivers alcohol and other drugs and healthy lifestyle related education to primary school children across NSW.
Total	3,861,800	

HIV, blood-borne viruses and STI

Grant recipient	Amount \$	Description
Aboriginal Health and Medical Research Council NSW	128,500	Delivery of education and training in Primary Health Care (Sexual Health) and specialised short courses and skill set training covering HIV, hepatitis C and B, and sexually transmissible infections (STI) to support Aboriginal health workers in Aboriginal Community Controlled Health Services and local health districts to implement the NSW HIV, STI, hepatitis C and hepatitis B strategies.
ACON Health Ltd	11,768,000	ACON is a statewide community-based organisation providing HIV prevention, education, and support services to gay and other homosexually active men at risk of and living with HIV. Services and programs include: HIV prevention, health promotion, education and community engagement programs for gay and homosexually active men to increase access to HIV testing, treatment and prevention.
Australasian Society For HIV, Viral Hepatitis and Sexual Health Medicine	665,500	ASHM provides: <ul style="list-style-type: none"> • general practitioner (GP) engagement and delivery of training for authorisation as required for prescribing of drugs used in the treatment of HIV and hepatitis B • training that supports GPs involved with patients who have HIV and STIs • sexual health and viral hepatitis training for nurses • HIV, STI and viral hepatitis training content and materials for GPs and other healthcare providers.
Bobby Goldsmith Foundation	1,867,400	Provision of client-centred services across NSW for HIV positive people with complex care needs to support client stability, and address barriers to retention in care and target service gaps in partnership with specialist HIV community services.
Diabetes NSW	3,135,690	Provision of syringes and pen needles at no cost to NSW registrants of the National Diabetic Services Scheme and the promotion and education for safe sharps disposal.
Hepatitis NSW Inc	2,078,500	A statewide community-based organisation that provides information, support, referral, education and advocacy services for people in NSW affected by hepatitis C.
NSW Users and Aids Association Inc	1,571,500	Statewide community-based organisation that provides HIV and hepatitis C prevention education, harm reduction, access to testing and treatment, advocacy and resources, referral and support services for people who inject drugs.
Positive Life NSW Inc	1,011,700	Statewide community-based health promotion and education, advocacy, and implementation of policy and programs which affect people living with HIV.
Sex Workers Outreach Project Inc	1,394,400	Statewide peer-based health education and outreach services to sex industry workers to prevent the transmission of HIV, viral hepatitis and sexually transmissible infections.
Total	23,621,190	

Mental health

Grant recipient	Amount \$	Description
Aboriginal Health and Medical Research Council NSW	198,200	Mental Health statewide coordination to support and develop the capacity of Aboriginal health services to deliver mental health services and provide advice to NSW Health on Aboriginal mental health issues.
Aboriginal Medical Service Co-Operative Ltd	328,100	Mental Health project and mental health youth project for Aboriginal community in the Sydney inner city area.
Albury Wodonga Aboriginal Health Service	100,000	Mental Health project for Aboriginal community.
Awabakal Ltd	112,400	Mental Health project for Aboriginal community in the Newcastle area.
Black Dog Institute	1,609,600	Education and training programs for health professionals, schools and community. Online clinic offering mental health screening and assessment. Depression Clinic offering face-to-face and telepsychiatry, psychiatry, psychology and exercise physiology. Neurostimulation clinic offering novel treatments to patients and training to psychiatrists.
Bulgarr Ngaru Medical Aboriginal Corporation	114,900	Mental Health project for Aboriginal community.
CatholicCare Wilcannia-Forbes Ltd	864,100	NSW Family and Carer Mental Health Program – supports families and carers of people with a mental illness through individual support, support groups, advocacy and training and education. Also includes One Door Mental Health Core Grant to support statewide services.
Coomealla Health Aboriginal Corporation	112,400	Mental Health project for Aboriginal community.
Cummeragunja Aboriginal Corporation	112,400	Mental Health project for Aboriginal community.
Galambila Aboriginal Health Service Inc	100,000	Mental Health project for Aboriginal community.
Katungul Aboriginal Corporation Community & Medical Services	105,900	Mental Health project for Aboriginal community.
Lifeline Australia	3,388,800	Crisis support telephone service.
Mental Health Co-Ordinating Council Inc	630,600	NSW Mental Health peak organisation funded to support the non-government organisation sector efforts to provide efficient and effective delivery of mental health services.
Mission Australia	856,600	NSW Family and Carer Mental Health Program – supports families and carers of people with a mental illness through individual support, support groups, advocacy and training and education.
Peer Support Australia	292,900	Peer-led mentoring program supporting the mental, social and emotional wellbeing of children and young people.
Riverina Medical & Dental Aboriginal Corporation	100,000	Mental Health project for Aboriginal community.
Schizophrenia Fellowship of NSW Ltd	3,167,200	NSW Family and Carer Mental Health Program – supports families and carers of people with a mental illness through individual support, support groups, advocacy and training and education. Also includes One Door Mental Health Core Grant to support statewide services.
South Coast Medical Service Aboriginal Corporation	215,600	Mental Health project for Aboriginal community.
South Coast Women's Health and Welfare Aboriginal Corporation (WAMINDA)	108,400	Mental Health project for Aboriginal community.
St Vincent De Paul Society	224,800	Frederic House is a residential aged care facility that targets older men with mental health and/or substance use issues. This top up funding supports the facility and services provided, particularly the provision of specialist staffing.
Stride Mental Health Ltd	846,400	NSW Family and Carer Mental Health Program – supports families and carers of people with a mental illness through individual support, support groups, advocacy and training and education.
Tharawal Aboriginal Corporation	100,000	Mental Health project for Aboriginal community.
UCA – Parramatta Mission	1,716,700	NSW Family and Carer Mental Health Program – supports families and carers of people with a mental illness through individual support, support groups, advocacy and training and education.
Walgett Aboriginal Medical Service	199,800	Mental Health project for Aboriginal community.

Grant recipient	Amount \$	Description
Weigelli Centre Aboriginal Corporation	100,000	Mental Health project for Aboriginal community.
Wellington Aboriginal Corporation Health Service	209,600	Mental Health project for Aboriginal community.
Yerin Aboriginal Health Services Inc	100,000	Mental Health project for Aboriginal community.
WayAhead – Mental Health Association NSW Ltd	99,900	WayAhead is the peak body for mental health promotion in NSW. WayAhead promotes mental health and wellbeing, supports the people of NSW to access mental health services and delivers mental health projects across NSW.
BEING – Mental Health Consumers Incorporated	62,043	BEING – Mental Health Consumers Inc is the peak body for mental health consumers in NSW. BEING represent the interest of mental health consumers in NSW and advocate on behalf of consumers for changes in policy, legislation and service provision. BEING also deliver projects that support the expansion and growth of the lived experience workforce.
Mental Health Carers ARAFMI NSW Inc	35,663	Mental Health Carers NSW (MHCN) is the peak body for mental health carers in NSW. MHCN represent the interest of mental health carers in NSW and information they gather from carers is used to advocate for changes in policy, legislation and service provision to better recognise and support carers.
Total	16,213,006	

Oral health

Grant recipient	Amount \$	Description
Aboriginal Medical Service Co-Operative Ltd	391,100	Aboriginal oral health services.
Albury Wodonga Aboriginal Health Service	557,200	Aboriginal oral health services.
Armajun Health Service Aboriginal Corporation	531,200	Aboriginal oral health services.
Awabakal Ltd	351,700	Aboriginal oral health services.
Biripi Aboriginal Corporation Medical Centre	199,100	Aboriginal oral health services.
Bourke Aboriginal Health Service	383,600	Aboriginal oral health services.
Bulgarr Ngaru Medical Aboriginal Corporation	482,300	Aboriginal oral health services.
Durri Aboriginal Corporation Medical Service	482,300	Aboriginal oral health services.
Illawarra Aboriginal Medical Service	449,600	Aboriginal oral health services.
Katungul Aboriginal Corporation Community & Medical Services	362,600	Aboriginal oral health services.
Maari Ma Health Aboriginal Corporation	218,600	Aboriginal oral health services.
Orange Aboriginal Medical Service	483,000	Aboriginal oral health services.
Pius X Aboriginal Corporation	198,500	Aboriginal oral health services.
Riverina Medical & Dental Aboriginal Corporation	525,100	Aboriginal oral health services.
South Coast Medical Service Aboriginal Corporation	301,800	Aboriginal oral health services.
Tharawal Aboriginal Corporation	398,800	Aboriginal oral health services.
Tobwabba Aboriginal Medical Service	383,600	Aboriginal oral health services.
University of Sydney	668,400	Aboriginal oral health services.
Walgett Aboriginal Medical Service	197,000	Aboriginal oral health services.
Yerin Aboriginal Health Services Inc	381,300	Aboriginal oral health services.
Total	7,946,800	

Rural doctors services

Grant recipient	Amount \$	Description
NSW Rural Doctors Network Ltd	1,691,900	The Rural Doctors Network core funding supports a range of programs aimed at ensuring sufficient numbers of suitably trained and experienced general practitioners are available to meet the healthcare needs of rural NSW communities. Funding is also provided for the NSW Rural Medical Undergraduates Initiatives Program, which provides financial assistance to medical students undertaking rural NSW placements; and the NSW Rural Resident Medical Officer Cadetship Program, which supports selected medical students in their final two years of study who commit to completing two of their first three postgraduate years in a NSW regional hospital.
Total	1,691,900	

