

Employee Engagement Index

Say		% Positive	Variance from 2013
44.	Overall I am proud to be a part of this workplace	76	+17
45.	I would recommend my workplace as a good place to work	59	+20
Sta	ау		
47.	I have a strong sense of belonging to my workplace	60	+11
48.	Overall I am satisfied to be working here at the present time	64	+19
Strive			
3.	Working here makes me want to do the best job I can	65	+14
46.	I feel motivated to contribute more than what is normally required at work	55	+15

Key Questions to focus on

Questions which have been identified by statistical analysis as the most important for your team

		% Positive	Variance from 2013
24.	I have a say in decisions which affect my work	20	+7
50.	There is a positive culture in my workplace	41	-
36.	My workplace enables strong professional leadership	35	-
12.	I believe I am valued for what I can offer at my workplace	43	+13
21.	Senior managers in my organisation are honest, open and transparent in their dealings with staff	21	-
19.	There is a positive relationship between senior management and staff in my workplace	26	+12

In this report

HEADLINES A top line summary of key insights COMPARISONS Score summary against selected comparators ALL QUESTIONS Detailed results for the entire question set **DEMOGRAPHICS** Score comparisons of demographics **GUIDE** A guide on how to interpret the results ACTION Initiatives for maintaining and improving engagement



Highlights and lowlights

This section shows the three highest scoring sections and five highest scoring questions (Highlights). It also shows the three lowest scoring sections and the five lowest scoring questions (Lowlights).

Highlights

3			
Sections		% Positive	
	Your Team	59	
	Your Workplace	55	
	Your Line Manager	55	
Questions		% Positive	
44.	Overall I am proud to be a part of this workplace	76	
15d.	My line manager treats me with respect	74	
8.	In my team we generally acknowledge one another's efforts and achievements	71	
1.	My job makes good use of my skills and abilities	70	
7.	The people I work with are willing to help each other even if this means doing something outside their usual job	69	

Lowlights

	-	
Sections		% Positive
	Senior Managers	30
	Communication	39
	Being Valued	43
Questions		% Positive
24.	I have a say in decisions which affect my work	20
21.	Senior managers in my organisation are honest, open and transparent in their dealings with staff	21
19.	There is a positive relationship between senior management and staff in my workplace	26
20.	Overall, I have confidence in the decisions made by my senior managers	29
22.	My organisation is making the necessary decisions to meet our future challenges	29

Most Improved and Least Improved since 2013 This section shows the three most improved sections and five most improved questions since 2013. It also shows the three sections and five questions that have least improved since 2013.

Sections		% Positive	Variance from 2013
	Being Valued	43	+13
	Senior Managers	30	+13
	Your Workplace	55	+13
Questions		% Positive	Variance from 2013
45.	I would recommend my workplace as a good place to work	59	+20
48.	Overall I am satisfied to be working here at the present time	64	+19
35.	My workplace is proactive in minimising potential violence/ abuse from patients or visitors	59	+18
32.	I am able to achieve a healthy work/life balance most of the time	59	+17
18b.	The senior managers at my workplace have a clear direction for the future	31	+17

Least improved

Sectio	ns	% Positive	Variance from 2013
Tr	aining and Development Opportunities	48	+3
Yo	bur Team	59	+5
Yo	bur Line Manager	55	+8
Questions		% Positive	Variance from 2013
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	42	-1
9.	People in my team are honest and open	64	0
10.	My team resolves conflict quickly when it arises	47	+1
28.	I have received the appropriate training and development to do my job effectively	62	+3
8.	In my team we generally acknowledge one another's efforts and achievements	71	+3

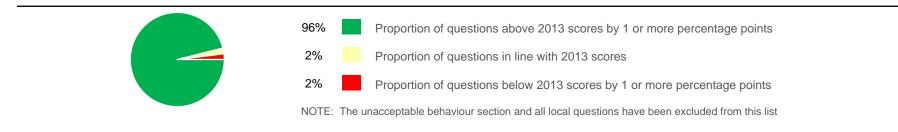
NOTE: The unacceptable behaviour section and all local questions have been excluded from this list

Employee Workplace Culture Index

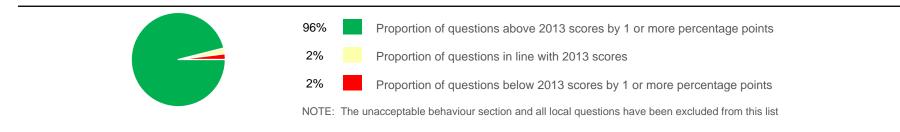
The Workplace Culture Index is a measure statistically constructed based on the NSW Health Workplace Culture Framework.

The following fifteen questions have been identified as being most aligned to Workplace Culture. The Workplace Culture is an average of the following scores:

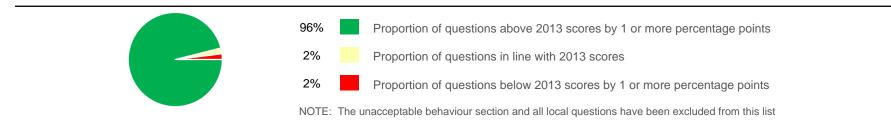




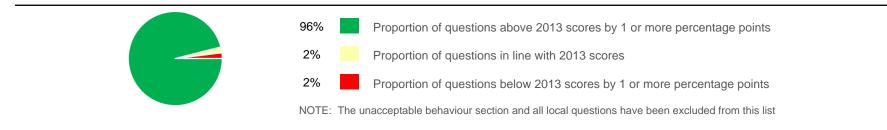
		% Positive	Variance from 2013
45.	I would recommend my workplace as a good place to work	59	+20
48.	Overall I am satisfied to be working here at the present time	64	+19
35.	My workplace is proactive in minimising potential violence/ abuse from patients or visitors	59	+18
32.	I am able to achieve a healthy work/life balance most of the time	59	+17
18b.	The senior managers at my workplace have a clear direction for the future	31	+17
44.	Overall I am proud to be a part of this workplace	76	+17
14.	Staff are treated respectfully regardless of their job	48	+16
18c.	The senior managers at my workplace lead by example in creating a positive workplace	30	+16
46.	I feel motivated to contribute more than what is normally required at work	55	+15
20.	Overall, I have confidence in the decisions made by my senior managers	29	+15
11.	Morale is good in my team	43	+15
51.	Overall, I believe the culture at my workplace has improved in the last 12 months	32	+14



		% Positive	Variance from 2013
5.	I have sufficient control over my work so I can do my job well	59	+14
3.	Working here makes me want to do the best job I can	65	+14
4.	The right amount of approvals are required for routine decisions	36	+14
23.	I am kept well informed about what is happening in my workplace	37	+13
18a.	The senior managers at my workplace are aware of the issues I face in my job	42	+13
42.	Our objectives/work plans help us to deliver a quality service	52	+13
12.	I believe I am valued for what I can offer at my workplace	43	+13
34.	Reasonable expectations are placed on staff according to their position	51	+12
19.	There is a positive relationship between senior management and staff in my workplace	26	+12
39.	My work environment allows me to deliver the best possible services (patient care or support services)	54	+12
27a.	I am aware of the strategic objectives and direction of the organisation I work for	50	+12
47.	I have a strong sense of belonging to my workplace	60	+11
13.	In my workplace, we recognise our successes and innovations	38	+11



		% Positive	Variance from 2013
2.	I feel I am able to suggest ideas to improve our ways of doing things	44	+10
25.	I think it is safe to speak up and challenge the way things are done	31	+10
15a.	My line manager recognises and acknowledges when I have done my job well	56	+10
17.	Overall, I have confidence in the decisions made by my line manager	53	+10
27b.	I am aware of how my work contributes to the overall strategic objectives of my organisation	47	+10
15b.	My line manager treats all staff in my team fairly	59	+9
33.	There are mechanisms in place to support me if I experience stress or pressure	60	+9
26.	Where I work, we share the lessons learnt when mistakes are made	52	+8
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	53	+8
40.	In my workplace patient safety is at the centre of all decision making	57	+8
15d.	My line manager treats me with respect	74	+8
41.	My team's objectives/ work plans are clearly outlined	56	+8
15c.	My line manager ensures that when issues are raised in the team, they are addressed	55	+8

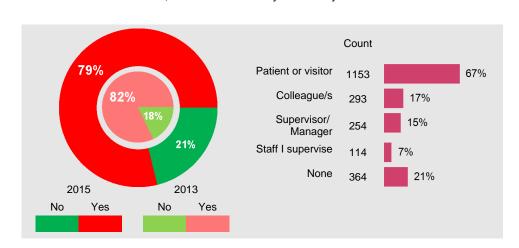


		% Positive	Variance from 2013
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	34	+8
31.	I have confidence in the processes that my workplace uses to resolve staff conflict	35	+8
30.	I am encouraged to take opportunities to learn new skills and have new experiences	41	+7
24.	I have a say in decisions which affect my work	20	+7
49.	Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	53	+6
1.	My job makes good use of my skills and abilities	70	+6
7.	The people I work with are willing to help each other even if this means doing something outside their usual job	69	+5
16.	I receive regular and constructive feedback on my performance	33	+5
8.	In my team we generally acknowledge one another's efforts and achievements	71	+3
28.	I have received the appropriate training and development to do my job effectively	62	+3
10.	My team resolves conflict quickly when it arises	47	+1
9.	People in my team are honest and open	64	0
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	42	-1

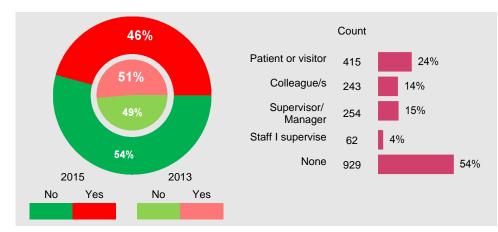
Unacceptable Behaviour

37a. In the last 12 months, I have been verbally abused by a ...

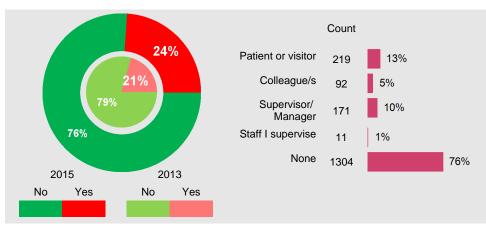
This section shows the results to questions asked regarding unacceptable behaviour.

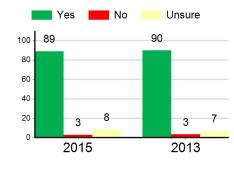


37b. In the last 12 months, I have been the object of repeated behaviour which is offensive, intimidating, humiliating or threatening by a ...

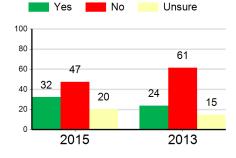


37c. In the last 12 months, I have been discriminated against on the basis of race, ethnic or ethno-religiousbackground, disability, age, homosexuality, transgender or carers responsibilities by a ...





behaviour?



a) know how to report occurrences of these types of b) have confidence that if you report these behaviours they will be responded to appropriately?

38. Do you currently ...

This section shows the breakdown of the responses to each question.

Key Driver Question

At least 1 percentage point greater than comparator

At least 1 percentage point less than comparator

Your	Job	% Positive response	% Neutral response	% Negative response	% Positive	Ambulance Service of NSW	NSW Health Overall
1.	My job makes good use of my skills and abilities		70	11 18	70	64	81
2.	I feel I am able to suggest ideas to improve our ways of doing things	44	20	37	44	33	69
3.	Working here makes me want to do the best job I can	6	5	20 15	65	51	72
4.	The right amount of approvals are required for routine decisions	36	27	37	36	22	52
5.	I have sufficient control over my work so I can do my job well	59		18 23	59	45	65
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	53		22 25	53	45	62

2013

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

Your	Team	% Positive response	% Neutral response		egative bonse	% Positive	Ambulance Service of NSW 2013	NSW Health Overall
7.	The people I work with are willing to help each other even if this means doing something outside their usual job		69	16	15	69	63	69
8.	In my team we generally acknowledge one another's efforts and achievements		71	14	15	71	67	70
9.	People in my team are honest and open	6	64	20	15	64	64	64
10.	My team resolves conflict quickly when it arises	47	:	27	25	47	46	53
11.	Morale is good in my team	43	22		35	43	29	53

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

			% Positive response	% Neutral response	% Negative response	% Positive	Ambulance Service of NSW 2013	NSW Health Overall
	Being	Valued				Ч %	Amk	NSV
к	12.	I believe I am valued for what I can offer at my workplace	43	22	36	43	30	63
	13.	In my workplace, we recognise our successes and innovations	38	26	36	38	28	57
	14.	Staff are treated respectfully regardless of their job	48	21	31	48	32	62

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

Your L	-ine Manager	% Positive response	% Neutral response		Negative response	% Positive	Ambulance Service of NSW 2013	NSW Health Overall
15a.	My line manager recognises and acknowledges when I have done my job well	56		20	24	56	46	65
15b.	My line manager treats all staff in my team fairly	59		18	23	59	50	62
15c.	My line manager ensures that when issues are raised in the team, they are addressed	55		20	25	55	47	61
15d.	My line manager treats me with respect		74		14 12	74	65	76
16.	I receive regular and constructive feedback on my performance	33	26		41	33	28	52
17.	Overall, I have confidence in the decisions made by my line manager	53		21	26	53	44	63

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

	Senior	Managers	% Positive response	% Neutral response	% Negative response	% Positive	Ambulance Service of NSW 2013	NSW Health Overall
	18a.	The senior managers at my workplace are aware of the issues I face in my job	42	18	40	42	28	46
	18b.	The senior managers at my workplace have a clear direction for the future	31	30	39	31	13	45
	18c.	The senior managers at my workplace lead by example in creating a positive workplace	30	25	45	30	14	45
К	19.	There is a positive relationship between senior management and staff in my workplace	26	23	51	26	14	42
	20.	Overall, I have confidence in the decisions made by my senior managers	29	26	45	29	14	46
К	21.	Senior managers in my organisation are honest, open and transparent in their dealings with staff	21	25	54	21	-	39
	22.	My organisation is making the necessary decisions to meet our future challenges	29	33	38	29	-	43

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

	Comm	nunication	% Positive response	% Neu respo		% Negative response	% Positive	Ambulance Service of NSW 2013	NSW Health Overall
	23.	I am kept well informed about what is happening in my workplace	37	25		38	37	23	50
к	24.	I have a say in decisions which affect my work	20	24	ę	55	20	14	46
	25.	I think it is safe to speak up and challenge the way things are done	31	22		47	31	20	51
	26.	Where I work, we share the lessons learnt when mistakes are made	52		24	25	52	43	59
	27a.	I am aware of the strategic objectives and direction of the organisation I work for	50		25	25	50	38	58
	27b.	I am aware of how my work contributes to the overall strategic objectives of my organisation	47		29	24	47	38	62

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

		% Positive response	% Neutral response	% Negative response	Positive	mbulance Service of NSW 2013	Health Overall
Traini	ng and Development Opportunities				% Po	Ambu	NSN
28.	I have received the appropriate training and development to do my job effectively	62	2	18 20	62	59	73
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of	42	22	35	42	43	68
30.	I am encouraged to take opportunities to learn new skills and have new experiences	41	24	35	41	34	60

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

Work	Environment	% Positive response	% Neutral response		Negative esponse	% Positive	Ambulance Service of NSW 2013	NSW Health Overall
31.	I have confidence in the processes that my workplace uses to resolve staff conflict	35	24		40	35	28	44
32.	I am able to achieve a healthy work/life balance most of the time	59		16	25	59	42	65
33.	There are mechanisms in place to support me if I experience stress or pressure	60		18	21	60	52	56
34.	Reasonable expectations are placed on staff according to their position	51	2	22	27	51	38	57
35.	My workplace is proactive in minimising potential violence/ abuse from patients or visitors	59		22	19	59	41	69
36.	My workplace enables strong professional leadership	35	31		34	35	-	52

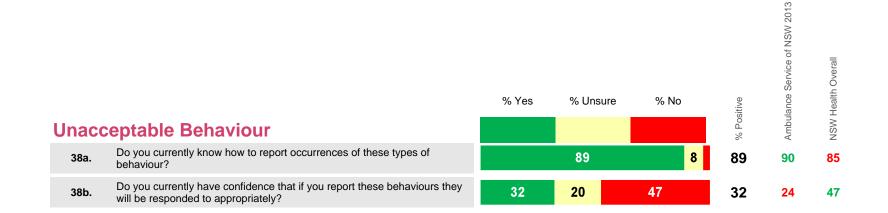
This section shows the breakdown of the responses to each question.

