





# Embedding a High Performing Health & Safety Culture in Murrumbidgee Local Health District

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# Why?



## Why?







#### **Keeping our Staff Safe and Healthy**

Results in:

**Better Patient Outcomes** 





Alignment with Chief Executive's Strategic Goals

Our People Our Culture

Our Patient Safety

### No Harm to Anyone; Anytime @ MLHD



## How?







### Holistic Approach

"No Harm to Anyone: Anytime @ MLHD"



"You Care for our Clients. We Care about You"



"Safe for Work – Fit for Work"







#### Our Health & Safety Journey











#### Staff

responsibilities:

- Talk about health & safety in the workplace
- Be accountable for and rectify any unsafe behaviour or situation
- Call unsafe workplace behaviour
- Work in a safe manner
- Commitment to mandatory WHS training
- Actively participate in safety initiatives

#### Management

In addition to staff responsibilities:

- Lead health & safety conversations with staff group
- Communicate targeted key health & safety messages
- Implement health & safety processes
- Embed targeted campaign material leading conversations & education
- Role Model behaviour; walk the walk, talk the talk: call unsafe workplace behaviour
- Monitor and be accountable for health & safety activities

#### Executive

In addition to staff & management responsibilities:

- Lead health & safety conversations with management group
- Communicate targeted key health & safety messages
- Role Model behaviour; walk the walk and talk the talk: call unsafe workplace behaviour
- Enable and support management to address safety matters
- Monitor and be accountable for health & safety performance

#### Our Leader safety commitment statements

"As a Leader) will look out for myself and my "I will promote safety and wellbeing messages in all meetings.

#### Our Staff safety commitment statements

"I will report unsafe practices; injuries, incidents and near misses."

> No Harm to Anyone, Anytime @ MLHD

"I will comply with relevant legislation and complete mandatory safety training."

"I will comply with relevant legislation and complete mandatory safety training." "I believe no job is so important that it cannot be done safely."

for myself & my colleagues."

"I will never walk past an unsafe situation without taking action."

> "I will continue to promote to my staff the importance of reporting all incidents, injuries and near misses."

#### Support Services – enablers of high performing safety culture

- · Educate and inform on legal requirements and safe work practice
- · Support and assist with compliance related activities
- Provide information to assist with understanding the WHS environment
- Promote continuous improvement through providing practical and strategic advice
- Develop, implement, monitor and maintain health and safety framework, policies and systems
- · Coaching for positive health and safety outcomes
- Raise awareness of WHS, risks and solutions through targeted communications
- Promote physical, social and psychological wellbeing through BeWell initiatives
- · Promote a holistic approach to health safety and wellbeing
- · Facilitate safe for work pre-employment screening
- · Early intervention to support recovery at work

#### SUCCESS FACTORS OF A HIGH PERFORMING HEALTH & SAFETY CULTURE

Staff behaviors display a safety conscious approach to work practices Leaders
demonstrate clea
safety culture
expectations and
role model
behaviours

Staff drive a bottom up approach to safety culture Regular safety conversations occur Reduction in workplace injuries/ incidents Near misses, incidents and hazards are identified, reported and managed

mandatory

WHS training."









