## **KALM**

#### Kids Acute Liaison in Mental Health





Karen Munro on behalf of Cassie Hainsworth







## **Project Goal**

"To improve the model of care for children and adolescents presenting to The Children's Hospital at Westmead Emergency Department requiring urgent mental health care."







### Information gathering / diagnostic tools



Literature Review





Data Analysis



Clinician Consultations with Specialty Teams

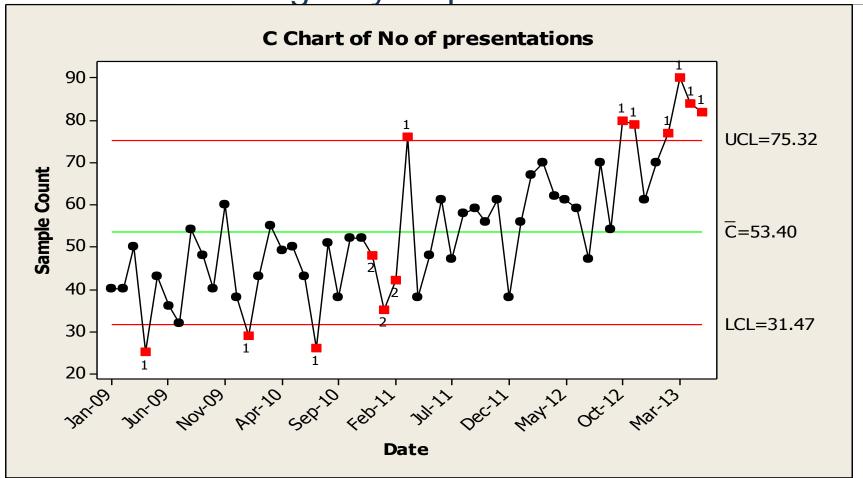


Stakeholder
Consultations and
Mapping of Existing
Services





## Number of Monthly Mental Health Presentations to the Emergency Department at CHW





## Patient tag along

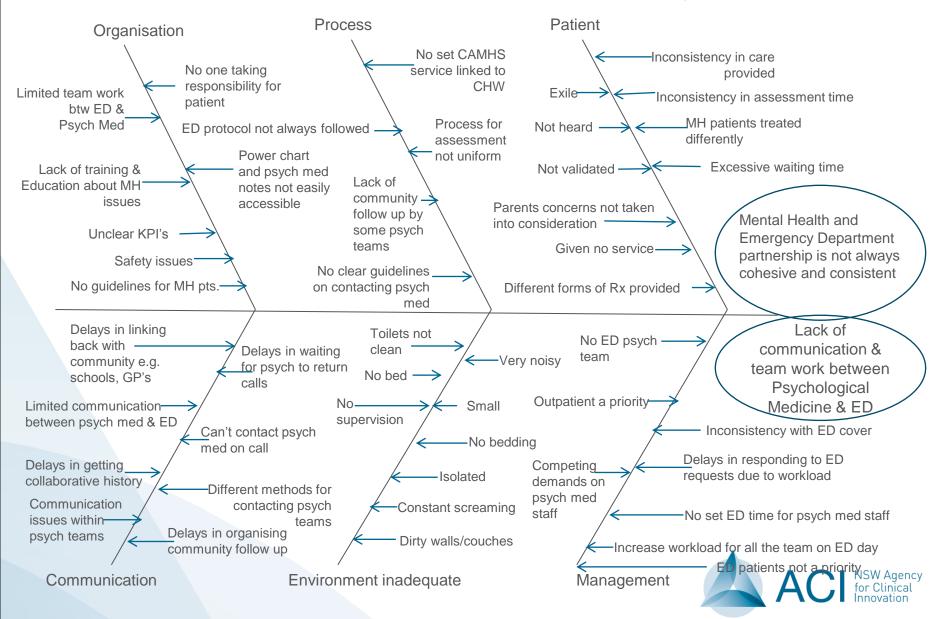
#### Patient tag along Clerk Clerk Patient and Patient Patient interrupts to interrupts Placed in family arrives in moved into assessment get mum to waiting area interviewed ED MH room to give pt ID complete pt by CNC bracelet detail form 20min Interview takes 60mins wait Patient journey Patient sits Patient is Pt given in MH room Needs Medical Interview is able to be community medical waiting for review discharged follow up completed clearance medical from ED information Review clearance 60min 40min takes 3mins wait wait Discharge Patient summary leaves ED given 30min wait