External health services

Grant recipient	Amount \$	Description
Royal Flying Doctor Service of Australia (South Eastern Section)	1,709,800	Provision of Rural Aerial Health Service.
Total	1,709,800	

Community services – transport

Grant recipient	Amount \$	Description
Access Sydney Community Transport Inc	44,800	Community transport services.
Great Community Transport Inc	153,200	Community transport services.
Holdsworth Community Ltd	29,600	Community transport services.
Hornsby Kuring-Gai Community Aged/Disabled Transport Inc	20,900	Community transport services.
Inverell HACC Services Inc	19,100	Community transport services.
Lake Cargelligo Community Transport	9,500	Community transport services.
Manning Valley and Area Community Transport Group	29,100	Community transport services.
Mid-Western Regional Council	28,200	Community transport services.
Home Assistance & Regional Transport Services Inc	45,400	Community transport services.
Ourcare Services Ltd	22,500	Community transport services.
Transcare Hunter Ltd	9,500	Community transport services.
Tweed Byron and Ballina Community Transport Inc	41,300	Community transport services.
Warrumbungle Shire Council	9,400	Community transport services.
Wee Waa Community Care Services	33,400	Community transport services.
Activus Transport Inc	24,400	Community transport services.
Australian Unity Home Care Services Pty Ltd	46,900	Community transport services.
Bankstown Canterbury Community Transport Inc	23,200	Community transport services.
Cabonne Shire Council	18,500	Community transport services.
Clarence Community Transport Inc	75,300	Community transport services.
Community Transport Central Coast Ltd	48,300	Community transport services.
Linked Community Services	29,400	Community transport services.
Neighbourhood Centre	31,700	Community transport services.
Peppercorn Services Inc	28,600	Community transport services.
Stryder	41,700	Community transport services.
Total	863,900	

Other funding grants in 2020-21

Grant recipient	Amount \$	Description
2Connect Youth & Community Inc	135,773	Alcohol and Other Drugs Youth Treatment Services.
Aboriginal Drug and Alcohol Residential Rehabilitation Network Ltd	100,000	Aboriginal Drug and Alcohol Residential Rehabilitation Organisation and Service Development.
Aboriginal Health and Medical Research Council NSW	150,000	Building on Resilience in Aboriginal Communities initiative.
ACON Health Ltd	88,557	Alcohol and other Drug Psychosocial Counselling and Support.
ACON Health Ltd	181,818	Feasibility study for LGBTIQ+ Health Centre in Sydney Inner West FY18-19.
ACON Health Ltd	410,414	Mental Health Suicide Prevention Fund.
ACON Health Ltd	30,000	Palliative care carers.
Albury Northside Chamber Of Commerce	25,000	Support the mental health initiative 'The Well-Being of Business in Albury'.
Albury Wodonga Aboriginal Health Service	200,000	Emergency Drought Relief Mental Health Package: Aboriginal SEWB initiatives.
Albury Wodonga Health	28,008	Nolan House Clinical Service Planning.
Alcohol And Drug Foundation Inc	709,083	Community Engagement and Action Program 2019-20.
All Vascular Pty Ltd	2,400,000	Medical Devices Fund.
Anglican Community Services	1,027,815	Community Living Supports.
Anglican Community Services	81,000	Mental Health Suicide Prevention Fund.
Anglican Community Services	2,377	NSW Mental Health Community Living Programs to provide staff training.
Anzics	373,382	Bi-national Intensive Care Databases.
Arcs Australia	20,000	2020 ARCS Virtual Summit: Learn Share Connect.
Arcs Australia	80,000	Support the 2021 ARCS Conference.
Arcs Australia	20,000	NSW Health and Medical Research Sponsorship Program.
Armajun Health Service Aboriginal Corporation	240,000	Building on Aboriginal Communities' Resilience initiative.
Armajun Health Service Aboriginal Corporation	84,000	Oral Health Grant for Aboriginal Community Controlled Health Services.
Associated Media Group Pty Ltd	6,000	Water and pool safety for children: Child Safety Handbook.
Association of Drug Referral Centres Ltd	204,346	Alcohol and Other Drugs Youth Treatment Services.
Australian Breastfeeding Association	5,000	Seminar Series 2021 sponsorship.
Australian Commission On Safety And Quality In Health Care	2,665,702	Tranche Contribution for the Australian Commission on Safety and Quality in Health Care.
Australian Clinical Trials Alliance Ltd	20,000	NSW Health and Medical Research Sponsorship Program.
Australian Dental Association (NSW Branch) Ltd	140,000	Filling the Gap Dental Program.
Australian Festivals Association Inc	18,241	Harm Reduction Training Module.
Australian Healthcare & Hospitals Association	5,000	NSW Health and Medical Research Sponsorship Program.
Australian Red Cross Society	571,008	Community Living Supports.
Australian Red Cross Society	1,443	NSW Mental Health Community Living Programs to provide staff training.
Australian Red Cross Society	2,025	Funding for Children, Youth and Families Partnerships.
Australian Society for Medical Research	40,000	NSW Health and Medical Research Sponsorship Program.
Awabakal Ltd	300,000	Capital Works Contribution.
Awards Australia Pty Ltd	15,000	Contribution towards Young Achiever Awards Program.
Barnardos Australia	2,081,714	Family Referral Services.
BEING - Mental Health Consumers Inc	120,000	BEING Consumer Worker Forum 2020-21.
BEING - Mental Health Consumers Inc	822,058	BEING Core Funding 2020-21.
BEING - Mental Health Consumers Inc	110,000	BEING Peer Workforce Project Officer 2020-21.
BEING - Mental Health Consumers Inc	46,670	Information resources for consumers regarding NSW mental health legislation.

Grant recipient	Amount \$	Description
Benevolent Society	1,383,998	Family Referral Services.
Beyond 700 Pty Ltd	151,000	Medical Devices Fund.
Beyond Blue Ltd	1,200,000	Beyond Blue core grant.
Biripi Aboriginal Corporation Medical Centre	200,000	Emergency Drought Relief Mental Health Package: Aboriginal initiatives.
Black Dog Institute	1,613,807	Medical Research Support Program.
Black Dog Institute	247,250	Mental Health Suicide Prevention Fund.
Brain Injury Australia (BIA) Inc	11,000	Sponsorship of the National Brain Injury Conference 2021.
Branded Products	1,210	Contribution towards the Mental Health event 'i4Give Day'.
BTU (Building Trades Group Of Unions)	5,893	Alcohol and Other Drugs Early Intervention Innovation Fund.
Bulgarr Ngaru Medical Aboriginal Corporation	300,000	Emergency Drought Relief Mental Health Package: Aboriginal SEWB initiatives.
Bullinah Aboriginal Health Service Ltd	240,000	Building on Aboriginal Communities' Resilience initiative.
Camp Quality Ltd	112,500	NSW primary school cancer education program.
Cancer Council NSW	40,000	Aboriginal Young People and Vaping Research.
Cancer Council NSW	80,000	Cancer Council – Electronic Cigarette Use Among Young People in NSW.
Cancer Council NSW	16,171	Maintenance and updates of the Tobacco in Australia: Facts and Issues website in 2020-2023.
Careflight Pty Ltd	3,600,000	To operate CareFlight Rapid Response Helicopter.
Carers NSW Ltd	30,000	Palliative care carers.
Caring for Our Port Stephens Youth (COPSY) Inc	94,500	Jupiter counselling service for the youth of Port Stephens.
Catholic Healthcare Ltd	328,740	Charles O'Neill Mental Health Aged Care Partnership Initiative.
Centacare New England North West	302,342	Alcohol and Other Drugs Youth Treatment Services.
Centenary Institute of Cancer Medicine and Cell Biology	1,901,934	Medical Research Support Program.
Charlie Teo Foundation	25,000	Support the objectives of Charlie Teo Foundation.
Childhood Dementia Initiative Ltd	10,000	To establish research governance framework.
Children's Cancer Institute Australia	1,169,700	Medical Research Support Program.
Children's Cancer Institute Australia	10,000	NSW Health and Medical Research Sponsorship Program.
Children's Medical Research Institute	787,217	Medical Research Support Program.
Children's Medical Research Institute	340,000	NSW Cancer Moonshot Grant.
Children's Tumour Foundation of Australia	100,000	Support the objectives of the Children's Tumour Foundation.
Clinical Excellence Commission	20,000	Perinatal Safety Program.
Community Life Batemans Bay Inc	2,000	Donation towards purchase of defibrillator for Hope House.
Community Life Batemans Bay Inc	30,000	Support to Hope House.
Community Northern Beaches Inc	90,000	Contribution towards refurbishment works at community services centre.
Community Restorative Centre	11,240	Alcohol and Other Drugs Early Intervention Innovation Fund – Evaluation Grants Scheme.
Community Restorative Centre	136,168	Drug and Alcohol Treatment Services Grant.
Community Transport Central Coast Ltd	40,000	To support Shirley Shuttle's operational services and activities.
Condobolin Aboriginal Health Service Inc	149,298	Aboriginal Community Controlled Health Services for dental and service upgrades.
Condobolin Aboriginal Health Service Inc	100,000	Aboriginal Mental Health and Wellbeing services.
Condobolin Aboriginal Health Service Inc	16,681	Suicide Prevention Community Gatekeeper Training 2019-20.
Consumer Health Forum Of Australia Ltd	5,000	Sponsorship for the Consumer Health Forum Summit 2021: Shifting Gears.
Coomealla Health Aboriginal Corporation	240,000	Building on Aboriginal Communities' Resilience initiative.
Coonamble Aboriginal Health Service	50,000	Aboriginal Community Controlled Health Services for dental and service upgrades.