Generic

Broad approach for all staff based on the overall strategic objectives

**Specific** 

Concentrated effort in Wagga Wagga based on staffing volumes and feedback

**Targeted** 

Identified risks and opportunities for local interventions and activities

**Health** 

Murrumbidgee Local Health District



#### Engaging through Safety Commitment Statements







## **Promotion** and Awareness

#### 2016 CALENDAR





MAY MIND THE MENTAL GAP



SEPTEMBER



**FEBRUARY** STAND FOR GOOD PRACTICE



JUNE TAKING CARE OF YOU



**OCTOBER** KEEP CALM AND KEEP YOUR HEAD











MARCH

MARCH INTO WELLNESS

JULY DON'T IGNORE FATIGUE SIGNS



**NOVEMBER** BE AWARE, BE SAFE,







**DECEMBER** 



## Safety Culture Branding



**BeSafe Brand** 



BeSafe Buddy



Take 5 for safety



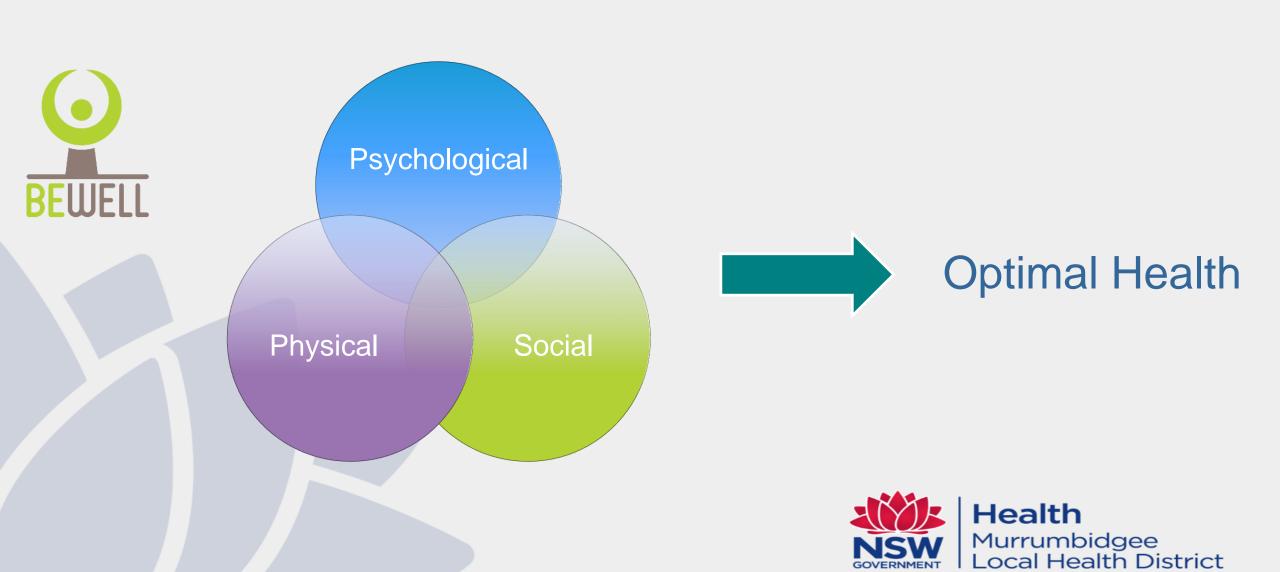




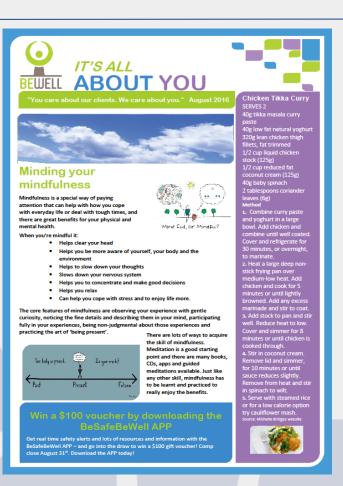








The WWHS Staff







Replenish ?







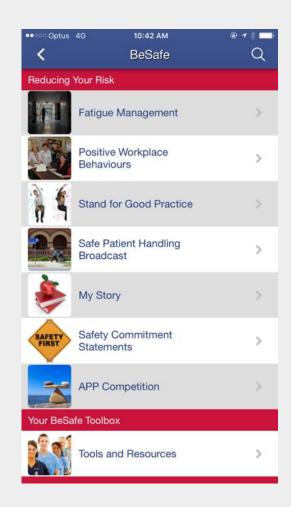
#### BeSafe & BeWell APP















#### **Embedding Safety Conversations**



Take 5 for a Safety Moment

#### **Safety Huddles**





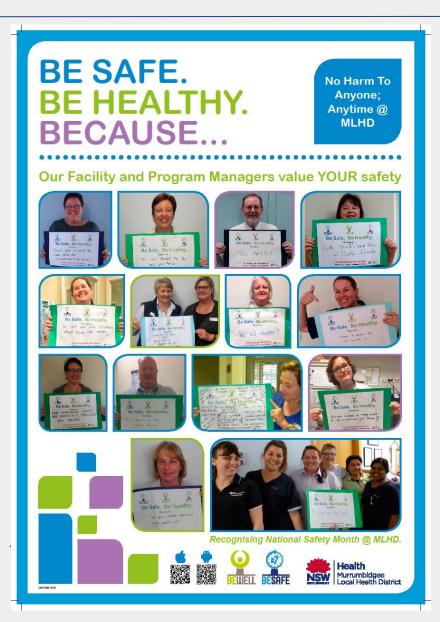
#### **Outcomes**

Improvement in our Health & Safety Culture through an:

Increase in Awareness and Understanding

Increase in Engagement levels of

Management and Staff



#### **Outcomes**

- Increased compliance in WHS Training
  - ↑ of 81.6% since July 2014
- Increased compliance in Hazardous Manual Tasks Safe Patient Handling Training
  - ↑ from 14% to 60% (since January 2016)
- 18% **Ψ** in Workplace Injuries (Total Claims)
- 12% **Ψ** in Lost Time Injuries
- 71% **\Pi** in Total Hours Lost
- 54% **\Psi** in Total Claims Costs Paid



## Key Learnings & Success Factors

- Strong Commitment and Engagement from Chief Executive and Senior Management
- Effective partnerships through collaboration and alignment (eg Essentials of Care; Clinical Governance; Workforce Services; Nursing & Midwifery)
- Linking High Performing Health and Safety Culture to better outcomes for Patients
- Understanding that this is a long term Journey for MLHD