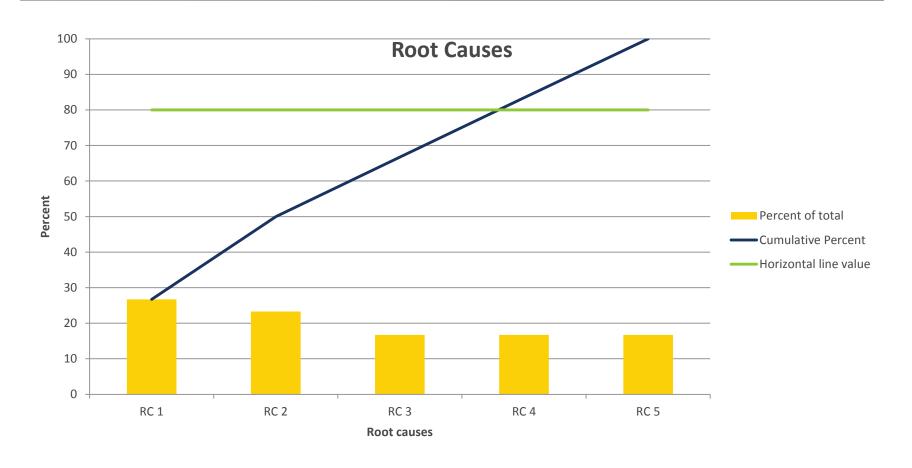
## Patient perspective



## Cause and Effect Analysis



#### Pareto Chart





## Key Issues

- Confusion re: roles of ED and Psychological Medicine and lack of communication
- Inconsistent Psychological Medicine practice in ED
- Low ED ownership of Mental Health patients
- Model and practice of care not patient focused









## **Project Objectives**

 Development of agreed care pathway between Psychological Medicine and Emergency Department

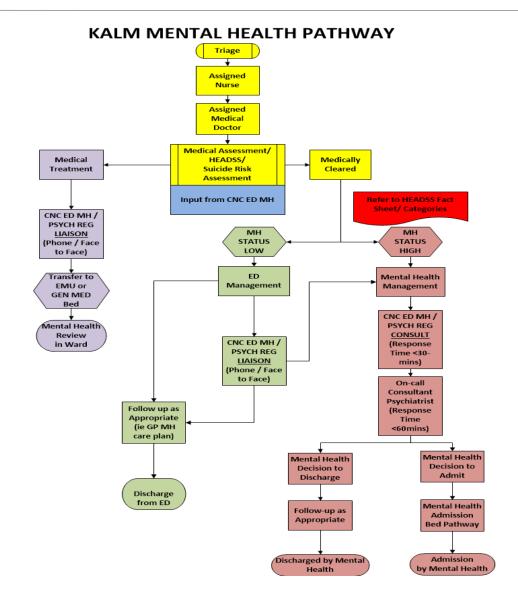
- Timely service provision: Improvement in NEAT
- Adherence to new model of care
- Emergency Department medical staff complete MSE on 75% of Mental Health presentations
- Improve Psychiatrist response times to ED consultation request
- Improve Psychiatric Registrars response time to ED consultation request





## **Key Solutions**

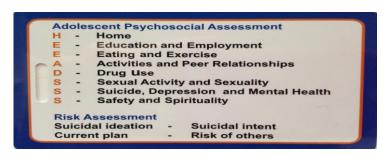
- Development of KALM pathway and guideline
- Implementation of KALM pathway
- Implementation of the HEADSS assessment tool for ED staff





## Summary of Key Solutions

- 4. Allocation of Mental Health patients to high or low status by Emergency Department staff based on agreed categories
- 5. Education package and training to all staff
- Establishment of agreed KPIs for Psychological Medicine response to Emergency Department consultation requests