Grant recipient	Amount \$	Description
Coonamble Aboriginal Health Service	240,000	Building on Aboriginal Communities' Resilience initiative.
Country Women's Association of NSW	3,380	Donation towards purchase of defibrillator for the Ilford/Running Stream CWA Branch.
Crestani Scholarships	2,215	Donation towards purchase of defibrillator.
DAMEC	338,758	Drug and Alcohol Treatment Services Grant.
Department of Communities and Justice	60,455	Contributions for National Redress Scheme.
Department of Communities and Justice	29,272	National Coronial Information System Contribution.
Department of Communities and Justice	437,000	Specialist Victims Support Service grant.
Department of Education	52,355	Obesity Prevention Initiatives in Primary and Secondary Schools.
Department of Health and Human Services	64,486	Mental Health Professional Online Development.
Department of Health and Human Services	1,000,000	NSW Health contribution towards the new Cancer and Wellness Centre planned at Echuca.
Department of Premier and Cabinet	25,000	Male Champions of Change.
Department of Health and Ageing	1,582,924	Contribution for National Cord Blood Collection Network and Australasian Bone Marrow Donor Registry.
Department of Health and Ageing	175,333	Health Star Rating system.
Directions Health Services	728,280	Counselling for people using methamphetamines.
Down Syndrome Association of NSW Inc	10,000	Virtual conference 'Understanding the challenges of obesity for people with Down Syndrome'.
Durri Aboriginal Corporation Medical Service	240,000	Building on Aboriginal Communities' Resilience initiative.
Edmund Barton Centre Inc	1,667	Donation to Port Macquarie Dementia Friendly Community Alliance.
EIS Health Ltd	339,282	Aftercare grant: Way Back Support Service.
Endeavour Mental Health Recovery Clubhouse	250,000	Mental Health Support Programs for Port Macquarie areas.
Endeavour Mental Health Recovery Clubhouse	3,000	Support to The good human factory for mental health workshop.
Family Drug Support	5,000	Support the International Family Drug Support Day.
Family Planning NSW	114,110	NSW Pregnancy Choices Helpdesk.
Family Planning NSW	162,500	To utilise a private Procedural healthcare facility.
FND Australia Support Services Inc	41,000	To develop resources for consumers, carers and service providers.
Galambila Aboriginal Health Service Inc	200,000	Emergency Drought Relief Mental Health Package: Aboriginal SEWB initiatives.
Gandangara LALC	9,994	COVID-19 expenses.
Garah Community Fundraiser	20,000	Contribution towards support for medical patients.
Garvan Institute of Medical Research	2,000,000	Australian Genomic Cancer Medicine Program.
Garvan Institute of Medical Research	11,589,975	Medical Research Support Program.
Garvan Institute of Medical Research	50,000	NSW Early Phase Clinical Trials Alliance Funding.
Gidget Foundation Australia	750,000	Funding to expand support services for families suffering emotional distress during pregnancy and early parenting.
Gotcha 4 Life Foundation Ltd	342,600	Building mental resilience in NSW communities.
Grand Pacific Health Ltd	656,660	Community Living Supports.
Grand Pacific Health Ltd	1,718,643	Housing and Accommodation Support Initiative.
Grand Pacific Health Ltd	772,464	Mental Health Suicide Prevention Fund.
Grand Pacific Health Ltd	6,041	NSW Mental Health Community Living Programs to provide staff training.
Griefline Community And Family Services Inc	250,000	To enhance the bereavement support services.
Griffith Aboriginal Medical Service Inc	110,000	Aboriginal Community Controlled Health Services for dental and service upgrades.
Griffith Aboriginal Medical Service Inc	2,469	COVID-19 expenses.
Griffith Aboriginal Medical Service Inc	300,000	Emergency Drought Relief Mental Health Package: Aboriginal SEWB initiatives.

Grant recipient	Amount \$	Description
Hammondcare	1,353,036	Mental Health Aged Care Partnership Initiative transition unit.
Headspace National Youth Mental Health Foundation Ltd	583,926	Parenting and Community Information Sessions FY20-22.
Headspace National Youth Mental Health Foundation Ltd	2,826,516	Suicide Prevention Collaboratives initiative.
Health Education and Training Institute	100,000	Older People's Mental Health scholarship.
Healthdirect Australia	13,178,225	Health Information and Advice Service.
Healthdirect Australia	779,932	National Health Service Directory Funding.
Healthdirect Australia	382,769	NSW Palliative Care After Hours Helpline.
Healthdirect Australia	8,191	Pregnancy Options Helpline.
Healthwise New England North West	487,813	Mental Health Suicide Prevention Fund.
Healthy North Coast Ltd	339,282	The Way Back Support Service - Aftercare Grant.
HNECC Ltd	678,564	The Way Back Support Service - Aftercare Grant.
Human Genetics Society of Australasia Inc	5,000	NSW Health and Medical Research Sponsorship Program.
Humpty Dumpty Foundation Ltd	210,000	To purchase medical equipment.
Hunter Medical Research Institute	220,560	COVID-19 Research Funding.
Hunter Medical Research Institute	17,390,409	Medical Research Support Program.
Hunter Medical Research Institute	470,500	NSW Prevention Research Support Program.
Hunter Primary Care Ltd	178,566	Alcohol and Other Drugs Youth Treatment Services.
Illawarra Health and Medical Research Institute Ltd	1,255,784	Medical Research Support Program.
Illawarra Health and Medical Research Institute Ltd	10,000	NSW Health and Medical Research Sponsorship Program.
Illawarra Women's Health Centre	3,000	Contribution to the Illawarra Women's Health Centre.
Illawarra Women's Health Centre	300,000	Support for service provision at the Centre.
Independent Community Living Australia Ltd	382,695	Project Embark.
Ingham Institute For Applied Medical Research	994,696	COVID-19 Research Funding.
Ingham Institute For Applied Medical Research	2,015,594	Medical Research Support Program.
Karitane	362,500	Virtual Residential Parenting Service.
Karralika Programs Inc	547,830	Alcohol and Other Drugs Youth Treatment Services.
Katungul Aboriginal Corporation Community & Medical Services	200,000	Emergency Drought Relief Mental Health Package: Aboriginal SEWB initiatives.
Kedesh Rehabilitation Services Ltd	317,624	Drug and Alcohol Treatment Services Grant.
Kico Knee Innovation Co. Pty Ltd	1,000,000	Medical Devices Fund.
Kids of Macarthur Health Foundation Trust	50,000	Contribution towards annual fundraiser to purchase medical equipment.
Koori Kids Pty Ltd	6,000	NAIDOC Week 2021 School Initiative competitions.
KYDS Youth Development Service Incorporated	150,000	Mental health support for children, young people and their families during COVID-19.
KYDS Youth Development Service Incorporated	40,909	Support the urgent need for youth counselling services in Northern Sydney.
Lifeline Australia	1,500,000	Lifeline Text Service.
Lifeline Central West Inc	200,000	Rapid community support program.
Lifeline South Coast (NSW) Wollongong Mission	57,570	Suicide Prevention Community Gatekeeper Training.
Lions Club of Wyoming-East Gosford Centennial Inc	15,000	Wyoming Elsie's Retreat Project.