Unacceptable Behaviou					Ambulance Service of NSW 2013
37a.	In the last 12 months, I have been verbally abused by a				
	Patient or visitor	1153		67%	70%
	Colleague/s	293	17%		18%
	Supervisor/ Manager	254	15%		22%
	Staff I supervise	114	7%		7%
	None	364	21%		18%
37b. In the last 12 months, I have be	een the object of repeated behaviour which is offensive, intimidating, humiliating or threatening by a				
	Patient or visitor	415	24%		24%
	Colleague/s	243	14%		12%
	Supervisor/ Manager	254	15%		26%
	Staff I supervise	62	4%		4%
	None	929		54%	49%
37c. In the last 12 months, I have be	een discriminated against on the basis of race, ethnic or ethno-religious background, disability, age, gender, homosexuality, transgender or carers' responsibilities by a				
	Patient or visitor	219	13%		8%
	Colleague/s	92	5%		5%
	Supervisor/ Manager	171	10%		11%
	Staff I supervise	11	1%		-
	None	1304		76%	79%

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator



This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

Servic	ce Delivery	% Positive response	% Neutral response		Negative sponse	% Positive	Ambulance Service of NSW 2013	NSW Health Overall
39.	My work environment allows me to deliver the best possible services (patient care or support services)	54		22	24	54	42	62
40.	In my workplace patient safety is at the centre of all decision making	57		21	22	57	48	69
41.	My team's objectives/ work plans are clearly outlined	56		27	17	56	48	66
42.	Our objectives/work plans help us to deliver a quality service	52		29	19	52	39	66
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	34	35		31	34	26	54

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

At least 1 percentage point less than comparator

Your	Workplace	% Positive response	% Neutral response		Negative esponse	% Positive	Ambulance Service of NSW 2013	NSW Health Overall
44.	Overall I am proud to be a part of this workplace		76		14 10	76	59	73
45.	I would recommend my workplace as a good place to work	59)	20	21	59	39	64
46.	I feel motivated to contribute more than what is normally required at work	55		20	24	55	40	67
47.	I have a strong sense of belonging to my workplace	60)	21	19	60	48	65
48.	Overall I am satisfied to be working here at the present time	6	4	17	19	64	45	69
49.	Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	53		27	20	53	47	59
50.	There is a positive culture in my workplace	41	24		36	41	-	53
51.	Overall, I believe the culture at my workplace has improved in the last 12 months	32	31		37	32	18	39

κ

This section shows the % positive scores for different demographic groups within your Business Unit.

Key At least 1 percentage points greater than overall score At least	At least 1 percentage points less that		s than o	verall sco	ore	(r) Where group ha			group has less than 10 respondents					
Role Respondents	Ambulance Service of NSW	L Medical	 Nursing and Midwifery 	on Clinical Support Workers	Corporate Support	دی Allied Health	ω Other Health Professionals	2 Scientific and Technical	O Oral Health	estimation and a substantial statements 1527	Health Manager	Patient Support Services	on Maintenance and Trades	Other 48
Employee Engagement Index	63	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	63	74	57	(r)	68
Your Job														
1. My job makes good use of my skills and abilities	70	(r)	(r)	(r)	74	(r)	(r)	(r)	(r)	70	84	59	(r)	73
2. I feel I am able to suggest ideas to improve our ways of doing things	44	(r)	(r)	(r)	68	(r)	(r)	(r)	(r)	40	77	27	(r)	57
3. Working here makes me want to do the best job I can	65	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	64	71	64	(r)	80
4. The right amount of approvals are required for routine decisions	36	(r)	(r)	(r)	39	(r)	(r)	(r)	(r)	36	39	32	(r)	44
5. I have sufficient control over my work so I can do my job well	59	(r)	(r)	(r)	66	(r)	(r)	(r)	(r)	58	68	41	(r)	74
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	53	(r)	(r)	(r)	60	(r)	(r)	(r)	(r)	53	71	41	(r)	48

Кеу	At least 1 percentage points greater than overall score At lea	At least 1 percentage points less than overall score						(r) Where group has less than 10 respondents								
		Ambulance Service of NSW	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	ē	
	Role	-	Me	Nur	Cli	-	Allie	Oth	NCI:	Ora		He		Mai	Other	
	Respondents	1808	1	7	6	131	3	3	7	0	1527	31	22	6	48	
	Employee Engagement Index	63	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	63	74	57	(r)	68	
You	ır Team															
7. ^T	The people I work with are willing to help each other even if this means doing something outside their usual job	69	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	68	94	64	(r)	68	
8. Ir	n my team we generally acknowledge one another's efforts and achievements	71	(r)	(r)	(r)	73	(r)	(r)	(r)	(r)	71	87	68	(r)	57	
9. F	People in my team are honest and open	64	(r)	(r)	(r)	68	(r)	(r)	(r)	(r)	64	77	64	(r)	52	
10. N	Ay team resolves conflict quickly when it arises	47	(r)	(r)	(r)	66	(r)	(r)	(r)	(r)	45	71	27	(r)	49	
11. N	Norale is good in my team	43	(r)	(r)	(r)	51	(r)	(r)	(r)	(r)	43	71	23	(r)	46	

Кеу	At least 1 percentage points greater than overall score	east 1 perce	entage p	oints les	s than c	overall sc	ore	(r) W	/here gro	oup has	less tha	n 10 res	pondent	S	
	Rol	Ambulance Service of NSW	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
	Responden	ts 1808	1	7	6	131	3	3	7	0	1527	31	22	6	48
	Employee Engagement Inde	ex 63	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	63	74	57	(r)	68
Being Va	lued														
12. I believe I a	am valued for what I can offer at my workplace	43	(r)	(r)	(r)	60	(r)	(r)	(r)	(r)	41	61	41	(r)	53
13. In my work	place, we recognise our successes and innovations	38	(r)	(r)	(r)	51	(r)	(r)	(r)	(r)	37	71	27	(r)	36
14. Staff are tre	eated respectfully regardless of their job	48	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	46	65	45	(r)	55

YourSay 2015

Key At least 1 percentage points greater than overall score	At least	1 perce	ntage po	pints les	s than c	overall sc	ore	(r) W	here gro	oup has	less tha	n 10 res	pondent	S	
Res	Role	Ambulance Service of NSW	T Medical	 Nursing and Midwifery 	O Clinical Support Workers	Corporate Support	co Allied Health	ο Other Health Professionals	 Scientific and Technical 	o Oral Health	Ambulance	Health Manager	22 Patient Support Services	on Maintenance and Trades	8P Other
Employee Engagem		63	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	63	74	57	(r)	68
Your Line Manager										()					
15a. recognises and acknowledges when I have done my job well		56	(r)	(r)	(r)	72	(r)	(r)	(r)	(r)	54	81	50	(r)	60
15b. treats all staff in my team fairly		59	(r)	(r)	(r)	73	(r)	(r)	(r)	(r)	58	71	45	(r)	60
15c. ensures that when issues are raised in the team, they are addressed		55	(r)	(r)	(r)	69	(r)	(r)	(r)	(r)	53	70	36	(r)	59
15d. treats me with respect		74	(r)	(r)	(r)	79	(r)	(r)	(r)	(r)	73	84	73	(r)	62
16. I receive regular and constructive feedback on my performance		33	(r)	(r)	(r)	55	(r)	(r)	(r)	(r)	30	61	23	(r)	44
17. Overall, I have confidence in the decisions made by my line manager		53	(r)	(r)	(r)	65	(r)	(r)	(r)	(r)	51	71	36	(r)	60

Key At least 1 percentage points greater than or	verall score At least	1 percer	ntage po	oints les	s than o	verall sco	ore	(r) W	/here gro	oup has	less tha	n 10 res	pondent	S	
	Role	Ambulance Service of NSW	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
	Respondents	1808	1	7	6	131	3	3	7	0	1527	31	22	6	48
	Employee Engagement Index	63	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	63	74	57	(r)	68
Senior Managers															
18a. are aware of the issues I face in my job		42	(r)	(r)	(r)	43	(r)	(r)	(r)	(r)	42	39	52	(r)	40
18b. have a clear direction for the future		31	(r)	(r)	(r)	44	(r)	(r)	(r)	(r)	29	65	19	(r)	32
18c. lead by example in creating a positive workplace		30	(r)	(r)	(r)	43	(r)	(r)	(r)	(r)	28	55	38	(r)	43
19. There is a positive relationship between senior management ar	nd staff in my workplace	26	(r)	(r)	(r)	38	(r)	(r)	(r)	(r)	24	65	19	(r)	40
20. Overall, I have confidence in the decisions made by my senior	managers	29	(r)	(r)	(r)	45	(r)	(r)	(r)	(r)	27	55	33	(r)	42
21. Senior managers in my organisation are honest, open and transtaff	sparent in their dealings with	21	(r)	(r)	(r)	34	(r)	(r)	(r)	(r)	19	52	38	(r)	40
22. My organisation is making the necessary decisions to meet our	future challenges	29	(r)	(r)	(r)	44	(r)	(r)	(r)	(r)	27	55	14	(r)	42

Key At least 1 percentage	e points greater than overall score At le	east 1 perce	entage p	oints les	s than c	overall sc	ore	(r) W	/here gro	oup has	less tha	n 10 res	pondent	S	
	Role Respondent Employee Engagement Inde	s 1808	(1) Medical	(r) A Nursing and Midwifery	(1) O Clinical Support Workers	Corporate Support	(J) C Allied Health	(J) & Other Health Professionals	(J) Scientific and Technical	(1) O Oral Health	eoupingme 1527 63	Health Manager	22 Patient Support Services	(J) Maintenance and Trades	89 Other
Communication															
23. I am kept well informed about what is hap	opening in my workplace	37	(r)	(r)	(r)	40	(r)	(r)	(r)	(r)	36	48	10	(r)	47
24. I have a say in decisions which affect my	work	20	(r)	(r)	(r)	39	(r)	(r)	(r)	(r)	17	68	5	(r)	41
25. I think it is safe to speak up and challeng	e the way things are done	31	(r)	(r)	(r)	50	(r)	(r)	(r)	(r)	28	61	33	(r)	33
26. Where I work, we share the lessons learn	nt when mistakes are made	52	(r)	(r)	(r)	60	(r)	(r)	(r)	(r)	51	55	43	(r)	55
27a. I am aware of the strategic objectives and	d direction of the organisation I work for	50	(r)	(r)	(r)	66	(r)	(r)	(r)	(r)	49	73	24	(r)	59
27b. I am aware of how my work contributes to	o the overall strategic objectives of my organisation	47	(r)	(r)	(r)	62	(r)	(r)	(r)	(r)	46	61	38	(r)	55

Key At least 1 percentage points greater than overall score At least	1 percer	ntage po	pints les	s than o	verall sc	ore	(r) W	here gro	oup has	less that	n 10 res	pondent	S	
Role	Ambulance Service of NSW	Medical	Nursing and Midwifery	 Clinical Support Workers 	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	o Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
Respondents	1808	1	7	6	131	3	3	7	0	1527	31	22	6	48
Employee Engagement Index	63	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	63	74	57	(r)	68
Training and Development Opportunities														
28. I have received the appropriate training and development to do my job effectively	62	(r)	(r)	(r)	51	(r)	(r)	(r)	(r)	62	84	86	(r)	53
29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	42	(r)	(r)	(r)	47	(r)	(r)	(r)	(r)	42	52	33	(r)	38
30. I am encouraged to take opportunities to learn new skills and have new experiences	41	(r)	(r)	(r)	60	(r)	(r)	(r)	(r)	39	81	38	(r)	53

Кеу	At least 1 percentage points greater than overall score	t 1 perce	entage p	oints les	s than c	overall sc	ore	(r) W	/here gro	oup has	less tha	n 10 res	pondent	S	
	Role Respondents Employee Engagement Index	8081 Ambulance Service of NSW	T Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	C Allied Health	ර Other Health Professionals	Scientific and Technical	(1) O Oral Health	experimentation and the second	1 Health Manager	52 Patient Support Services	Maintenance and Trades	Software Contract of the second secon
Work En	vironment	03	(r)	(r)	(r)	07	(r)	(r)	(r)	(1)	03	74	57	(r)	00
31. I have con	fidence in the processes that my workplace uses to resolve staff conflict	35	(r)	(r)	(r)	43	(r)	(r)	(r)	(r)	34	55	33	(r)	33
32. I am able	to achieve a healthy work/life balance most of the time	59	(r)	(r)	(r)	68	(r)	(r)	(r)	(r)	58	87	67	(r)	62
33. There are	mechanisms in place to support me if I experience stress or pressure	60	(r)	(r)	(r)	61	(r)	(r)	(r)	(r)	60	87	71	(r)	51
34. Reasonal	ble expectations are placed on staff according to their position	51	(r)	(r)	(r)	57	(r)	(r)	(r)	(r)	50	77	48	(r)	43
35. My workp	lace is proactive in minimising potential violence/ abuse from patients or visitors	59	(r)	(r)	(r)	65	(r)	(r)	(r)	(r)	58	77	71	(r)	62
36. My workp	lace enables strong professional leadership	35	(r)	(r)	(r)	46	(r)	(r)	(r)	(r)	34	61	24	(r)	40

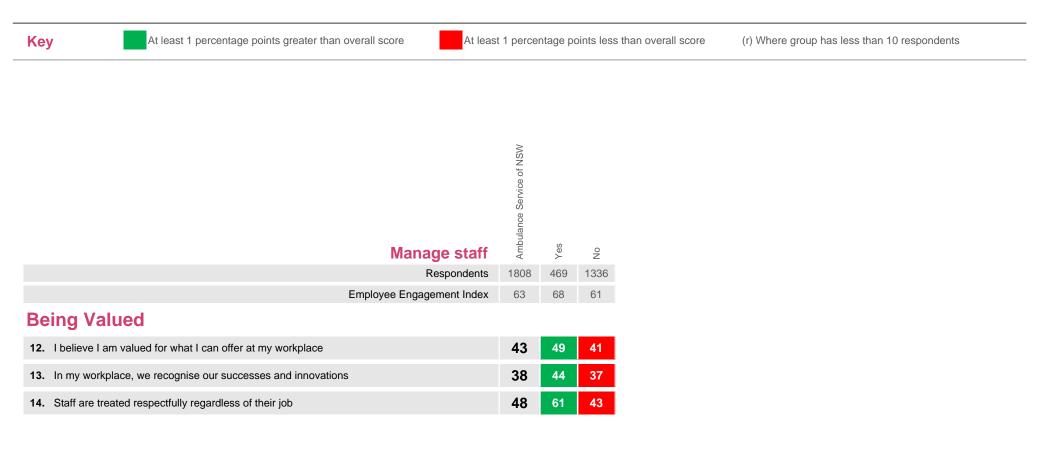
Кеу	At least 1 percentage points greater than overall score	At least 1 percentage points less than overall s					ore	(r) W	'here gro	oup has	less that	n 10 res	pondent	S	
	Role	Ambulance Service of NSW	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
	Respondents	1808	1	7	6	131	3	3	7	0	1527	31	22	6	48
	Employee Engagement Index	63	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	63	74	57	(r)	68
Unaccept	able Behaviour														
38a. know how to	o report occurrences of these types of behaviour?	89	(r)	(r)	(r)	80	(r)	(r)	(r)	(r)	91	77	90	(r)	77
38b. have confid	ence that if you report these behaviours they will be responded to appropriately?	32	(r)	(r)	(r)	45	(r)	(r)	(r)	(r)	30	58	29	(r)	47