## **Implementation**

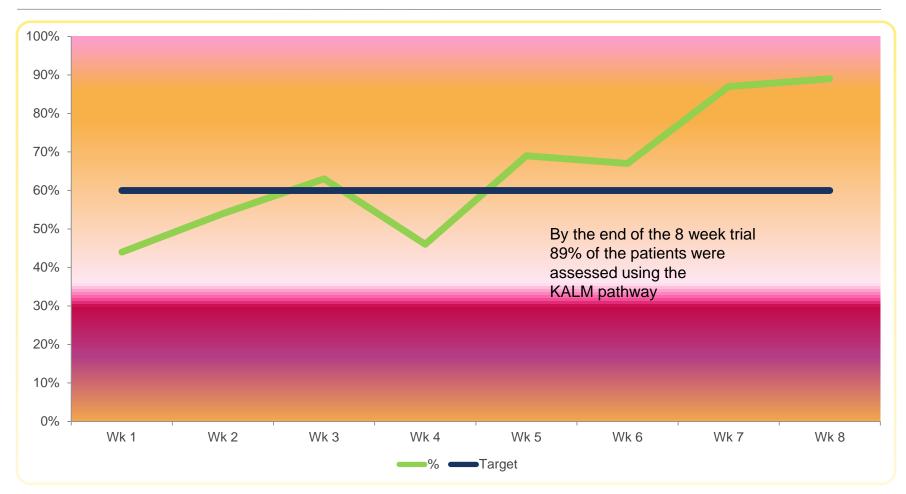




- Weekly auditing of all mental health presentations during trial period with regular feedback on issues provided to management
- All staff were given the opportunity to provide feedback
- Fortnightly meeting between the management of both departments to increase collaboration and communication
- KALM pathway and guideline was adjusted and improved as issues arose
- Rewards and feedback given to staff that were following KALM guideline
- Regular education in the ED for increased adherence to pathway

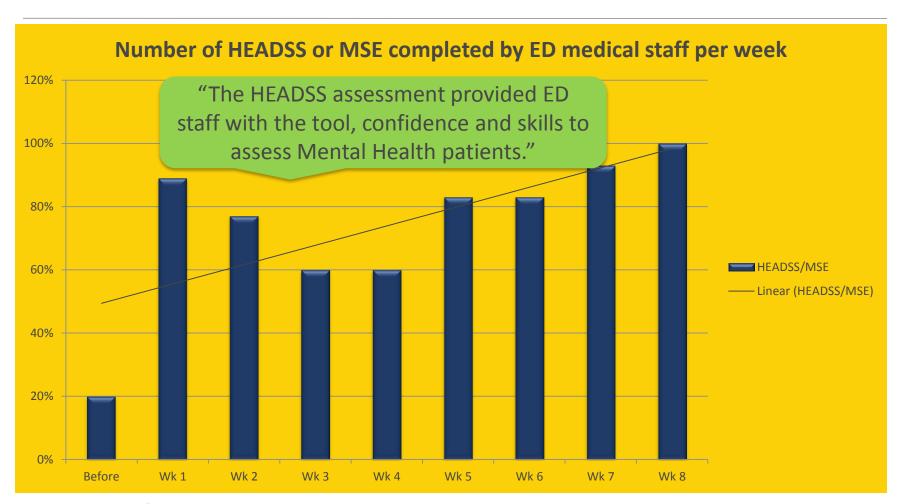


#### Results - New Model of Care KALM Pathway



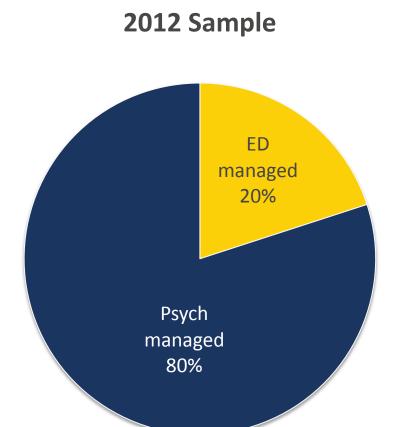


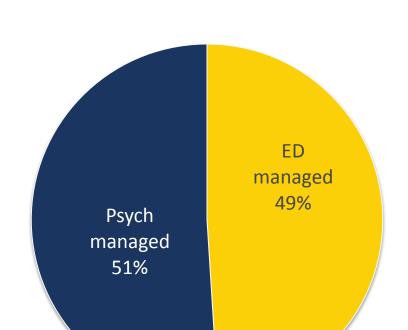
### Results - HEADSS/MSE





#### Results - Mental Health Presentations in the ED





**KALM Trial** 



## Results - Response Time



Psychiatry Consultants responded to ED consultation within 60 minutes 100% of the time



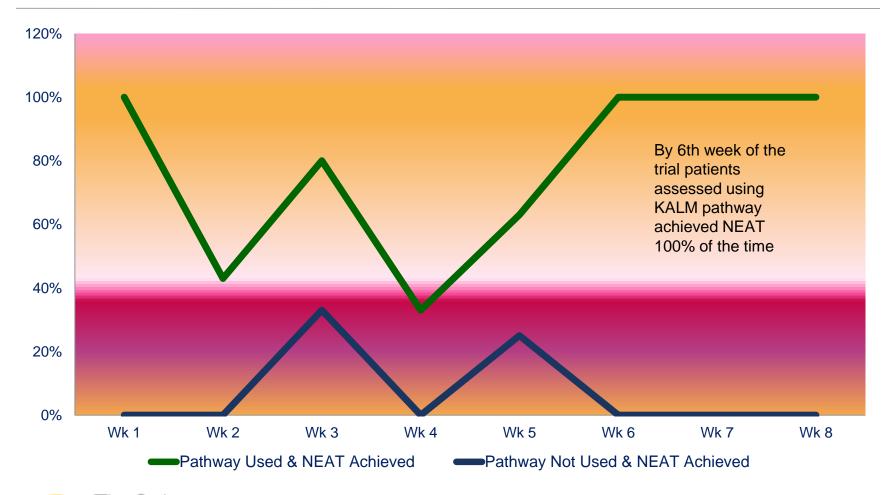
In close second we have the Psychiatry Registrars responded to ED consultation within 30 minutes 95% of the time by phone