Grant recipient	Amount \$	Description
Lives Lived Well Ltd	7,407	Alcohol and Other Drugs Early Intervention Innovation Fund.
Lives Lived Well Ltd	364,140	Counselling for people using methamphetamines.
Lives Lived Well Ltd	1,933,400	Drug and Alcohol package Women and Children residential rehabilitation.
Lives Lived Well Ltd	65,916	Drug and Alcohol Treatment Services.
Living Works Education (Australia) Pty Ltd	394,000	Mental Health Suicide Prevention Fund.
Living Works Education (Australia) Pty Ltd	102,595	Suicide Prevention Community Gatekeeper Training.
Lucky Health Pty Ltd	380,000	Medical Devices Fund.
Lung Foundation Australia	5,000	Lung disease and lung cancer research.
Maari Ma Health Aboriginal Corporation	240,000	Building on Aboriginal Communities' Resilience initiative.
Maari Ma Health Aboriginal Corporation	332,606	Drug and Alcohol Treatment Services Grant.
Mackillop Family Services	354,706	Family Referral Services.
Macquarie University	200,000	National Health and Medical Research Council Partnership.
Manilla Local Health Committee	3,200	Donation towards purchase of devices to support residents in the aged care wing at the Manilla Multi-Purpose Service.
Maranguka Community Hub	231,000	Service provision arrangements relating to paediatric allied health service in Bourke.
Master Builders Association	35,948	Suicide Prevention Community Gatekeeper Training.
McGrath Foundation Ltd	925,000	Funding to support McGrath Breast Care Nurses.
McGrath Foundation Ltd	100,000	Support NSW McGrath Breast Care Nurses with professional development.
Melanoma Institute Australia	100,000	Biospecimen Collection Grants.
Mental Health Association NSW Inc	1,585,847	WayAhead core funding.
Mental Health Carers ARAFMI NSW Inc	29,035	Information resources for carers regarding NSW mental health legislation.
Mental Health Carers ARAFMI NSW Inc	536,321	Mental Health Carers NSW Core Funding.
Mental Health Commission Of NSW	1,737,572	Health Literacy Initiative Project.
Mental Health Co-Ordinating Council Inc	86,680	Community Housing Provider training.
Mental Health Co-Ordinating Council Inc	190,500	Digital Skills for Living Program.
Mental Health Co-Ordinating Council Inc	210,627	Funding to support 100 Certificate IV Peer Work Scholarships Program.
Mental Health Co-Ordinating Council Inc	245,000	Learning and Development Unit.
Michelago Region Community Association	1,800	Donation towards purchase of defibrillator.
Mission Australia	498,464	Alcohol and Other Drugs Continuing Care Sector Development.
Mission Australia	799,420	Alcohol and Other Drugs Youth Treatment Services.
Mission Australia	213,675	Annie Green Court Specialist Residential Aged Care Facility in Sydney LHD.
Mission Australia	224,492	Benjamin Short Grove.
Mission Australia	2,098,998	Community Living Supports.
Mission Australia	5,291,330	Housing and Accommodation Support Initiative.
Mission Australia	18,776	NSW Mental Health Community Living Programs to provide staff training.
MRCF Pty Ltd	450,000	Operational Grant for Medical Research Commercialisation Fund.
Murrumbidgee Primary Health Network	290,479	Aftercare grant: Way Back Support Service.
National Association for Loss and Grief NSW Inc	8,353	Support to implement telehealth related technology costs.
National Association for Loss and Grief NSW Inc	558,540	To improve the quality and safety of the service.
National Health Foundation of Australia	250,000	Cardiovascular Research Network.
National Rugby League Ltd	280,000	State of Mind Program.
Neami Ltd	3,705,800	Community Living Supports.
Neami Ltd	8,742,972	Housing and Accommodation Support Initiative.

Grant recipient	Amount \$	Description
Neami Ltd	31,601	NSW Mental Health Community Living Programs to provide staff training.
NELUNE Foundation	400,000	Support the objectives of the NELUNE Foundation.
Network of Alcohol and Other Drugs Agencies Inc	150,150	Alcohol and Other Drugs Continuing Care Sector Development.
Network of Alcohol and Other Drugs Agencies Inc	4,750	Alcohol and Other Drugs Service Development Grant Program.
Network of Alcohol and Other Drugs Agencies Inc	5,000	Alcohol and Other Drugs Service Development Grant Program.
Network of Alcohol and Other Drugs Agencies Inc	185,000	Non-Government Organisations Advisory Committee Strategic Plan.
Neuroscience Research Australia	1,000,000	Funds for NSW Chair of Schizophrenia Research.
Neuroscience Research Australia	6,962,128	Medical Research Support Program.
Neuroscience Research Australia	73,000	y-QUIT and Keeping Quitting in Mind (KQIM) Smoking Cessation Program.
New Horizons Enterprises Ltd	2,625,000	Aftercare Grant: Youth Aftercare Pilot.
New Horizons Enterprises Ltd	9,373,747	Community Living Supports.
New Horizons Enterprises Ltd	11,293,586	Housing and Accommodation Support Initiative.
New Horizons Enterprises Ltd	52,451	NSW Mental Health Community Living Programs to provide staff training.
New Horizons Enterprises Ltd	1,600,000	Youth Aftercare Pilot Additional Site.
Northern Beaches Council	96,217	Suicide Prevention Community Gatekeeper Training.
NSW Department of Industry	5,300,000	Building stronger communities.
NSW Federation of Housing Associations Inc	135,820	Program Grant to extend Mental Health Training for Community Housing.
NSW Users and Aids Association Inc	185,000	Alcohol and Other drugs funding.
NSW Users and Aids Association Inc	315,984	DanceWize Program in NSW.
NSW Users and Aids Association Inc	61,352	Peer support scale up.
NSW Users and Aids Association Inc	35,000	Virtual and Postal Take Home Naloxone pilot and evaluation.
Obesity Australia Pty Ltd	75,000	Action on obesity in Australia.
Odyssey House NSW	915,375	Community Drug Action Program.
Odyssey House NSW	750,000	Parents & Children Program Capital Grant.
Open Minds Australia Ltd	1,750,659	Community Living Supports.
Open Minds Australia Ltd	1,257,420	Housing and Accommodation Support Initiative.
Open Minds Australia Ltd	7,641	NSW Mental Health Community Living Programs to provide staff training.
Orange Aboriginal Medical Service	50,000	Aboriginal Community Controlled Health Services for dental and service upgrades.
Orange Aboriginal Medical Service	100,000	Aboriginal Mental Health and Wellbeing services.
Orange Aboriginal Medical Service	84,000	Oral Health Grant for Aboriginal Community Controlled Health Services.
Paediatrico Ltd	5,000,000	Paediatric Precision Medicine Funding.
Palliative Care NSW Inc	280,000	Palliative Care Support Program.
Parkinson's NSW Ltd	5,000	Donation to Goulburn Parkinson's support group.
Pathfinders Ltd	1,362,115	Family Referral Services.
Pharmaceutical Society of Australia Ltd	14,000	Prescription Medicine Safety.
Pharmacy Guild of Australia NSW Branch	3,284,564	Pharmacy Incentive Scheme.
Pharmacy Guild of Australia NSW Branch	230,117	Pharmacy Needle and Syringe Program Fitpack Scheme.
Pius X Aboriginal Corporation	84,000	Oral Health Grant for Aboriginal Community Controlled Health Services.
Police and Community Youth Clubs NSW Ltd	96,325	GRIT Program (Growth mindset, Resilience, Intervention for teenagers).
Quest for Life Foundation	100,000	Quest for Life Programs.
Red Frogs Australia	5,000	Peer based harm reduction services at music festivals.

Grant recipient	Amount \$	Description
Relationships Australia Canberra and Region Inc	746,991	Family Referral Services.
Relationships Australia (NSW)	1,324,800	Family Referral Services.
Research Australia	20,000	NSW Health and Medical Research Sponsorship Program.
Respite Care for QBN Inc	250,000	Support people suffering from terminal and chronic illness.
RichmondPRA Limited	2,505,439	Community Living Supports.
RichmondPRA Limited	13,828,042	Housing and Accommodation Support Initiative.
RichmondPRA Limited	1,000	Housing and Accommodation Support Initiative Plus consumers.
RichmondPRA Limited	1,201,500	National Disability Insurance Scheme Mental Health Officers Program.
RichmondPRA Limited	41,474	NSW Mental Health Community Living Programs to provide staff training.
RichmondPRA Limited	1,332,387	Youth Community Living Supports.
Ride Dungog	20,000	Mental Health first aid training and a wellbeing pilot program.
Riverina Medical & Dental Aboriginal Corporation	200,000	Emergency Drought Relief Mental Health Package: Aboriginal SEWB initiatives.
Rotary Club Of Lavington Inc	2,000	Donation towards purchase of specialist equipment for sensory room.
Rotary Club Of Wingham	9,091	Funding to establish regional development and support for people with post traumatic stress disorder by using art as therapy.
Royal Australian and New Zealand College of Psychiatrists	200,000	Rural psychiatry project.
Royal Australian College of General Practitioners	535,200	GP Education and Training.
Royal Far West	20,000	Providing specialist paediatric services for children in the Parkes region.
Royal Flying Doctor Service of Australia (South Eastern Section)	810,000	COVID-19 preparedness purposes.
Royal Flying Doctor Service of Australia (South Eastern Section)	460,000	Telehealth mental health enhancement.
Royal Society for the Welfare of Mothers and Babies	240,000	Tresillian Grant.
Royal Society for the Welfare of Mothers and Babies	2,239,463	Tresillian Regional Family Care Centre Hubs Funding.
Royal Society for the Welfare of Mothers and Babies	362,500	Virtual Residential Parenting Service Project.
RSL Lifecare Ltd	630,413	Mental Health Aged Care Partnership Initiative transition unit.
RSL of Australia Lithgow Sub Branch	1,799	Donation towards purchase of defibrillator for Lithgow city sub-branch RSL.
RSPCA NSW	32,800	NSW Petspace Program.
Rural and Remote Medical Services Ltd	7,500	Donation towards purchase vaccine storage.
S & Z Fencing Pty Ltd	50,000	Equine Therapy Program.
Samaritans Foundation Diocese of Newcastle	365,093	Drug and Alcohol Treatment Services Grant.
Schizophrenia Fellowship of NSW Ltd	184,166	Forensic Reintegration Program.
SDIP Innovations Pty Ltd	2,775,480	Medical Devices Fund.
Service NSW	3,767,040	Pre-IVF Fertility Testing Rebate.
Service NSW	116,152	Pre-IVF Rebate Service.
Shoalhaven Neighbourhood Services Inc	7,000	Donation to Happy Sounds.
Snowy Monaro Regional Council	1,000	Donation towards purchase of defibrillator for Cooma Swim Centre.
SNPHN Ltd	339,282	Aftercare grant: Way Back Support Service.
Social Futures Ltd	603,951	Family Referral Services.
South Coast Medical Service Aboriginal Corporation	240,000	Building on Aboriginal Communities' Resilience initiative.