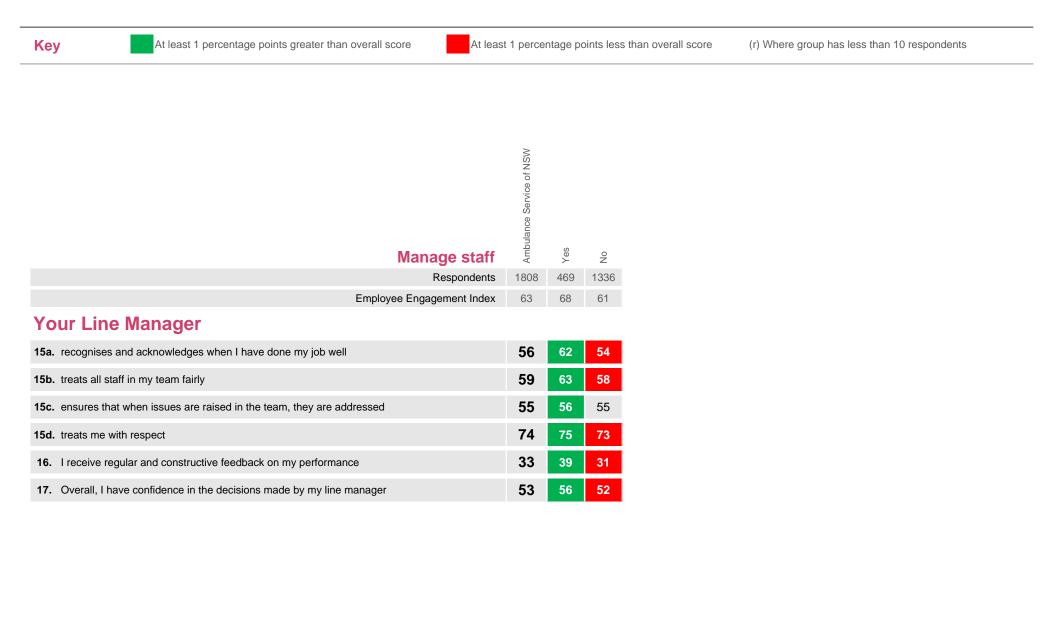
Кеу	At least 1 percentage points greater than overall score At leas	t 1 perce	entage p	oints les	s than c	overall sc	ore	(r) W	/here gro	oup has	less tha	n 10 res	pondent	S	
	Role	Ambulance Service of NSW	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
	Respondents	1808	1	7	6	131	3	3	7	0	1527	31	22	6	48
	Employee Engagement Index	63	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	63	74	57	(r)	68
Service [Delivery														
39. My work ensuring services)	nvironment allows me to deliver the best possible services (patient care or support	54	(r)	(r)	(r)	53	(r)	(r)	(r)	(r)	54	61	33	(r)	61
40. In my work	place patient safety is at the centre of all decision making	57	(r)	(r)	(r)	57	(r)	(r)	(r)	(r)	56	68	57	(r)	55
41. My team's	objectives/ work plans are clearly outlined	56	(r)	(r)	(r)	51	(r)	(r)	(r)	(r)	56	61	48	(r)	60
42. Our object	ves/work plans help us to deliver a quality service	52	(r)	(r)	(r)	55	(r)	(r)	(r)	(r)	52	58	24	(r)	69
43. At my work delivery	splace there is a good balance between delivering services and monitoring service	34	(r)	(r)	(r)	43	(r)	(r)	(r)	(r)	32	65	19	(r)	47

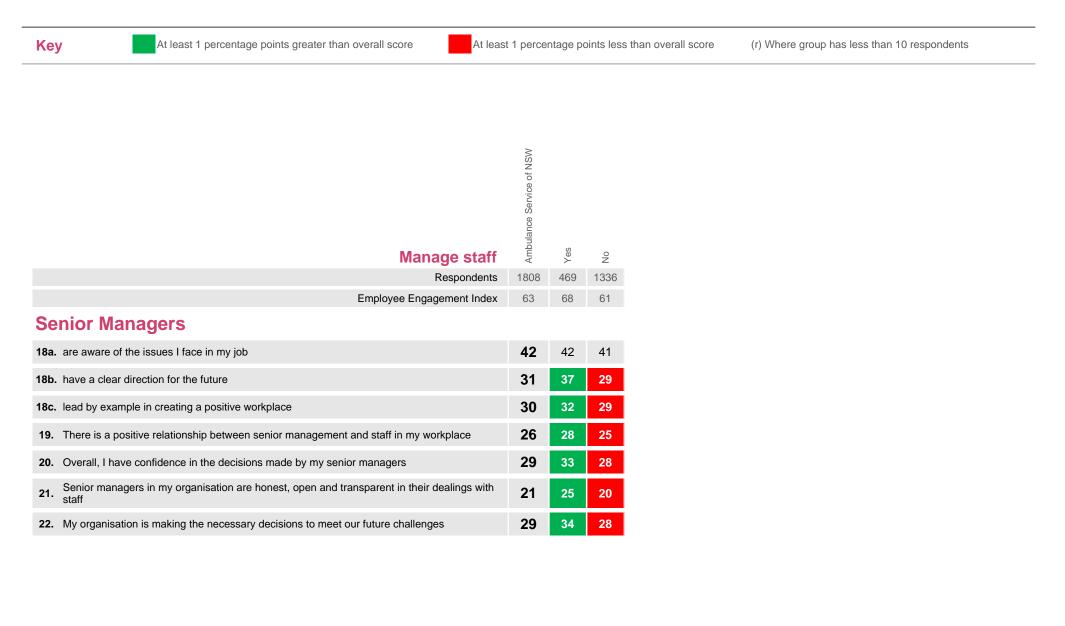
Кеу	At least 1 percentage points greater than overall score At lea	st 1 perce	ntage p	oints les	s than c	overall sc	ore	(r) W	/here gro	oup has	less that	n 10 res	10 respondents				
	Role	Ambulance Service of NSW	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other		
	Respondents	1808	1	7	6	131	3	3	7	0	1527	31	22	6	48		
	Employee Engagement Index	63	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	63	74	57	(r)	68		
Your Wo	rkplace																
44. Overall I a	m proud to be a part of this workplace	76	(r)	(r)	(r)	79	(r)	(r)	(r)	(r)	76	81	76	(r)	76		
45. I would re	commend my workplace as a good place to work	59	(r)	(r)	(r)	61	(r)	(r)	(r)	(r)	60	74	52	(r)	53		
46. I feel moti	vated to contribute more than what is normally required at work	55	(r)	(r)	(r)	65	(r)	(r)	(r)	(r)	54	77	52	(r)	70		
47. I have a s	trong sense of belonging to my workplace	60	(r)	(r)	(r)	61	(r)	(r)	(r)	(r)	59	71	52	(r)	61		
48. Overall I a	m satisfied to be working here at the present time	64	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	64	71	48	(r)	67		
49. Staff in my behaviour	v workplace demonstrate the CORE Values of the organisation through their	53	(r)	(r)	(r)	55	(r)	(r)	(r)	(r)	53	68	48	(r)	42		
50. There is a	positive culture in my workplace	41	(r)	(r)	(r)	47	(r)	(r)	(r)	(r)	40	68	29	(r)	43		
51. Overall, I	believe the culture at my workplace has improved in the last 12 months	32	(r)	(r)	(r)	37	(r)	(r)	(r)	(r)	32	39	14	(r)	37		



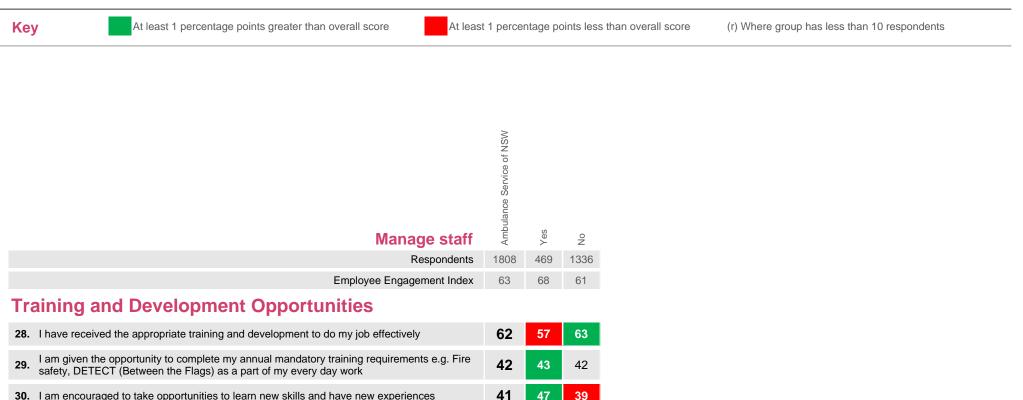




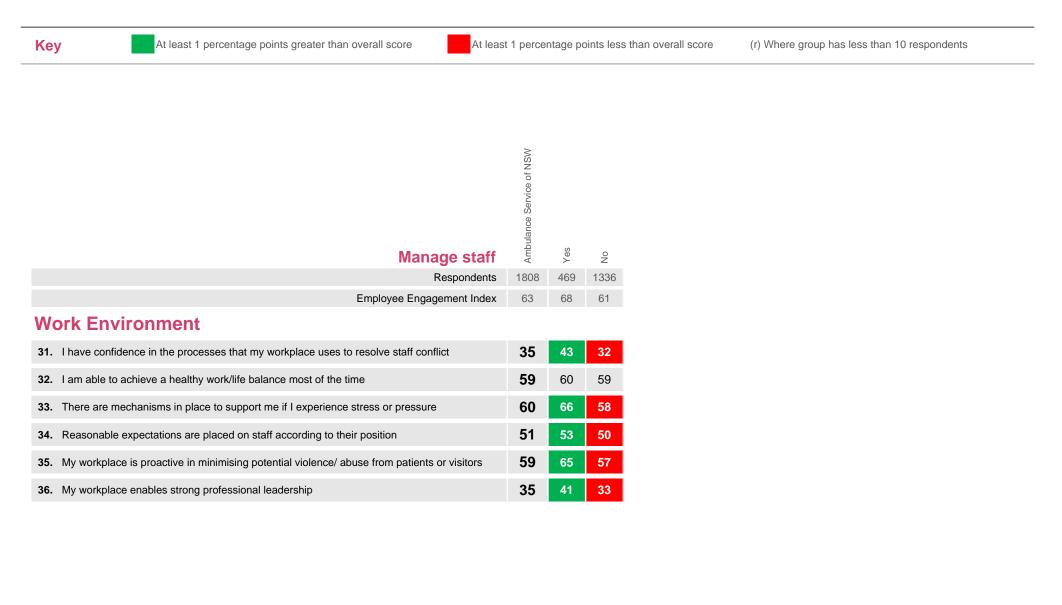


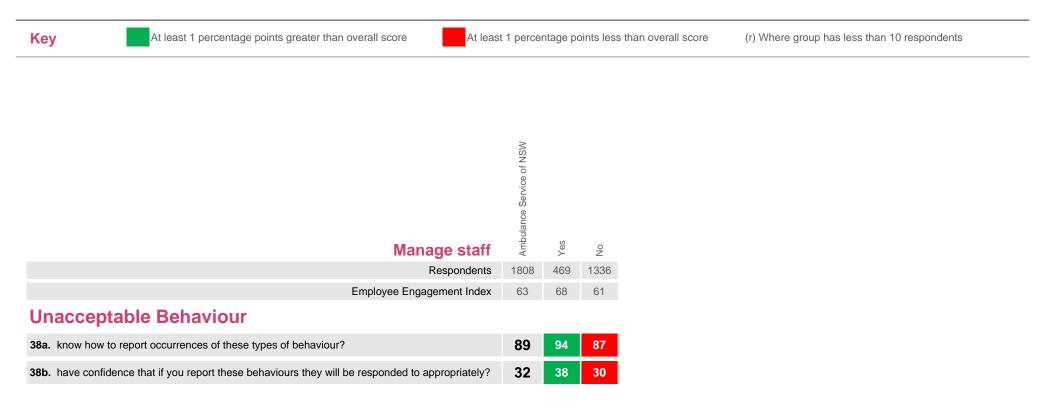


Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage po	bints less	than overall score	(r) Where group has less than 10 respondents
Manage staff	Ambulance Service of NSW	Yes	°Z		
Respondents Employee Engagement Index	1808 63	469 68	1336 61		
Communication					
23. I am kept well informed about what is happening in my workplace	37	37	37		
24. I have a say in decisions which affect my work	20	28	18		
25. I think it is safe to speak up and challenge the way things are done	31	37	28		
26. Where I work, we share the lessons learnt when mistakes are made	52	56	50		
27a. I am aware of the strategic objectives and direction of the organisation I work for	50	64	45		
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	47	55	44		