In third place is Psychiatry Registrars who attended ED within 60 minutes 60% of the time

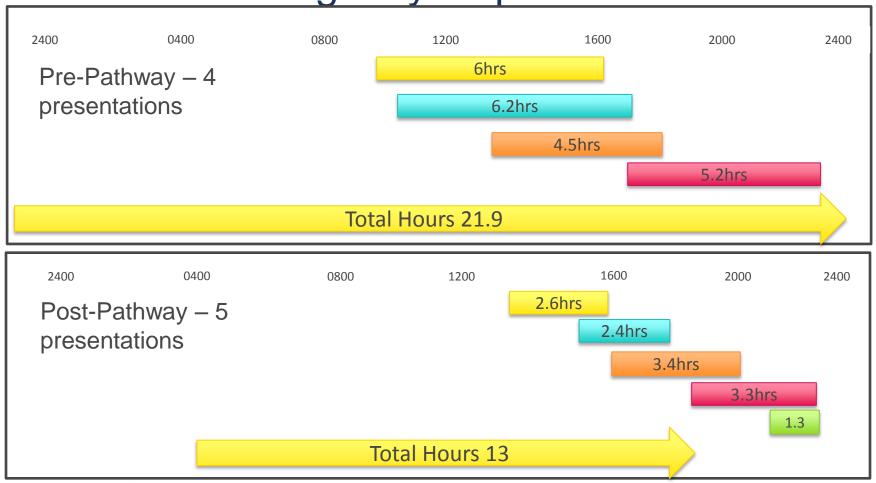


### Results - KALM Pathway & NEAT target





Flow of Mental Health Patients in the Emergency Department





Great example of the two departments sharing responsibility of MH patients in the ED

## New Patient Experience





## Results Summary - KALM pathway and NEAT



**89%** of MH presentations were assessed using the KALM pathway in week 8



**100%** of the MH presentations that were assessed using the KALM pathway met NEAT over the last 3 weeks of the trial



**ALL** MH presentations had a brief HEADSS or Mental Status Examination conducted by ED medical staff by week 8



#### Summary of trial results

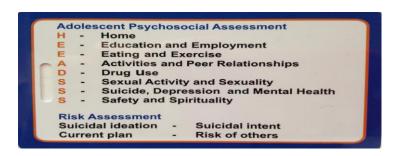
- Pathway established
- Reduced waiting time for patients
- 60% saving in overtime for Psychiatry Registrars
- Emergency staff equipped to assess and manage 'low' category mental health presentations discretely
- Mental Health service KPIs re response time for 'high' category patients
- Clarity of role between the Emergency Department and Psychological Medicine
- Governance to adjust pathway as required and sustain practice



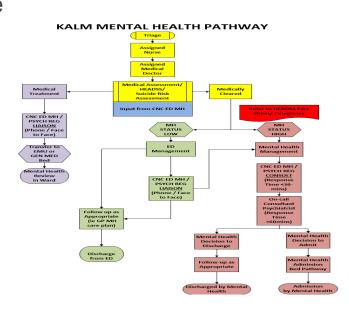


## Sustainability after trial

- Transitioned the KALM pathway to a business as usual focus. It has become the tool through which ED & Psychological Medicine collaborate
- KALM pathway incorporated into education and training package for all new staff in the ED and Psychological Medicine
- Ongoing monitoring re: adherence to pathway and KPIs by Mental Health CNCs
- KALM pathway and guideline policy document with built in review process
- Establishment of ongoing governance structure







