

Employee Engagement Index

Sa	у	% Positive	Variance from 2013
44.	Overall I am proud to be a part of this workplace	88	+9
45.	I would recommend my workplace as a good place to work	85	+12
Sta	ау		
47.	I have a strong sense of belonging to my workplace	74	+18
48.	Overall I am satisfied to be working here at the present time	86	+12
Str	ive		
3.	Working here makes me want to do the best job I can	82	+5
46.	I feel motivated to contribute more than what is normally required at work	82	+7

Key Questions to focus on

Questions which have been identified by statistical analysis as the most important for your team

		% Positive	Variance from 2013
31.	I have confidence in the processes that my workplace uses to resolve staff conflict	51	+9
18b.	The senior managers at my workplace have a clear direction for the future	68	0
26.	Where I work, we share the lessons learnt when mistakes are made	59	+8
19.	There is a positive relationship between senior management and staff in my workplace	74	+3
33.	There are mechanisms in place to support me if I experience stress or pressure	62	+15
40.	In my workplace patient safety is at the centre of all decision making	63	+9

In this report

HEADLINES A top line summary of key insights COMPARISONS Score summary against selected comparators ALL QUESTIONS Detailed results for the entire question set **DEMOGRAPHICS** Score comparisons of demographics **GUIDE** A guide on how to interpret the results ACTION Initiatives for maintaining and improving engagement



Highlights and lowlights

This section shows the three highest scoring sections and five highest scoring questions (Highlights). It also shows the three lowest scoring sections and the five lowest scoring questions (Lowlights).

Highlights

0	
Sections	% Positive
Your Team	84
Your Line Manager	81
Being Valued	80
Questions	% Positivo

 8. In my team we generally acknowledge one another's efforts and achievements 7. The people I work with are willing to help each other even if this go another set the set of the se	
means doing something outside their usual job	
15d. My line manager treats me with respect90	
27a.I am aware of the strategic objectives and direction of the organisation I work for90	
41. My team's objectives/ work plans are clearly outlined 88	

Lowlights

Sectio	ns	% Positive
	Work Environment	67
	Senior Managers	69
	Communication	75
Questi	ons	% Positive
31.	I have confidence in the processes that my workplace uses to resolve staff conflict	51
18a.	The senior managers at my workplace are aware of the issues I face in my job	54
26.	Where I work, we share the lessons learnt when mistakes are made	59
51.	Overall, I believe the culture at my workplace has improved in the last 12 months	60

Most Improved and Least Improved since 2013

This section shows the three most improved sections and five most improved questions since 2013. It also shows the three sections and five questions that have least improved since 2013.

Most improved	
Sections	

ections	% Positive	Variance from 2013
Training and Development Opportunities	80	+19
Work Environment	67	+14
Your Job	79	+14
uestions	% Positive	Variance from 2013
I am given the opportunity to complete my annual		+30

....

1/-----

29.	mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	77	
4.	The right amount of approvals are required for routine decisions	67	+26
35.	My workplace is proactive in minimising potential violence/ abuse from patients or visitors	70	+25
11.	Morale is good in my team	81	+21
5.	I have sufficient control over my work so I can do my job well	81	+20

Least improved

Qu

Sectio	ns	% Positive	Variance from 2013
Se	nior Managers	69	+5
Co	ommunication	75	+6
Be	ing Valued	80	+6
Questi	ons	% Positive	Variance from 2013
15a.	My line manager recognises and acknowledges when I have done my job well	80	-1
18b.	The senior managers at my workplace have a clear direction for the future	68	0
18a.	The senior managers at my workplace are aware of the issues I face in my job	54	+2
19.	There is a positive relationship between senior management and staff in my workplace	74	+3
8.	In my team we generally acknowledge one another's efforts and achievements	91	+3

NOTE: The unacceptable behaviour section and all local questions have been excluded from this list

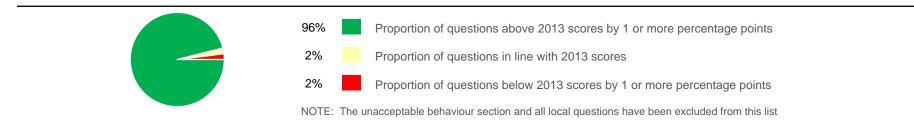
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Employee Workplace Culture Index

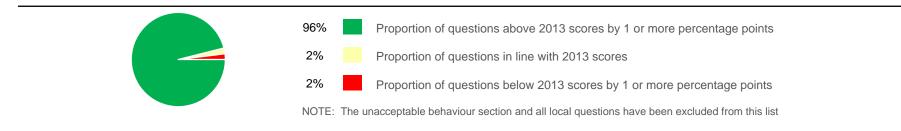
The Workplace Culture Index is a measure statistically constructed based on the NSW Health Workplace Culture Framework.

The following fifteen questions have been identified as being most aligned to Workplace Culture. The Workplace Culture is an average of the following scores:

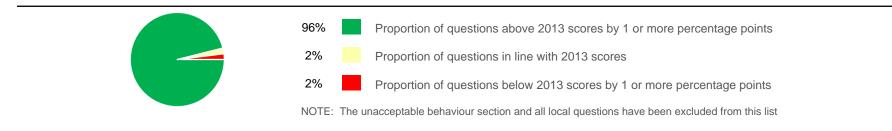
	KEY	% Positive response	% Neutral response	% Negative response	Variance from 2013	74%			65% ure Index 2013
11.	Morale is good in my team		81	11 8	+21	Culture Index 201	5	Cui	ure index 2013
12.	I believe I am valued for what I can offer at my workplace		81	99	+10				
13.	In my workplace, we recognise our successes and innovations		79	9 11	+4				
14.	Staff are treated respectfully regardless of their job		80	11 9	+5		74%		
17.	Overall, I have confidence in the decisions made by my line manager		83	12 5	+11				65%
18b.	The senior managers at my workplace have a clear direction for the future	e	8	19 <mark>13</mark>	0	54%			
18c.	The senior managers at my workplace lead by example in creating a positive workplace		73	16 <mark>11</mark>	+5				
20.	Overall, I have confidence in the decisions made by my senior managers		73	17 10	+10				
24.	I have a say in decisions which affect my work	i i i i i i i i i i i i i i i i i i i	70	17 13	+8				
25.	I think it is safe to speak up and challenge the way things are done		74	10 16	+6				
26.	Where I work, we share the lessons learnt when mistakes are made	59		22 18	+8				
31.	I have confidence in the processes that my workplace uses to resolve staff conflict	51	2	9 20	+9				
41.	My team's objectives/ work plans are clearly outlined		88	66	+7	NSW Health Overall	Agency for Cli Innovatio		Agency for Clinical Innovation 2013
42.	Our objectives/work plans help us to deliver a quality service		84	9 7	+13				
51.	Overall, I believe the culture at my workplace has improved in the last 12 months	60		33 7	+8				



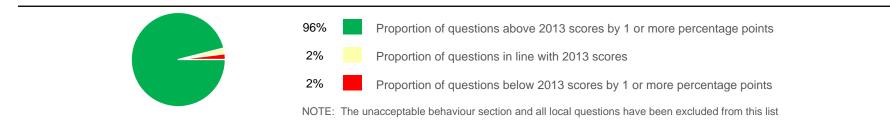
		% Positive	Variance from 2013
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	77	+30
4.	The right amount of approvals are required for routine decisions	67	+26
35.	My workplace is proactive in minimising potential violence/ abuse from patients or visitors	70	+25
11.	Morale is good in my team	81	+21
5.	I have sufficient control over my work so I can do my job well	81	+20
47.	I have a strong sense of belonging to my workplace	74	+18
30.	I am encouraged to take opportunities to learn new skills and have new experiences	86	+16
39.	My work environment allows me to deliver the best possible services (patient care or support services)	74	+16
33.	There are mechanisms in place to support me if I experience stress or pressure	62	+15
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	66	+15
16.	I receive regular and constructive feedback on my performance	73	+14
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	77	+14



	% Positive	Variance from 2013
10. My team resolves conflict quickly when it arises	73	+14
42. Our objectives/work plans help us to deliver a quality service	84	+13
45. I would recommend my workplace as a good place to work	85	+12
48. Overall I am satisfied to be working here at the present time	86	+12
9. People in my team are honest and open	87	+12
28. I have received the appropriate training and development to do my job effectively	77	+11
17. Overall, I have confidence in the decisions made by my line manager	83	+11
12. I believe I am valued for what I can offer at my workplace	81	+10
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	72	+10
1. My job makes good use of my skills and abilities	85	+10
20. Overall, I have confidence in the decisions made by my senior managers	73	+10
44. Overall I am proud to be a part of this workplace	88	+9
40. In my workplace patient safety is at the centre of all decision making	63	+9



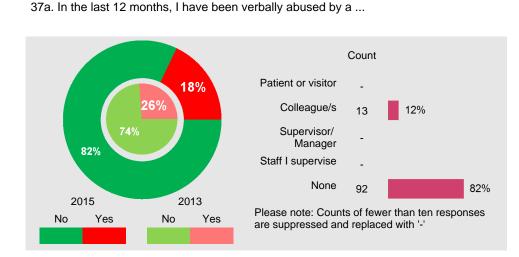
	% Positive	Variance from 2013
31. I have confidence in the processes that my workplace uses to resolve staff conflict	51	+9
32. I am able to achieve a healthy work/life balance most of the time	72	+8
24. I have a say in decisions which affect my work	70	+8
26. Where I work, we share the lessons learnt when mistakes are made	59	+8
51. Overall, I believe the culture at my workplace has improved in the last 12 months	60	+8
41. My team's objectives/ work plans are clearly outlined	88	+7
34. Reasonable expectations are placed on staff according to their position	74	+7
7. The people I work with are willing to help each other even if this means doing something outside their usual job	90	+7
46. I feel motivated to contribute more than what is normally required at work	82	+7
2. I feel I am able to suggest ideas to improve our ways of doing things	85	+6
25. I think it is safe to speak up and challenge the way things are done	74	+6
15b. My line manager treats all staff in my team fairly	85	+6
18c. The senior managers at my workplace lead by example in creating a positive workplace	73	+5



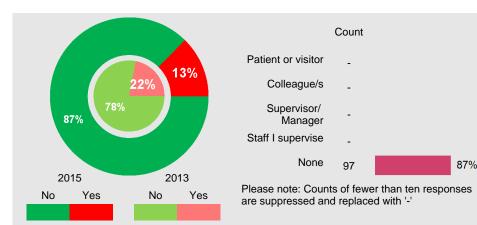
		% Positive	Variance from 2013
14.	Staff are treated respectfully regardless of their job	80	+5
3.	Working here makes me want to do the best job I can	82	+5
27b.	I am aware of how my work contributes to the overall strategic objectives of my organisation	79	+5
23.	I am kept well informed about what is happening in my workplace	78	+5
15d.	My line manager treats me with respect	90	+4
27a.	I am aware of the strategic objectives and direction of the organisation I work for	90	+4
15c.	My line manager ensures that when issues are raised in the team, they are addressed	77	+4
13.	In my workplace, we recognise our successes and innovations	79	+4
8.	In my team we generally acknowledge one another's efforts and achievements	91	+3
19.	There is a positive relationship between senior management and staff in my workplace	74	+3
18a.	The senior managers at my workplace are aware of the issues I face in my job	54	+2
18b.	The senior managers at my workplace have a clear direction for the future	68	0
15a.	My line manager recognises and acknowledges when I have done my job well	80	-1

Unacceptable Behaviour

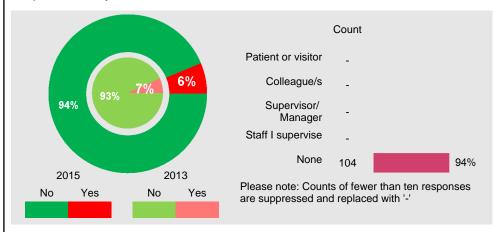
This section shows the results to questions asked regarding unacceptable behaviour.



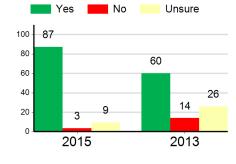
37b. In the last 12 months, I have been the object of repeated behaviour which is offensive, intimidating,humiliating or threatening by a ...



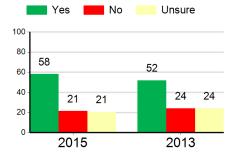
37c. In the last 12 months, I have been discriminated against on the basis of race, ethnic or ethno-religiousbackground, disability, age, homosexuality, transgender or carers responsibilities by a ...



38. Do you currently ...



a) know how to report occurrences of these types of behaviour?



b) have confidence that if you report these behaviours they will be responded to appropriately?

This section shows the breakdown of the responses to each question.

Key Key Driver Question

At least 1 percentage point greater than comparator

Your	Job	% Positive response	% Neutral response	% Negative response	% Positive	Agency for Clinical Innovation 2013	NSW Health Overall
1.	My job makes good use of my skills and abilities		85	<mark>4</mark> 10	85	75	81
2.	I feel I am able to suggest ideas to improve our ways of doing things		85	9 7	85	78	69
3.	Working here makes me want to do the best job I can		82	13 <mark>5</mark>	82	77	72
4.	The right amount of approvals are required for routine decisions	(67	15 18	67	41	52
5.	I have sufficient control over my work so I can do my job well		81	9 10	81	61	65
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave		77	12 11	77	63	62

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

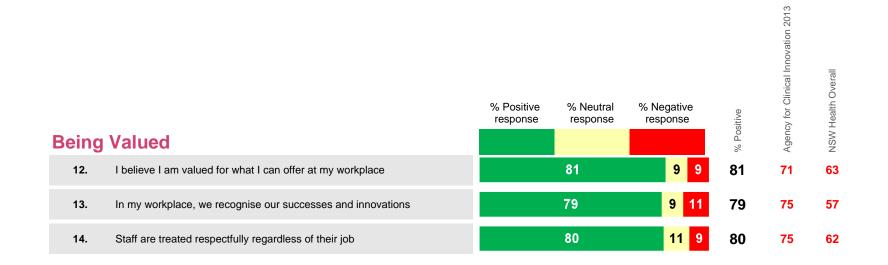
At least 1 percentage point greater than comparator

Your	Team	% Positive response	% Neutral response	% Negative response	% Positive	Agency for Clinical Innovation 2013	NSW Health Overall
7.	The people I work with are willing to help each other even if this means doing something outside their usual job		90	6 <mark>4</mark>	90	83	69
8.	In my team we generally acknowledge one another's efforts and achievements		91	<mark>6</mark> 3	91	87	70
9.	People in my team are honest and open		87	9 <mark>4</mark>	87	75	64
10.	My team resolves conflict quickly when it arises		73	22 <mark>5</mark>	73	59	53
11.	Morale is good in my team		81	11 8	81	60	53

This section shows the breakdown of the responses to each question.

Key Driver Question

At least 1 percentage point greater than comparator



This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

Your L	-ine Manager	% Positive response	% Neutral response	% Negative response	% Positive	Agency for Clinical Innovation 2013	NSW Health Overall
15a.	My line manager recognises and acknowledges when I have done my job well		80	14 6	80	81	65
15b.	My line manager treats all staff in my team fairly		85	4 <mark>11</mark>	85	79	62
15c.	My line manager ensures that when issues are raised in the team, they are addressed		77	13 10	77	73	61
15d.	My line manager treats me with respect		90	<mark>6</mark> 4	90	85	76
16.	I receive regular and constructive feedback on my performance		73	15 13	73	58	52
17.	Overall, I have confidence in the decisions made by my line manager		83	12 <mark>5</mark>	83	72	63

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

	Senior	Managers	% Positive response	% Neutral response	% Nega respo		% Positive	Agency for Clinical Innovation 2013	NSW Health Overall
	18a.	The senior managers at my workplace are aware of the issues I face in my job	54	2	23	23	54	52	46
к	18b.	The senior managers at my workplace have a clear direction for the future		68	19	13	68	68	45
	18c.	The senior managers at my workplace lead by example in creating a positive workplace		73	16	11	73	67	45
К	19.	There is a positive relationship between senior management and staff in my workplace		74	12	15	74	71	42
	20.	Overall, I have confidence in the decisions made by my senior managers		73	17	10	73	63	46
	21.	Senior managers in my organisation are honest, open and transparent in their dealings with staff	6	6	18	16	66	-	39
	22.	My organisation is making the necessary decisions to meet our future challenges		75	1	7 8	75	-	43

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

	Comm	unication	% Positive response	% Neutral response		egative ponse	% Positive	Agency for Clinical Innovation 2013	NSW Health Overall
	23.	I am kept well informed about what is happening in my workplace		78		13 9	78	74	50
	24.	I have a say in decisions which affect my work		70	1	7 13	70	62	46
	25.	I think it is safe to speak up and challenge the way things are done		74	1	0 16	74	68	51
К	26.	Where I work, we share the lessons learnt when mistakes are made	59	9	22	18	59	52	59
	27a.	I am aware of the strategic objectives and direction of the organisation I work for		90		8	90	85	58
	27b.	I am aware of how my work contributes to the overall strategic objectives of my organisation		79		14 7	79	74	62

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

At least 1 percentage point less than comparator

		% Positive response	% Neutral response	% Negative response	Positive	gency for Clinical Innovation 2013	
Train	ing and Development Opportunities				% Pos	Agenc	
28.	I have received the appropriate training and development to do my job effectively		77	17 6	77	65	
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of		77	16 7	77	47	(
30.	I am encouraged to take opportunities to learn new skills and have new experiences		86	7 7	86	70	(

NSW Health Overall

73

68

60

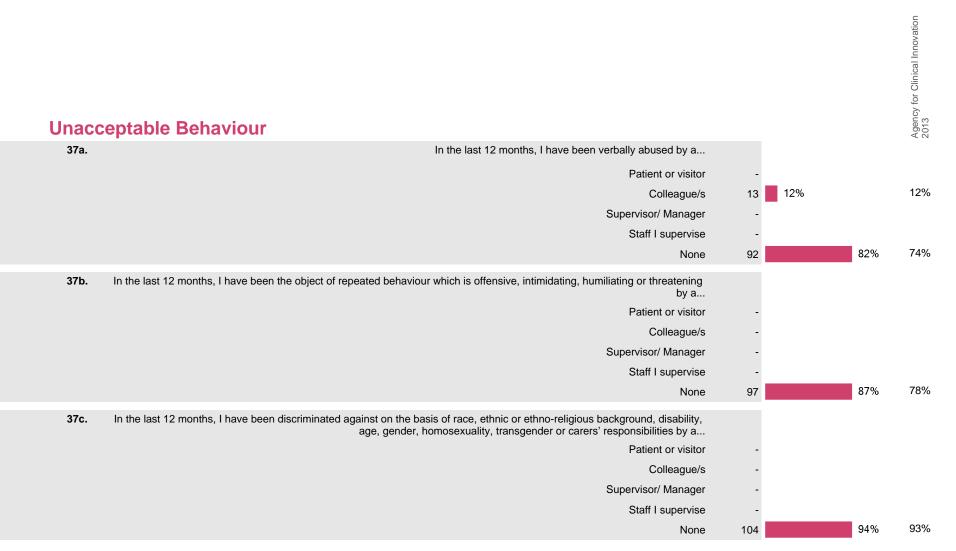
This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

	Work	Environment	% Positive response	% Neutral response		gative onse	% Positive	Agency for Clinical Innovation 2013	NSW Health Overall
к	31.	I have confidence in the processes that my workplace uses to resolve staff conflict	51		29	20	51	43	44
	32.	I am able to achieve a healthy work/life balance most of the time		72	18	14	72	64	65
к	33.	There are mechanisms in place to support me if I experience stress or pressure	62	2	26	13	62	46	56
	34.	Reasonable expectations are placed on staff according to their position		74	1	4 13	74	66	57
	35.	My workplace is proactive in minimising potential violence/ abuse from patients or visitors		70		27	70	45	69
	36.	My workplace enables strong professional leadership		74	1	79	74	-	52

This section shows the breakdown of the responses to each question.