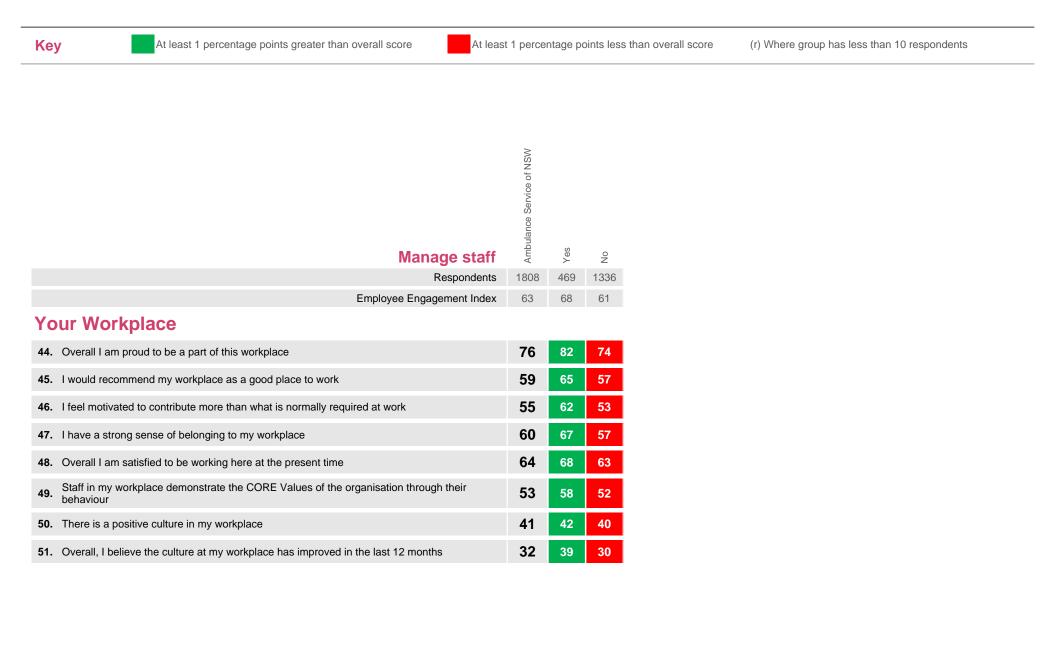


30. I am encouraged to take opportunities to learn new skills and have new experiences









At least 1 percentage points greater than overall score At least	t 1 perce	ntage po	oints les	s than ov	core (r) Where group has less than 10 respondents	
Management Responsibility	Ambulance Service of NSW	Front line Manager	Middle Manager	Senior Manager	Executive	
Respondents	⊲ 1808	326	2 98	30	ш 7	
Employee Engagement Index	63	68	67	76	(r)	
Your Job						
1. My job makes good use of my skills and abilities	70	73	74	87	(r)	
2. I feel I am able to suggest ideas to improve our ways of doing things	44	51	64	73	(r)	
3. Working here makes me want to do the best job I can	65	66	64	73	(r)	
4. The right amount of approvals are required for routine decisions	36	31	37	34	(r)	
5. I have sufficient control over my work so I can do my job well	59	49	45	57	(r)	
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	53	63	65	73	(r)	

Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	oints less	s than o	verall s	core (r) Where group has less than 10 responde
	Ambulance Service of NSW	nager	der	ger		
Management Responsibility	Ambulance S	Front line Manager	Middle Manager	Senior Manager	Executive	
Respondents	1808	326	98	30	7	
Employee Engagement Index	63	68	67	76	(r)	
Your Team						
7. The people I work with are willing to help each other even if this means doing something outside their usual job	69	64	70	90	(r)	
8. In my team we generally acknowledge one another's efforts and achievements	71	74	83	93	(r)	
9. People in my team are honest and open	64	63	65	87	(r)	
10. My team resolves conflict quickly when it arises	47	48	54	80	(r)	
11. Morale is good in my team	43	49	51	70	(r)	

Key At least 1 percentage points greater than overall score At least	st 1 perce	ntage po	oints les	s than ov	/erall sc	ore (r) Where group has less than 10 respondents
Management Responsibility	Ambulance Service of NSW	Front line Manager	Middle Manager	Senior Manager	Executive	
Respondents	1808	326	98	30	7	
Employee Engagement Index	63	68	67	76	(r)	
Being Valued						
12. I believe I am valued for what I can offer at my workplace	43	46	50	63	(r)	
13. In my workplace, we recognise our successes and innovations	38	41	43	67	(r)	
14. Staff are treated respectfully regardless of their job	48	60	62	70	(r)	

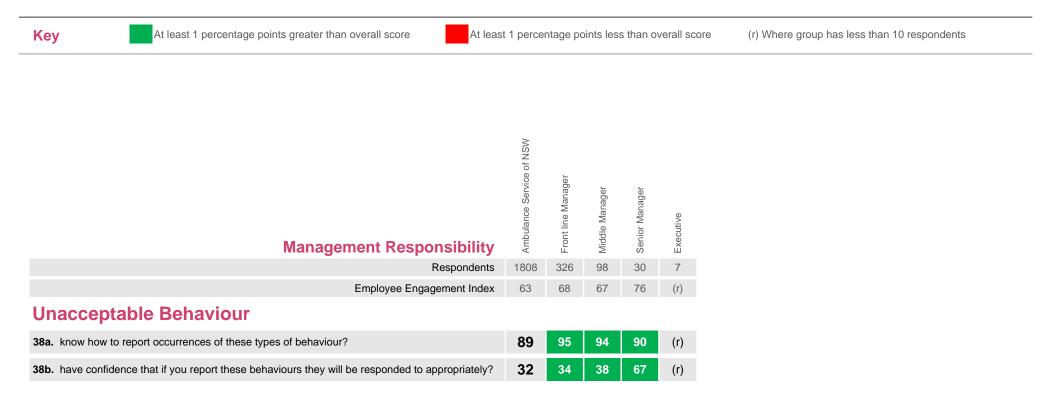
Кеу	At least 1 percentage points greater than overall score	t 1 perce	ntage po	oints les	s than o	verall so	core (r) Where group has less than 10
	Management Responsibility	Ambulance Service of NSW	Front line Manager	Middle Manager	Senior Manager	Executive	
	Respondents	1808	326	98	30	7	
	Employee Engagement Index	63	68	67	76	(r)	
Your Line	e Manager						
15a. recognises	and acknowledges when I have done my job well	56	63	52	83	(r)	
15b. treats all st	aff in my team fairly	59	63	61	70	(r)	
15c. ensures the	at when issues are raised in the team, they are addressed	55	54	55	70	(r)	
15d. treats me v	vith respect	74	76	71	87	(r)	
16. I receive re	gular and constructive feedback on my performance	33	37	39	57	(r)	
	ave confidence in the decisions made by my line manager	53	54	56	70	(r)	

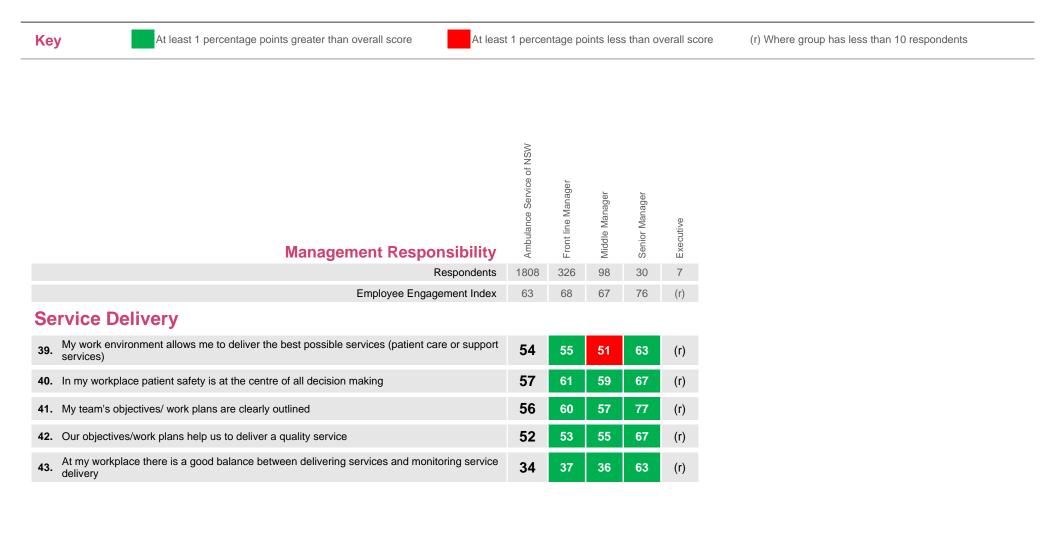
Management ResponsibilityNormalityNormalityNormalityNormalityNormalityRespondents180822698307ToRespondents686776(r)Section Management Index242403857(r)18a. are aware of the issues I face in my job18073444053(r)18b. have a clear direction for the future31344053(r)18b. have a clear direction for the future30293160(r)19b. There is a positive workplace266243353(r)20b. Overall. I have confidence in the decisions made by my senior management274293757(r)21b. Senior managers in my organisation are honest, open and transparent in their dealings with21203353(r)21b. Vorganisation is making the necessary decisions to meet our future challengese29292070(r)22b. No regression is making the necessary decisions to meet our future challengese29293053(r)	Кеу	At least 1 percentage points greater than overall score At leas	t 1 perce	ntage po	pints less	s than o	core (r) Where group has less than 10 respondents	
Respondents180832698307Employee Engagement Index63686776(r)Senior Managers42403857(r)18a. are aware of the issues I face in my job42403857(r)18b. have a clear direction for the future31344053(r)18c. lead by example in creating a positive workplace30293160(r)19. There is a positive relationship between senior management and staff in my workplace26243353(r)20. Overall, I have confidence in the decisions made by my senior managers29293757(r)21. Senior managers in my organisation are honest, open and transparent in their dealings with staff203353(r)								
Respondents180832698307Employee Engagement Index63686776(r)Senior Managers42403857(r)18a. are aware of the issues I face in my job42403857(r)18b. have a clear direction for the future31344053(r)18c. lead by example in creating a positive workplace30293160(r)19. There is a positive relationship between senior management and staff in my workplace26243353(r)20. Overall, I have confidence in the decisions made by my senior managers29293757(r)21. Senior managers in my organisation are honest, open and transparent in their dealings with staff203353(r)								
Respondents180832698307Employee Engagement Index63686776(r)Senior Managers42403857(r)18a. are aware of the issues I face in my job42403857(r)18b. have a clear direction for the future31344053(r)18c. lead by example in creating a positive workplace30293160(r)19. There is a positive relationship between senior management and staff in my workplace26243353(r)20. Overall, I have confidence in the decisions made by my senior managers29293757(r)21. Senior managers in my organisation are honest, open and transparent in their dealings with staff203353(r)		Management Responsibility	Ambulance Service of NSW	Front line Manager	Middle Manager	Senior Manager	Executive	
Senior Managers18a. are aware of the issues I face in my job42403857(r)18b. have a clear direction for the future31344053(r)18c. lead by example in creating a positive workplace30293160(r)19. There is a positive relationship between senior management and staff in my workplace26243353(r)20. Overall, I have confidence in the decisions made by my senior managers29293757(r)21. Staff203353(r)			1808	326	98	30	7	
18a. are aware of the issues I face in my job42403857(r)18b. have a clear direction for the future31344053(r)18c. lead by example in creating a positive workplace30293160(r)19. There is a positive relationship between senior management and staff in my workplace26243353(r)20. Overall, I have confidence in the decisions made by my senior managers29293757(r)21. Senior managers in my organisation are honest, open and transparent in their dealings with staff21203353(r)		Employee Engagement Index	63	68	67	76	(r)	
18b. have a clear direction for the future31344053(r)18c. lead by example in creating a positive workplace30293160(r)19. There is a positive relationship between senior management and staff in my workplace26243353(r)20. Overall, I have confidence in the decisions made by my senior managers29293757(r)21. Senior managers in my organisation are honest, open and transparent in their dealings with staff21203353(r)	Senior M	lanagers						
18c. lead by example in creating a positive workplace30293160(r)19. There is a positive relationship between senior management and staff in my workplace26243353(r)20. Overall, I have confidence in the decisions made by my senior managers29293757(r)21. Senior managers in my organisation are honest, open and transparent in their dealings with staff21203353(r)	18a. are aware	of the issues I face in my job	42	40	38	57	(r)	
19. There is a positive relationship between senior management and staff in my workplace26243353(r)20. Overall, I have confidence in the decisions made by my senior managers29293757(r)21. Senior managers in my organisation are honest, open and transparent in their dealings with staff21203353(r)	18b. have a cle	ar direction for the future	31	34	40	53	(r)	
20. Overall, I have confidence in the decisions made by my senior managers29293757(r)21. Senior managers in my organisation are honest, open and transparent in their dealings with staff203353(r)	18c. lead by ex	ample in creating a positive workplace	30	29	31	60	(r)	
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff21203353(r)	19. There is a	positive relationship between senior management and staff in my workplace	26	24	33	53	(r)	
21. staff 20 33 35 (1)	20. Overall, I h	nave confidence in the decisions made by my senior managers	29	29	37	57	(r)	
22. My organisation is making the necessary decisions to meet our future challenges 29 40 50 (r)	21. Senior ma staff	nagers in my organisation are honest, open and transparent in their dealings with	21	20	33	53	(r)	
	22. My organis	sation is making the necessary decisions to meet our future challenges	29	29	40	50	(r)	

Кеу	At least 1 percentage points greater than overall score At leas	t 1 perce	ntage po	oints less	s than ov	/erall sc	core (r) Where group has less than 10 respondents
		rvice of NSW	ager	G	e.		
	Management Responsibility	Ambulance Service of NSW	Front line Manage	Middle Manager	Senior Manager	Executive	
	Respondents	1808	326	98	30	7	
	Employee Engagement Index	63	68	67	76	(r)	
Commun	ication						
23. I am kept w	vell informed about what is happening in my workplace	37	34	42	53	(r)	
24. I have a say	y in decisions which affect my work	20	20	43	55	(r)	
25. I think it is s	safe to speak up and challenge the way things are done	31	34	42	57	(r)	
26. Where I wo	ork, we share the lessons learnt when mistakes are made	52	55	53	77	(r)	
27a. I am aware	of the strategic objectives and direction of the organisation I work for	50	58	77	86	(r)	
27b. I am aware	of how my work contributes to the overall strategic objectives of my organisation	47	52	61	70	(r)	



Кеу	At least 1 percentage points greater than overall score	t 1 perce	ntage po	oints less	s than o	verall so	core (r) Where group has less than 10 respondents
	Management Responsibility	Ambulance Service of NSW	Front line Manager	Middle Manager	Senior Manager	Executive	
	Respondents	≺ 1808	326	≥ 98	თ 30	ш 7	
	Employee Engagement Index	63	68	67	76	(r)	
Work Envi							
31. I have confide	ence in the processes that my workplace uses to resolve staff conflict	35	41	42	67	(r)	
32. I am able to a	achieve a healthy work/life balance most of the time	59	60	57	70	(r)	
33. There are me	echanisms in place to support me if I experience stress or pressure	60	66	64	83	(r)	
34. Reasonable e	expectations are placed on staff according to their position	51	52	49	67	(r)	
35. My workplace	e is proactive in minimising potential violence/ abuse from patients or visitors	59	64	68	80	(r)	
36. My workplace	e enables strong professional leadership	35	39	37	67	(r)	





Кеу	At least 1 percentage points greater than overall score	t 1 perce	ntage po	oints less	s than ov	core (r) Where group has less than 10 respondents	
		ice of NSW	er				
	Management Responsibility	Ambulance Service of NSW	Front line Manager	Middle Manager	Senior Manager	Executive	
	Respondents	1808	326	98	30	7	
	Employee Engagement Index	63	68	67	76	(r)	
Your Wo	rkplace						
44. Overall I ar	n proud to be a part of this workplace	76	82	78	93	(r)	
45. I would rec	ommend my workplace as a good place to work	59	65	62	73	(r)	
46. I feel motiv	ated to contribute more than what is normally required at work	55	62	61	63	(r)	
47. I have a str	rong sense of belonging to my workplace	60	66	67	73	(r)	
48. Overall I ar	n satisfied to be working here at the present time	64	67	67	80	(r)	
49. Staff in my behaviour	workplace demonstrate the CORE Values of the organisation through their	53	56	58	77	(r)	
50. There is a	positive culture in my workplace	41	40	40	63	(r)	
51. Overall, I b	elieve the culture at my workplace has improved in the last 12 months	32	39	33	57	(r)	