Grant recipient	Amount \$	Description
South Coast Women's Health and Welfare Aboriginal Corporation	240,000	Building on Aboriginal Communities' Resilience initiative.
South Coast Women's Health and Welfare Aboriginal Corporation	100,000	Emergency Drought Relief Mental Health Package: Aboriginal SEWB initiatives.
South Western Sydney Primary Health Network Ltd	339,282	Aftercare grant: Way Back Support Service.
South Western Sydney Primary Health Network Ltd	60,000	To develop statewide violence, abuse and neglect (VAN) HealthPathway.
Southern Cross Care NSW and ACT	652,563	Specialist Residential Aged Care Facility.
Spark Up Pty Ltd	876	Funding for hand sanitiser for winter flu campaign.
St Agnes' Care and Lifestyle	5,000,000	Contribution to Emmaus Memory Support Centre.
St John Ambulance Australia (NSW)	16,900,000	COVID-19 Community Medical Support.
St Vincent De Paul Society NSW	867,112	Alcohol and Other Drugs Continuing Care Sector Development.
St Vincent De Paul Society NSW	85,001	Drug and Alcohol Treatment Services Grant.
St Vincent's Hospital Sydney Ltd	22,000	Improve Oral Health for disadvantaged community.
Stand Tall Australia Ltd	130,000	Stand Tall Event Live Stream.
State Library Of New South Wales	178,302	Drug Info Service.
Street Side Medics Limited	130,000	Support the mobile clinic which provides primary healthcare to people experiencing homelessness in NSW.
Street Side Medics Limited	200,000	Support the objectives of Street Side Medics Limited.
Stride Mental Health Ltd	1,800,000	LikeMind services.
Suicide Prevention Australia	81,000	Mental Health Suicide Prevention Fund.
Sunflower House Inc	24,000	Support mental health services during the height of the COVID-19 lockdowns.
Surf Life Saving NSW Inc	60,000	Donation for Beach Safe app.
Survivors & Mates Support Network Limited	250,000	Provide trauma-informed groupwork to adult male survivors of child sexual abuse.
Sydney Water	46,000	COVID-19 Sewage Surveillance Program.
Tetratherix Technology Pty Ltd	481,381	Medical Devices Fund.
Tharawal Aboriginal Corporation	240,000	Building on Aboriginal Communities' Resilience initiative.
Tharawal Aboriginal Corporation	84,000	Oral Health Grant for Aboriginal Community Controlled Health Services.
The Baggy Blues Members Club Ltd	72,645	Baggy Blues Tour 2020 campaign.
The Buttery Ltd	289,279	Alcohol and Other Drugs Continuing Care Sector Development.
The Buttery Ltd	88,686	Alcohol and Other Drugs Youth Treatment Services.
The Buttery Ltd	371,080	Drug and Alcohol Treatment Services Grant.
The Buttery Ltd	1,276,556	Housing and Accommodation Support Initiative.
The Buttery Ltd	3,246	NSW Mental Health Community Living Programs to provide staff training.
The Cessnock Community Healthcare Trust	10,000	Fit Out Contribution.
The George Institute For Global Health	100,000	Biospecimen Collection Grants.
The George Institute For Global Health	12,391,951	Medical Research Support Program.
The Good Human Factory Pty Ltd	3,000	Mental Health workshops.
The Groundswell Project Inc	75,000	Groundswell aged care initiative.
The Heart Research Institute Ltd	20,000	NSW Health and Medical Research Sponsorship Program.
The Marmalade Foundation Limited	13,636	Funding for Lou's Place to conduct Mental Health First Aid Training.
The Men's Table Ltd	30,000	Support men's mental health and prevent suicide risk.
The Rotary Club Of Gosford North	130,625	Mental Health Suicide Prevention Fund.
The Salvation Army (NSW) Property Trust	92,825	Alcohol and Other Drugs Early Intervention Innovation Fund.

Grant recipient	Amount \$	Description
The Salvation Army (NSW) Property Trust	227,435	Drug and Alcohol Treatment Services Grant.
The Sax Institute	1,481,930	COVID-19 Research Funding.
The Sax Institute	1,000,000	Research Grant.
The Sax Institute	350,000	The Australian Prevention Partnership Centre (TAPPC) funding.
The Ted Noffs Foundation	175,504	Alcohol and Other Drugs Youth Treatment Services.
The Twenty Ten Association Inc	265,000	LGBTIQA+ training and education.
The Twenty Ten Association Inc	40,700	Suicide Prevention Community Gatekeeper Training.
The Westmead Institute For Medical Research	100,000	Biospecimen Collection Grants.
The Westmead Institute For Medical Research	5,626,067	COVID-19 Research Funding.
The Westmead Institute For Medical Research	3,899,011	Medical Research Support Program.
The Westmead Institute For Medical Research	10,000	NSW Health and Medical Research Sponsorship Program.
The Westmead Institute For Medical Research	790,000	PhD and Early-Mid Career Grant Funding.
The Westmead Institute For Medical Research	10,000	Support the Cell Therapy in Transplantation: DC vs Treg.
The Westmead Institute For Medical Research	200,000	Ovarian cancer research.
Tobwabba Aboriginal Medical Service	200,000	Emergency Drought Relief Mental Health Package: Aboriginal SEWB initiatives.
UCA - Parramatta Mission	2,512,258	Community Living Supports.
UCA - Parramatta Mission	6,760,186	Housing and Accommodation Support Initiative.
UCA - Parramatta Mission	1,800,000	LikeMind services.
UCA - Parramatta Mission	23,554	NSW Mental Health Community Living Programs to provide staff training.
Ungooroo Aboriginal Corporation	240,000	Building on Aboriginal Communities' Resilience initiative.
UNICEF Australia	15,455	UNICEF Drought Youth Summit.
Uniting (NSW ACT)	2,196,665	Family Referral Services.
Uniting Church in Australia Kincumber Congregation	2,286	Donation towards purchase of defibrillator for Kincumber Uniting Church.
University of Melbourne	70,000	National Health and Medical Research Council Partnership Grant - Chlamydia Case Management in GP.
University of Melbourne	68,195	Evidence to support Safe & Together Implementation and Evaluation (ESTIE) project.
University of New England	335,680	COVID-19 Research Funding.
University of Newcastle	459,046	COVID-19 Research Funding.
University of Newcastle	535,278	PhD and Early-Mid Career Grant Funding.
University of Newcastle	3,202,210	Centre for Rural and Remote Mental Health.
University of Newcastle	188,509	New Fathers Pilot Project.
University of Newcastle	1,015,561	Rural Adversity Mental Health.
University of NSW	30,000	Australia's adolescent HPV vaccination program.
University of NSW	5,472,286	COVID-19 Research Funding.
University of NSW	148,346	NSW point of care HCV RNA testing pilot program.
University of NSW	250,000	NSW Prevention Research Support Program for Centre for Primary Health Care and Equity.
University of NSW	500,000	NSW Prevention Research Support Program for The Kirby Institute.
University of NSW	190,000	PhD and Early-Mid Career Grant Funding.
University of NSW	2,571,574	Spinal Cord Injury Research Grants.
University of NSW	500,000	Translational Research Grant Scheme.