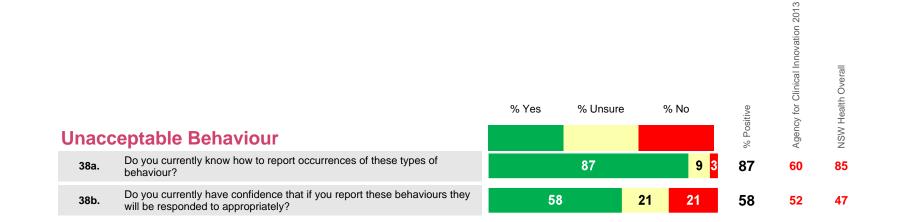


Please note: Counts of fewer than ten responses are suppressed and replaced with '-'

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator



This section shows the breakdown of the responses to each question.

Key Driver Question ĸ Kev

At least 1 percentage point greater than comparator

At least 1 percentage point less than comparator

	Servic	e Delivery	% Positive response	% Neutral response	% Negat respon:		% Positive	Agency for Clinical Innovation 2013	NSW Health Overall
	39.	My work environment allows me to deliver the best possible services		74	15	11	~ 74	⊲ 59	ے 62
	39.	(patient care or support services)		/4	10		14	59	02
K	40.	In my workplace patient safety is at the centre of all decision making	6	3	30	7	63	54	69
	41.	My team's objectives/ work plans are clearly outlined		88		66	88	81	66
	42.	Our objectives/work plans help us to deliver a quality service		84		9 7	84	71	66
	43.	At my workplace there is a good balance between delivering services and monitoring service delivery	6	6	25	9	66	52	54

YourSay 2015

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

Your	Workplace	% Positive response	% Neutral response	% Neg respo		% Positive	Agency for Clinical Innovation 2013	NSW Health Overall
44.	Overall I am proud to be a part of this workplace		88		9	88	79	73
45.	I would recommend my workplace as a good place to work		85		10 <mark>4</mark>	85	73	64
46.	I feel motivated to contribute more than what is normally required at work		82		13 <mark>5</mark>	82	75	67
47.	I have a strong sense of belonging to my workplace		74	18	5 11	74	56	65
48.	Overall I am satisfied to be working here at the present time		86		77	86	75	69
49.	Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour		72	1	9 9	72	62	59
50.	There is a positive culture in my workplace		80		13 7	80	-	53
51.	Overall, I believe the culture at my workplace has improved in the last 12 months	60	0	33	7	60	53	39

Key At least 1 percentage points greater than overall score At least	t 1 perce	entage p	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 resp	pondent	S	
Role Respondents Employee Engagement Index	28 LT Agency for Clinical Innovation	(J) C Medical	(J) ω Nursing and Midwifery	(L) L Clinical Support Workers	81 Corporate Support	(1) Allied Health	(1) Cother Health Professionals	(1) Scientific and Technical	(1) O Oral Health	0 Ambulance	Health Manager	(1) Datient Support Services	(L) O Maintenance and Trades	Other 0 10 85
Your Job														
1. My job makes good use of my skills and abilities	85	(r)	(r)	(r)	83	(r)	(r)	(r)	(r)	(r)	85	(r)	(r)	90
2. I feel I am able to suggest ideas to improve our ways of doing things	85	(r)	(r)	(r)	89	(r)	(r)	(r)	(r)	(r)	83	(r)	(r)	90
3. Working here makes me want to do the best job I can	82	(r)	(r)	(r)	72	(r)	(r)	(r)	(r)	(r)	82	(r)	(r)	90
4. The right amount of approvals are required for routine decisions	67	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	80
5. I have sufficient control over my work so I can do my job well	81	(r)	(r)	(r)	94	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	90
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	77	(r)	(r)	(r)	83	(r)	(r)	(r)	(r)	(r)	76	(r)	(r)	70

Кеу	At least 1 percentage points greater than overall score At leas	t 1 perce	ntage p	oints les	s than c	overall sc	ore	(r) W	/here gro	oup has	less tha	in 10 res	pondent	.S	
	Role	Agency for Clinical Innovation	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
	Respondents	117	3	3	1	18	1	2	5	0	0	71	0	0	10
	Employee Engagement Index	83	(r)	(r)	(r)	74	(r)	(r)	(r)	(r)	(r)	85	(r)	(r)	85
Your	· Team														
7. The	e people I work with are willing to help each other even if this means doing something tside their usual job	90	(r)	(r)	(r)	78	(r)	(r)	(r)	(r)	(r)	89	(r)	(r)	100
8. In 1	my team we generally acknowledge one another's efforts and achievements	91	(r)	(r)	(r)	83	(r)	(r)	(r)	(r)	(r)	92	(r)	(r)	90
9. Pe	ople in my team are honest and open	87	(r)	(r)	(r)	72	(r)	(r)	(r)	(r)	(r)	87	(r)	(r)	100
10. My	r team resolves conflict quickly when it arises	73	(r)	(r)	(r)	61	(r)	(r)	(r)	(r)	(r)	76	(r)	(r)	60
11. Mc	prale is good in my team	81	(r)	(r)	(r)	56	(r)	(r)	(r)	(r)	(r)	85	(r)	(r)	80

Кеу	At least 1 percentage points greater than over	At least	1 perce	ntage po	oints less	s than o	verall sco	ore	(r) W	here gro	oup has	less tha	n 10 res	pondent	S	
		Role	Agency for Clinical Innovation	b Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	o Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
		Respondents	117	3	3	1	18	1	2	5	0	0	71	0	0	10
	Em	ployee Engagement Index	83	(r)	(r)	(r)	74	(r)	(r)	(r)	(r)	(r)	85	(r)	(r)	85
Being Value	ed															
12. I believe I am va	alued for what I can offer at my workplace		81	(r)	(r)	(r)	78	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	90
13. In my workplace	e, we recognise our successes and innovations		79	(r)	(r)	(r)	78	(r)	(r)	(r)	(r)	(r)	80	(r)	(r)	80
14. Staff are treated	respectfully regardless of their job		80	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	(r)	80	(r)	(r)	100

Key At least 1 percentage points greater than overall score	At least 1 p	percenta	ige poi	nts less	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 resp	pondent	S	
F Respor Employee Engagement	Role	17	ά ω Medical	ω Nursing and Midwifery	Clinical Support Workers	8 Corporate Support	D Allied Health	C Other Health Professionals	3 Crientific and Technical	Oral Health	Ambulance	12 Health Manager	 Patient Support Services 	Maintenance and Trades	Other 0
Your Line Manager	t Index	83 ((r)	(r)	(r)	74	(r)	(r)	(r)	(r)	(r)	85	(r)	(r)	85
15a. recognises and acknowledges when I have done my job well	8	BO ((r)	(r)	(r)	89	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	70
15b. treats all staff in my team fairly	8	85 ((r)	(r)	(r)	89	(r)	(r)	(r)	(r)	(r)	86	(r)	(r)	80
15c. ensures that when issues are raised in the team, they are addressed	7	77 ((r)	(r)	(r)	83	(r)	(r)	(r)	(r)	(r)	75	(r)	(r)	80
15d. treats me with respect	Ś	90 ((r)	(r)	(r)	89	(r)	(r)	(r)	(r)	(r)	90	(r)	(r)	100
16. I receive regular and constructive feedback on my performance	7	73 ((r)	(r)	(r)	72	(r)	(r)	(r)	(r)	(r)	75	(r)	(r)	70
17. Overall, I have confidence in the decisions made by my line manager	8	B3 ((r)	(r)	(r)	78	(r)	(r)	(r)	(r)	(r)	85	(r)	(r)	90

Key At least 1 percentage points greater than overall score At least	1 perce	entage p	oints les	s than o	overall sc	ore	(r) W	/here gro	oup has	less tha	n 10 resp	pondent	S	
Role	Agency for Clinical Innovation	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
Respondents	117	3	3	1	18	1	2	5	0	0	71	0	0	10
Employee Engagement Index	83	(r)	(r)	(r)	74	(r)	(r)	(r)	(r)	(r)	85	(r)	(r)	85
Senior Managers														
18a. are aware of the issues I face in my job	54	(r)	(r)	(r)	56	(r)	(r)	(r)	(r)	(r)	55	(r)	(r)	80
18b. have a clear direction for the future	68	(r)	(r)	(r)	61	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	80
18c. lead by example in creating a positive workplace	73	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	(r)	72	(r)	(r)	90
19. There is a positive relationship between senior management and staff in my workplace	74	(r)	(r)	(r)	78	(r)	(r)	(r)	(r)	(r)	72	(r)	(r)	80
20. Overall, I have confidence in the decisions made by my senior managers	73	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	(r)	73	(r)	(r)	90
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	66	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	(r)	65	(r)	(r)	70
22. My organisation is making the necessary decisions to meet our future challenges	75	(r)	(r)	(r)	83	(r)	(r)	(r)	(r)	(r)	76	(r)	(r)	50

Key At least 1 percentage points greater than overall score A	t least 1 perc	entage p	oints les	s than c	overall sc	ore	(r) W	/here gro	oup has	less tha	n 10 res	pondent	S	
Respond Employee Engagement Ir		(r) Medical	 い Nursing and Midwifery 	(1) L Clinical Support Workers	8 Corporate Support	(J) L Allied Health	(1) Cother Health Professionals	(1) or Scientific and Technical	(1) O Oral Health	(1) O Ambulance	1 Health Manager	(J) O Patient Support Services	(1) O Maintenance and Trades	Jaeuro 10 85
Communication	idex 05	(1)	(1)	(1)	74	(1)	(1)	(1)	(1)	(1)	00	(1)	(1)	00
23. I am kept well informed about what is happening in my workplace	78	(r)	(r)	(r)	78	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	100
24. I have a say in decisions which affect my work	70	(r)	(r)	(r)	61	(r)	(r)	(r)	(r)	(r)	74	(r)	(r)	80
25. I think it is safe to speak up and challenge the way things are done	74	(r)	(r)	(r)	78	(r)	(r)	(r)	(r)	(r)	76	(r)	(r)	80
26. Where I work, we share the lessons learnt when mistakes are made	59	(r)	(r)	(r)	72	(r)	(r)	(r)	(r)	(r)	57	(r)	(r)	50
27a. I am aware of the strategic objectives and direction of the organisation I work for	90	(r)	(r)	(r)	89	(r)	(r)	(r)	(r)	(r)	91	(r)	(r)	100
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	tion 79	(r)	(r)	(r)	83	(r)	(r)	(r)	(r)	(r)	81	(r)	(r)	90

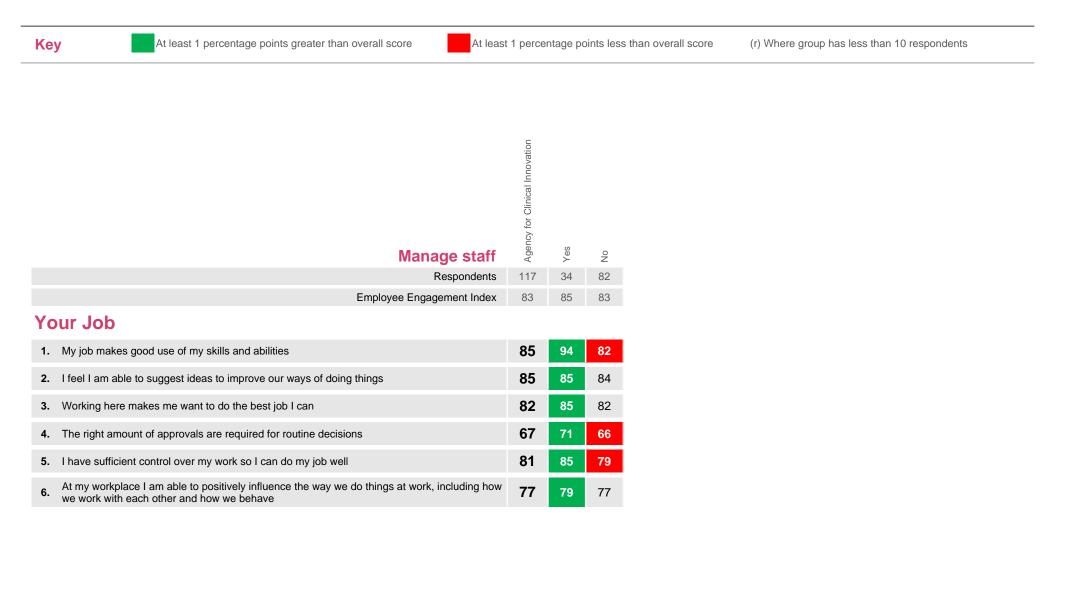
Кеу	At least 1 percentage points greater than overall score At leas	t 1 perce	ntage p	oints les	s than o	overall sc	ore	(r) W	/here gro	oup has	less tha	an 10 res	ponden	IS	
	Role	Agency for Clinical Innovation	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
	Respondents	117	3	3	1	18	1	2	5	0	0	71	0	0	10
	Employee Engagement Index	83	(r)	(r)	(r)	74	(r)	(r)	(r)	(r)	(r)	85	(r)	(r)	85
Training a	nd Development Opportunities														
28. I have receiv	ed the appropriate training and development to do my job effectively	77	(r)	(r)	(r)	78	(r)	(r)	(r)	(r)	(r)	76	(r)	(r)	70
29. I am given th safety, DETE	e opportunity to complete my annual mandatory training requirements e.g. Fire ECT (Between the Flags) as a part of my every day work	77	(r)	(r)	(r)	83	(r)	(r)	(r)	(r)	(r)	77	(r)	(r)	80
30. I am encoura	aged to take opportunities to learn new skills and have new experiences	86	(r)	(r)	(r)	83	(r)	(r)	(r)	(r)	(r)	87	(r)	(r)	80

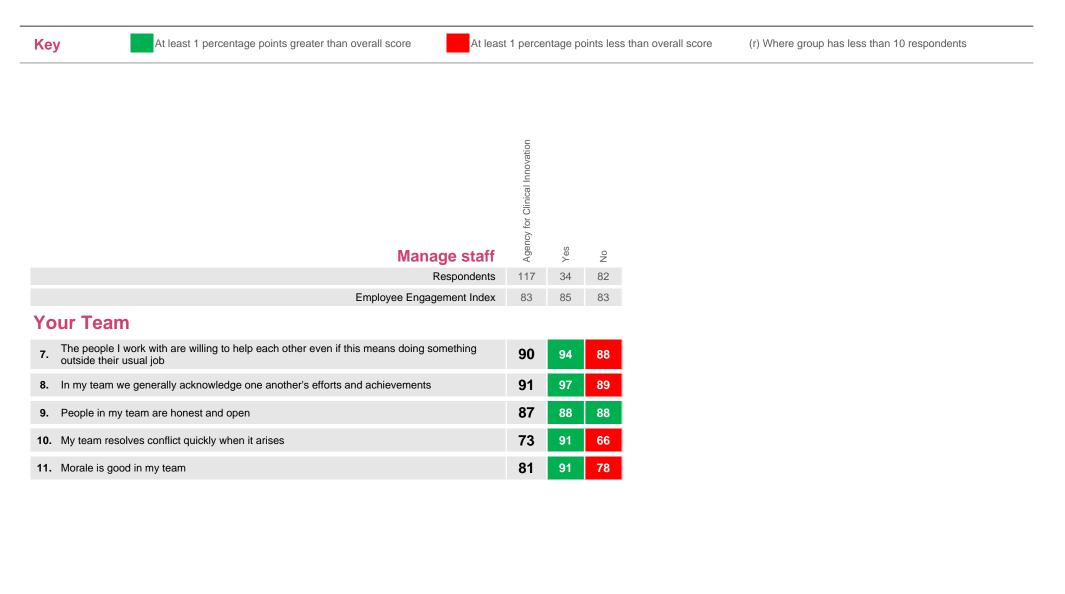
Кеу	At least 1 percentage points greater than overall score At leas	t 1 perce	entage p	oints les	s than c	overall sc	ore	(r) W	/here gro	oup has	less tha	an 10 res	pondent	(S	
	Role Respondents Employee Engagement Index	K8 L1 Agency for Clinical Innovation	(1) C Medical	(1) co Nursing and Midwifery	(1) L Clinical Support Workers	8 Corporate Support	(J) L Allied Health	(1) Cother Health Professionals	(1) cs Scientific and Technical	(1) O Oral Health	(1) 0 Ambulance	1 Health Manager	(J) O Patient Support Services	(1) O Maintenance and Trades	лено 40 10 85
Work En	vironment														
31. I have cor	fidence in the processes that my workplace uses to resolve staff conflict	51	(r)	(r)	(r)	56	(r)	(r)	(r)	(r)	(r)	51	(r)	(r)	40
32. I am able	to achieve a healthy work/life balance most of the time	72	(r)	(r)	(r)	72	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	90
33. There are	mechanisms in place to support me if I experience stress or pressure	62	(r)	(r)	(r)	56	(r)	(r)	(r)	(r)	(r)	63	(r)	(r)	40
34. Reasonab	le expectations are placed on staff according to their position	74	(r)	(r)	(r)	72	(r)	(r)	(r)	(r)	(r)	73	(r)	(r)	80
35. My workpl	ace is proactive in minimising potential violence/ abuse from patients or visitors	70	(r)	(r)	(r)	72	(r)	(r)	(r)	(r)	(r)	69	(r)	(r)	60
36. My workpl	ace enables strong professional leadership	74	(r)	(r)	(r)	72	(r)	(r)	(r)	(r)	(r)	73	(r)	(r)	80

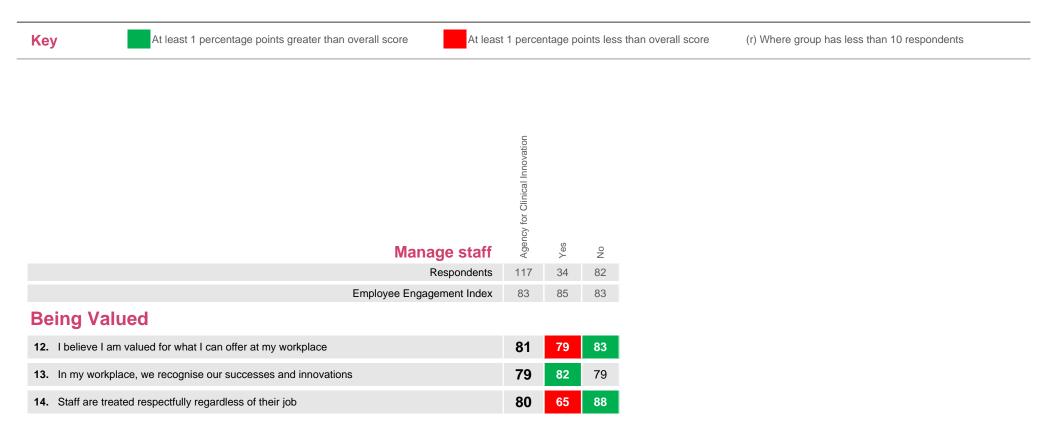
Key	At least 1 percentage points greater than overall score	At least 1 percentage points less than overall score (oup has	less tha	n 10 res	pondent	s	
	Role	Agency for Clinical Innovation	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
	Respondents	117	3	3	1	18	1	2	5	0	0	71	0	0	10
	Employee Engagement Index	83	(r)	(r)	(r)	74	(r)	(r)	(r)	(r)	(r)	85	(r)	(r)	85
Unaccepta	Ible Behaviour														
38a. know how to	report occurrences of these types of behaviour?	87	(r)	(r)	(r)	89	(r)	(r)	(r)	(r)	(r)	85	(r)	(r)	90
38b. have confider	nce that if you report these behaviours they will be responded to appropriately?	58	(r)	(r)	(r)	56	(r)	(r)	(r)	(r)	(r)	56	(r)	(r)	80