Кеу	At least 1 percentage points greater than overall score	t least 1 perce	entage po	pints les	s than o	verall sc	(r) W	/here group has less than 10 respondents	
	Employment State	SC Ambulance Service of NSW	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor	
	Responde	ents 1808	1642	96	23	20	15	9	
	Employee Engagement In	dex 63	63	61	71	81	59	(r)	
Your Job									
1. My job makes	good use of my skills and abilities	70	70	73	78	75	73	(r)	
2. I feel I am able	to suggest ideas to improve our ways of doing things	44	44	35	65	53	33	(r)	
3. Working here	makes me want to do the best job I can	65	64	66	70	89	67	(r)	
4. The right amo	unt of approvals are required for routine decisions	36	36	32	57	55	27	(r)	
5. I have sufficien	nt control over my work so I can do my job well	59	58	63	74	68	60	(r)	
6. At my workpla we work with e	ce I am able to positively influence the way we do things at work, including each other and how we behave	^{how} 53	54	45	52	61	53	(r)	

					s than o	(r) Where group has less than 10 respondents			
	Employment Status Respondent		Permanent/Ongoing Full time	66 Permanent/Ongoing Part time	5 Fixed term or temporary contract	Acuaby 20	Casual 15	co Contractor	
	Employee Engagement Inde		63	61	71	81	59	(r)	
Your Team									
7. The people I work with are outside their usual job	willing to help each other even if this means doing something	69	69	63	77	53	60	(r)	
8. In my team we generally ac	knowledge one another's efforts and achievements	71	72	65	70	67	53	(r)	
9. People in my team are hon	est and open	64	65	55	61	65	60	(r)	
10. My team resolves conflict q	uickly when it arises	47	48	39	61	74	27	(r)	
11. Morale is good in my team		43	43	40	61	61	33	(r)	

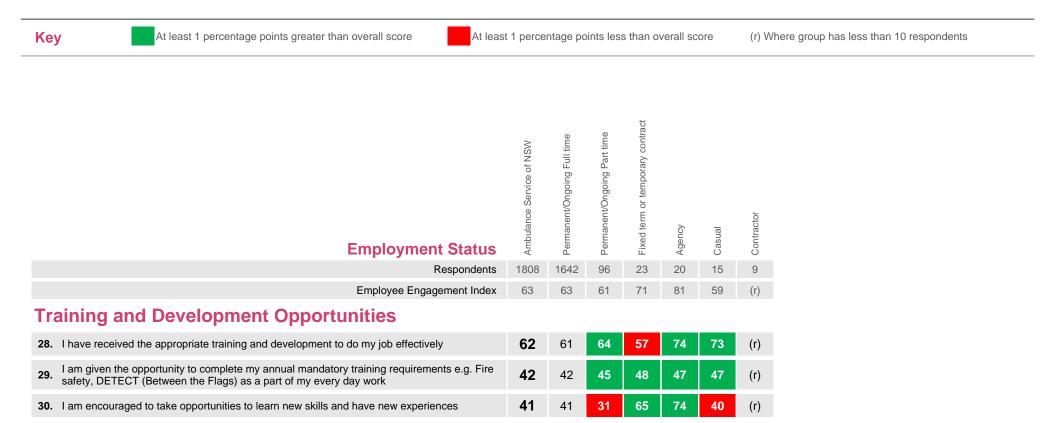
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Кеу	At least 1 percentage points greater than overall score	At least 1 percentage points less than overall score (r)						(r) Wh	nere group has less than 10 respondent	S
	Employment Status	Ambulance Service of NSW	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor		
	Respondents	1808	1642	96	23	20	15	9		
	Employee Engagement Index	63	63	61	71	81	59	(r)		
Being Valu	ed									
12. I believe I am	valued for what I can offer at my workplace	43	43	30	70	79	47	(r)		
13. In my workplace	ce, we recognise our successes and innovations	38	39	22	65	68	27	(r)		
14. Staff are treate	ed respectfully regardless of their job	48	48	38	74	84	33	(r)		

Key At least 1 percentage points greater than	overall score At least	t 1 perce	ntage po	oints les	s than o	verall sc	ore	(r) Where group has less than 10 respondents		
Ε	Employment Status Respondents	Ambulance Service of NSW	Permanent/Ongoing Full time	6 Permanent/Ongoing Part time	52 Fixed term or temporary contract	Asuaby 20	Casual 15	co Contractor		
	Employee Engagement Index	63	63	61	71	81	59	(r)		
Your Line Manager										
15a. recognises and acknowledges when I have done my job well		56	56	49	83	74	40	(r)		
15b. treats all staff in my team fairly		59	60	43	83	79	40	(r)		
15c. ensures that when issues are raised in the team, they are add	Iressed	55	55	46	74	75	27	(r)		
15d. treats me with respect		74	74	66	83	89	80	(r)		
16. I receive regular and constructive feedback on my performance	e	33	33	20	61	58	13	(r)		
17. Overall, I have confidence in the decisions made by my line m	nanager	53	54	40	74	84	33	(r)		

Кеу	At least 1 percentage points greater than overall score At least 1 percentage						verall sc	ore	(r) Where group has less than 10 respondents	
	Employ	/ment Status	Ambulance Service of NSW	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor	
		Respondents	1808	1642	96	23	20	15	9	
	Employee	e Engagement Index	63	63	61	71	81	59	(r)	
Senior Ma	anagers									
18a. are aware o	f the issues I face in my job		42	41	39	57	53	53	(r)	
18b. have a clear	direction for the future		31	30	33	52	47	47	(r)	
18c. lead by example	nple in creating a positive workplace		30	29	26	61	61	27	(r)	
19. There is a p	ositive relationship between senior management and staff in	my workplace	26	26	20	64	61	13	(r)	
20. Overall, I ha	ve confidence in the decisions made by my senior manager	S	29	29	24	57	67	27	(r)	
21. Senior mana staff	agers in my organisation are honest, open and transparent ir	n their dealings with	21	20	16	52	67	20	(r)	
22. My organisa	tion is making the necessary decisions to meet our future ch	nallenges	29	28	30	61	72	27	(r)	

Кеу	ast 1 perce	entage po	oints les	s than o	verall sc	ore	(r) W	(r) Where group has less than 10 respondents		
	Employment Status Respondent		Permanent/Ongoing Full time	6 Permanent/Ongoing Part time	Exed term or temporary contract	Agency 20	Casual 21	contractor		
	Employee Engagement Inde	x 63	63	61	71	81	59	(r)		
Communica	ation									
23. I am kept well in	formed about what is happening in my workplace	37	36	34	65	74	53	(r)		
24. I have a say in c	decisions which affect my work	20	20	15	57	44	7	(r)		
25. I think it is safe t	to speak up and challenge the way things are done	31	30	26	50	63	33	(r)		
26. Where I work, w	e share the lessons learnt when mistakes are made	52	52	40	70	67	40	(r)		
27a. I am aware of th	ne strategic objectives and direction of the organisation I work for	50	50	42	65	72	53	(r)		
27b. I am aware of he	ow my work contributes to the overall strategic objectives of my organisation	47	47	47	57	78	40	(r)		



Key At least 1 percentage points greater than overall score At least	t 1 perce	entage po	oints less	s than o	verall sc	ore	(r) Where group has less than 10 respondents		
Employment Status Respondents Employee Engagement Index	8081 Ambulance Service of NSW	Permanent/Ongoing Full time	19 60 9 Permanent/Ongoing Part time	Eixed term or temporary contract	Кочевки 20 81	Casual 15 59	(J) 6 Contractor		
Work Environment									
31. I have confidence in the processes that my workplace uses to resolve staff conflict	35	35	34	61	42	40	(r)		
32. I am able to achieve a healthy work/life balance most of the time	59	58	71	74	68	87	(r)		
33. There are mechanisms in place to support me if I experience stress or pressure	60	60	57	83	53	60	(r)		
34. Reasonable expectations are placed on staff according to their position	51	50	54	83	61	60	(r)		
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	59	60	58	65	68	53	(r)		
36. My workplace enables strong professional leadership	35	35	29	65	53	13	(r)		

Кеу	At least 1 percentage points greater than overall score At least 1 p			oints les	s than o	verall so	core	(r) Where group has less than 10 respondents
	Employment Status	Ambulance Service of NSW	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor
	Respondents	1808	1642	96	23	20	15	9
	Employee Engagement Index	63	63	61	71	81	59	(r)
Unacceptal	ole Behaviour							
38a. know how to re	port occurrences of these types of behaviour?	89	89	88	74	68	100	(r)
38b. have confidence	e that if you report these behaviours they will be responded to appropriately?	32	31	34	65	65	27	(r)

Кеу	At least 1 percentage points greater than overall score	t 1 perce	ntage po	oints les	s than o	verall sc	ore	(r) W	(r) Where group has less than 10 respondents		
	Employment Status Respondents	Ambulance Service of NSW	Permanent/Ongoing Full time	66 Permanent/Ongoing Part time	52 Fixed term or temporary contract	Asuaby 20	Casual 15	6 Contractor			
	Employee Engagement Index	63	63	61	71	81	59	(r)			
Service	Delivery										
39. My work services	environment allows me to deliver the best possible services (patient care or support	54	54	52	61	58	67	(r)			
40. In my wo	rkplace patient safety is at the centre of all decision making	57	57	56	52	53	73	(r)			
41. My team	's objectives/ work plans are clearly outlined	56	56	47	52	63	60	(r)			
42. Our obje	ctives/work plans help us to deliver a quality service	52	52	54	57	63	53	(r)			
43. At my wo delivery	orkplace there is a good balance between delivering services and monitoring service	34	33	34	52	53	33	(r)			

Кеу	At least 1 percentage points greater than overall score At leas	(r) W	/here group has less than 10 respondents						
	Employment Status	Ambulance Service of NSW	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor	
	Respondents	1808	1642	96	23	20	15	9	
	Employee Engagement Index	63	63	61	71	81	59	(r)	
Your Workpla	се								
44. Overall I am proud to	o be a part of this workplace	76	76	75	78	84	73	(r)	
45. I would recommend	my workplace as a good place to work	59	59	56	70	79	53	(r)	
46. I feel motivated to co	ontribute more than what is normally required at work	55	55	49	74	83	53	(r)	
47. I have a strong sens	se of belonging to my workplace	60	60	56	65	72	33	(r)	
48. Overall I am satisfier	d to be working here at the present time	64	64	63	70	79	73	(r)	
49. Staff in my workplace behaviour	e demonstrate the CORE Values of the organisation through their	53	53	47	65	72	53	(r)	
50. There is a positive c	ulture in my workplace	41	40	31	65	75	33	(r)	
51. Overall, I believe the	e culture at my workplace has improved in the last 12 months	32	32	30	48	50	47	(r)	

Key At least 1 percentage points greater that	At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) V								
	Length of Service Respondents	Ambulance Service of NSW	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more		
	Employee Engagement Index	63	78	79	69	65	58		
Your Job									
1. My job makes good use of my skills and abilities		70	80	87	72	75	66		
2. I feel I am able to suggest ideas to improve our ways of doin	g things	44	57	50	42	43	43		
3. Working here makes me want to do the best job I can		65	85	81	74	67	58		
4. The right amount of approvals are required for routine decision	ons	36	54	50	45	33	32		
5. I have sufficient control over my work so I can do my job we	I	59	69	65	67	68	52		
6. At my workplace I am able to positively influence the way we we work with each other and how we behave	e do things at work, including how	53	57	59	54	56	51		

Кеу	At least 1 percentage points greater than overall score	t 1 perce	ntage po	pints les	s than o	verall sc	ore	(r) Where group has less than 10 respondents
	Length of Service Respondents	Ambulance Service of NSW	Less than 12 months	At least 12 months but not more than 2 years	S At least 2 years but not more than 5 years	Δ At least 5 years but not more than 10 years	10 years or more	
	Employee Engagement Index	63	78	84 79	69	65	58	
Your Tea								
7. The people outside the	e I work with are willing to help each other even if this means doing something ir usual job	69	79	74	73	70	66	
8. In my team	we generally acknowledge one another's efforts and achievements	71	74	75	72	71	70	
9. People in r	ny team are honest and open	64	75	73	67	62	62	
10. My team re	solves conflict quickly when it arises	47	56	58	53	47	44	
11. Morale is o	ood in my team	43	60	65	47	46	38	

Key At least 1 percentage points greater than overall score At least	st 1 perce	ntage po	oints les	s than o	verall so	core	(r) Where group has less than 10 responde
Length of Service	Ambulance Service of NSW	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respondents	1808	104	84	232	413	972	
Employee Engagement Index	63	78	79	69	65	58	
Being Valued							
12. I believe I am valued for what I can offer at my workplace	43	63	74	50	42	36	
13. In my workplace, we recognise our successes and innovations	38	62	65	44	38	33	
14. Staff are treated respectfully regardless of their job	48	65	69	52	51	42	

Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage po	pints les	s than o	verall sc	ore	(r) Where group has less than 10 res
Length of Service Respondents	Ambulance Service of NSW	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Employee Engagement Index	63	78	79	69	65	58	
Your Line Manager							
15a. recognises and acknowledges when I have done my job well	56	71	70	59	57	52	
15b. treats all staff in my team fairly	59	72	77	61	59	56	
15c. ensures that when issues are raised in the team, they are addressed	55	70	74	63	55	50	
15d. treats me with respect	74	87	84	79	74	70	
16. I receive regular and constructive feedback on my performance	33	56	48	33	31	30	
17. Overall, I have confidence in the decisions made by my line manager	53	71	75	64	53	47	

Key At least 1 percentage points greater than overall score At least	ore	(r) Where group has less than 10 respondents					
Length of Service	Ambulance Service of NSW	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respondents	1808	104	84	232	413	972	
Employee Engagement Index	63	78	79	69	65	58	
Senior Managers							
18a. are aware of the issues I face in my job	42	57	56	55	45	34	
18b. have a clear direction for the future	31	54	49	36	31	25	
18c. lead by example in creating a positive workplace	30	57	59	42	30	22	
19. There is a positive relationship between senior management and staff in my workplace	26	57	43	34	26	20	
20. Overall, I have confidence in the decisions made by my senior managers	29	63	54	42	29	21	
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	21	54	42	29	20	15	
22. My organisation is making the necessary decisions to meet our future challenges	29	55	54	35	29	23	

Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage po	oints les	s than o	overall so	ore	(r) Where group has	les
Length of Service	Ambulance Service of NSW	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more		
Respondents	⊲ 1808	104	⊲ 84	232	413	972		
Employee Engagement Index	63	78	79	69	65	58		
Communication								
23. I am kept well informed about what is happening in my workplace	37	65	49	41	39	31		
24. I have a say in decisions which affect my work	20	34	26	27	20	17		
25. I think it is safe to speak up and challenge the way things are done	31	46	40	33	29	29		
26. Where I work, we share the lessons learnt when mistakes are made	52	67	76	58	53	46		
27a. I am aware of the strategic objectives and direction of the organisation I work for	50	69	64	50	48	48		
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	47	67	64	48	50	42		

Key	At least 1 percentage points greater than overall score At lea	st 1 perce	entage po	oints les	s than ov	(r) Where group has less than 10 responder		
	Length of Service	Ambulance Service of NSW	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
	Respondents	1808	104	84	232	413	972	
	Employee Engagement Index	63	78	79	69	65	58	
Training	g and Development Opportunities							
00		C O	CO		CO	07		