Grant recipient	Amount \$	Description
University of NSW	50,000	Follow-up study on HIV and STI screening practices.
University of NSW	500,000	Intellectual Disability Mental Health Chair.
University of NSW	200,000	Minister's Brain Cancer Research Award.
University of NSW	80,000	National Health and Medical Research Council Partnership for Standing Tall.
University of NSW	100,000	NSW HIV Prevention Partnership project.
University of NSW	338,972	Support evaluation of Collaborative Commissioning.
University of Sydney	398,711	Biospecimen Collection Grants.
University of Sydney	1,196,036	Cardiovascular Research Capacity Program.
University of Sydney	14,401	Co-creating Evidence from High Value Public Health Data.
University of Sydney	6,766,145	COVID-19 Research Funding.
University of Sydney	372,656	NSW Prevention Research Support Program for Women & Babies Research.
University of Sydney	624,993	NSW Prevention Research Support Program for Prevention Research Collaboration.
University of Sydney	2,306,455	PhD and Early-Mid Career Grant Funding.
University of Sydney	2,574,416	Spinal Cord Injury Research Grants.
University of Sydney	2,000	Support for the Western NSW Health Research Network Symposium.
University of Sydney	50,000	Sydney Health Partners (SHP) Consumer Awareness and Participation Project.
University of Sydney	70,000	Donation for Chair Medical Physics to develop education materials and deliver training.
University of Sydney	21,000	Indigenous Pathways into the BOH and DMD Programs.
University of Sydney	45,000	Midwives and Obstetricians Helping Mothers to Quit research trial.
University of Sydney	60,000	National Health and Medical Research Council Partnership for FirstCPR.
University of Sydney	50,000	National Health and Medical Research Council Partnership for Maximising Organ Donor offer Utility System-wide (MODUS).
University of Sydney	352,649	NSW Health Chair of Population Oral Health.
University of Sydney	37,500	Support Biostatistics Collaboration of Australia to deliver the NSW Biostatistics Training Program.
University of Technology Sydney	80,000	PhD and Early-Mid Career Grant Funding.
University of Technology Sydney	781,381	Spinal Cord Injury Research Grants.
University of Wollongong	793,125	COVID-19 Research Funding.
University of Wollongong	250,000	NSW Prevention Research Support Program.
University of Wollongong	1,144,803	Project Air.
University of Wollongong	116,738	Suicide Prevention Community Gatekeeper Training.
Upper Hunter Where There's a Will	70,000	Where There's a Will Foundation.
Victor Chang Cardiac Research Institute Ltd	1,768,413	Medical Research Support Program.
Victor Chang Cardiac Research Institute Ltd	10,000	NSW Health and Medical Research Sponsorship Program.
Walgett Aboriginal Medical Service	10,000	Walgett Aboriginal Medical Service Health Promotion Activities.
Watershed Drug And Alcohol Rehabilitation & Education Services Ltd	131,832	Drug and Alcohol Treatment Services Grant.
We Help Ourselves	761,560	Drug and Alcohol Treatment Services Grant.
Weave Youth & Community Services Inc	57,340	Alcohol and Other Drugs Early Intervention Innovation Fund.
Weigelli Centre Aboriginal Corporation	200,000	Delivering Aboriginal Mental Health and Wellbeing Services in Central Western NSW.
Weigelli Centre Aboriginal Corporation	100,000	Emergency Drought Relief Mental Health Package: Aboriginal SEWB initiatives.
Weigelli Centre Aboriginal Corporation	9,540	Funding to contribute to gas heater, hot water system and removal of dead trees.
Weigelli Centre Aboriginal Corporation	465,000	Live Life Well @ School funding.
Wellways Australia Ltd	3,064,331	Community Living Supports.
Wellways Australia Ltd	11,329,719	Housing and Accommodation Support Initiative.
Wellways Australia Ltd	81,000	Mental Health Suicide Prevention Fund.

Grant recipient	Amount \$	Description
Wellways Australia Ltd	36,560	NSW Mental Health Community Living Programs to provide staff training.
Wellways Australia Ltd	144,052	Suicide Prevention Community Gatekeeper Training.
Wellways Australia Ltd	903,801	Youth Community Living Supports.
Wentwest Ltd	339,282	Aftercare grant: Way Back Support Service.
Werin Aboriginal Corporation	20,966	COVID-19 expenses.
Wesley Community Services Ltd	909	Mums and Kids Matter Discretionary Fund.
Wesley Community Services Ltd	3,387,258	Mums and Kids Matter Program.
Western Health Alliance Ltd	290,479	Aftercare grant: Way Back Support Service.
Western NSW Health Research Network Inc	5,000	NSW Health and Medical Research Sponsorship Program.
Western Sydney University	23,344	Development and evaluation of an evidence-based Diabetes oral health (DIOH) training program for Diabetes Educators.
Wildlime Marketing & Events Pty Ltd	2,682	Donation for Mental Health exercise and wellbeing videos.
Wilma Women's Health Centre	20,000	Facility maintenance and repair.
Women's Alcohol and Drug Advisory Centre Inc	209,502	Drug and Alcohol Treatment Services Grant.
Women's Health NSW Inc	5,000	To upgrade Women's Health NSW Database.
Woolcock Institute of Medical Research Ltd	1,198,767	Medical Research Support Program.
Yacaaba Centre Information and Counselling Service Port Stephens Inc	118,000	Yacaaba Centre Information and Counselling Service.
Yerin Aboriginal Health Services Inc	36,808	Aboriginal Community Controlled Health Services for dental and service upgrades.
Yerin Aboriginal Health Services Inc	240,000	Building on Aboriginal Communities' Resilience initiative.
Yerin Aboriginal Health Services Inc	275,000	Capital improvements at the new location site.
Yerin Aboriginal Health Services Inc	300,000	Capital Works Contribution.
Yfoundations Incorporated	282,000	Youth Sexual Health Program Grant 2018-20.
Yoorana Gunya Family Healing Centre Aboriginal Corporation	100,000	Aboriginal Mental Health and Wellbeing services.
Yoorana Gunya Family Healing Centre Aboriginal Corporation	240,000	Building on Aboriginal Communities' Resilience initiative.
Yoorana Gunya Family Healing Centre Aboriginal Corporation	1,842	COVID-19 expenses.
Yourtown	1,375,000	Kids Help Line Satellite site.
Youth Insearch Foundation (Aust) Inc	346,304	Supporting Healthy Transitions Project.
Youturn Ltd	2,490,000	Post Suicide Support initiative.
Dubbo Neighbourhood Centre Inc	127,807	Women's Safety Package.
Rotary Club of Kiama	8,000	Youth Mental Health First Aid course.
Transport for NSW	32,722	Community Health Innovations.
Wellington Aboriginal Corporation Health Service	127,807	Women's Safety Package.
Total	363,206,988	

NSW Ministry of Health operating consultants 2020-21

Consultancies equal to or more than \$50,000

Consultant	Cost \$	Description
Management Services		
Accenture Australia Pty Ltd	203,000	Statewide patient billing transformation.
Belay Pty Ltd	200,140	Consultancy services for Service and Capital Planning Unit and Strategic Analysis and Investment Unit's NSW Health major capital projects.
Deloitte Access Economics Pty Ltd	73,844	Economic cost of suicide study.
Deloitte Touche Tohmatsu	278,429	Security assessment and project management support for the security risk assessment on NSW Ministry of Health systems.
Delta HR	74,972	Specialist support service for implementation of organisational change management process.
Ernst & Young	151,500	Strategic consulting support for development of the future strategic direction and priorities for NSW Health in the context of the current and evolving response to COVID-19.
H4 Consulting	86,250	Functional Analysis for Tobacco Control Unit & Review the delivery of Tobacco Strategy Work Plan.
HR Connections Pty Ltd	68,744	Review of new and adapted systems and processes for COVID-19 response.
Inside Out & Associates Australia Pty Ltd	132,078	Co-design of Suicide Prevention Outreach Teams.
KPMG	146,900	Engagement to assist NSW Ministry of Health with Outcome based framework.
Nous Group Pty Ltd	61,635	Scoping dispatching strategies for Suicide Prevention Outreach Teams.
PricewaterhouseCoopers	79,569	Assessment of the compliance of grants registers implemented for AASB 15 and AASB1058.
Roses in the Ocean Ltd	691,834	Co-design of Alternatives to Emergency Department Presentations.
Roses in the Ocean Ltd	436,175	Train and develop local lived experience advisory groups across NSW.
Sapere Research Group Ltd	98,330	Evaluation of COVID-19 Vulnerable Populations Enhancement.
Synergia Consulting Pty Ltd	126,000	Evaluation of Suicide Prevention Fund.
Uncharted Leadership Institute Pty Ltd	109,778	Co-designing and facilitating the Good to Great program.
University of Wollongong	139,646	Qualitative research into the experiences of consumers of services for children and young people with problematic and harmful sexual behaviours and develop resources to communicate the findings.
Subtotal	3,158,824	
Training		
4 Mental Health Ltd	669,200	Connecting with People training modules.
Abstarr Consulting Pty Ltd	99,125	Development of diversity training.
ACON Health Ltd	150,000	Trans and Gender Diverse Community Suicide Prevention Program training.
Community Activities Lake Macquarie Inc	92,192	Suicide Prevention Community Gatekeeper Training.
Compass Housing Services	97,544	Suicide Prevention Community Gatekeeper Training.
Feel The Magic Ltd	148,336	Online Healthy Grieving Program for children bereaved by suicide.
Katungul Aboriginal Corporation Community & Medical Services	69,780	Suicide Prevention Community Gatekeeper Training.
Lifeline Central West Inc	93,000	Suicide Prevention Community Gatekeeper Training.
Roses in the Ocean Ltd	333,244	Developing suicide prevention peer workforce training curriculum and suicide prevention community gatekeeper training.
Subtotal	1,752,421	

Consultant	Cost \$	Description
Legal services		
Herbert Smith Freehills	348,182	Legal support to NSW Health in its engagement with private hospital operators as part of its COVID-19 response.
HWL Ebsworth Lawyers	122,083	Review, development and implementation of the NSW Health Procurement Policy and Procurement Procedures.
King & Wood Mallesons	55,382	Negotiation and contract finalisation for Westmead Managed Equipment Services.
Norton Rose Fulbright Australia	83,546	Legal documentation to enable retail tenants for Café and Childcare for 1 Reserve Road.
Subtotal	609,193	
Consultancies equal to or more than \$50,000	5,520,438	

Consultancies less than \$50,000

Consultant	Cost \$
During the year, 45 other consultancies were engaged in the following areas:	
Management services	467,150
Organisational review	30,627
Training	197,482
Legal services	155,423
IT	1,250
Consultancies less than \$50,000	851,932
Total consultancies	6,372,369

Payment of accounts

The following tables provide payment performance information for the NSW Ministry of Health for 2020-21.