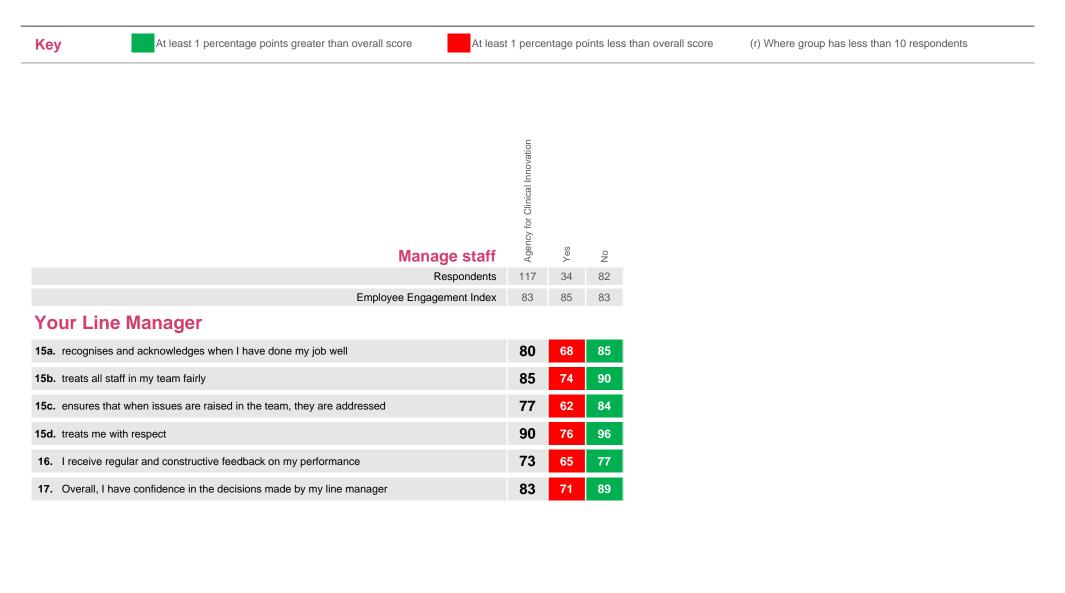
Кеу	At least 1 percentage points greater than overall score At leas	t 1 perce	entage p	oints les	s than c	overall sc	ore	(r) W	/here gro	oup has	less tha	in 10 res	ponden	íS	
	Role	Agency for Clinical Innovation	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
	Respondents	117	3	3	1	18	1	2	5	0	0	71	0	0	10
	Employee Engagement Index	83	(r)	(r)	(r)	74	(r)	(r)	(r)	(r)	(r)	85	(r)	(r)	85
Service I	Delivery														
39. My work e services)	nvironment allows me to deliver the best possible services (patient care or support	74	(r)	(r)	(r)	78	(r)	(r)	(r)	(r)	(r)	70	(r)	(r)	80
40. In my work	place patient safety is at the centre of all decision making	63	(r)	(r)	(r)	44	(r)	(r)	(r)	(r)	(r)	69	(r)	(r)	50
41. My team's	objectives/ work plans are clearly outlined	88	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	(r)	90	(r)	(r)	100
42. Our object	ives/work plans help us to deliver a quality service	84	(r)	(r)	(r)	71	(r)	(r)	(r)	(r)	(r)	85	(r)	(r)	90
43. At my worldelivery	xplace there is a good balance between delivering services and monitoring service	66	(r)	(r)	(r)	72	(r)	(r)	(r)	(r)	(r)	64	(r)	(r)	80

Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage p	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 res	oondent	S	
Role	Agency for Clinical Innovation	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
Respondents	117	3	3	1	18	1	2	5	0	0	71	0	0	10
Employee Engagement Index	83	(r)	(r)	(r)	74	(r)	(r)	(r)	(r)	(r)	85	(r)	(r)	85
Your Workplace														
44. Overall I am proud to be a part of this workplace	88	(r)	(r)	(r)	83	(r)	(r)	(r)	(r)	(r)	89	(r)	(r)	90
45. I would recommend my workplace as a good place to work	85	(r)	(r)	(r)	72	(r)	(r)	(r)	(r)	(r)	90	(r)	(r)	80
46. I feel motivated to contribute more than what is normally required at work	82	(r)	(r)	(r)	72	(r)	(r)	(r)	(r)	(r)	86	(r)	(r)	80
47. I have a strong sense of belonging to my workplace	74	(r)	(r)	(r)	61	(r)	(r)	(r)	(r)	(r)	75	(r)	(r)	90
48. Overall I am satisfied to be working here at the present time	86	(r)	(r)	(r)	83	(r)	(r)	(r)	(r)	(r)	89	(r)	(r)	80
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	72	(r)	(r)	(r)	50	(r)	(r)	(r)	(r)	(r)	77	(r)	(r)	80
50. There is a positive culture in my workplace	80	(r)	(r)	(r)	78	(r)	(r)	(r)	(r)	(r)	80	(r)	(r)	80
51. Overall, I believe the culture at my workplace has improved in the last 12 months	60	(r)	(r)	(r)	53	(r)	(r)	(r)	(r)	(r)	66	(r)	(r)	40



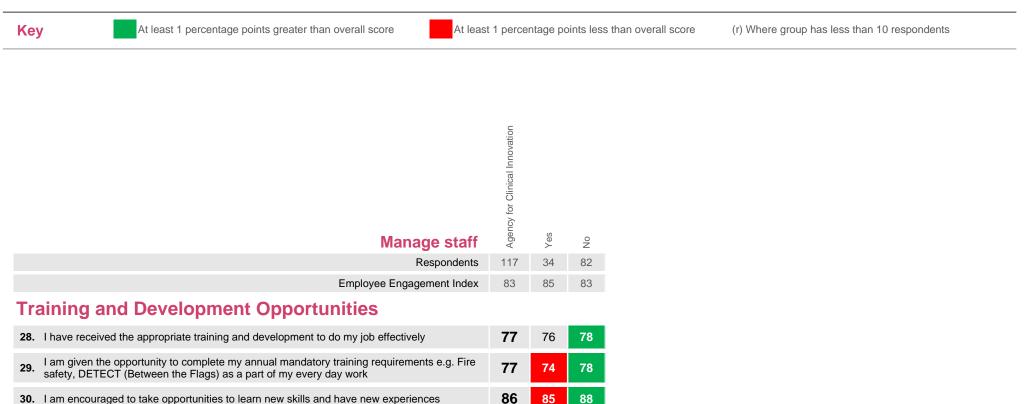






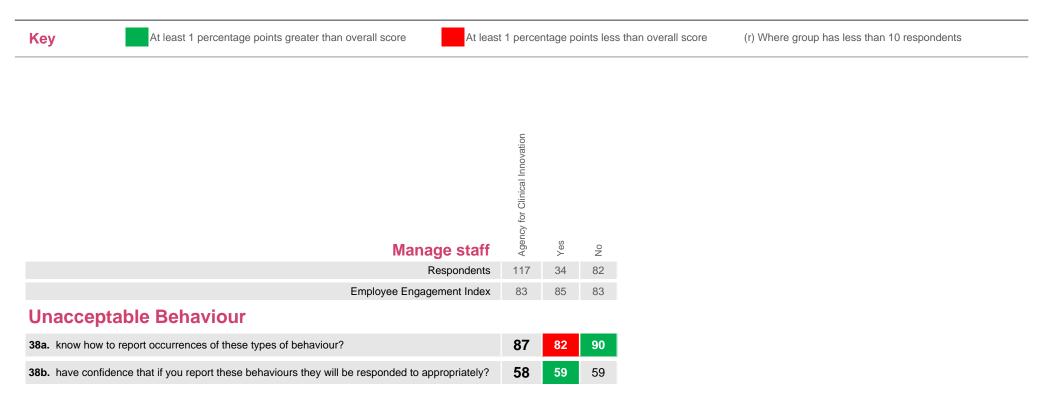


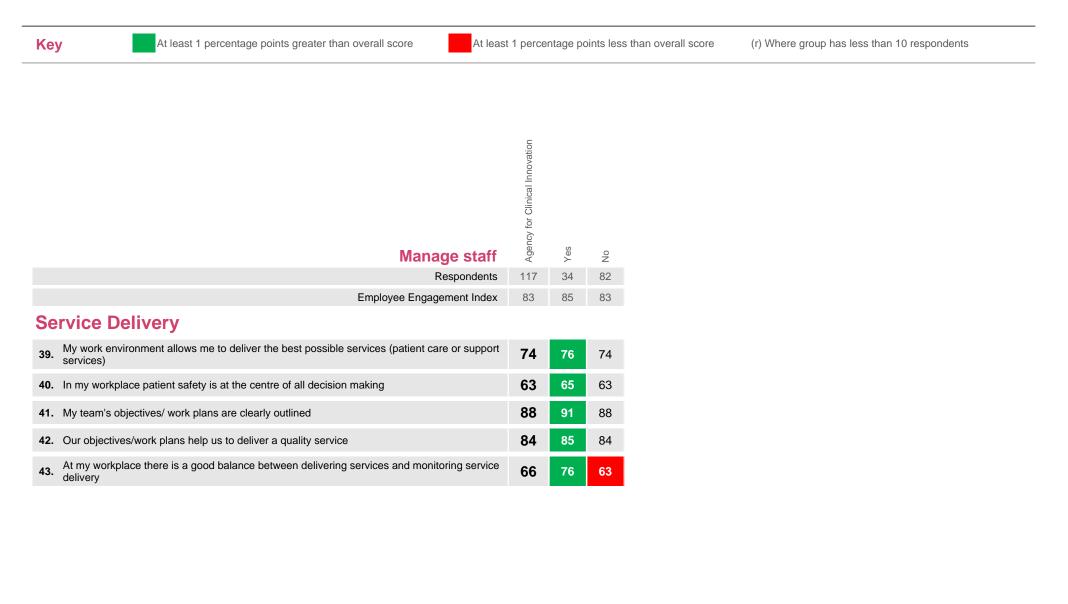
Key At least 1 percentage points greater than overall score At least	1 perce	entage po	pints less	than overall score (r) \	Where group has less than 10 respondents
Manage staff	Agency for Clinical Innovation	Yes	No		
Respondents	117	34	82		
Employee Engagement Index	83	85	83		
Communication					
23. I am kept well informed about what is happening in my workplace	78	76	80		
24. I have a say in decisions which affect my work	70	76	68		
25. I think it is safe to speak up and challenge the way things are done	74	82	72		
26. Where I work, we share the lessons learnt when mistakes are made	59	67	57		
27a. I am aware of the strategic objectives and direction of the organisation I work for	90	91	89		
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	79	85	78		



30. I am encouraged to take opportunities to learn new skills and have new experiences









Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage p	oints less	than o	verall s	core (r) Where group has less than 10 respondents
Management Responsibility	Agency for Clinical Innovation	Front line Manager	Middle Manager	Senior Manager	Executive	
Respondents	117	2	27	2	3	
Employee Engagement Index	83	(r)	83	(r)	(r)	
Your Job						
1. My job makes good use of my skills and abilities	85	(r)	93	(r)	(r)	
2. I feel I am able to suggest ideas to improve our ways of doing things	85	(r)	85	(r)	(r)	
3. Working here makes me want to do the best job I can	82	(r)	81	(r)	(r)	
4. The right amount of approvals are required for routine decisions	67	(r)	63	(r)	(r)	
5. I have sufficient control over my work so I can do my job well	81	(r)	85	(r)	(r)	
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	77	(r)	78	(r)	(r)	

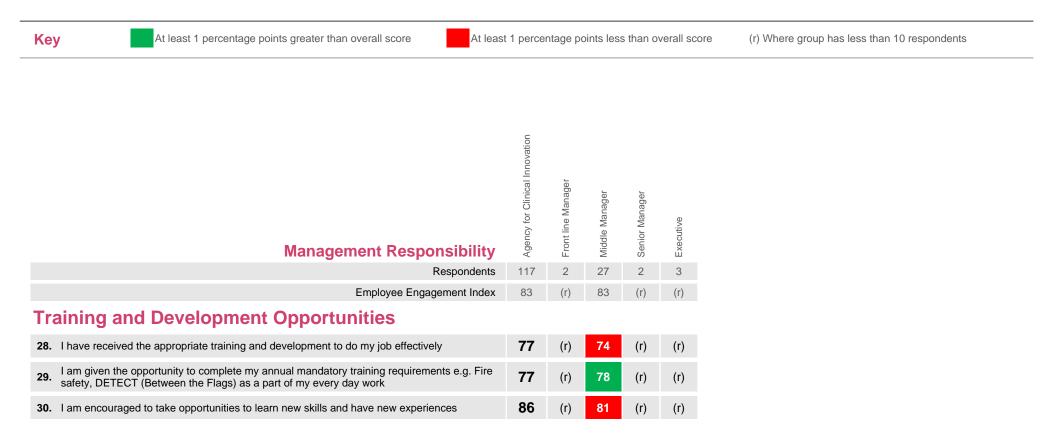
At least 1 percentage points greater than overall score At least 1	At least 1 percentage points greater than overall score At least 1 percentage points less than overall score					core (r) Where group has less than 10 responde
Management Responsibility	Agency for Clinical Innovation	Front line Manager	Middle Manager	Senior Manager	Executive	
Respondents	117	2	27	2	3	
Employee Engagement Index	83	(r)	83	(r)	(r)	
our Team						
7. The people I work with are willing to help each other even if this means doing something outside their usual job	90	(r)	93	(r)	(r)	
8. In my team we generally acknowledge one another's efforts and achievements	91	(r)	96	(r)	(r)	
9. People in my team are honest and open	87	(r)	85	(r)	(r)	
10. My team resolves conflict quickly when it arises	73	(r)	89	(r)	(r)	
	81	(r)	93	(r)	(r)	

Key At least 1 percentage points greater than overall score	At least 1 perce	ntage p	oints less	s than o	verall so	core (r) Where group has less than 10 respondents
Management Responsib	Agency for Clinical Innovation	Front line Manager	Middle Manager	Senior Manager	Executive	
Respon	dents 117	2	27	2	3	
Employee Engagement	Index 83	(r)	83	(r)	(r)	
Being Valued						
12. I believe I am valued for what I can offer at my workplace	81	(r)	78	(r)	(r)	
13. In my workplace, we recognise our successes and innovations	79	(r)	78	(r)	(r)	
14. Staff are treated respectfully regardless of their job	80	(r)	59	(r)	(r)	

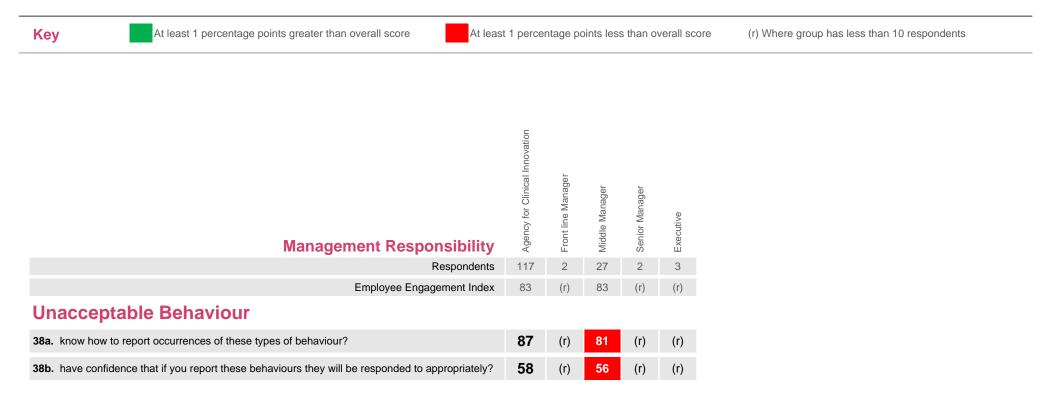
Key At least 1 percentage points greater than overall score At least	1 percei	ntage p	oints less	core (r) Where group has less than 10 res		
Management Responsibility	Agency for Clinical Innovation	Front line Manager	Middle Manager	Senior Manager	Executive	
Respondents	117	2	27	2	3	
Employee Engagement Index	83	(r)	83	(r)	(r)	
Your Line Manager						
15a. recognises and acknowledges when I have done my job well	80	(r)	63	(r)	(r)	
15b. treats all staff in my team fairly	85	(r)	70	(r)	(r)	
15c. ensures that when issues are raised in the team, they are addressed	77	(r)	59	(r)	(r)	
15d. treats me with respect	90	(r)	74	(r)	(r)	
16. I receive regular and constructive feedback on my performance	73	(r)	63	(r)	(r)	

Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage p	oints less	than o	core (r) Where group has less than 10 respondents	
Management Responsibility	Agency for Clinical Innovation	Front line Manager	Middle Manager	Senior Manager	Executive	
Respondents	117	2	27	2	3	
Employee Engagement Index	83	(r)	83	(r)	(r)	
Senior Managers						
18a. are aware of the issues I face in my job	54	(r)	59	(r)	(r)	
18b. have a clear direction for the future	68	(r)	70	(r)	(r)	
18c. lead by example in creating a positive workplace	73	(r)	70	(r)	(r)	
19. There is a positive relationship between senior management and staff in my workplace	74	(r)	78	(r)	(r)	
20. Overall, I have confidence in the decisions made by my senior managers	73	(r)	70	(r)	(r)	
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	66	(r)	63	(r)	(r)	
22. My organisation is making the necessary decisions to meet our future challenges	75	(r)	74	(r)	(r)	

Key At least 1 percentage points greater than overall score At least	1 perce	ntage p	pints less	than o	verall so	core (r) Where group has less than 10 respondents
Management Responsibility	Agency for Clinical Innovation	Front line Manager	Middle Manager	Senior Manager	Executive	
Respondents	117	2	27	2	3	
Employee Engagement Index	83	(r)	83	(r)	(r)	
Communication						
23. I am kept well informed about what is happening in my workplace	78	(r)	73	(r)	(r)	
24. I have a say in decisions which affect my work	70	(r)	69	(r)	(r)	
25. I think it is safe to speak up and challenge the way things are done	74	(r)	77	(r)	(r)	
26. Where I work, we share the lessons learnt when mistakes are made	59	(r)	65	(r)	(r)	
27a. I am aware of the strategic objectives and direction of the organisation I work for	90	(r)	88	(r)	(r)	
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	79	(r)	81	(r)	(r)	