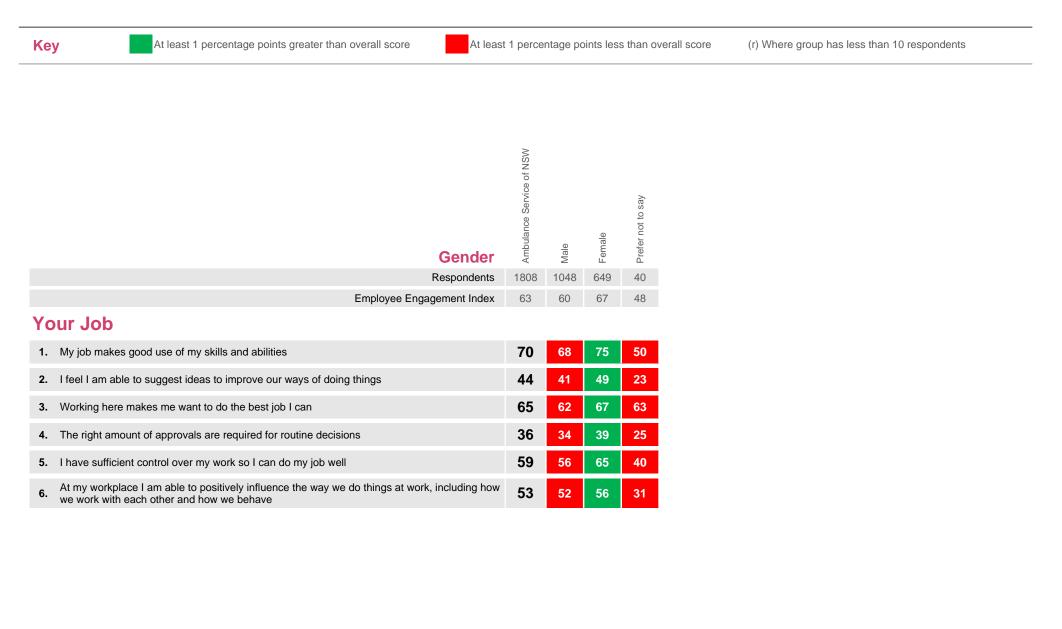
28. I have received the appropriate training and development to do my job effectively	62	69	77	69	67	55	
29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	42	47	48	47	47	38	
30. I am encouraged to take opportunities to learn new skills and have new experiences	41	61	65	50	39	36	

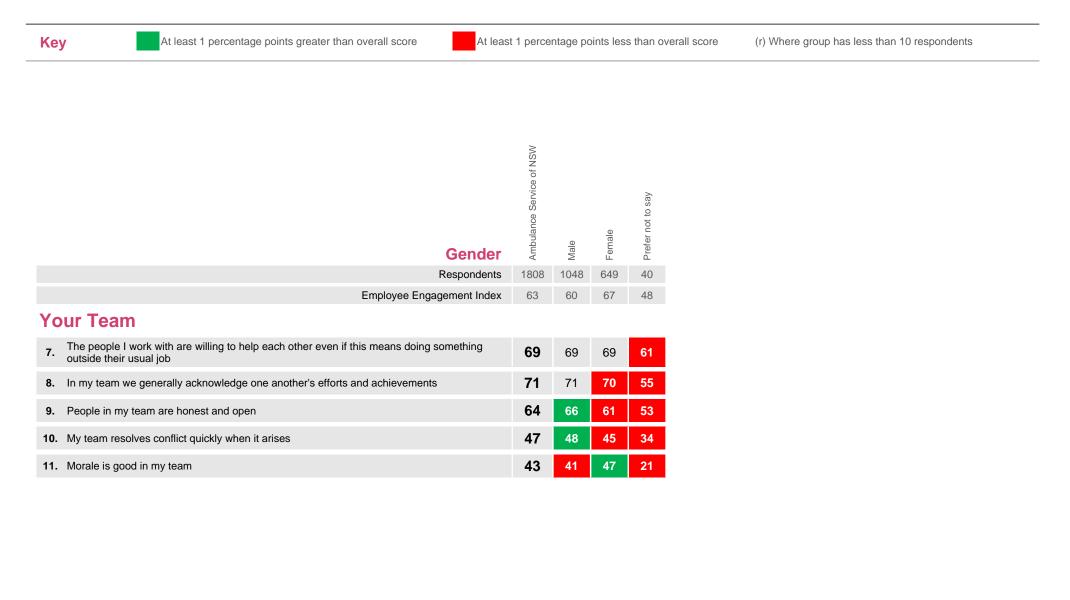
Key At least 1 percentage points greater than overall score At least	t 1 perce	entage po	pints les	s than o	verall sc	ore	(r) Where group has less than 10 respondents
Length of Service Respondents	Ambulance Service of NSW	FOR Less than 12 months	A At least 12 months but not more than 2 years	8 At least 2 years but not more than 5 years	5 At least 5 years but not more than 10 years	10 years or more	
Employee Engagement Index Work Environment	63	78	79	69	65	58	
31. I have confidence in the processes that my workplace uses to resolve staff conflict	35	53	41	41	37	31	
32. I am able to achieve a healthy work/life balance most of the time	59	76	69	65	64	53	
33. There are mechanisms in place to support me if I experience stress or pressure	60	76	67	68	65	54	
34. Reasonable expectations are placed on staff according to their position	51	72	68	57	57	43	
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	59	71	71	67	62	54	
36. My workplace enables strong professional leadership	35	59	52	47	37	28	

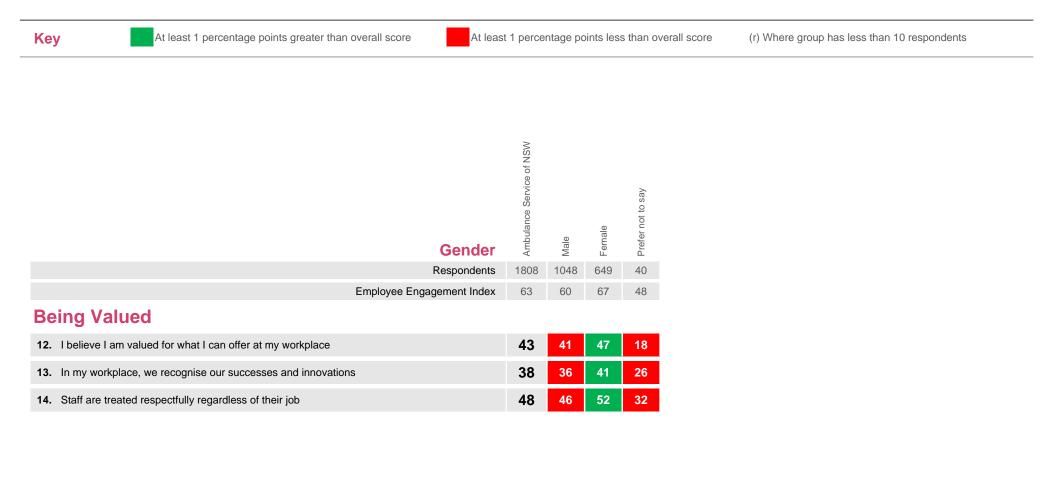
Кеу	At least 1 percentage points greater than overall score At leas	t 1 perce	ntage po	oints les	s than o	verall so	core	(r) Where group has less than 10 responde
	Length of Service	Ambulance Service of NSW	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
	Respondents	1808	104	84	232	413	972	
	Employee Engagement Index	63	78	79	69	65	58	
Unacceptable	e Behaviour							
38a. know how to report	rt occurrences of these types of behaviour?	89	74	73	88	91	91	
38b. have confidence the	hat if you report these behaviours they will be responded to appropriately?	32	56	47	35	31	28	

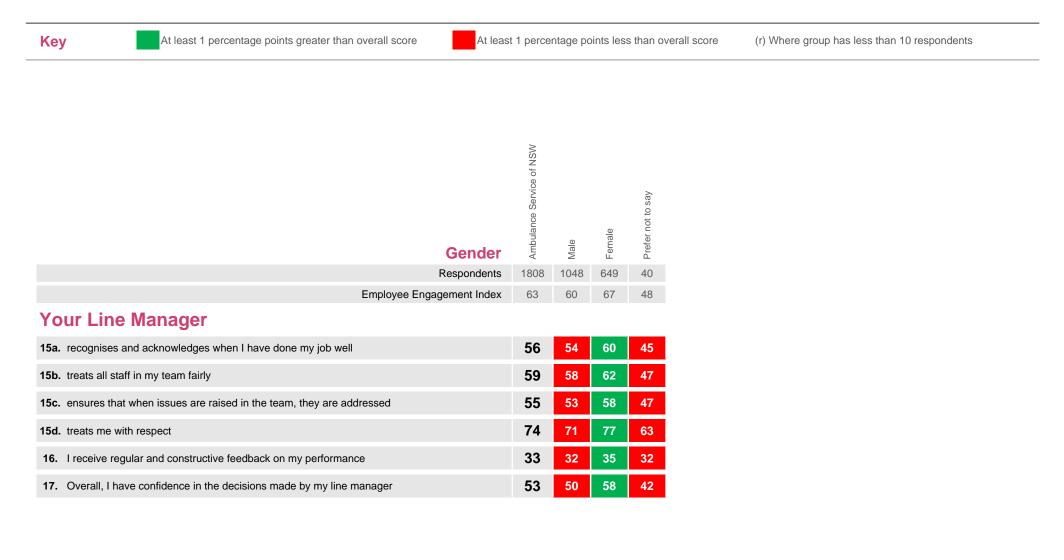
Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage po	oints les	s than o	verall sc	ore	(r) Where group has less than 10 respondents
Length of Service Respondents	Ambulance Service of NSW	Less than 12 months	& At least 12 months but not more than 2 years	R At least 2 years but not more than 5 years	41 At least 5 years but not more than 10 years	10 years or more	
Employee Engagement Index	63	78	79	69	65	58	
Service Delivery							
39. My work environment allows me to deliver the best possible services (patient care or support services)	54	73	59	60	60	48	
40. In my workplace patient safety is at the centre of all decision making	57	70	61	63	56	53	
41. My team's objectives/ work plans are clearly outlined	56	61	67	62	61	51	
42. Our objectives/work plans help us to deliver a quality service	52	67	61	60	56	46	
43. At my workplace there is a good balance between delivering services and monitoring service delivery	34	56	47	41	36	28	

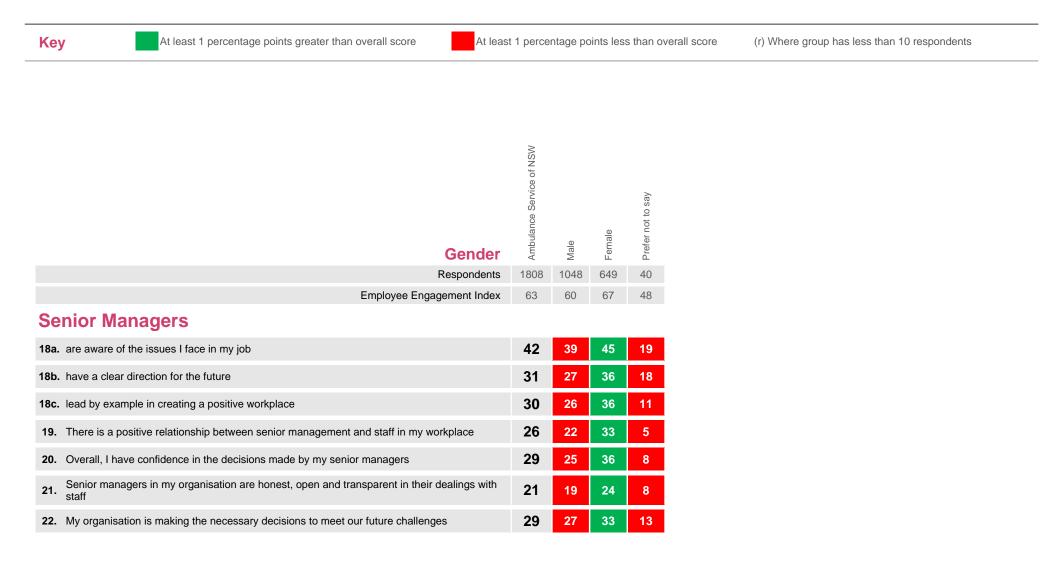
Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage po	oints less	s than o	verall sc	ore	(r) Where group has less than 10 respondents
Length of Service	Ambulance Service of NSW	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respondents	1808	104	84	232	413	972	
Employee Engagement Index	63	78	79	69	65	58	
Your Workplace							
44. Overall I am proud to be a part of this workplace	76	89	91	80	78	71	
45. I would recommend my workplace as a good place to work	59	76	79	66	62	53	
46. I feel motivated to contribute more than what is normally required at work	55	77	72	66	58	49	
47. I have a strong sense of belonging to my workplace	60	63	72	61	60	57	
48. Overall I am satisfied to be working here at the present time	64	76	81	69	66	59	
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	53	71	68	62	48	51	
50. There is a positive culture in my workplace	41	63	59	50	41	34	
51. Overall, I believe the culture at my workplace has improved in the last 12 months	32	25	50	38	34	30	