2020-21 Aged analysis at the end of each quarter	Current not yet due \$'000	Overdue 1-30 days \$'000	Overdue 31-60 days \$'000	Overdue 61 and over \$'000
ALL SUPPLIERS¹				
September	-	3,720	72	431
December	-	4,569	1,749	760
March	-	7,143	869	137
June	176	5,618	524	246
SMALL BUSINESS SUPPLIERS¹				
September	-	418	0	0
December	-	646	19	0
March	-	225	0	21
June	-	80	0	8
Accounts due or paid within each quarter	September	December	March	June
ALL SUPPLIERS¹				
Number of accounts due for payment	4,649	6,817	8,043	8,399
Number of accounts paid on time	4,596	6,772	7,951	8,228
Actual percentage of accounts paid on time (based on number of accounts)	98.9%	99.3%	98.9%	98.0%
Dollar amount of accounts due for payment	444,914	499,373	433,453	482,099
Dollar amount of accounts paid on time	444,593	499,093	432,645	481,463
Actual percentage of accounts paid on time (based on \$)	99.9%	99.9%	99.8%	99.9%
Number of payments for interest on overdue accounts	0	0	0	0
Interest paid on overdue accounts (\$)	0	0	0	0
SMALL BUSINESS SUPPLIERS²				
Number of accounts due for payment to small business	1,424	3,470	4,539	4,460
Number of accounts due to small businesses paid on time	1,395	3,463	4,508	4,360
Actual percentage of small business accounts paid on time (based on number of accounts)	98.0%	99.8%	99.3%	97.8%
Dollar amount of accounts due for payment to small businesses	8,565	12,415	13,972	13,113
Dollar amount of accounts due to small businesses paid on time	8,384	12,392	13,839	12,717
Actual percentage of small business accounts paid on time (based on \$)	97.9%	99.8%	99.0%	97.0%
Number of payments to small business for interest on overdue accounts	0	0	0	0
Interest paid to small businesses on overdue accounts	0	0	0	0

Notes: **1.** The reporting of all suppliers excludes payments between NSW Health entities. **2.** The reporting of small business suppliers is in accordance with the definitions and requirements for small business as prescribed in the NSW Treasury Circular 11/21 Payment of Accounts.

Commentary: Time for payment of accounts for the NSW Ministry of Health showed a consistent performance over the year. During the year, measures have been taken to ensure Ministry staff are aware of NSW Treasury Circular 11/21 including conducting training sessions to educate relevant personnel about invoice approval processes. Actions are taken to monitor and promptly follow up invoice payments. The NSW Ministry of Health was not required to make any payment of interest on overdue accounts related to small business suppliers in the 2020-21 financial year.

NSW Treasury Managed Fund

Insurable risks are covered by the NSW Treasury Managed Fund (TMF), of which the NSW Ministry of Health (and its controlled organisations) is a member agency. The Health portfolio is a significant proportion of the TMF Fund and is identified as an independent pool within the TMF Scheme.

NSW Treasury provides funding to NSW Health via a benchmark process. NSW Health pays deposit contributions to icare for workers compensation, motor vehicle, liability, property, and miscellaneous lines of business.

Workers compensation and motor vehicle contributions are actuarially determined and include an experience factor. The aim of the deposit contribution funding is to allocate deposit contributions across the TMF with reference to benchmark expectations of relative claims costs for the agencies in the TMF, and to provide a financial incentive to improve injury and claims management outcomes.

In September 2020, the NSW Ministry of Health held a series of workshops aimed at identifying opportunities to improve claims management efficiency in all areas of the TMF cover: motor vehicle, property, miscellaneous, VMOs and medical negligence. The NSW Ministry of Health and local health district representatives attended the facilitated workshops with icare claims managers and technical experts. The workshops highlighted accessible improvements to coordinated claims management and established productive forums for ongoing collaboration.

The NSW Ministry of Health streamlined the process for issuing a certificate of currency for specific activities. Previously, the Ministry had reviewed applications accompanied by a risk management plan.

Since the change was introduced in May 2021, Health organisations have approved their own activities by assessing risk exposure and developing risk management plans, accounting for safety, inherent hazards and policy requirements.

NSW Treasury Managed Fund

2020-21	Contributions paid to iCare (\$000)	Funding from NSW Treasury (\$000)	Variance (\$000)
Workers Compensation	215,332	212,733	(2,598)
Motor Vehicle	8,696	8,696	0.00
Property	15,896	15,896	0.00
Liability	261,664	261,664	0.00
Miscellaneous	476	476	0.00
Total TMF	502,065	499,466	(2,598)
VMO	43,152	43,152	0.00
Total	545,217	542,619	(2,598)

Asset management

Key achievements

The NSW Ministry of Health supported by Health Infrastructure continues to lead the implementation of the NSW Health Asset Management Framework with a focus in 2020-21 on developing awareness of the current systems and asset management operations across Health organisations, while continuing to embed and strengthen NSW Health asset management governance to facilitate improved and informed asset management decision making.

NSW Health developed the inaugural NSW Health Strategic Asset Management Plan (SAMP) and Asset Management Plan (AMP) aligned to the whole-of-government Asset Management Policy for the NSW Public Sector and completed the first attestation rotation. These documents determine NSW Health's approach to managing all class of assets and to ensure investment priorities are identified to support safe, sustainable and high-quality care for NSW citizens. Health entities also completed their own SAMPs and AMPs, highlighting asset management investment priorities as well as current business-as-usual practices. This information will be used by NSW Health to identify gaps and trends across the system to focus future resources and develop the next statewide SAMP and AMP for submission to NSW Treasury and Infrastructure NSW.

The first round of agency asset management maturity assessment was conducted to enable development of a NSW Health Asset Management Implementation Plan. The plan has been initiated to manage the integration of the NSW Health asset management frameworks and build on existing asset management capability to drive future initiatives.

Land disposals

The 15 properties sold in 2020-21 realised gross proceeds of \$8.3 million. These figures represent an 11.8 per cent decrease in the number of properties sold over the previous financial year (17 sold) and an 80.6 per cent decrease in realised gross proceeds (\$42.5 million in 2019-20). All sales were undertaken in accordance with government policy. Documents relating to these sales can be obtained under the *Government Information (Public Access) Act 2009*.

Property	Status as at 30 June 2021	Revenue (\$000's)
Bathurst, 32-36 William Street (Lot 3/DP47260; Lot 1 & 2/DP 1126067), (RAIR)	Contract Settled	0
Bathurst Part 8 Gormans Hill Road Transfers of Lots A, B C, and D (boundary adjustment)	Contract Settled	0
Busby, 97-99 Cartwright St (SAMIS)	Contract Settled	1,750
Dapto, Kalparrin, 67 Fowlers Road	Contract Settled	750
Griffith, Banna Avenue and Railway Street (Lot 1/DP758476), (RAIR)	Contract Settled	960
Harden, 113 Albury Street (Lot712/753624), (RAIR)	Contract Settled	183
Jindabyne, Community Health Centre, 7 Bent Street	Contract Settled	355
Kempsey, Unit 3, Lindsay Place	Contract Settled	220
Macksville	Contract Settled	1,650
Nowra, 5-7 Plunkett Street	Contract Settled	960
Sofala, 16 Upper Turon Road	Contract Settled	260
Ulladulla, 100 St Vincent Street	Contract Settled	380
Warren, 202 Dubbo Street	Contract Settled	110
Warwick Farm, Unit 19, 29-31 Scrivener Street	Contract Settled	400
Warwick Farm, Unit 20, 29-31 Scrivener Street	Contract Settled	275
Total gross		\$8,253
Total net (Approximately, less 10% sales costs)		\$7,428

Capital works

The Capital Works Program allocation for NSW Health in 2020-21 was \$3.0 billion, inclusive of capital expensing. The program is jointly delivered by local health districts and other NSW Health organisations for projects valued at less than \$10 million, and by Health Infrastructure for those projects valued at \$10 million or more.