Key At least 1 percentage points greater than overall score At least	1 perce	ntage p	oints less	core (r) Where group has less than 10 respondents		
	Agency for Clinical Innovation	Front line Manager	Middle Manager	Senior Manager	Re	
Management Responsibility	Agency	Front lir	Middle I	Senior I	Executive	
Respondents	117	2	27	2	3	
Employee Engagement Index	83	(r)	83	(r)	(r)	
Work Environment						
31. I have confidence in the processes that my workplace uses to resolve staff conflict	51	(r)	59	(r)	(r)	
32. I am able to achieve a healthy work/life balance most of the time	72	(r)	59	(r)	(r)	
33. There are mechanisms in place to support me if I experience stress or pressure	62	(r)	63	(r)	(r)	
34. Reasonable expectations are placed on staff according to their position	74	(r)	74	(r)	(r)	
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	70	(r)	78	(r)	(r)	
36. My workplace enables strong professional leadership	74	(r)	67	(r)	(r)	



Кеу	At least 1 percentage points greater than overall score	At least	1 perce	ntage p	pints less	than o	core (r) Where group has less than 10 responden	
	Management Respons	_	Agency for Clinical Innovation	Front line Manager	Middle Manager	Senior Manager	Executive	
		spondents	117	2	27	2	3	
Service Del	Employee Engagem	nent Index	83	(r)	83	(r)	(r)	
39. My work environ services)	nment allows me to deliver the best possible services (patient care	or support	74	(r)	74	(r)	(r)	
40. In my workplace	e patient safety is at the centre of all decision making		63	(r)	59	(r)	(r)	
41. My team's object	ctives/ work plans are clearly outlined		88	(r)	93	(r)	(r)	
42. Our objectives/	work plans help us to deliver a quality service		84	(r)	85	(r)	(r)	
43. At my workplace delivery	e there is a good balance between delivering services and monitori	ng service	66	(r)	74	(r)	(r)	

Кеу	At least 1 percentage points greater than overall score At leas	t 1 perce	ntage p	oints less	s than o	verall s	core (r) Where group has less than 10 respondents
		lovation					
		for Clinical Innovation	nager	ger	ger		
		Icy for C	Front line Manager	Middle Manager	Senior Manager	Executive	
	Management Responsibility	Agency	Front	Midd	Senio	Exec	
	Respondents	117	2	27	2	3	
	Employee Engagement Index	83	(r)	83	(r)	(r)	
Your Wo	rkplace						
44. Overall I a	m proud to be a part of this workplace	88	(r)	85	(r)	(r)	
45. I would rea	commend my workplace as a good place to work	85	(r)	81	(r)	(r)	
46. I feel motiv	vated to contribute more than what is normally required at work	82	(r)	85	(r)	(r)	
47. I have a st	rong sense of belonging to my workplace	74	(r)	74	(r)	(r)	
48. Overall I a	m satisfied to be working here at the present time	86	(r)	89	(r)	(r)	
49. Staff in my behaviour	workplace demonstrate the CORE Values of the organisation through their	72	(r)	73	(r)	(r)	
50. There is a	positive culture in my workplace	80	(r)	78	(r)	(r)	
51. Overall, I b	believe the culture at my workplace has improved in the last 12 months	60	(r)	70	(r)	(r)	

Кеу	At least 1 percentage points greater than overall score At leas	At least 1 percentage points less than overall score							/here group has less than 10 respondents
	Employment Status	Agency for Clinical Innovation	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor	
	Respondents	117	77	12	26	1	0	1	
	Employee Engagement Index	83	85	76	81	(r)	(r)	(r)	
Your Job									
1. My job make	s good use of my skills and abilities	85	90	92	73	(r)	(r)	(r)	
2. I feel I am al	ole to suggest ideas to improve our ways of doing things	85	86	92	77	(r)	(r)	(r)	
3. Working her	e makes me want to do the best job I can	82	82	92	81	(r)	(r)	(r)	
4. The right am	ount of approvals are required for routine decisions	67	65	58	77	(r)	(r)	(r)	
5. I have suffic	ent control over my work so I can do my job well	81	82	83	77	(r)	(r)	(r)	
6. At my workp we work with	lace I am able to positively influence the way we do things at work, including how each other and how we behave	77	79	67	73	(r)	(r)	(r)	

Employment StatusNorder ModelNorder ModelNorder ModelNorder ModelNorder ModelRespondent170770210101To popole I work with are willing to help each other even if this means doing something910909010085100100Poole I in my team we generally acknowledge one another's efforts and achievements91194467792210010010Norder Model Model Model Model91194467792210010010Norder Model Mo	Кеу	At least 1 percentage points greater than overall score	At least 1 percentage points less than overall score							here group has less than 10 respondents
Your Team7. The people I work with are willing to help each other even if this means doing something outside their usual job909010085(r)(r)8. In my team we generally acknowledge one another's efforts and achievements91946792(r)(r)9. People in my team are honest and open87868392(r)(r)(r)		Respondents	Agency for 117	77	12	 Pixed term or temporary 	1	0	1	
8. In my team we generally acknowledge one another's efforts and achievements91946792(r)(r)9. People in my team are honest and open87868392(r)(r)	Your Tea		00	00	10	01	(1)	(1)	(1)	
9. People in my team are honest and open 87 86 83 92 (r) (r) (r)	7. The people outside their	I work with are willing to help each other even if this means doing something r usual job	90	90	100	85	(r)	(r)	(r)	
	8. In my team	we generally acknowledge one another's efforts and achievements	91	94	67	92	(r)	(r)	(r)	
10. My team resolves conflict quickly when it arises 73776765 (r)(r)	9. People in m	y team are honest and open	87	86	83	92	(r)	(r)	(r)	
	10. My team res	solves conflict quickly when it arises	73	77	67	65	(r)	(r)	(r)	
11. Morale is good in my team 81 83 75 77 (r) (r)	11. Morale is go	ood in my team	81	83	75	77	(r)	(r)	(r)	

Key At least 1 percentage points greater than overall score At least	t 1 perce	entage p	oints les	s than o	verall sc	ore	(r) Where group has less than 10 responder	its
Employment Status	Agency for Clinical Innovation	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor	
Respondents	117	77	12	26	1	0	1	
Employee Engagement Index	83	85	76	81	(r)	(r)	(r)	
Being Valued								
12. I believe I am valued for what I can offer at my workplace	81	83	58	88	(r)	(r)	(r)	
13. In my workplace, we recognise our successes and innovations	79	84	67	73	(r)	(r)	(r)	
14. Staff are treated respectfully regardless of their job	80	79	83	81	(r)	(r)	(r)	

Key At least 1 percentage points greater than overall score At least	st 1 perce	entage p	oints les	s than o	verall sc	ore	(r) W	here group has less than 10 respondents
Employment Status Respondents	Agency for Clinical Innovation	Permanent/Ongoing Full time	Permanent/Ongoing Part time	5 Fixed term or temporary contract	- Agency	O Casual	L Contractor	
Employee Engagement Index	83	85	76	81	(r)	(r)	(r)	
Your Line Manager								
15a. recognises and acknowledges when I have done my job well	80	79	83	81	(r)	(r)	(r)	
15b. treats all staff in my team fairly	85	84	83	85	(r)	(r)	(r)	
15c. ensures that when issues are raised in the team, they are addressed	77	78	75	73	(r)	(r)	(r)	
15d. treats me with respect	90	88	83	96	(r)	(r)	(r)	
16. I receive regular and constructive feedback on my performance	73	73	58	77	(r)	(r)	(r)	
17. Overall, I have confidence in the decisions made by my line manager	83	82	83	85	(r)	(r)	(r)	

Кеу	At least 1 percentage points greater than overall score At leas	t 1 perce	entage po	pints less	s than ov	verall sc	ore	(r) W	/here group has less than 10 respondents
	Employment Status	Agency for Clinical Innovation	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor	
	Respondents	117	77	12	26	1	0	1	
	Employee Engagement Index	83	85	76	81	(r)	(r)	(r)	
Senior Ma	nagers								
18a. are aware of	the issues I face in my job	54	58	42	46	(r)	(r)	(r)	
18b. have a clear of	direction for the future	68	70	58	69	(r)	(r)	(r)	
18c. lead by exam	ple in creating a positive workplace	73	73	50	81	(r)	(r)	(r)	
19. There is a po	sitive relationship between senior management and staff in my workplace	74	73	58	81	(r)	(r)	(r)	
20. Overall, I hav	e confidence in the decisions made by my senior managers	73	74	50	77	(r)	(r)	(r)	
21. Senior managers staff	gers in my organisation are honest, open and transparent in their dealings with	66	66	42	77	(r)	(r)	(r)	
22. My organisati	ion is making the necessary decisions to meet our future challenges	75	75	67	81	(r)	(r)	(r)	

Key At least 1 percentage points greater than overall score At least	st 1 perce	entage p	pints less	s than ov	verall sc	ore	(r) Wł	(r) Where group has less than 10 respondents		
Employment Status Respondents	Agency for Clinical Innovation	22 Permanent/Ongoing Full time	Permanent/Ongoing Part time	5 Fixed term or temporary contract	Agency 1	Casual 0	L Contractor			
Employee Engagement Index Communication	83	85	76	81	(r)	(r)	(r)			
23. I am kept well informed about what is happening in my workplace	78	78	75	85	(r)	(r)	(r)			
24. I have a say in decisions which affect my work	70	72	50	73	(r)	(r)	(r)			
25. I think it is safe to speak up and challenge the way things are done	74	76	58	73	(r)	(r)	(r)			
26. Where I work, we share the lessons learnt when mistakes are made	59	61	50	62	(r)	(r)	(r)			
27a. I am aware of the strategic objectives and direction of the organisation I work for	90	89	100	85	(r)	(r)	(r)			
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	79	80	64	81	(r)	(r)	(r)			



Key At least 1 percentage points greater than overall score At least	east 1 perce	entage po	oints les	s than o	verall sc	ore	(r) W	/here group has less than 10 respondents
Employment Status Respondent Employee Engagement Inde	s 117	Permanent/Ongoing Full time	Permanent/Ongoing Part time	92 Fixed term or temporary contract	Adeuco (r)	Casual 0	(r) Contractor	
Work Environment								
31. I have confidence in the processes that my workplace uses to resolve staff conflict	51	53	50	50	(r)	(r)	(r)	
32. I am able to achieve a healthy work/life balance most of the time	72	69	83	73	(r)	(r)	(r)	
33. There are mechanisms in place to support me if I experience stress or pressure	62	65	50	58	(r)	(r)	(r)	
34. Reasonable expectations are placed on staff according to their position	74	74	75	73	(r)	(r)	(r)	
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	70	74	58	69	(r)	(r)	(r)	
36. My workplace enables strong professional leadership	74	75	58	77	(r)	(r)	(r)	

Key At least 1 percentage points greater than overall score At least	st 1 perce	ntage p	oints les	s than o	verall so	(r) Where group has less than 10 respondents			
Employment Status	Agency for Clinical Innovation	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor		
Respondents	117	77	12	26	1	0	1		
Employee Engagement Index	83	85	76	81	(r)	(r)	(r)		
Unacceptable Behaviour									
38a. know how to report occurrences of these types of behaviour?	87	87	92	88	(r)	(r)	(r)		
38b. have confidence that if you report these behaviours they will be responded to appropriately?	58	58	50	62	(r)	(r)	(r)		

Кеу	At least 1 percentage points greater than overall score	t 1 perce	ntage po	oints less	s than ov	verall sc	ore	(r) W	here group has less than 10 respondents
	Employment Status Respondents	Agency for Clinical Innovation	Permanent/Ongoing Full time	Permanent/Ongoing Part time	8 Fixed term or temporary contract	Agency 1	0	L Contractor	
	Employee Engagement Index	83	85	76	81	(r)	(r)	(r)	
Service D	elivery								
39. My work ensistences	vironment allows me to deliver the best possible services (patient care or support	74	75	75	73	(r)	(r)	(r)	
40. In my workp	place patient safety is at the centre of all decision making	63	68	50	62	(r)	(r)	(r)	
41. My team's c	bjectives/ work plans are clearly outlined	88	88	83	92	(r)	(r)	(r)	
42. Our objectiv	res/work plans help us to deliver a quality service	84	86	75	85	(r)	(r)	(r)	
43. At my workp delivery	place there is a good balance between delivering services and monitoring service	66	71	42	64	(r)	(r)	(r)	

Кеу	At least 1 percentage points greater than overall score	t 1 perce	entage po	oints less	s than ov	verall sc	ore	(r) W	here group has less than 10 respondents
	Employment Status	Agency for Clinical Innovation	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor	
	Respondents	117	77	12	26	1	0	1	
	Employee Engagement Index	83	85	76	81	(r)	(r)	(r)	
Your Wo	rkplace								
44. Overall I a	n proud to be a part of this workplace	88	90	83	88	(r)	(r)	(r)	
45. I would rec	commend my workplace as a good place to work	85	87	67	88	(r)	(r)	(r)	
46. I feel motiv	ated to contribute more than what is normally required at work	82	84	75	81	(r)	(r)	(r)	
47. I have a st	rong sense of belonging to my workplace	74	78	67	65	(r)	(r)	(r)	
48. Overall I a	n satisfied to be working here at the present time	86	88	75	85	(r)	(r)	(r)	
49. Staff in my behaviour	workplace demonstrate the CORE Values of the organisation through their	72	74	50	81	(r)	(r)	(r)	
50. There is a	positive culture in my workplace	80	82	67	81	(r)	(r)	(r)	
51. Overall, I b	elieve the culture at my workplace has improved in the last 12 months	60	68	42	50	(r)	(r)	(r)	

Key At least 1 percentage points greater than overall score	At least 1 pe	ercentage	points les	s than o	verall sc	ore	(r) Where group has less than 10 respondents
	of Service Number of Service Respondents 11 ugagement Index 83	Less than 1	10 12 Months but not more than 2 years	At least 2 years but not more than 5 years	10 81 At least 5 years but not more than 10 years	68 55 10 years or more	
Your Job	<u></u>						
1. My job makes good use of my skills and abilities	85	5 73	64	72	94	96	
2. I feel I am able to suggest ideas to improve our ways of doing things	8	5 93	57	67	100	90	
3. Working here makes me want to do the best job I can	82	2 87	64	61	100	87	
4. The right amount of approvals are required for routine decisions	67	7 73	57	72	61	67	
5. I have sufficient control over my work so I can do my job well	81	1 93	57	72	89	85	
6. At my workplace I am able to positively influence the way we do things at we we work with each other and how we behave	ork, including how 7 7	7 93	64	56	83	81	

Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	oints less	s than o	verall sc	(r) Where group has less than 10 responder	
Length of Service	Agency for Clinical Innovation	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respondents	117	15	14	18	18	52	
Employee Engagement Index	83	87	61	71	91	89	
Your Team							
 The people I work with are willing to help each other even if this means doing something outside their usual job 	90	93	64	78	100	96	
8. In my team we generally acknowledge one another's efforts and achievements	91	100	64	78	94	98	
9. People in my team are honest and open	87	100	71	67	94	92	
10. My team resolves conflict quickly when it arises	73	73	57	67	67	81	
11. Morale is good in my team	81	93	50	67	78	92	

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Кеу	At least 1 percentage points greater than ove	rall score	t least 1 perce	entage po	oints less	s than o	ore	(r) Where group has less than 10 respondents	
					2 years	not more than 5 years	10 years		
	L	ength of Servi.	3 Agency for Clinical Innovation	Less than 12 months	At least 12 months but not more than	At least 2 years but r	At least 5 years but not more than	10 years or more	
		Responde	ents 117	15	14	18	18	52	
	En	nployee Engagement In	ndex 83	87	61	71	91	89	
Being Value	ed								
12. I believe I am v	alued for what I can offer at my workplace		81	80	79	67	83	87	
13. In my workplace	e, we recognise our successes and innovations		79	93	57	72	83	83	
14. Staff are treated	d respectfully regardless of their job		80	100	71	72	89	77	

Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage po	oints less	s than o	core	(r) Where group has less than 10 respo	
Length of Service	Agency for Clinical Innovation	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respondents	117	15	14	18	18	52	
Employee Engagement Index	83	87	61	71	91	89	
Your Line Manager							
15a. recognises and acknowledges when I have done my job well	80	80	79	67	78	87	
15b. treats all staff in my team fairly	85	87	79	83	83	87	
15c. ensures that when issues are raised in the team, they are addressed	77	73	79	67	78	81	
15d. treats me with respect	90	93	93	83	89	90	
16. I receive regular and constructive feedback on my performance	73	73	57	56	78	81	
17. Overall, I have confidence in the decisions made by my line manager	83	80	86	72	83	87	

Key At least 1 percentage points greater than overall score At least	1 perce	entage po	pints les	s than o	verall sc	ore	(r) Where group has less than 10 respondents
Length of Service	Agency for Clinical Innovation	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respondents	117	15	14	18	18	52	
Employee Engagement Index	83	87	61	71	91	89	
Senior Managers							
18a. are aware of the issues I face in my job	54	40	43	61	44	62	
18b. have a clear direction for the future	68	73	50	50	78	75	
18c. lead by example in creating a positive workplace	73	100	57	56	78	73	
19. There is a positive relationship between senior management and staff in my workplace	74	100	57	50	78	77	
20. Overall, I have confidence in the decisions made by my senior managers	73	100	43	56	78	77	
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	66	93	64	39	61	69	
22. My organisation is making the necessary decisions to meet our future challenges	75	80	79	61	83	75	

Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage po	oints les	s than o	verall sc	ore
Length of Service	4 Agency for Clinical Innovation	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more
Respondents Employee Engagement Index	83	15 87	14 61	18 71	18 91	52 89
Communication						
23. I am kept well informed about what is happening in my workplace	78	80	79	72	78	80
24. I have a say in decisions which affect my work	70	67	57	61	67	78
25. I think it is safe to speak up and challenge the way things are done	74	100	50	67	83	73
26. Where I work, we share the lessons learnt when mistakes are made	59	60	43	50	67	65
27a. I am aware of the strategic objectives and direction of the organisation I work for	90	87	93	83	83	94
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	79	87	77	67	72	84

Кеу	At least 1 percentage points greater than overall score	t 1 perce	ntage po	oints less	s than o	verall sc	ore	(r) Where group has less than 10 respondents
	Length of Service	Agency for Clinical Innovation	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
	Respondents	117	15	14	18	18	52	
	Employee Engagement Index	83	87	61	71	91	89	
Training	g and Development Opportunities							
	actived the entropyiete training and development to do my job effectively	77	47	70	70	70	05	

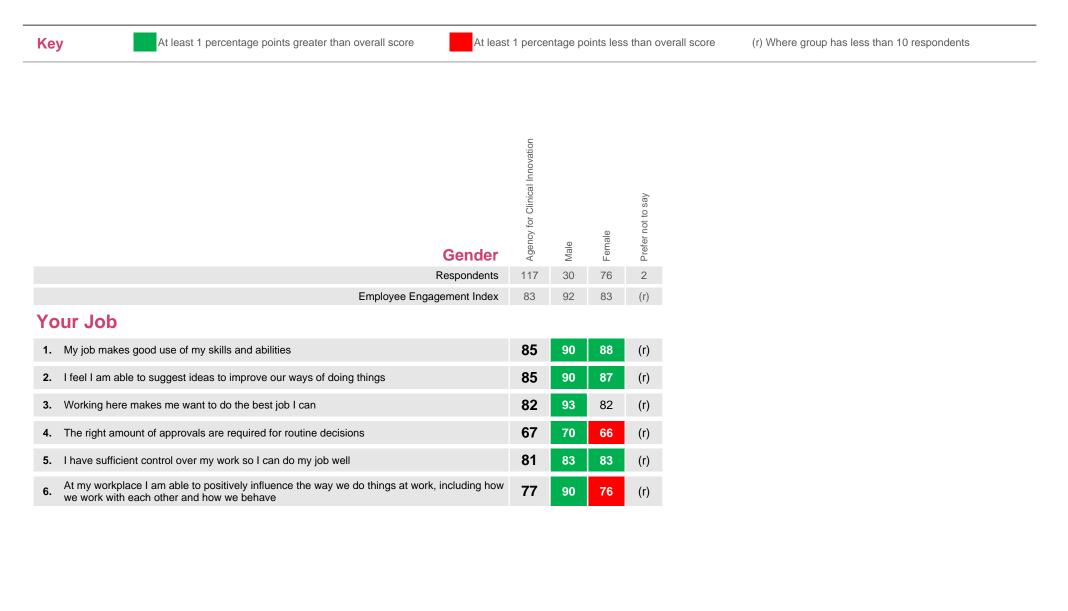
28.	have received the appropriate training and development to do my job effectively	77	47	79	78	78	85	
29. a	am given the opportunity to complete my annual mandatory training requirements e.g. Fire afety, DETECT (Between the Flags) as a part of my every day work	77	67	57	78	89	81	
30. 1 a	am encouraged to take opportunities to learn new skills and have new experiences	86	87	86	78	94	87	