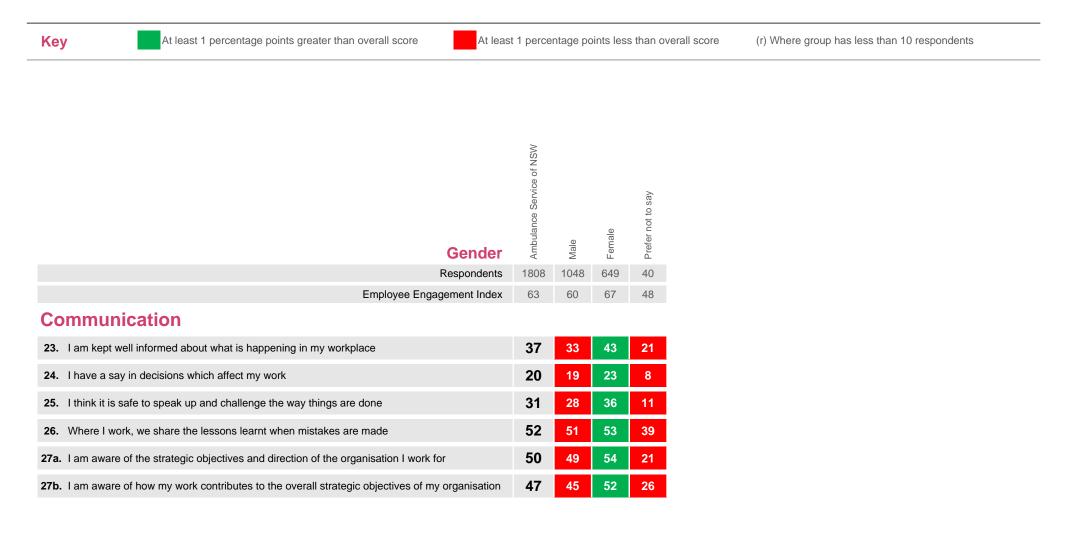


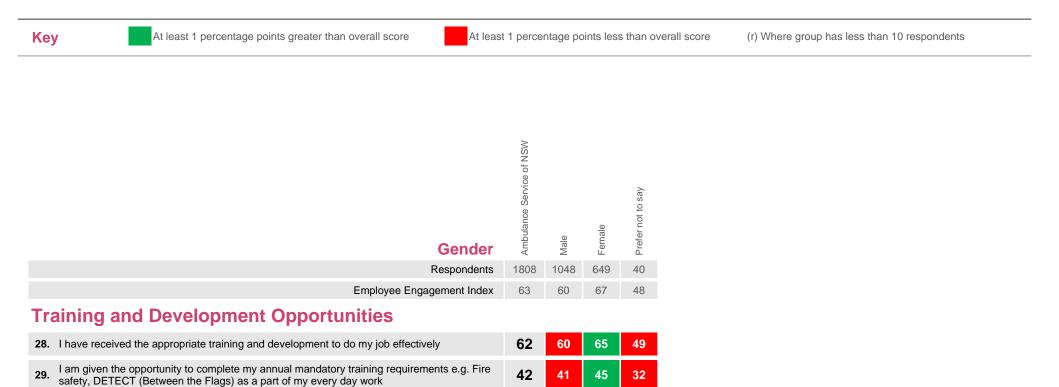












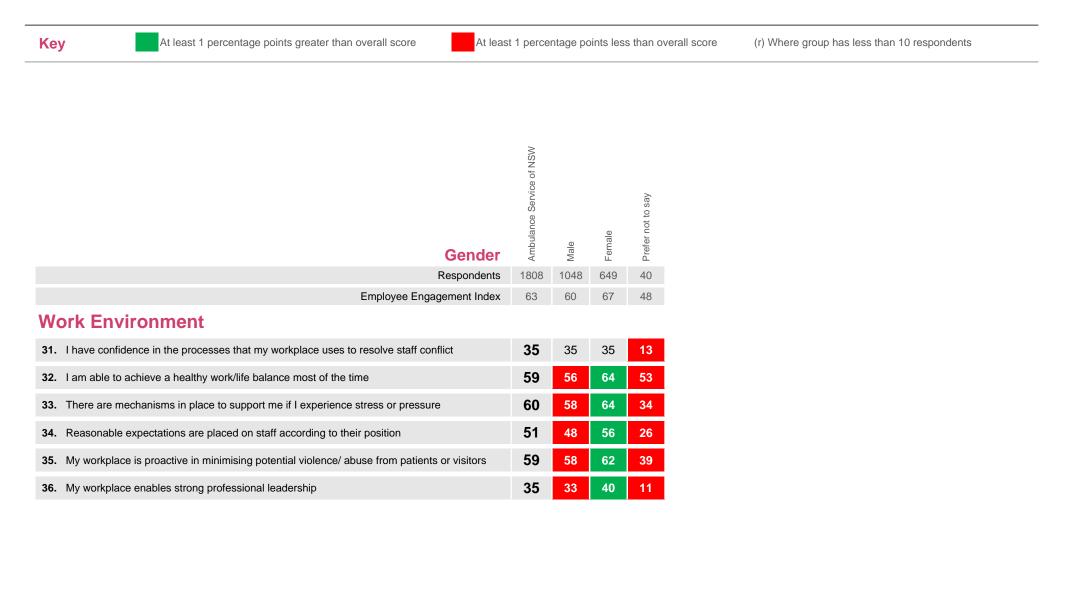
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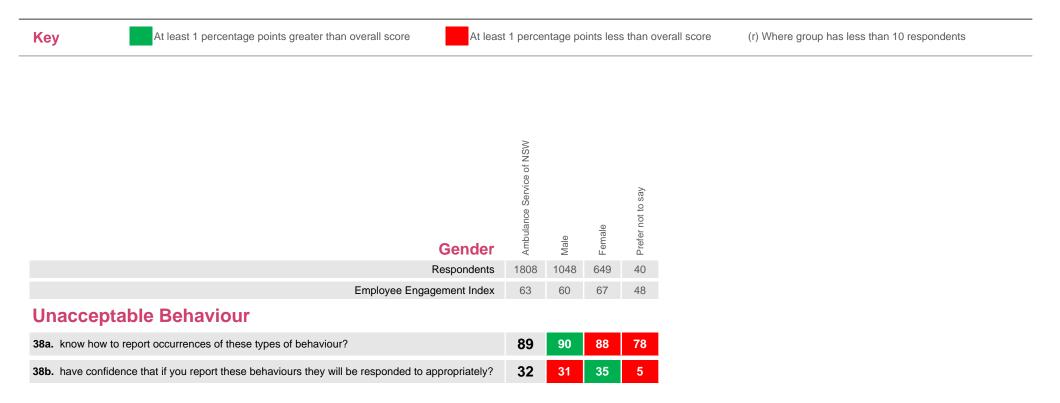
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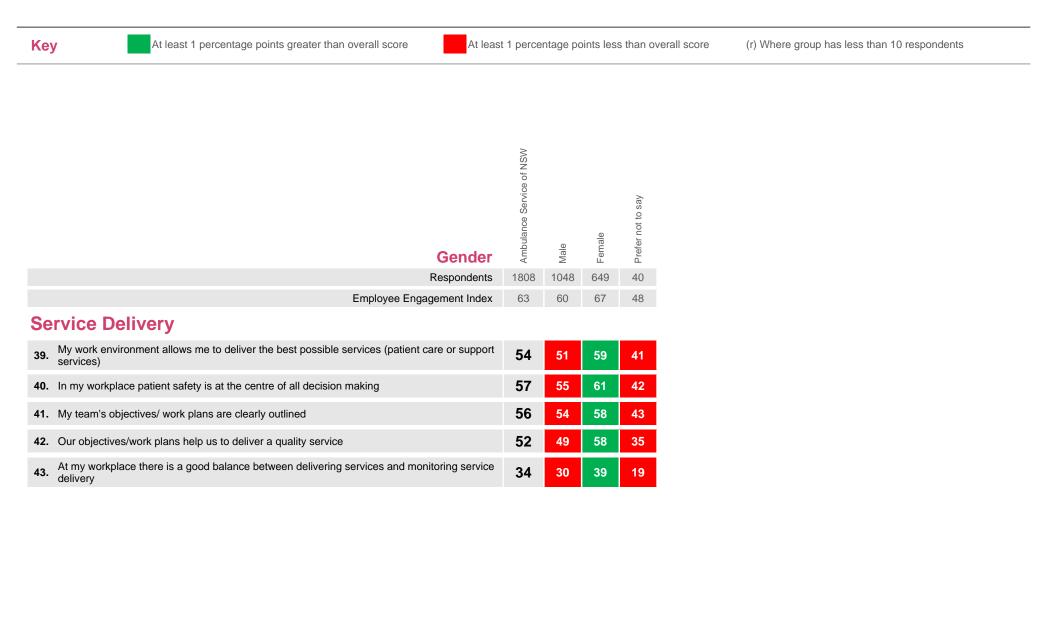
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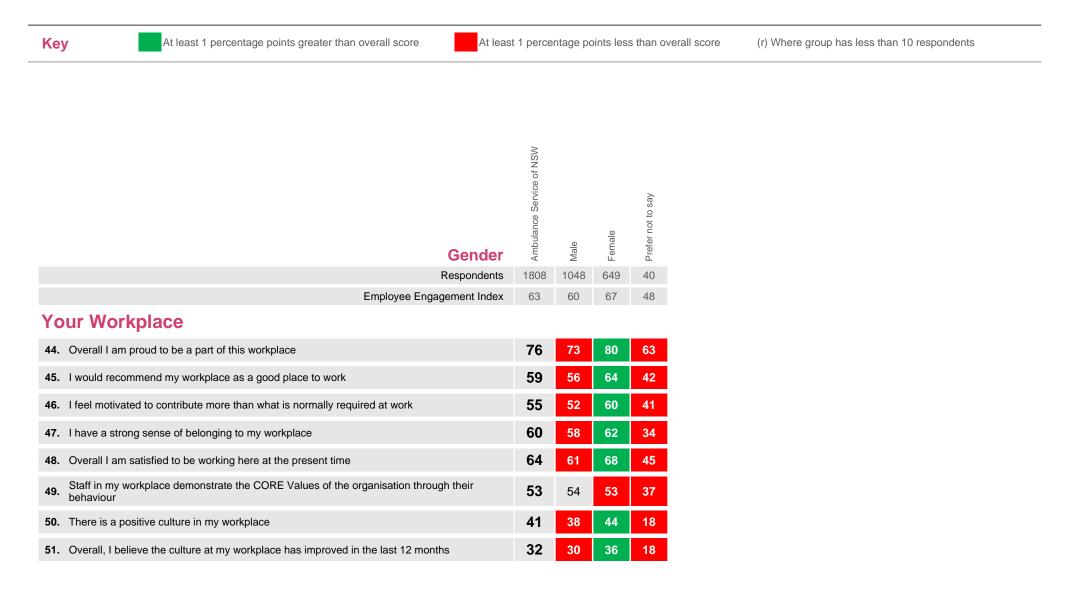
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30.	I am encouraged to take opportunities to learn new skills and have new experiences









Key At least 1 percentage points greater than overall score At	least 1 perce	entage p	oints les	s than o	(r) Where group has less than 10 responder						
Age Grou	d Ambulance Service of NSW	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Responder		62	171	227	229	320	281	253	151	61	52
Employee Engagement Ind	ex 63	78	69	67	61	63	64	59	57	70	51
Your Job											
1. My job makes good use of my skills and abilities	70	84	71	71	68	71	72	66	70	82	52
2. I feel I am able to suggest ideas to improve our ways of doing things	44	53	45	41	40	41	53	41	47	48	25
3. Working here makes me want to do the best job I can	65	82	70	67	62	61	64	60	64	77	61
4. The right amount of approvals are required for routine decisions	36	61	45	38	33	33	30	34	37	47	31
5. I have sufficient control over my work so I can do my job well	59	68	67	67	56	57	58	59	49	61	45
6. At my workplace I am able to positively influence the way we do things at work, including I we work with each other and how we behave	^{how} 53	65	54	61	53	51	56	49	48	49	43

Key At least 1 percentage points greater than overall score At least	At least 1 percentage points greater than overall score At least 1 percentage points less than overall score										(r) Where group has less than 10 respondents						
Age Group	Ambulance Service of NSW	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say						
Respondents	1808	62	171	227	229	320	281	253	151	61	52						
Employee Engagement Index	63	78	69	67	61	63	64	59	57	70	51						
Your Team																	
7. The people I work with are willing to help each other even if this means doing something outside their usual job	69	87	74	71	59	70	71	67	68	70	53						
8. In my team we generally acknowledge one another's efforts and achievements	71	79	73	72	68	73	73	68	71	69	54						
9. People in my team are honest and open	64	75	70	66	56	66	64	63	66	64	50						
10. My team resolves conflict quickly when it arises	47	66	54	50	42	47	45	44	47	52	41						
11. Morale is good in my team	43	66	53	51	43	45	40	35	36	36	29						

Key At least 1 percentage points	greater than overall score At I	east 1 perce	entage p	oints les	s than o	verall sc	ore	(r) W	/here gro	oup has	less tha	ın 10 resp
	Age Grou		Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
	Responden		62	171	227	229	320	281	253	151	61	52
	Employee Engagement Inde	ex 63	78	69	67	61	63	64	59	57	70	51
Being Valued												
12. I believe I am valued for what I can offer at my w	rorkplace	43	64	54	41	39	40	44	41	40	44	31
13. In my workplace, we recognise our successes a	nd innovations	38	70	47	37	35	34	41	35	37	34	33
14. Staff are treated respectfully regardless of their j	ob	48	64	58	50	46	47	51	42	42	46	40

Key At least 1 percentage points greater than overall score At least	t 1 perce	entage po	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 resp
Age Group	Ambulance Service of NSW	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	1808	62	171	227	229	320	281	253	151	61	52
Employee Engagement Index	63	78	69	67	61	63	64	59	57	70	51
Your Line Manager											
15a. recognises and acknowledges when I have done my job well	56	67	62	57	57	53	59	52	52	52	49
15b. treats all staff in my team fairly	59	77	69	63	58	56	59	56	52	54	55
15c. ensures that when issues are raised in the team, they are addressed	55	75	62	62	55	53	53	51	45	51	54
15d. treats me with respect	74	88	85	75	74	70	72	71	66	78	71
16. I receive regular and constructive feedback on my performance	33	60	33	30	32	30	36	33	33	23	35
17. Overall, I have confidence in the decisions made by my line manager	53	77	63	57	54	51	54	47	40	48	49

Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage p	oints les	s than o	(r) Where group has less than 10 responde						
Age Group	Ambulance Service of NSW	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	1808	62	171	227	229	320	281	253	151	61	52
Employee Engagement Index	63	78	69	67	61	63	64	59	57	70	51
Senior Managers											
18a. are aware of the issues I face in my job	42	59	55	42	42	37	39	42	33	48	31
18b. have a clear direction for the future	31	51	38	36	28	28	31	28	21	31	24
18c. lead by example in creating a positive workplace	30	66	43	37	27	24	27	26	19	31	23
19. There is a positive relationship between senior management and staff in my workplace	26	54	37	33	22	23	24	20	20	28	19
20. Overall, I have confidence in the decisions made by my senior managers	29	51	42	39	26	26	30	21	19	30	19
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	21	46	32	25	17	18	22	17	14	26	15
22. My organisation is making the necessary decisions to meet our future challenges	29	49	38	33	28	24	33	27	21	25	21

Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	oints les	s than o	(r) Where group has less than 10 respondents						
Age Group	Ambulance Service of NSW	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	1808	62	171	227	229	320	281	253	151	61	52
Employee Engagement Index	63	78	69	67	61	63	64	59	57	70	51
Communication											
23. I am kept well informed about what is happening in my workplace	37	61	47	42	31	38	39	33	25	34	22
24. I have a say in decisions which affect my work	20	29	27	19	16	20	24	18	16	25	17
25. I think it is safe to speak up and challenge the way things are done	31	34	35	32	27	26	33	31	31	43	20
26. Where I work, we share the lessons learnt when mistakes are made	52	73	61	57	50	50	53	44	43	56	46
27a. I am aware of the strategic objectives and direction of the organisation I work for	50	64	56	54	51	45	54	46	47	52	31
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	47	59	58	50	45	46	50	44	37	53	27

At least 1 percentage points greater than overall score At least	1 perce	entage po	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	in 10 respo
Age Group Respondents	Ambulance Service of NSW	69 Less than 25 years	12 Between 25-29 years	22 Between 30-34 years	Between 35-39 years	DS Between 40-44 years	Between 45-49 years	S25 Between 50-54 years	1 Between 55-59 years	60 or above	25
Employee Engagement Index	63	78	69	67	61	63	64	59	57	70	51
Fraining and Development Opportunities	00	10	00	01	01	00	0-1	00	01	10	01
28. I have received the appropriate training and development to do my job effectively	62	78	70	65	58	58	62	58	59	67	50
29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	42	59	41	45	40	41	45	42	38	40	33
30. I am encouraged to take opportunities to learn new skills and have new experiences	41	66	46	43	33	40	42	40	35	52	35

Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	oints les	s than o	(r) Where group has less than 10 responder						
Age Group	Ambulance Service of NSW	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	1808	62	171	227	229	320	281	253	151	61	52
Employee Engagement Index	63	78	69	67	61	63	64	59	57	70	51
Work Environment											
31. I have confidence in the processes that my workplace uses to resolve staff conflict	35	46	48	38	36	31	39	35	23	33	18
32. I am able to achieve a healthy work/life balance most of the time	59	71	67	66	56	57	58	57	51	59	57
33. There are mechanisms in place to support me if I experience stress or pressure	60	73	70	64	65	60	61	54	48	57	41
34. Reasonable expectations are placed on staff according to their position	51	69	66	59	50	49	47	47	42	46	35
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	59	71	67	65	64	56	60	54	46	74	45
36. My workplace enables strong professional leadership	35	56	56	41	32	31	32	33	27	28	18