Capital projects completed in 2020-21

Project	Total cost
NSW Ambulance	
Ambulance Equipment Purchases and Upgrades - COVID 19	\$17,391,336
Central Coast Local Health District	
Central Coast Clinical School and Research Institute (CCSR)	\$39,601,000
COVID-19 Clinics Security Enhancements	\$240,000
Palliative Care Refurbishment	\$400,000
Statewide Dental Van Program	\$100,000
Statewide Virtual Mental Health Expansion	\$500,000
Far West Local Health District	
Broken Hill Health Service (BHHS) Medical Imaging Breast Screen Refurbishment	\$764,519
Broken Hill Mobility Aids, PAPD and Oxygen Delivery Service	\$80,000
Palliative Care Refurbishment	\$395,430
Tibooburra & White Cliffs Building Accessibility Project	\$82,623
Wilcannia Accommodation Security Upgrade	\$75,000
Wilcannia Staff Accommodation	\$215,000
Hunter New England Local Health District	
Belmont Operating Theatre and CSD	\$10,000,000
Bingara MPS Residential Aged Care	\$297,200
Chillers at John Hunter Hospital	\$2,100,000
Chillers at Muswellbrook Hospital	\$956,804
COVID-19 Clinics Security Enhancements	\$320,000
EEGP- Design and Install of large scale solar PV generation system at various locations	\$3,681,356
EEGP- Design and Install solar PV system at John Hunter Hospital	\$3,214,986
Inverell Hospital Redevelopment	\$60,000,000
Paediatric Allergy Clinics	\$200,000
Rural Health Infrastructure Program includes Tenterfield, Scone, Gloucester, Dungog - HI	\$10,000,000
Statewide Virtual Mental Health Expansion	\$320,000
Wallsend Dental Clinic Cabinetry Replacement	\$148,908

Project	Total cost
Illawarra Shoalhaven Local Health District	
Aboriginal Maternal Infant Child Health Facility Upgrade	\$36,341
Dapto HealthOne Dental Equipment Purchase	\$200,000
Paediatric Allergy Clinics	\$100,000
Paediatric Amenity Upgrade – Wollongong & Nowra Hospital	\$500,000
Palliative Care Refurbishment	\$300,000
Statewide Cataract Surgeries Equipment Purchases	\$48,987
Surface guided radiotherapy (SGRT)	\$1,539,755
Wollongong Hospital Birthing Unit Refurbishment	\$2,200,000
Wollongong Hospital Paediatric Ward Refurbishment	\$1,000,001
Wollongong Hospital Replacement of Linear Accelerator	\$3,945,405
Murrumbidgee Local Health District	
Building Strong Aboriginal Families	\$63,540
Cootamundra Emergency Department Relocation	\$473,036
Cootamundra Medical Imaging Upgrade	\$250,000
COVID-19 Clinics Security Enhancements	\$127,823
Deniliquin ED Upgrade	\$1,400,000
EEGP Efficiency Upgrade	\$861,618
Statewide Cataract Surgeries Equipment Purchases	\$63,145
Wagga Wagga District Office Consolidation	\$2,456,165
Wagga Wagga Health Service Redevelopment	\$431,360,000
Young Medical Imaging Upgrade & Refurbishment	\$375,000
Mid North Coast Local Health District	
Bellinger River District Hospital Car park Upgrade and Extension	\$713,000
Coffs Harbour Cone Beam	\$182,336
Coffs Harbour Linac	\$4,792,456
Kempsey Hospital Maternity/Birthing Suite Remodelling	\$592,814
Port Macquarie Base Hospital- Aboriginal Cultural & Family Wellbeing Centre (MNCLHD)	\$527,217
Port Macquarie Linac	\$2,959,466
Statewide Cataract Surgeries Equipment Purchases	\$70,884
Statewide Dental Van Program	\$100,000
Statewide Virtual Mental Health Expansion	\$625,000
Surface Guided Radiotherapy (SGRT) Implementation – Coffs Harbour Hospital	\$549,267
Surface Guided Radiotherapy (SGRT) Implementation – Port Macquarie Hospital	\$549,267

Project	Total cost
Nepean Blue Mountains Local Health District	
COVID-19 Clinics Security Enhancements	\$130,000
Medical Accommodation Refurbishment – 50 Lurline St Katoomba	\$453,091
Statewide Dental Van Program	\$40,840
Northern NSW Local Health District	
Ballina Hospital Emergency Department and Physio Roof	\$450,000
Ballina Hospital Emergency Department Short Stay Unit	\$490,598
Expansion of Jubullum Aboriginal Health Post (Tabulam)	\$490,966
Statewide Virtual Mental Health Expansion	\$320,000
Northern Sydney Local Health District	
Paediatric Amenity Upgrade Hornsby Hospital	\$256,783
EEGP – Design and Install solar PV system at Hornsby Ku-ring-gai Hospital	\$1,446,602
Microscope Royal North Shore Hand Surgery Department	\$279,817
Royal North Shore Hospital Cardiac Catheter Lab Replacement	\$1,571,217
Royal North Shore Linear Accelerator Equipment	\$3,347,720
Sydney Children's Hospitals Network	
EOS scanner & capital works	\$1,070,402
Interventional Radiology Equipment & Capital Works	\$1,914,053
Kids Research Institute Bio-storage Unit	\$396,695
SCHN Non-emergency Neonatal Transport Service (NETS)	\$788,921
Staff Hub Capital Works	\$2,298,963
The Children's Hospital at Westmead Redevelopment Stage 1	\$95,000,000
South Eastern Sydney Local Health District	
COVID-19 Clinics Security Enhancements	\$178,599
Establishment of New Oral Health Hub at Belgrave St, Kogarah	\$361,297
Kogarah Multidisciplinary Dental Clinic Fitout	\$2,202,479
St George Linear Accelerator Replacement	\$3,759,328
Statewide Virtual Mental Health Expansion	\$114,766
Sutherland Hospital Medical Imaging Department Expansion	\$1,766,998

Project	Total cost
Sydney Local Health District	
Biograph Vision Quadra – RPAH	\$8,906,688
Canterbury Hospital Emergency Department Expansion	\$6,500,000
Cranial Navigation System Upgrade	\$2,090,276
CRGH ED Monitoring System Upgrade – Concord Hospital	\$777,838
Forest Lodge Level 1 Refurbishment	\$830,000
Fussell House – Concord Repatriation General Hospital (CRGH)	\$6,721,000
IVF Facility Enhancements at RPA Hospitals	\$712,300
Paediatric Allergy Clinics	\$100,000
Pharmacy Manufacturing Facility	\$1,220,000
Redesign ICU at Royal Prince Alfred Hospital	\$1,290,000
RPA Energy Efficiency Government Program (EEGP)	\$6,992,173
RPA Renal Dialysis Relocation to PMBC	\$3,923,741
RPAH Mammography Unit Replacement	\$815,290
Statewide Virtual Mental Health Expansion	\$300,000
Southern NSW Local Health District	
Emergency Departments Security and Duress Alarms Upgrade	\$1,798,605
Goulburn Chisholm Ross Centre Courtyard Boundary Wall	\$114,866
Pambula Hospital Community Health Refurbishment	\$2,637,765
Statewide Cataract Surgeries Equipment Purchases	\$60,000
South Western Sydney Local Health District	
Bowral & District Hospital Redevelopment Stage 1	\$68,663,473
Bankstown-Lidcombe Emergency Department	\$25,000,000
10 Murphy Ave Community Health	\$256,250
Fairfield Hospital Dental Chairs Expansion 5 Dental Chairs	\$844,930
MOSAIQ Hardware & Application Upgrade	\$695,723
Palliative Care Refurbishment	\$150,973
Statewide Dental Van Program	\$49,333
Statewide Virtual Mental Health Expansion	\$293,286
Western NSW Local Health District	
Dubbo Hospital -Third X-RAY Machine	\$246,188
Gundaymarra – Dubbo Mental Health Unit Reconfiguration	\$725,761
Orange Mental Health – Relocate Canobolas Inpatients	\$252,500
Orange Mental Health – Relocate Pinelodge Youth Day Program	\$250,000
Western Sydney Local Health District	
Blacktown EEGP Solar Generator Unit	\$1,293,675
Statewide Dental Van Program	\$49,875

Milestones

In 2020-21, Health Infrastructure achieved its biggest year to date, delivering more than \$2.1 billion in infrastructure planning and construction, including the completion of 23 projects across NSW* with highlights including:

Regional:

- Bowral and District Hospital Redevelopment Stage 1 (Dec 2020)
- Central Coast Clinical School and Research Institute (June 2021)
- Grafton Ambulatory Care (July 2020)
- Inverell Hospital Redevelopment Stage 1B (April 2021)
- Manning Hospital Redevelopment Stage 1 (official opening Sept 2020)
- Wagga Wagga Base Hospital Redevelopment (April 2021)

Metropolitan:

- Bankstown-Lidcombe Emergency Department Expansion (May 2021)
- Mona Vale Hospital Redevelopment – Geriatric Evaluation and Management Unit and Palliative Care Unit (Sept 2020)
- St George Hospital Birthing Suite and Theatre Refurbishment (Aug 2020)

Nine new projects as part of the \$297 million Multipurpose Service Program Stage 5 and \$100 million as part of the HealthOne Strategy, delivering contemporary facilities and services in areas including:

- Braidwood (April 2021)
- Murrumburrah-Harden (July 2020)
- Murrurundi (Nov 2020)
- Yass (Oct 2020)
- Lightning Ridge (Aug 2020)
- Nambucca (Jan 2021)
- Dapto (May 2021)
- Ulladulla (Nov 2020)
- Merrylands (Jan 2021)

The largest transformation of NSW Ambulance infrastructure through the \$132 million Rural Ambulance Infrastructure Reconfiguration Program and \$184 million Sydney Metropolitan Infrastructure Strategy, including a Paramedic Response Point at Holroyd and new ambulance stations at:

- Cootamundra (Oct 2020)
- Sawtell (April 2021)
- Randwick (Dec 2020)
- Mona Vale (April 2021)

Note: The above refers to construction complete milestones and may include reference to individual components of larger infrastructure projects and programs that may not be recognised as officially complete.