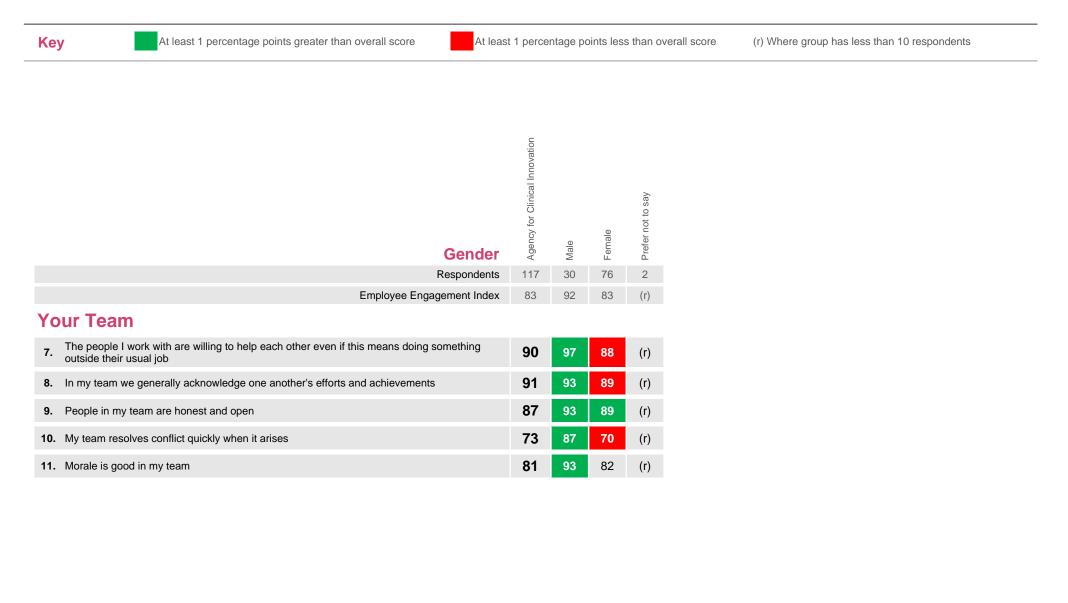
Key At least 1 percentage points greater than overall score At least	1 perce	entage po	oints les	s than o	verall sc	ore	(r) Where group has less than 10 res
Length of Service	Agency for Clinical Innovation	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respondents	117	15	14	18	18	52	
Employee Engagement Index Work Environment	83	87	61	71	91	89	
31. I have confidence in the processes that my workplace uses to resolve staff conflict	51	60	43	50	50	52	
32. I am able to achieve a healthy work/life balance most of the time	72	87	79	83	72	62	
33. There are mechanisms in place to support me if I experience stress or pressure	62	60	43	61	67	65	
34. Reasonable expectations are placed on staff according to their position	74	80	50	72	89	73	
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	70	60	71	72	78	69	
36. My workplace enables strong professional leadership	74	87	64	67	72	75	

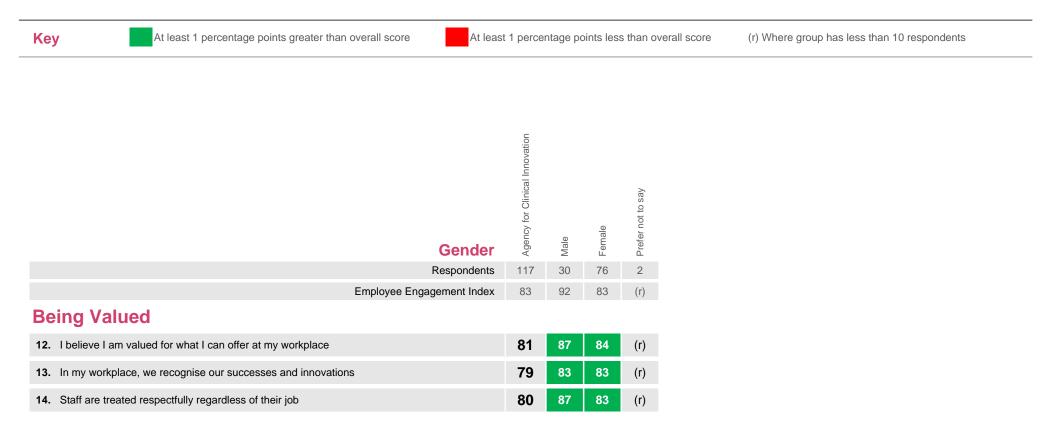
Key At least 1 p	bercentage points greater than overall score At leas	st 1 perce	entage po	oints les	s than o	verall so	core	(r) Where group has less than 10 resp
	Length of Service	Agency for Clinical Innovation	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
	Respondents	117	15	14	18	18	52	
	Employee Engagement Index	83	87	61	71	91	89	
Unacceptable Beha	viour							
38a. know how to report occurrence	s of these types of behaviour?	87	67	93	94	94	87	
38b. have confidence that if you rep	ort these behaviours they will be responded to appropriately?	58	73	71	56	61	50	

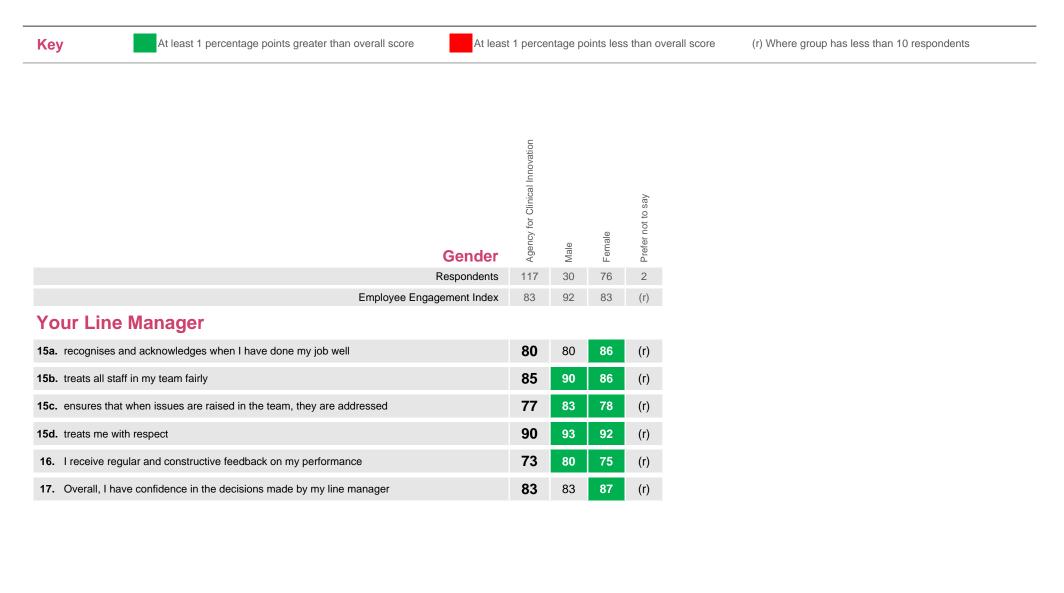
Key At least 1 percentage points greater than overall score At least	1 perce	entage p	oints les	s than o	verall sc	ore	(r) Where group has less than 10 res
Length of Service	Agency for Clinical Innovation	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respondents	117	15	14	18	18	52	
Employee Engagement Index	83	87	61	71	91	89	
Service Delivery							
39. My work environment allows me to deliver the best possible services (patient care or support services)	74	87	50	61	89	77	
40. In my workplace patient safety is at the centre of all decision making	63	67	43	56	72	67	
41. My team's objectives/ work plans are clearly outlined	88	87	79	61	100	96	
42. Our objectives/work plans help us to deliver a quality service	84	87	86	67	82	88	
43. At my workplace there is a good balance between delivering services and monitoring service delivery	66	79	57	61	61	69	

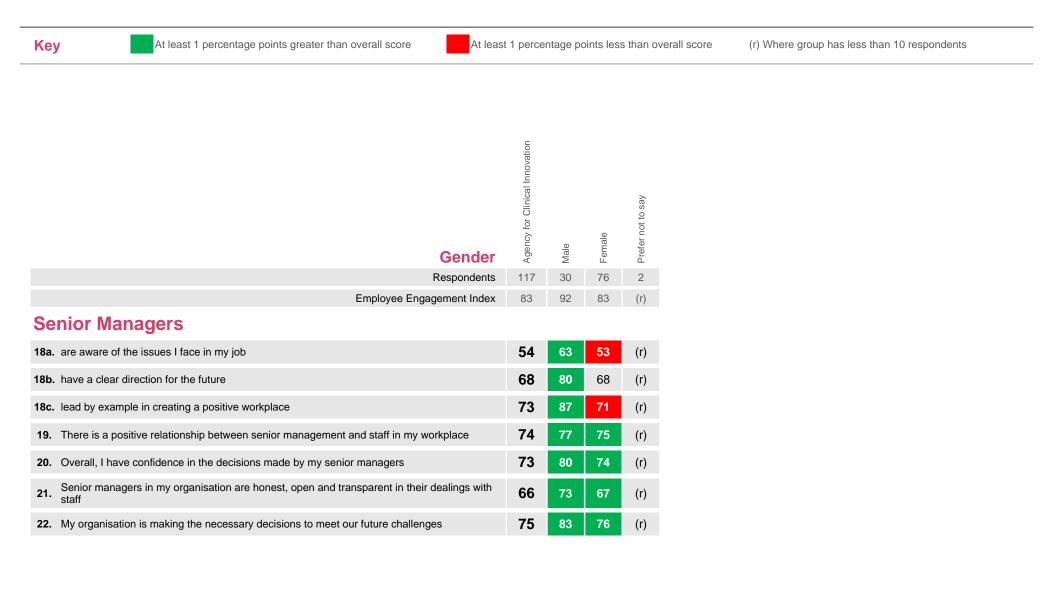
Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	oints les	s than o	verall sc	ore	(r) Where group has less than 10 respond
Length of Service	Agency for Clinical Innovation	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respondents	117	15	14	18	18	52	
Employee Engagement Index	83	87	61	71	91	89	
Your Workplace							
44. Overall I am proud to be a part of this workplace	88	93	64	78	100	92	
45. I would recommend my workplace as a good place to work	85	100	64	67	89	92	
46. I feel motivated to contribute more than what is normally required at work	82	73	64	78	89	88	
47. I have a strong sense of belonging to my workplace	74	73	50	61	78	83	
48. Overall I am satisfied to be working here at the present time	86	93	57	83	89	92	
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	72	73	57	61	71	81	
50. There is a positive culture in my workplace	80	100	50	67	89	85	
51. Overall, I believe the culture at my workplace has improved in the last 12 months	60	40	36	65	67	69	