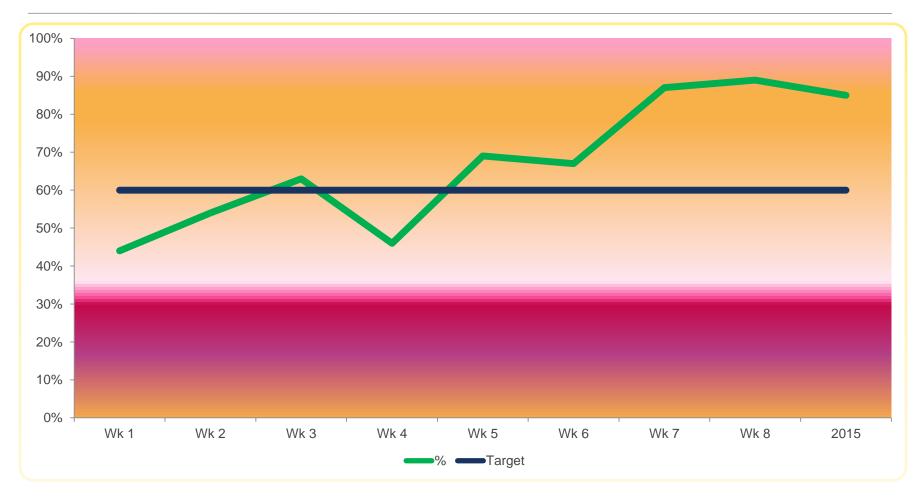
# CURRENT STATUS 2015





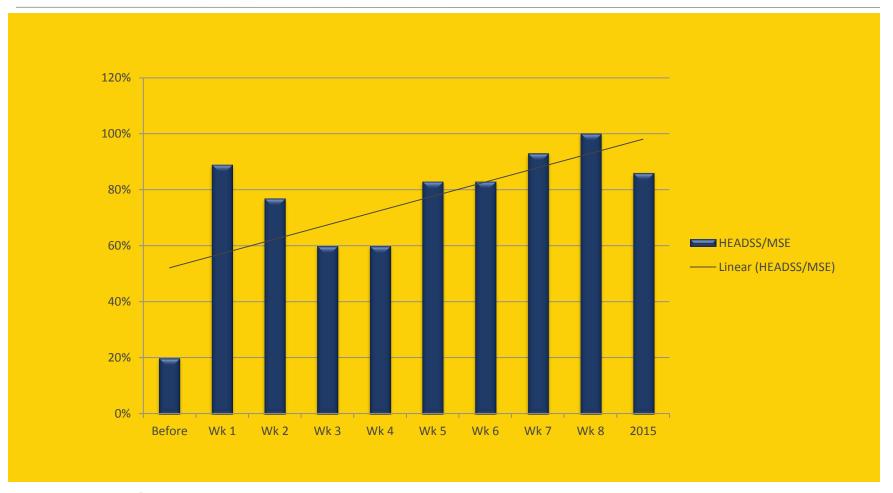


#### KALM PATHWAY



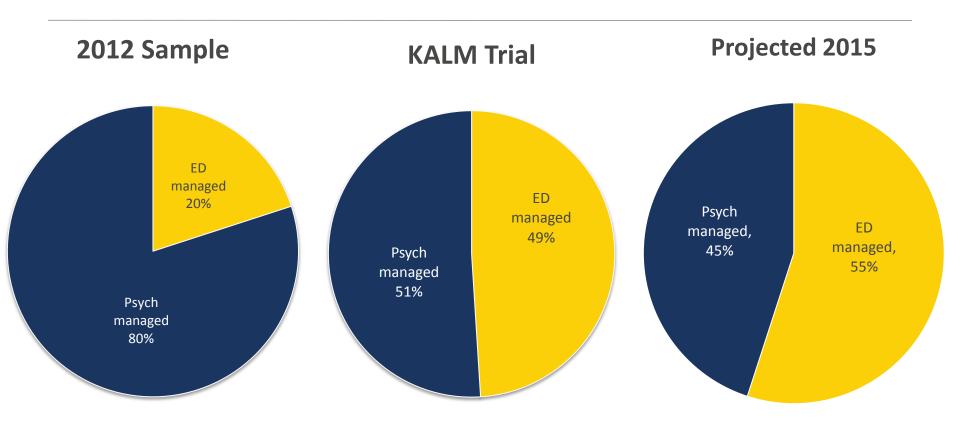


#### HEADSS/MSE RESULTS





#### Mental Health Presentations in the ED





## KALM Pathway & NEAT target





#### CURRENT ISSUES IDENTIFIED

- Continued increase in total Mental health presentations
- Increase in the number of multiple presentations
  - 27 patients presented to ED 2 or mores times over a 12 week period
  - 1 patient presented to ED 10 times in the last 12 weeks
- Increase in the number of Eating Disorder presentations
- Increase in Out of home presentations
- Long length of stay for admitted patients





#### AREAS TO FOCUS ON

- Lack of inpatient beds in NSW continues to impact the length of stay in the ED and capacity to meet NEAT
- Regular training and education to ED and Psychological Medicine staff
- Develop information package and app for community referral options
- Need standardised admission process for Adolescent MH units