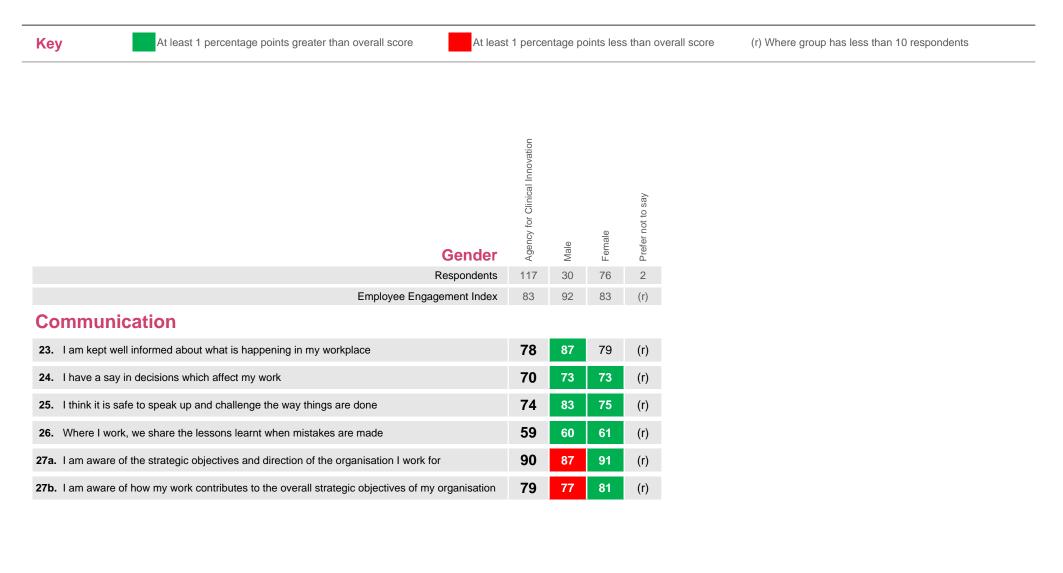


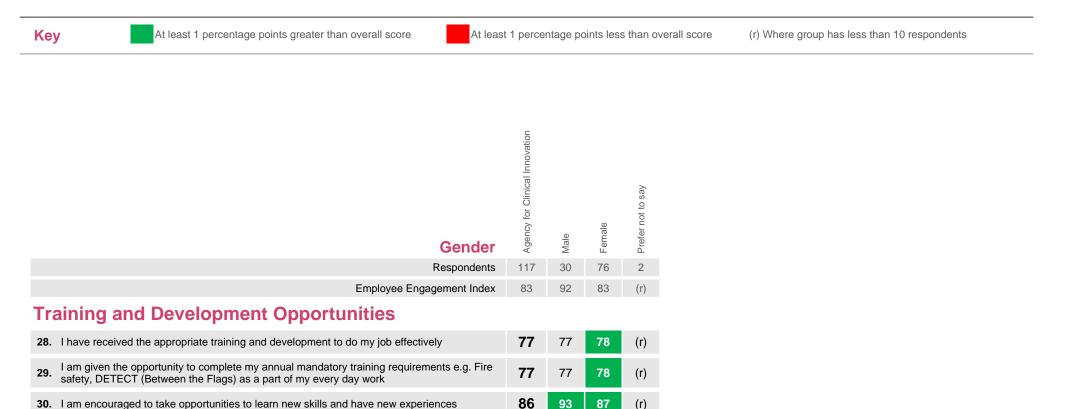


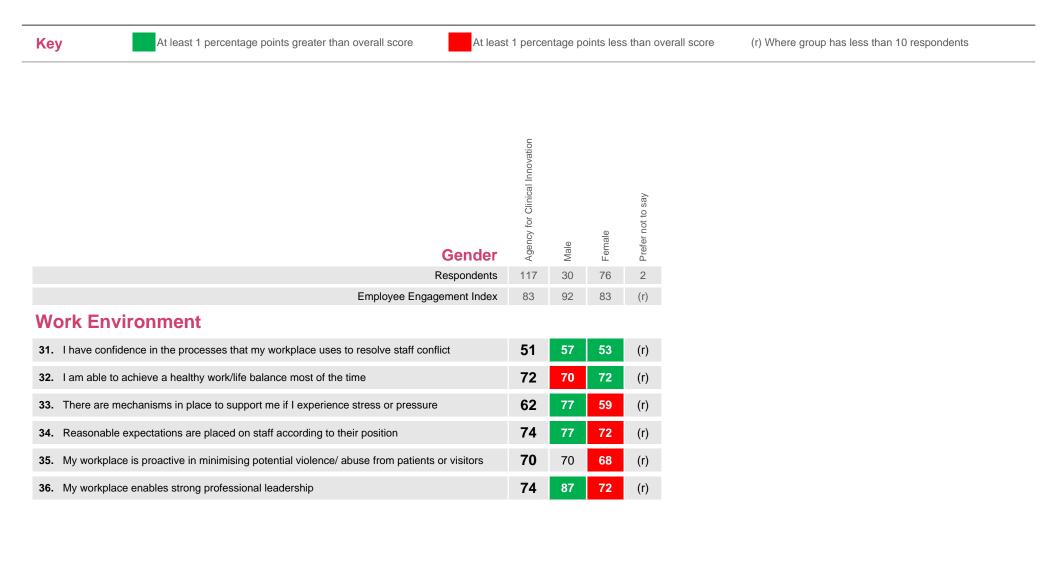


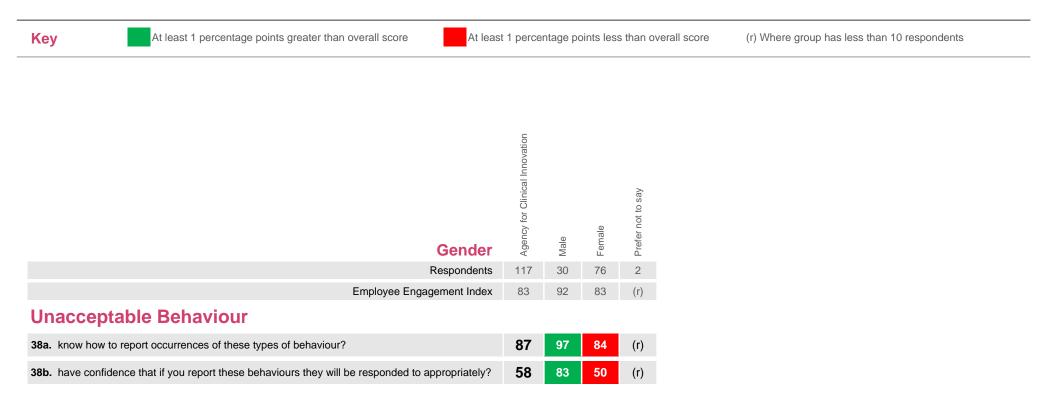


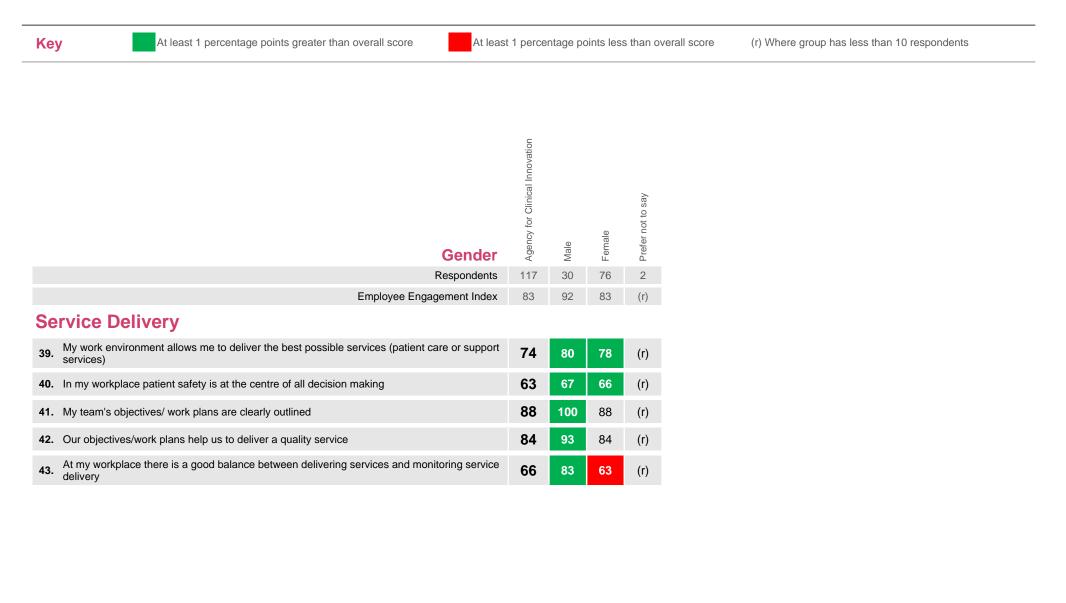


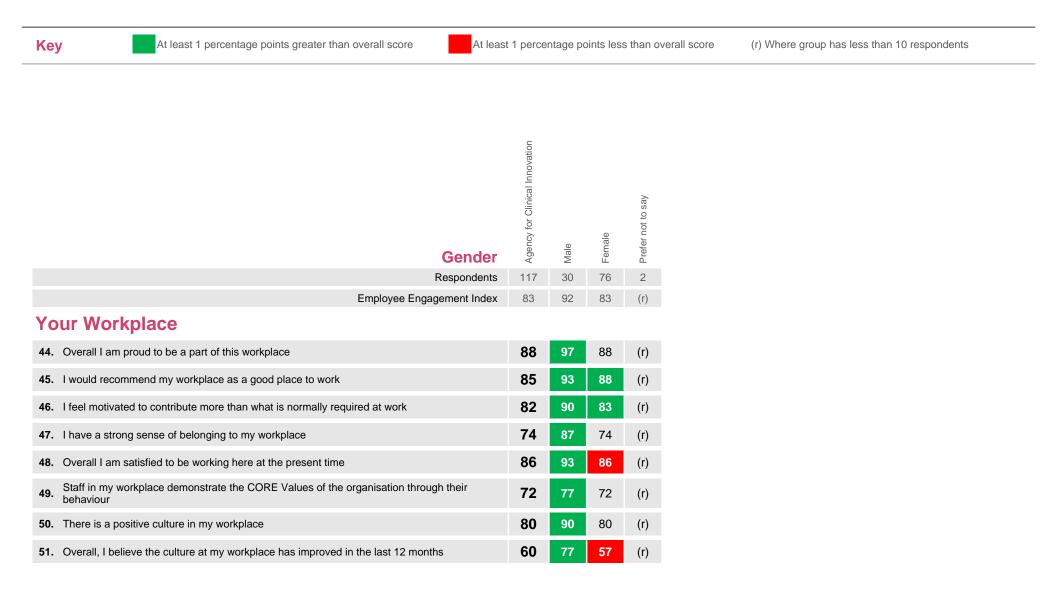












Key At least 1 percentage points greater than overall score At	t least 1 perce	ntage p	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 respond
	dn Agency for Clinical Innovation	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	lbove	Prefer not to say
Age Grou	up genci	Less th	Betwee	60 or above	Prefer						
Responde	ents 117	0	10	26	12	14	17	15	7	12	4
Employee Engagement Inc	dex 83	(r)	83	86	82	98	75	70	(r)	89	(r)
Your Job											
1. My job makes good use of my skills and abilities	85	(r)	90	92	67	100	76	73	(r)	92	(r)
2. I feel I am able to suggest ideas to improve our ways of doing things	85	(r)	80	88	92	93	65	73	(r)	100	(r)
3. Working here makes me want to do the best job I can	82	(r)	90	81	92	100	76	60	(r)	83	(r)
4. The right amount of approvals are required for routine decisions	67	(r)	60	69	58	64	71	47	(r)	92	(r)
5. I have sufficient control over my work so I can do my job well	81	(r)	90	85	83	100	59	67	(r)	92	(r)
6. At my workplace I am able to positively influence the way we do things at work, including we work with each other and how we behave	how 77	(r)	80	81	83	100	59	67	(r)	83	(r)

Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	oints less	s than o	verall sc	ore	(r) W	here gro	oup has	less that	n 10 respo
Age Group	Agency for Clinical Innovation	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents Employee Engagement Index	117 83	0 (r)	10 83	26 86	12 82	14 98	17 75	15 70	7 (r)	12 89	4 (r)
Your Team	00	(1)	00	00	02	30	15	10	(1)	03	(1)
7. The people I work with are willing to help each other even if this means doing something outside their usual job	90	(r)	90	88	100	100	88	80	(r)	92	(r)
8. In my team we generally acknowledge one another's efforts and achievements	91	(r)	70	92	100	100	88	93	(r)	83	(r)
9. People in my team are honest and open	87	(r)	80	92	100	86	71	87	(r)	100	(r)
10. My team resolves conflict quickly when it arises	73	(r)	50	73	83	71	71	80	(r)	67	(r)
11. Morale is good in my team	81	(r)	70	81	92	86	71	87	(r)	83	(r)

Key At least 1 percentage points greater than overall score At least	st 1 perce	entage p	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less thar	n 10 resp
Age Group	Agency for Clinical Innovation	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	117	0	10	26	12	14	17	15	7	12	4
Employee Engagement Index	83	(r)	83	86	82	98	75	70	(r)	89	(r)
Being Valued											
12. I believe I am valued for what I can offer at my workplace	81	(r)	80	88	75	93	53	80	(r)	100	(r)
13. In my workplace, we recognise our successes and innovations	79	(r)	90	88	83	93	59	73	(r)	92	(r)
14. Staff are treated respectfully regardless of their job	80	(r)	90	85	67	86	71	80	(r)	92	(r)

Key At least 1 percentage points greater than overall score At least	1 perce	ntage p	oints less	s than o	verall sc	ore	(r) W	/here gro	oup has	less tha	n 10 respon
Age Group Respondents	Agency for Clinical Innovation	O Less than 25 years	D Between 25-29 years	02 Between 30-34 years	DE Between 35-39 years	Between 40-44 years	L Between 45-49 years	GT Between 50-54 years	A Between 55-59 years	e0 or above	Prefer not to say
Employee Engagement Index	83	(r)	83	86	82	98	75	70	(r)	89	(r)
Your Line Manager											
15a. recognises and acknowledges when I have done my job well	80	(r)	90	77	75	86	65	87	(r)	83	(r)
15b. treats all staff in my team fairly	85	(r)	100	81	83	86	71	87	(r)	100	(r)
15c. ensures that when issues are raised in the team, they are addressed	77	(r)	80	69	67	86	71	80	(r)	100	(r)
15d. treats me with respect	90	(r)	100	88	92	86	76	87	(r)	100	(r)
16. I receive regular and constructive feedback on my performance	73	(r)	80	69	67	86	53	80	(r)	75	(r)
17. Overall, I have confidence in the decisions made by my line manager	83	(r)	100	81	67	93	65	80	(r)	100	(r)

Key At least 1 percentage points greater than overall score	At least 1 perc	entage p	oints les	s than o	verall so	ore	(r) W	/here gro	oup has	less tha	n 10 respo
	iovation										
	dno. Agency for Clinical Innovation	years	9 years	4 years	9 years	4 years	9 years	4 years	9 years		ay
	y for Cli	Less than 25)	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	above	Prefer not to say
Age Gr	Agenc Agenc	Less t	Betwe	60 or above	Prefer						
Respor	ndents 117	0	10	26	12	14	17	15	7	12	4
Employee Engagement	t Index 83	(r)	83	86	82	98	75	70	(r)	89	(r)
Senior Managers											
18a. are aware of the issues I face in my job	54	(r)	40	58	25	71	59	60	(r)	67	(r)
18b. have a clear direction for the future	68	(r)	60	73	67	79	65	67	(r)	67	(r)
18c. lead by example in creating a positive workplace	73	(r)	80	81	67	86	71	60	(r)	75	(r)
19. There is a positive relationship between senior management and staff in my workplace	e 74	(r)	90	85	50	86	71	60	(r)	83	(r)
20. Overall, I have confidence in the decisions made by my senior managers	73	(r)	70	88	58	86	71	60	(r)	75	(r)
21. Senior managers in my organisation are honest, open and transparent in their dealings staff	s with 66	(r)	90	85	42	71	59	53	(r)	67	(r)
22. My organisation is making the necessary decisions to meet our future challenges	75	(r)	80	88	75	86	65	53	(r)	67	(r)

Key At least 1 percentage points greater than overall score At least	1 perce	ntage p	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 respon
Age Group	Agency for Clinical Innovation	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	117	0	10	26	12	14	17	15	7	12	4
Employee Engagement Index	83	(r)	83	86	82	98	75	70	(r)	89	(٢)
Communication											
23. I am kept well informed about what is happening in my workplace	78	(r)	90	77	58	86	82	73	(r)	92	(r)
24. I have a say in decisions which affect my work	70	(r)	70	77	50	71	65	67	(r)	100	(r)
25. I think it is safe to speak up and challenge the way things are done	74	(r)	60	88	75	86	41	67	(r)	100	(r)
26. Where I work, we share the lessons learnt when mistakes are made	59	(r)	50	62	67	71	53	60	(r)	50	(r)
27a. I am aware of the strategic objectives and direction of the organisation I work for	90	(r)	80	88	83	93	100	73	(r)	100	(r)
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	79	(r)	70	88	64	93	88	60	(r)	83	(r)

Key At least 1 percentage points greater than overall score At least	1 perce	ntage p	oints les	s than o	verall sc	ore	(r) W	/here gro	oup has	less tha	n 10 respor
Age Group	Agency for Clinical Innovation	 Less than 25 years 	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	. Prefer not to say
Respondents Employee Engagement Index	117 83	0	10 83	26 86	12 82	14 98	17 75	15 70	7	12 89	4
Training and Development Opportunities	05	(r)	05	00	02	90	15	10	(r)	09	(r)
28. I have received the appropriate training and development to do my job effectively	77	(r)	80	69	67	93	88	67	(r)	92	(r)
29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	77	(r)	80	77	83	100	88	53	(r)	67	(r)
30. I am encouraged to take opportunities to learn new skills and have new experiences	86	(r)	90	96	92	100	65	73	(r)	92	(r)

Key At least 1 percentage points greater than overall score At least	1 perce	ntage p	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 respo
Age Group Respondents	Agency for Clinical Innovation	O Less than 25 years	D Between 25-29 years	Between 30-34 years	Between 35-39 years	F Between 40-44 years	Between 45-49 years	G1 Between 50-54 years	 Between 55-59 years 	eo or above	 Prefer not to say
Employee Engagement Index	83	(r)	83	20 86	82	98	75	70	(r)	89	4 (r)
Work Environment											
31. I have confidence in the processes that my workplace uses to resolve staff conflict	51	(r)	50	58	50	43	53	53	(r)	50	(r)
32. I am able to achieve a healthy work/life balance most of the time	72	(r)	90	77	92	71	76	47	(r)	92	(r)
33. There are mechanisms in place to support me if I experience stress or pressure	62	(r)	50	65	67	86	47	67	(r)	58	(r)
34. Reasonable expectations are placed on staff according to their position	74	(r)	80	81	75	93	76	60	(r)	67	(r)
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	70	(r)	80	81	75	71	59	67	(r)	58	(r)
36. My workplace enables strong professional leadership	74	(r)	100	81	67	79	59	60	(r)	83	(r)

Key At least 1 percentage points greater than overall score At least	st 1 perce	entage p	oints les	s than o	verall so	ore	(r) W	here gro	oup has	less that	n 10 respor
Age Group	Agency for Clinical Innovation	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	117	0	10	26	12	14	17	15	7	12	4
Employee Engagement Index	83	(r)	83	86	82	98	75	70	(r)	89	(r)
Unacceptable Behaviour											
38a. know how to report occurrences of these types of behaviour?	87	(r)	90	85	75	93	82	93	(r)	100	(r)
38b. have confidence that if you report these behaviours they will be responded to appropriately?	58	(r)	70	58	58	57	53	53	(r)	67	(r)

Key At least 1 percentage points greater than overall score At least	At least 1 percentage points less than overall score							(r) Where group has less than 10 respondents					
Age Group	Agency for Clinical Innovation	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say		
Respondents	117	0	10	26	12	14	17	15	7	12	4		
Employee Engagement Index	83	(r)	83	86	82	98	75	70	(r)	89	(r)		
Service Delivery													
39. My work environment allows me to deliver the best possible services (patient care or support services)	74	(r)	90	77	75	93	65	67	(r)	75	(r)		
40. In my workplace patient safety is at the centre of all decision making	63	(r)	70	73	50	64	65	73	(r)	58	(r)		
41. My team's objectives/ work plans are clearly outlined	88	(r)	70	88	92	100	76	87	(r)	92	(r)		
42. Our objectives/work plans help us to deliver a quality service	84	(r)	80	92	83	93	76	73	(r)	83	(r)		
43. At my workplace there is a good balance between delivering services and monitoring service delivery	66	(r)	80	72	58	86	59	67	(r)	50	(r)		

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Key At least 1 percentage points greater than overall	score At least	At least 1 percentage points less than overall score								(r) Where group has less than 10 respondents					
		novation													
	Age Group	Agency for Clinical Innovation	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say			
	Respondents	117	0	10	26	12	14	17	15	7	12	4			
Emplo	yee Engagement Index	83	(r)	83	86	82	98	75	70	(r)	89	(r)			
Your Workplace															
44. Overall I am proud to be a part of this workplace		88	(r)	90	88	83	100	82	80	(r)	92	(r)			
45. I would recommend my workplace as a good place to work		85	(r)	80	92	83	100	71	80	(r)	92	(r)			
46. I feel motivated to contribute more than what is normally required at	work	82	(r)	70	88	83	93	76	67	(r)	92	(r)			
47. I have a strong sense of belonging to my workplace		74	(r)	80	73	58	93	71	60	(r)	92	(r)			
48. Overall I am satisfied to be working here at the present time		86	(r)	90	92	92	100	76	73	(r)	83	(r)			
49. Staff in my workplace demonstrate the CORE Values of the organisa behaviour	tion through their	72	(r)	60	85	67	85	59	73	(r)	75	(r)			
50. There is a positive culture in my workplace		80	(r)	90	88	75	93	59	87	(r)	75	(r)			
51. Overall, I believe the culture at my workplace has improved in the last	st 12 months	60	(r)	50	58	55	71	41	80	(r)	58	(r)			

Key At least 1 percentage points greater than overall score At least	st 1 perce	entage p	oints les	s than ov	verall so	core (r) Where group has less than 10 respondents
	Agency for Clinical Innovation	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
Australian Aboriginal	-					
Respondents Employee Engagement Index	117 83	3 (r)	0	111 82	3	
Your Job	00	(1)	(r)	02	(r)	
1. My job makes good use of my skills and abilities	85	(r)	(r)	85	(r)	
2. I feel I am able to suggest ideas to improve our ways of doing things	85	(r)	(r)	85	(r)	
3. Working here makes me want to do the best job I can	82	(r)	(r)	81	(r)	
4. The right amount of approvals are required for routine decisions	67	(r)	(r)	67	(r)	
5. I have sufficient control over my work so I can do my job well	81	(r)	(r)	82	(r)	
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	77	(r)	(r)	76	(r)	

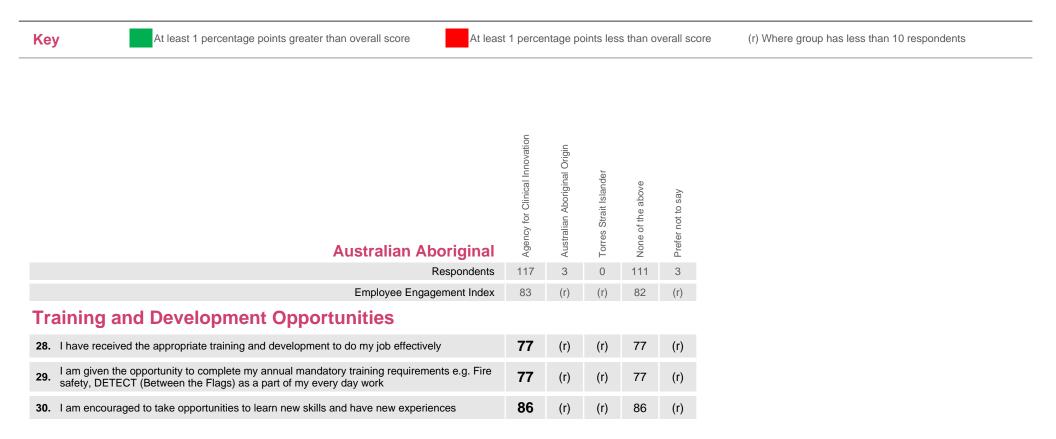
Key At least 1 percentage points greater than overall score At least	st 1 perce	ntage po	oints les	s than ov	verall so	core (r) Where group has less than 10 respondents
Australian Aboriginal	Agency for Clinical Innovation	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
Respondents	117	3	0	111	3	
Employee Engagement Index	83	(r)	(r)	82	(r)	
Your Team						
7. The people I work with are willing to help each other even if this means doing something outside their usual job	90	(r)	(r)	89	(r)	
8. In my team we generally acknowledge one another's efforts and achievements	91	(r)	(r)	90	(r)	
9. People in my team are honest and open	87	(r)	(r)	86	(r)	
10. My team resolves conflict quickly when it arises	73	(r)	(r)	71	(r)	
11. Morale is good in my team	81	(r)	(r)	80	(r)	

Key At least 1 percentage points greater than overall score At least	st 1 perce	ntage po	pints les	s than ov	verall sc	ore (r) Where group has less than 10 respondents
Australian Aboriginal	Agency for Clinical Innovation	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
Respondents	117	3	0	111	3	
Employee Engagement Index	83	(r)	(r)	82	(r)	
Being Valued						
12. I believe I am valued for what I can offer at my workplace	81	(r)	(r)	81	(r)	
13. In my workplace, we recognise our successes and innovations	79	(r)	(r)	80	(r)	
14. Staff are treated respectfully regardless of their job	80	(r)	(r)	80	(r)	

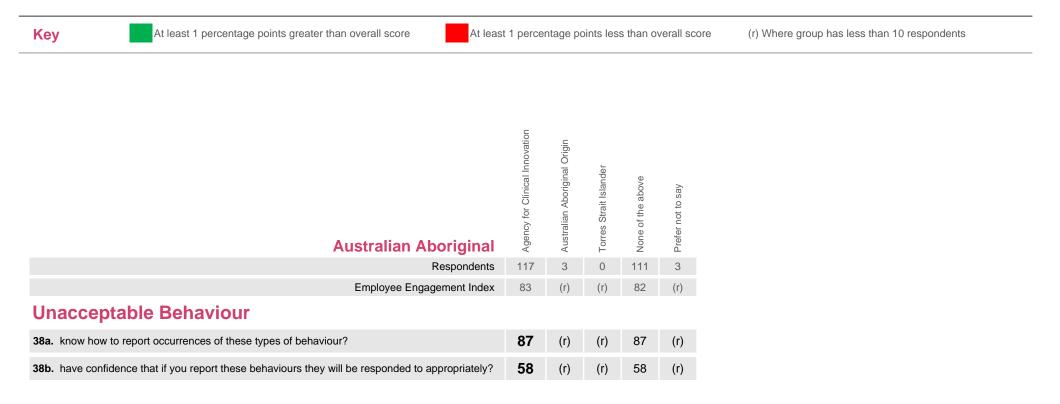
Key At least 1 percentage points greater than overall score At least	At least 1 percentage points greater than overall score At least 1 percentage points less that						
Australian Aboriginal	Agency for Clinical Innovation	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say		
Respondents	117	3	0	111	3		
Employee Engagement Index	83	(r)	(r)	82	(r)		
Your Line Manager							
15a. recognises and acknowledges when I have done my job well	80	(r)	(r)	80	(r)		
15b. treats all staff in my team fairly	85	(r)	(r)	85	(r)		
15c. ensures that when issues are raised in the team, they are addressed	77	(r)	(r)	77	(r)		
15d. treats me with respect	90	(r)	(r)	90	(r)		
16. I receive regular and constructive feedback on my performance	73	(r)	(r)	73	(r)		
17. Overall, I have confidence in the decisions made by my line manager	83	(r)	(r)	83	(r)		

Кеу	At least 1 percentage points greater than overall score At least	core (r) Where group has less than 10 respondents					
	Australian Aboriginal	Agency for Clinical Innovation	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
	Respondents	117	3	0	111	3	
	Employee Engagement Index	83	(r)	(r)	82	(r)	
Senior M	anagers						
18a. are aware	of the issues I face in my job	54	(r)	(r)	53	(r)	
18b. have a clea	ar direction for the future	68	(r)	(r)	68	(r)	
18c. lead by exa	ample in creating a positive workplace	73	(r)	(r)	72	(r)	
19. There is a	positive relationship between senior management and staff in my workplace	74	(r)	(r)	73	(r)	
20. Overall, I h	ave confidence in the decisions made by my senior managers	73	(r)	(r)	73	(r)	
21. Senior man staff	nagers in my organisation are honest, open and transparent in their dealings with	66	(r)	(r)	65	(r)	
22. My organis	ation is making the necessary decisions to meet our future challenges	75	(r)	(r)	75	(r)	

Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	oints les	s than ov	verall so	core (r) Where group has less than 10 respondents
	Agency for Clinical Innovation	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
Australian Aboriginal	Agency	Austral	Torres	None o	Prefer r	
Respondents	117	3	0	111	3	
Employee Engagement Index	83	(r)	(r)	82	(r)	
Communication						
23. I am kept well informed about what is happening in my workplace	78	(r)	(r)	78	(r)	
24. I have a say in decisions which affect my work	70	(r)	(r)	69	(r)	
25. I think it is safe to speak up and challenge the way things are done	74	(r)	(r)	75	(r)	
26. Where I work, we share the lessons learnt when mistakes are made	59	(r)	(r)	58	(r)	
27a. I am aware of the strategic objectives and direction of the organisation I work for	90	(r)	(r)	90	(r)	
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	79	(r)	(r)	79	(r)	

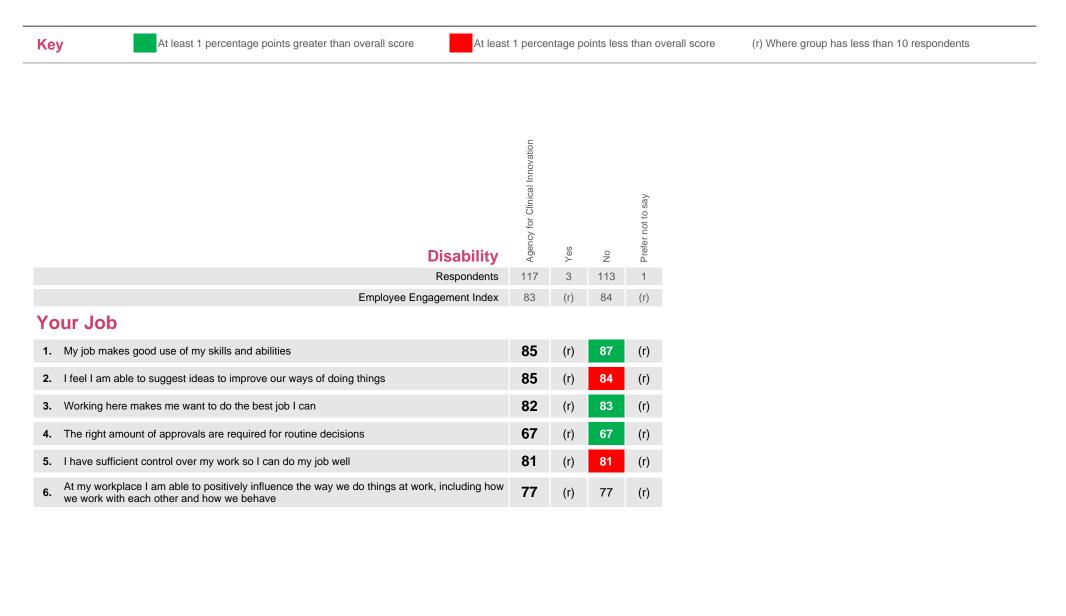


Key	At least 1 percentage points greater than overall score At le	t least 1 percentage points greater than overall score At least 1 percentage points less than overall score							
	Australian Aborigina	Agency for Clinical Innovation	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say			
	Respondent		3	0	111	3			
	Employee Engagement Inde:	k 83	(r)	(r)	82	(r)			
Work En	vironment								
31. I have con	fidence in the processes that my workplace uses to resolve staff conflict	51	(r)	(r)	50	(r)			
32. I am able t	o achieve a healthy work/life balance most of the time	72	(r)	(r)	70	(r)			
33. There are	mechanisms in place to support me if I experience stress or pressure	62	(r)	(r)	60	(r)			
34. Reasonab	le expectations are placed on staff according to their position	74	(r)	(r)	73	(r)			
35. My workpla	ace is proactive in minimising potential violence/ abuse from patients or visitors	70	(r)	(r)	70	(r)			
36 My workpl	ace enables strong professional leadership	74	(r)	(r)	73	(r)			

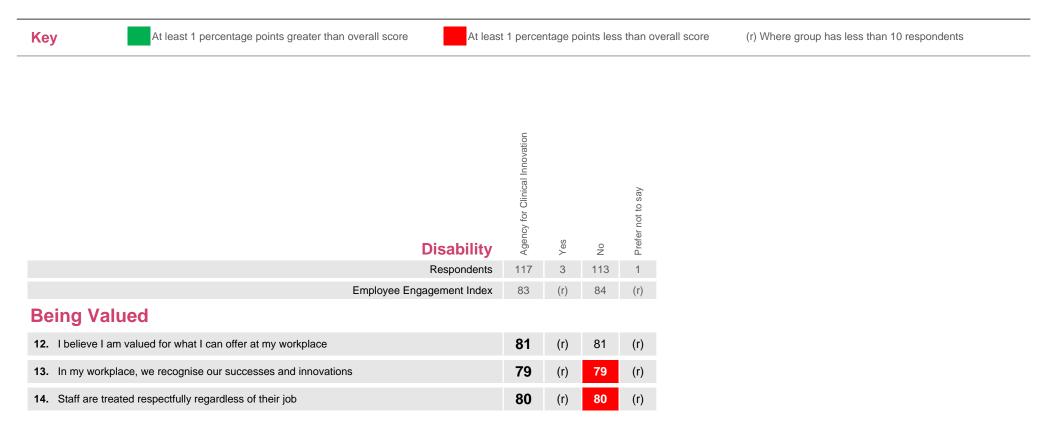


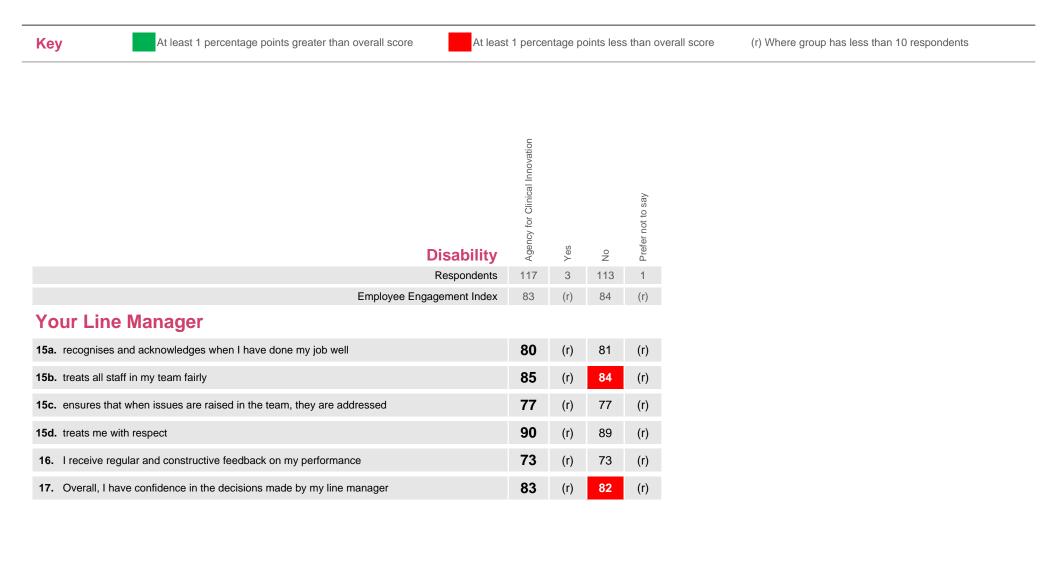
Key At least 1 percentage points greater than overall score At least 1	At least 1 percentage points greater than overall score At least 1 percentage points less than overall score					core (r) Where group has less than 10 respondents
Australian Aboriginal	Agency for Clinical Innovation	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
Respondents	117	3	0	111	3	
Employee Engagement Index	83	(r)	(r)	82	(r)	
Service Delivery						
39. My work environment allows me to deliver the best possible services (patient care or support services)	74	(r)	(r)	74	(r)	
40. In my workplace patient safety is at the centre of all decision making	63	(r)	(r)	62	(r)	
41. My team's objectives/ work plans are clearly outlined	88	(r)	(r)	87	(r)	
42. Our objectives/work plans help us to deliver a quality service	84	(r)	(r)	83	(r)	
43. At my workplace there is a good balance between delivering services and monitoring service delivery	66	(r)	(r)	65	(r)	

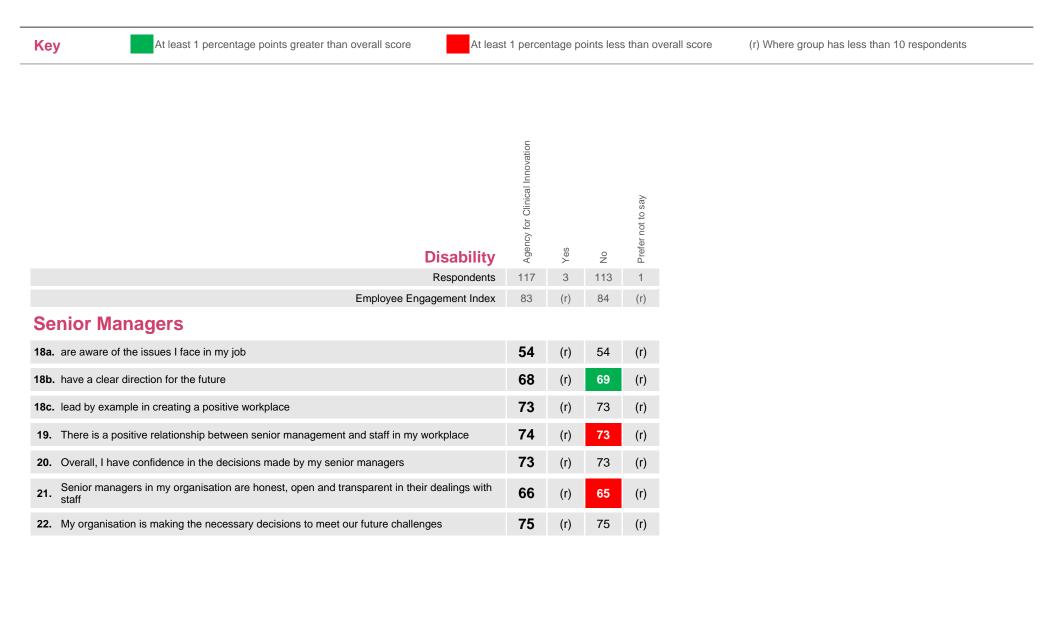
Key At least 1 percentage points greater than overall score At least	At least 1 percentage points greater than overall score At least 1 percentage points less than overall score									
Australian Aboriginal	Agency for Clinical Innovation	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say					
Respondents	117	3	0	111	3					
Employee Engagement Index	83	(r)	(r)	82	(r)					
Your Workplace										
44. Overall I am proud to be a part of this workplace	88	(r)	(r)	87	(r)					
45. I would recommend my workplace as a good place to work	85	(r)	(r)	85	(r)					
46. I feel motivated to contribute more than what is normally required at work	82	(r)	(r)	81	(r)					
47. I have a strong sense of belonging to my workplace	74	(r)	(r)	73	(r)					
48. Overall I am satisfied to be working here at the present time	86	(r)	(r)	86	(r)					
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	72	(r)	(r)	72	(r)					
50. There is a positive culture in my workplace	80	(r)	(r)	80	(r)					
51. Overall, I believe the culture at my workplace has improved in the last 12 months	60	(r)	(r)	61	(r)					



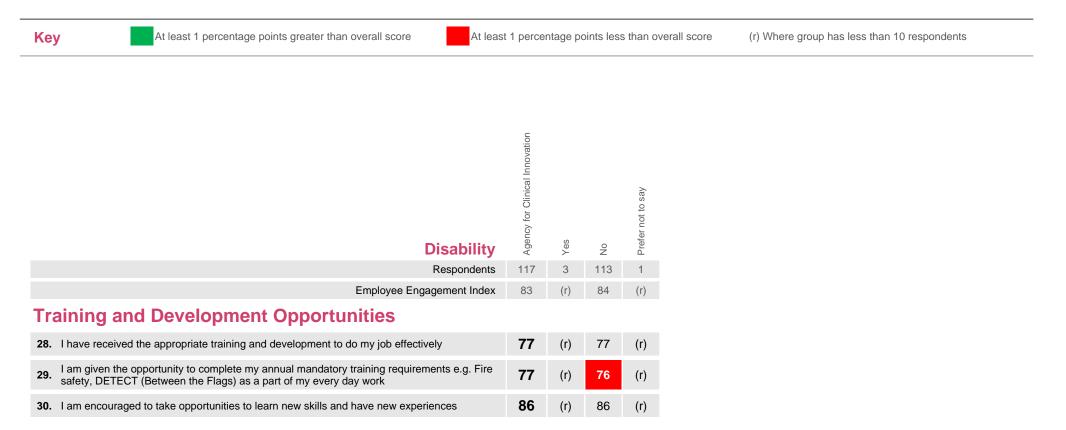
Key	At least 1 percentage points greater than overall score	At least	1 percei	ntage p	oints less	s than ov
	Disat	oility	Agency for Clinical Innovation	Yes	No	Prefer not to say
		ondents	117	3	113	1
	Employee Engagemen	t Index	83	(r)	84	(r)
Your 1	eam					
7. The poutsion	eople I work with are willing to help each other even if this means doing someth e their usual job	ing	90	(r)	89	(r)
8. In my	team we generally acknowledge one another's efforts and achievements		91	(r)	91	(r)
9. Peop	e in my team are honest and open		87	(r)	87	(r)
10. My te	m resolves conflict quickly when it arises		73	(r)	73	(r)
11. Moral	e is good in my team		81	(r)	81	(r)



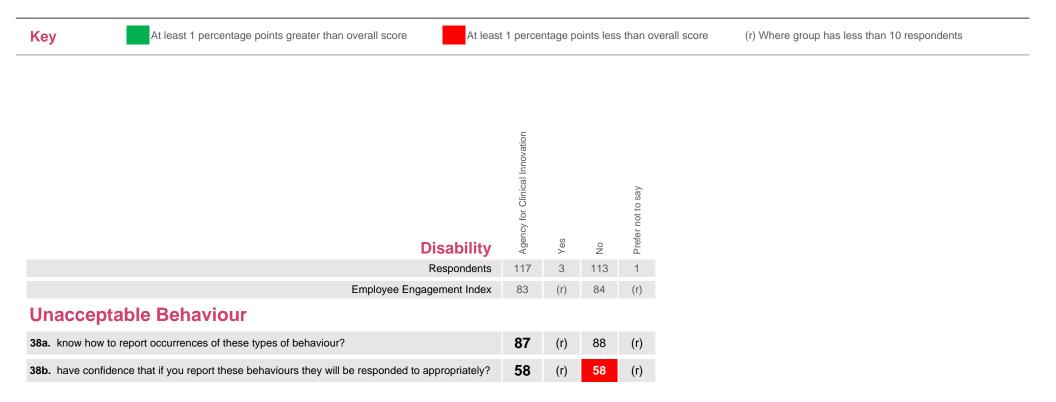


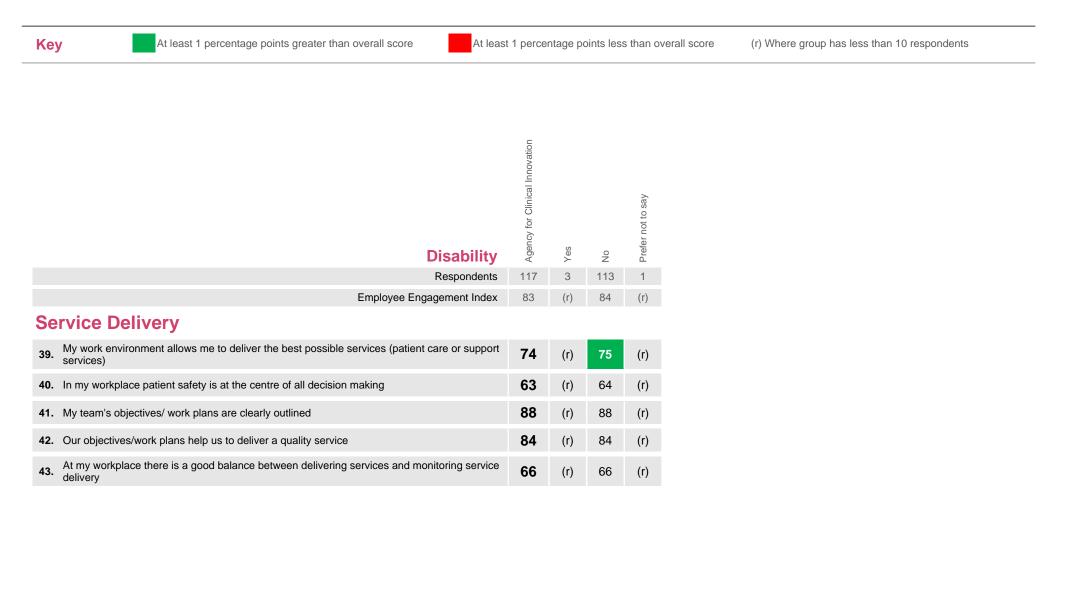


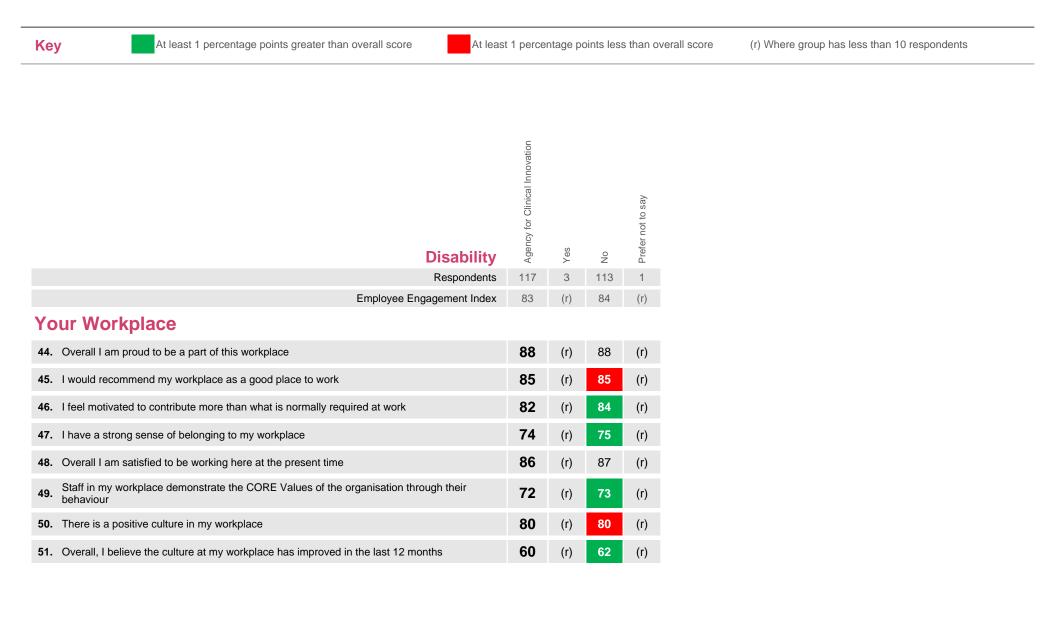
Key A	t least 1 percentage points greater than overall score	At leas	1 perce	ntage po	oints less	rall score (r) Where group has less than 10 respondent	
		Dischility	Agency for Clinical Innovation	Sc	0	Prefer not to say	
		Disability Respondents	∛ 117	ω Yes	දි 113	1	
	Employee E	Engagement Index	83	(r)	84	(r)	
Communicatio				_ , , _		. ,	
23. I am kept well informe	d about what is happening in my workplace		78	(r)	78	(r)	
24. I have a say in decision	ons which affect my work		70	(r)	70	(r)	
25. I think it is safe to spe	ak up and challenge the way things are done		74	(r)	74	(r)	
26. Where I work, we sha	re the lessons learnt when mistakes are made		59	(r)	60	(r)	
27a. I am aware of the stra	tegic objectives and direction of the organisation I wo	ork for	90	(r)	90	(r)	
	work contributes to the overall strategic objectives o	of my organisation	79	(r)	81	(r)	

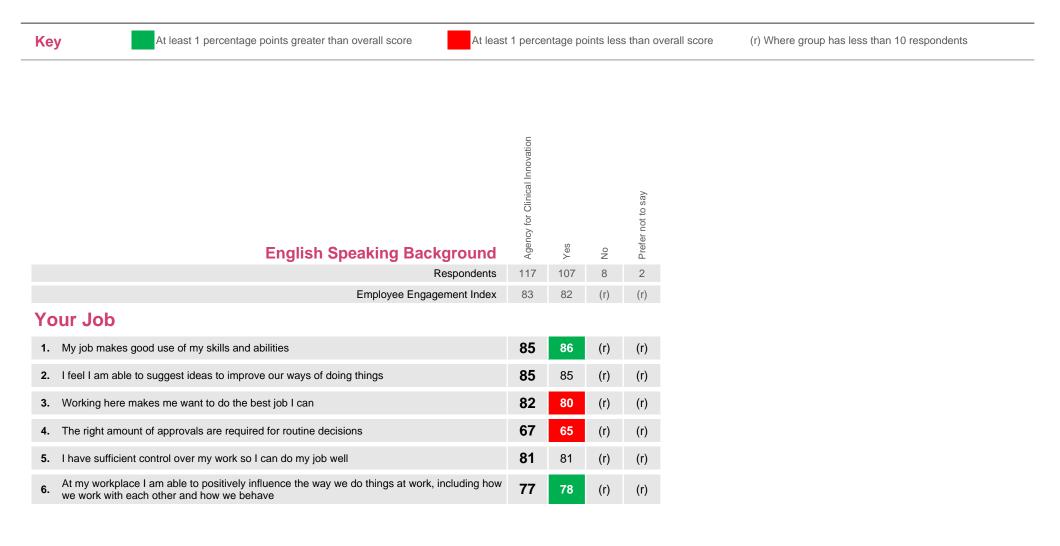




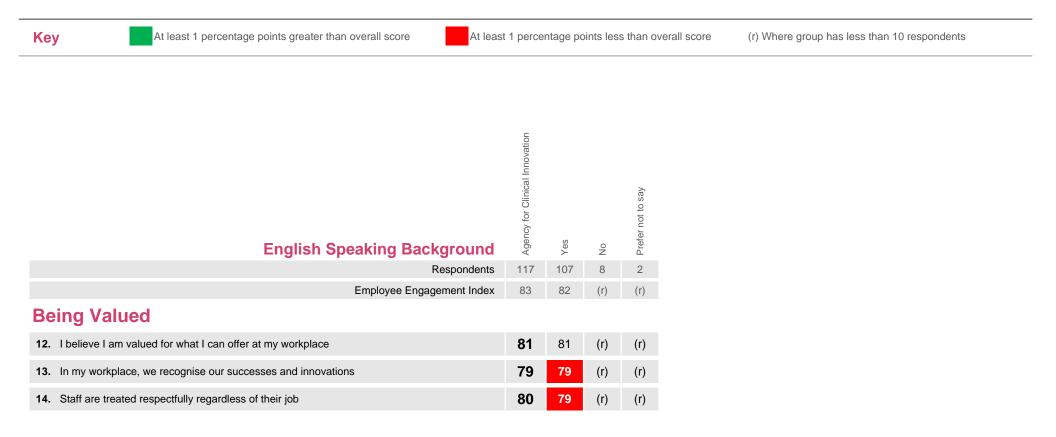








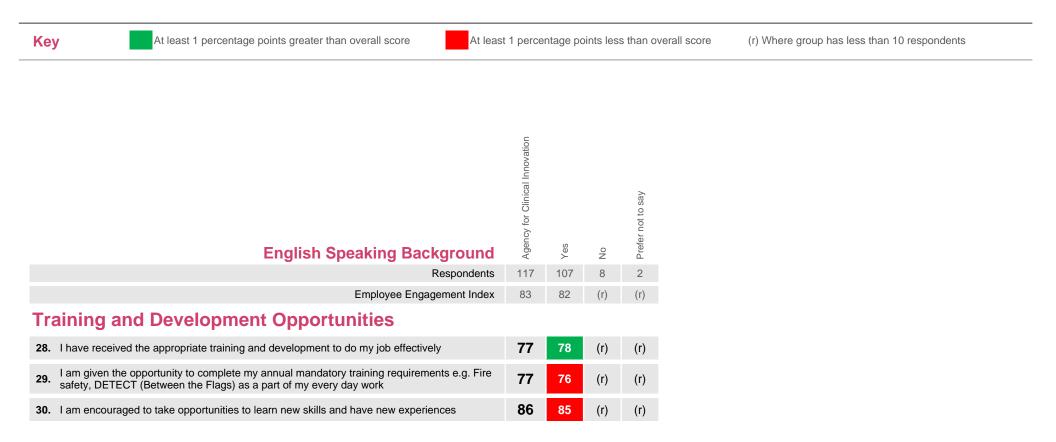
Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	ints les	erall score (r) Where group has less than 10 respo	
	Agency for Clinical Innovation			Prefer not to say	
English Speaking Background	Agenc	Yes	No	Prefer	
Respondents	117	107	8	2	
Employee Engagement Index	83	82	(r)	(r)	
Your Team					
7. The people I work with are willing to help each other even if this means doing something outside their usual job	90	90	(r)	(r)	
8. In my team we generally acknowledge one another's efforts and achievements	91	90	(r)	(r)	
9. People in my team are honest and open	87	88	(r)	(r)	
10. My team resolves conflict quickly when it arises	73	74	(r)	(r)	
11. Morale is good in my team	81	81	(r)	(r)	



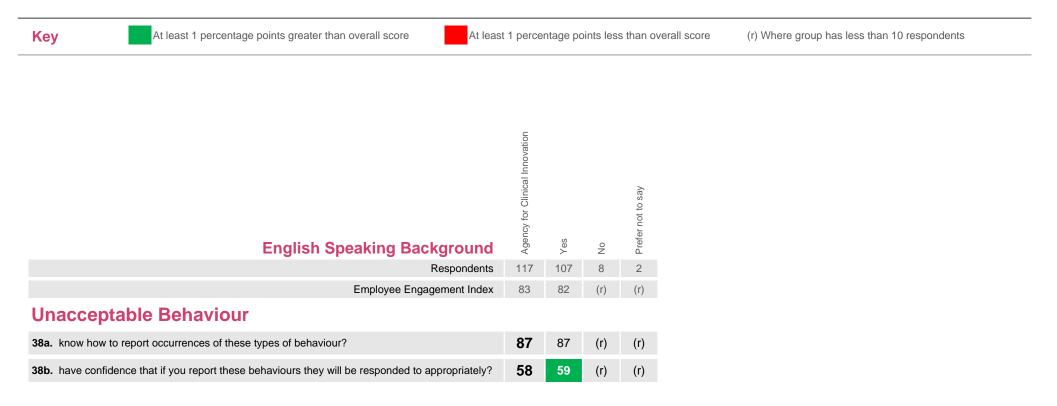
Key At least 1 percentage points greater than overall score At least	1 perce	entage po	ints les	s than o	erall score (r) Where group has less than 10 respondents
	Agency for Clinical Innovation			not to say	
English Speaking Background	Agency	Yes	No	Prefer not	
Respondents	117	107	8	2	
Employee Engagement Index	83	82	(r)	(r)	
Your Line Manager					
5a. recognises and acknowledges when I have done my job well	80	81	(r)	(r)	
15b. treats all staff in my team fairly	85	84	(r)	(r)	
5c. ensures that when issues are raised in the team, they are addressed	77	77	(r)	(r)	
15d. treats me with respect	90	90	(r)	(r)	
16. I receive regular and constructive feedback on my performance	73	73	(r)	(r)	
17. Overall, I have confidence in the decisions made by my line manager	83	83	(r)	(r)	

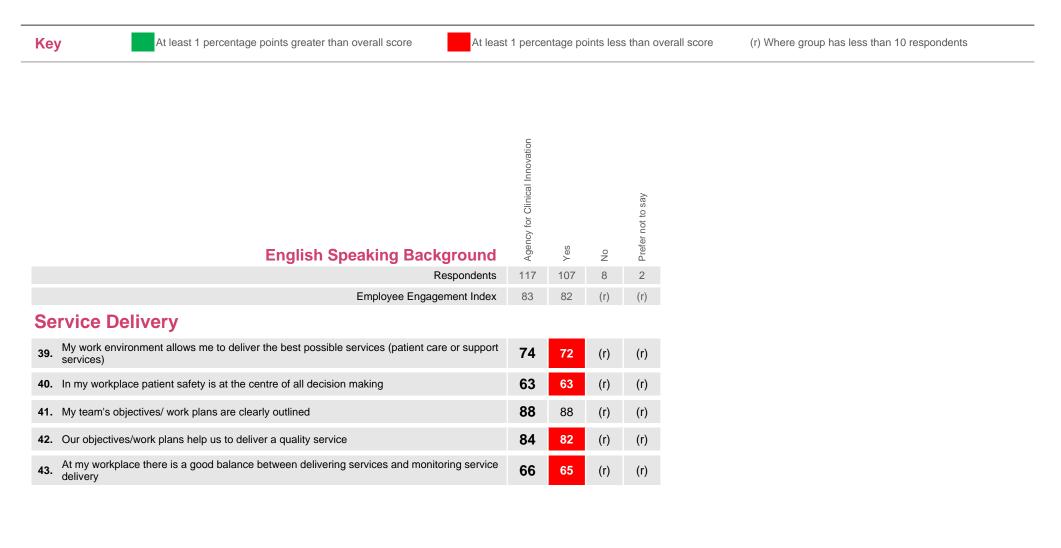
Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	ints les	s than o	rall score	(r) Where group has les	s than 10 respo
English Speaking Background	Agency for Clinical Innovation	Yes	No	Prefer not to say			
Respondents	117	107	8	2			
Employee Engagement Index	83	82	(r)	(r)			
Senior Managers							
18a. are aware of the issues I face in my job	54	54	(r)	(r)			
18b. have a clear direction for the future	68	68	(r)	(r)			
18c. lead by example in creating a positive workplace	73	72	(r)	(r)			
19. There is a positive relationship between senior management and staff in my workplace	74	74	(r)	(r)			
20. Overall, I have confidence in the decisions made by my senior managers	73	71	(r)	(r)			
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	66	64	(r)	(r)			
22. My organisation is making the necessary decisions to meet our future challenges	75	74	(r)	(r)			

Кеу	At least 1 percentage points greater than overall score	ast 1 perce	entage po	ints les	(r) Where group has less	s than 10 resp		
	English Speaking Background	Agency for Clinical Innovation	Yes	No	Prefer not to say			
	Respondent		107	8	2			
	Employee Engagement Inde	k 83	82	(r)	(r)			
Commun	nication							
23. I am kept v	vell informed about what is happening in my workplace	78	79	(r)	(r)			
24. I have a sa	ay in decisions which affect my work	70	70	(r)	(r)			
25. I think it is	safe to speak up and challenge the way things are done	74	75	(r)	(r)			
26. Where I we	ork, we share the lessons learnt when mistakes are made	59	60	(r)	(r)			
27a. I am aware	e of the strategic objectives and direction of the organisation I work for	90	91	(r)	(r)			
	e of how my work contributes to the overall strategic objectives of my organisatior	79	80	(r)	(r)			



Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	ints les	s than o	rall score (r) Where group has less than 10 respondent
English Speaking Background	Agency for Clinical Innovation	Yes	No	Prefer not to say	
Respondents	117	107	8	2	
Employee Engagement Index	83	82	(r)	(r)	
Nork Environment					
31. I have confidence in the processes that my workplace uses to resolve staff conflict	51	51	(r)	(r)	
32. I am able to achieve a healthy work/life balance most of the time	72	71	(r)	(r)	
33. There are mechanisms in place to support me if I experience stress or pressure	62	60	(r)	(r)	
34. Reasonable expectations are placed on staff according to their position	74	73	(r)	(r)	
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	70	70	(r)	(r)	
36. My workplace enables strong professional leadership	74	73	(r)	(r)	





Key At least 1 percentage points gre	ater than overall score At lea	ist 1 perce	entage po	oints les	s than o	verall score	(r) Where gr	oup has less tl	nan 10 respon	dents
Engli	sh Speaking Background	Agency for Clinical Innovation	Yes	OZ	Prefer not to say					
	Respondents		107	8	2					
	Employee Engagement Index	83	82	(r)	(r)					
Your Workplace										
44. Overall I am proud to be a part of this workplace		88	87	(r)	(r)					
45. I would recommend my workplace as a good place	to work	85	84	(r)	(r)					
46. I feel motivated to contribute more than what is norm	nally required at work	82	80	(r)	(r)					
47. I have a strong sense of belonging to my workplace		74	74	(r)	(r)					
48. Overall I am satisfied to be working here at the pres	ent time	86	86	(r)	(r)					
49. Staff in my workplace demonstrate the CORE Value behaviour	s of the organisation through their	72	71	(r)	(r)					
50. There is a positive culture in my workplace		80	79	(r)	(r)					
51. Overall, I believe the culture at my workplace has in	proved in the last 12 months	60	60	(r)	(r)					

Guide to this Report

Methodology

The YourSay survey was delivered as an online and paper based survey to meet the operational needs of a workforce that operates 24 hours a day, 7 days a week.

Questionnaire design

The questionnaire was designed by ORC International in conjunction with the NSW Health workplace culture project team, the Department of Health Workplace Culture Survey Reference Group and Chief Executives of all NSW Health organisations. The questionnaire was designed to be succinct and provide actionable results to help inform the organisation and highlight areas for improvement.

Data Collection

The survey used an online methodology with all staff invited to participate however, paper copies of the survey were also made available. All staff were given the opportunity to complete the survey between 30th March to 24th April 2015. Paper surveys were accepted until the 1st of May 2015. ORC International set up and hosted the online survey. Respondents were asked to put in a user name and password unique to them in order to enable the respondent to leave and return the survey.

Comparative data

Comparative data is the average % positive score achieved from all NSW Health organisations that participated in the 2013 Workplace Survey.

Results

Where results are shown as positive percentages (% Positive), these are calculated by adding together positive responses ("Strongly Agree" + "Agree") and dividing by the number of respondents which answered the question. Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Therefore in some instances, results may not total 100%.

Anonymity

It is ORC International's practice not to allow the breakdown of groups to the extent where the anonymity of individuals may be compromised. Results for teams with less than ten will not receive an individual report. However, their data will still contribute to the scores for their group and the organisation overall. Summary responses for each question by demographic data is not provided where there are less than fifty respondents from each demographic.

Confidence Intervals

Confidence intervals have been calculated on the total facility responses (within a 5% error rating). If the CI is less than 5% these responses are a representative sample of this facility population. If the CI is greater than 5% these responses are a snapshot of the views of staff at this facility, as opposed to being a representative sample.

Rounding

The Estimated Response Rate quoted in this report is an estimate only, based on Full Time Equivalent (FTE) staff as at April 2015. This figure does not include contractors, agency staff and volunteers, nor does it account for staff on secondment or extended leave, hence the estimated response rate is not accurate. The final estimated response rates have been weighted to account for our part-time and temporary staff. The proportion of Full time and Part time staff have been taken from those who responded to "Q5. Which of the following best describes your current employment status?" A Part-time respondent has been weighted by 0.33 (i.e. they are assumed to work one in three days).

Q5. Which of the following best describes your current employment status?

	Responses		ed term or temporar, based on response	y contract (3) proportioned into Full and Pa is to (1) and (2).
Permanent Full time (1)	18750		18750	× 1661 = 1175 Full time
Permanent Part time (2)	7753		18750 + 7753	x 1001 = 1175 Foil title
Fixed term or temporary contract (3)	1661 -	-		
Agency (4)	132		7753	x 1661 = 486 Part time
Casual (5)	975	_	18750 + 7753	x 1001 = 400 Part time
Contractor (6)	203			
TOTAL answering Q51	29474			
TOTAL number of respondents to the survey	31493			

Total estimated Full time responses as a proportion of all respondents to the survey

1850 + 1175 29474 × 31493 = 21290 Estimated Full Time responses

Total estimated Part time responses as a proportion of all respondents to the survey.

7753 + 486 × 31493 = 8803 Estimated Part Time responses 29474

Estimated response rate based on an FTE value of 94882.6 and weighting estimated rumber of Part time responses by 0.33.

21289 + (8803 × 0.33) = 25% Estimated Response Rate 94882.6

Action Planning

Asking our employees for their feedback is the first step towards improving the employee experience. The next step is to implement changes. Please use the information in this report to help decide what you and your team need to change.

This simple form is one way you can record the actions and changes you plan to make within your team.

Top 3 areas to focus on **Celebrate!** What three things are working well? 1. 2. 3. What How Who When needs to be improved? will this be achieved? is going to make this happen? will this be achieved?