Key At least 1 percentage points greater than overall score At least	st 1 perce	ntage p	At least 1 percentage points less than overall score (in							(r) Where group has less than 10 respondents					
Age Group	Ambulance Service of NSW	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say				
Respondents	1808	62	171	227	229	320	281	253	151	61	52				
Employee Engagement Index	63	78	69	67	61	63	64	59	57	70	51				
Unacceptable Behaviour															
38a. know how to report occurrences of these types of behaviour?	89	71	83	91	91	92	94	86	86	93	79				
38b. have confidence that if you report these behaviours they will be responded to appropriately?	32	41	32	36	29	33	38	29	24	38	20				

Key At least 1 percentage points greater than overall score At least	At least 1 percentage points less than overall score (r) Where group has								oup has	less tha	n 10 resj
Age Group	Ambulance Service of NSW	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	1808	62	171	227	229	320	281	253	151	61	52
Employee Engagement Index Service Delivery	63	78	69	67	61	63	64	59	57	70	51
39. My work environment allows me to deliver the best possible services (patient care or support services)	54	76	62	57	53	53	54	50	48	55	42
40. In my workplace patient safety is at the centre of all decision making	57	74	65	57	58	51	55	55	56	62	44
41. My team's objectives/ work plans are clearly outlined	56	76	67	61	54	57	54	50	44	57	48
42. Our objectives/work plans help us to deliver a quality service	52	72	63	59	50	52	47	51	45	49	38
43. At my workplace there is a good balance between delivering services and monitoring service delivery	34	71	42	37	28	29	34	33	27	43	21

Key At least 1 percentage points greater than overall sco	At least 1 percentage points greater than overall score (r) Where group has less than 10 res											
	Age Group	Ambulance Service of NSW	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
	Respondents	1808	62	171	227	229	320	281	253	151	61	52
Employee	e Engagement Index	63	78	69	67	61	63	64	59	57	70	51
Your Workplace												
44. Overall I am proud to be a part of this workplace		76	86	82	79	76	76	77	71	68	82	63
45. I would recommend my workplace as a good place to work		59	78	68	65	56	62	58	55	48	59	45
46. I feel motivated to contribute more than what is normally required at wor	k	55	75	65	57	52	53	57	51	48	64	47
47. I have a strong sense of belonging to my workplace		60	71	60	62	59	64	62	53	56	64	35
48. Overall I am satisfied to be working here at the present time		64	78	67	70	61	62	63	60	58	75	53
49. Staff in my workplace demonstrate the CORE Values of the organisation behaviour	n through their	53	73	62	56	50	53	54	51	44	56	42
50. There is a positive culture in my workplace		41	69	54	43	40	36	42	38	31	39	24
51. Overall, I believe the culture at my workplace has improved in the last 12	2 months	32	49	35	37	34	31	37	27	22	28	19

Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage po	oints les	s than o	verall sco	ore (r) Where group has less than 10 respondents
Australian Aboriginal	Ambulance Service of NSW	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
Respondents	1808	45	3	1657	94	
Employee Engagement Index	63	58	(r)	64	50	
Your Job						
1. My job makes good use of my skills and abilities	70	71	(r)	71	63	
2. I feel I am able to suggest ideas to improve our ways of doing things	44	38	(r)	45	26	
3. Working here makes me want to do the best job I can	65	62	(r)	66	49	
4. The right amount of approvals are required for routine decisions	36	31	(r)	37	18	
5. I have sufficient control over my work so I can do my job well	59	58	(r)	60	41	
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	53	60	(r)	53	42	

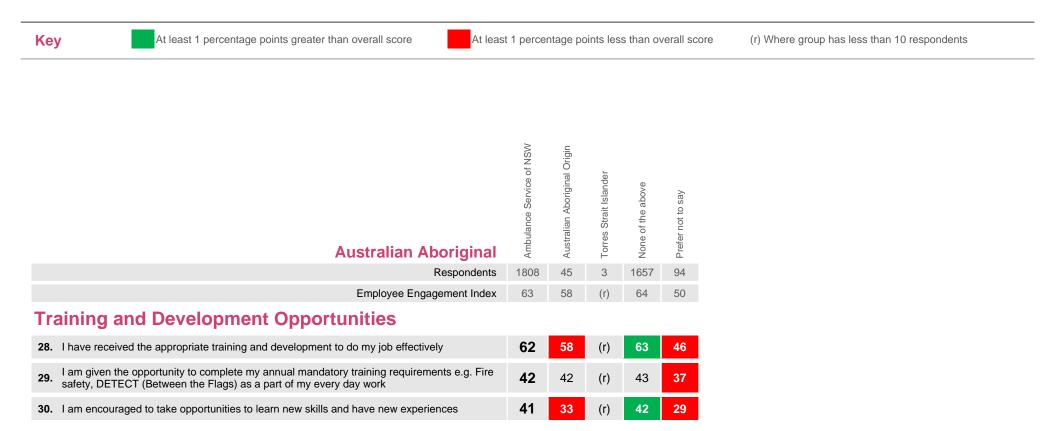
Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage po	ints les	s than ov	verall sc	ore (r) Where group has less than 10 respon
Australian Aboriginal	Ambulance Service of NSW	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
Respondents	1808	45	3	1657	94	
Employee Engagement Index	63	58	(r)	64	50	
Your Team						
7. The people I work with are willing to help each other even if this means doing something outside their usual job	69	60	(r)	69	66	
8. In my team we generally acknowledge one another's efforts and achievements	71	73	(r)	71	66	
9. People in my team are honest and open	64	58	(r)	64	61	
10. My team resolves conflict quickly when it arises	47	42	(r)	48	39	
11. Morale is good in my team	43	42	(r)	44	31	

Key At least 1 percentage points greater than overall score At least	st 1 perce	ntage po	ints les	s than o	verall sco	re (r) Where group has less than 10 respondents
	ance Service of NSW	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
Australian Aboriginal	Ambulance	Austral	Torres	None c	Prefer	
Respondents	1808	45	3	1657	94	
Employee Engagement Index	63	58	(r)	64	50	
Being Valued						
12. I believe I am valued for what I can offer at my workplace	43	44	(r)	44	23	
13. In my workplace, we recognise our successes and innovations	38	44	(r)	39	26	
14. Staff are treated respectfully regardless of their job	48	47	(r)	49	36	

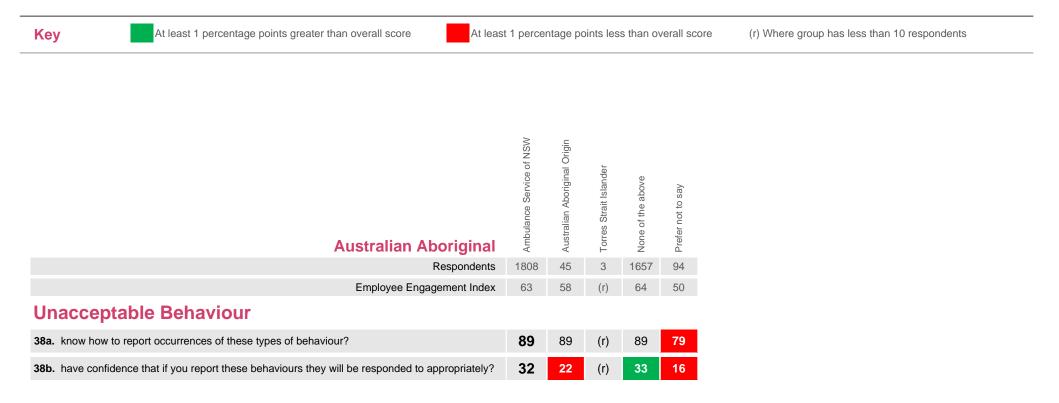
Key At lea	least 1 percentage points greater than overall score At least 1 percentage points less than ov							core (r) Where group has less than 10 respond
	Australian A	lboriginal	Ambulance Service of NSW	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
		Respondents	1808	45	3	1657	94	
		agement Index	63	58	(r)	64	50	
Your Line Manag	jer							
15a. recognises and acknowle	edges when I have done my job well		56	62	(r)	56	45	
15b. treats all staff in my team	ı fairly		59	53	(r)	60	53	
15c. ensures that when issues	s are raised in the team, they are addressed		55	51	(r)	55	49	
15d. treats me with respect			74	68	(r)	74	66	
16. I receive regular and con	structive feedback on my performance		33	33	(r)	34	24	
17 Overall Lhave confidence	e in the decisions made by my line manager		53	51	(r)	54	38	

Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	oints les	s than ov	verall sc	core (r) Where group has less than 10 respondents
Australian Aboriginal	Ambulance Service of NSW	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
Respondents	1808	45	3	1657	94	
Employee Engagement Index	63	58	(r)	64	50	
Senior Managers						
18a. are aware of the issues I face in my job	42	36	(r)	42	32	
18b. have a clear direction for the future	31	22	(r)	32	18	
18c. lead by example in creating a positive workplace	30	16	(r)	31	17	
19. There is a positive relationship between senior management and staff in my workplace	26	27	(r)	27	13	
20. Overall, I have confidence in the decisions made by my senior managers	29	22	(r)	30	16	
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	21	13	(r)	22	9	
22. My organisation is making the necessary decisions to meet our future challenges	29	16	(r)	30	15	

Key At least 1 percentage points greater than overall score At least	1 percei	ntage po	ints les	s than o	verall sc	ore (r) Where group has less than 10 res
Australian Aboriginal	Ambulance Service of NSW	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
Respondents	1808	45	3	1657	94	
Employee Engagement Index	63	58	(r)	64	50	
Communication						
23. I am kept well informed about what is happening in my workplace	37	27	(r)	38	19	
24. I have a say in decisions which affect my work	20	13	(r)	21	7	
25. I think it is safe to speak up and challenge the way things are done	31	31	(r)	31	16	
26. Where I work, we share the lessons learnt when mistakes are made	52	42	(r)	52	44	
27a. I am aware of the strategic objectives and direction of the organisation I work for	50	49	(r)	51	29	
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	47	64	(r)	48	28	



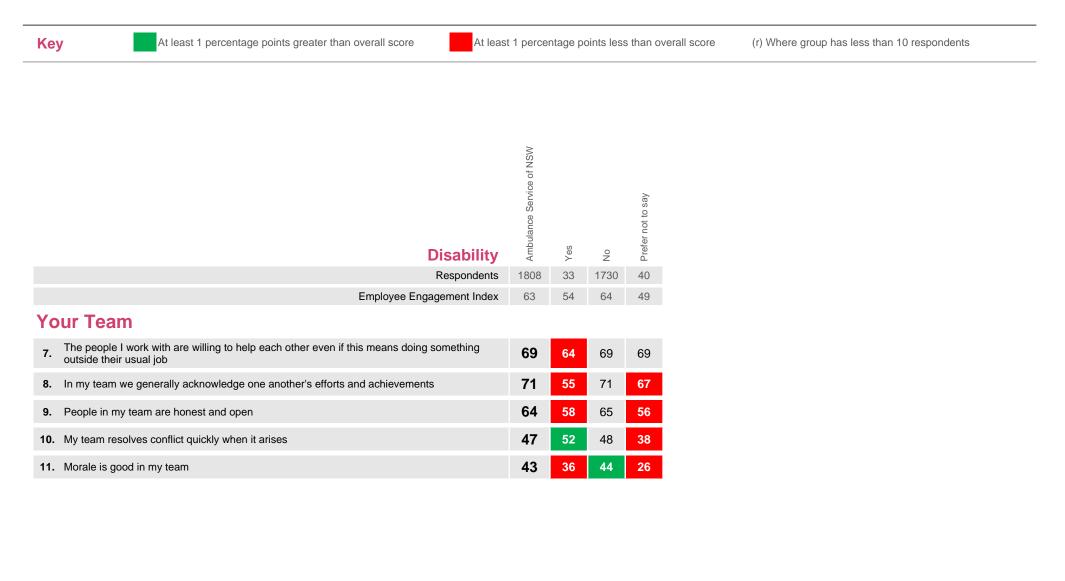
Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	ints les	s than o	verall sc	ore (r) Where group has less than 10 resp
	Service of NSW	riginal Origin	lander	ove	A	
Australian Aboriginal	Ambulance Se	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
Respondents	1808	45	3	1657	94	
Employee Engagement Index Work Environment	63	58	(r)	64	50	
31. I have confidence in the processes that my workplace uses to resolve staff conflict	35	27	(r)	36	21	
32. I am able to achieve a healthy work/life balance most of the time	59	44	(r)	60	49	
33. There are mechanisms in place to support me if I experience stress or pressure	60	51	(r)	61	44	
34. Reasonable expectations are placed on staff according to their position	51	42	(r)	52	34	
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	59	53	(r)	60	52	
36. My workplace enables strong professional leadership	35	27	(r)	36	21	



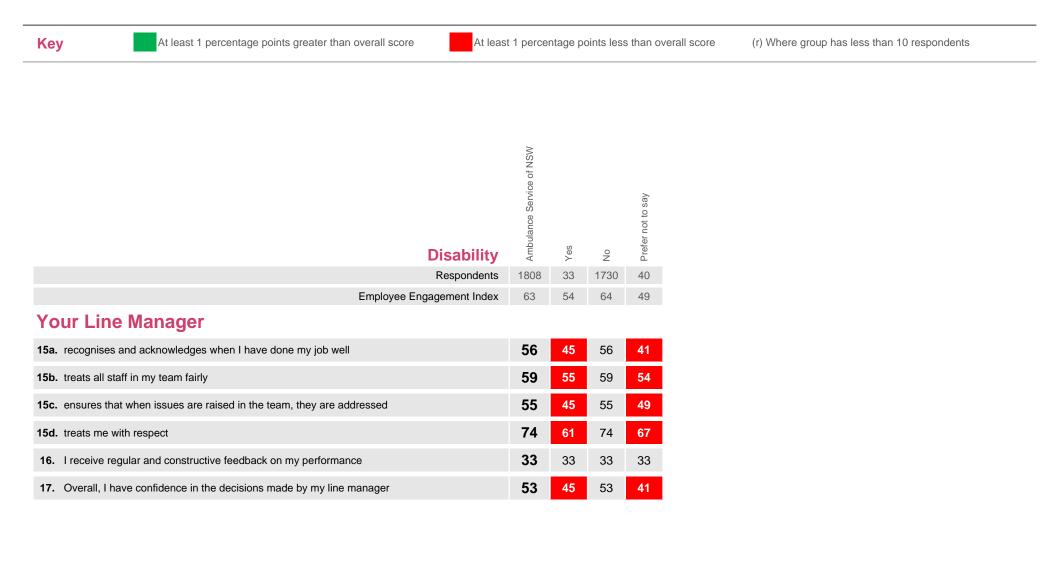
At least 1 percentage points greater than overall score At least		ntage po	ints les	s than ov	verall sc	ore (r) Where group has less than 10 responden
Australian Aboriginal	Ambulance Service of NSW	Australian Aboriginal Origin	orres Strait Islander	None of the above	Prefer not to say	
Respondents	⊲ 1808	∢ 45	3	∠ 1657	94	
Employee Engagement Index	63	58	(r)	64	50	
Service Delivery						
39. My work environment allows me to deliver the best possible services (patient care or support services)	54	42	(r)	55	41	
40. In my workplace patient safety is at the centre of all decision making	57	44	(r)	57	49	
41. My team's objectives/ work plans are clearly outlined	56	40	(r)	57	44	
42. Our objectives/work plans help us to deliver a quality service	52	36	(r)	54	34	
43. At my workplace there is a good balance between delivering services and monitoring service delivery	34	29	(r)	35	19	

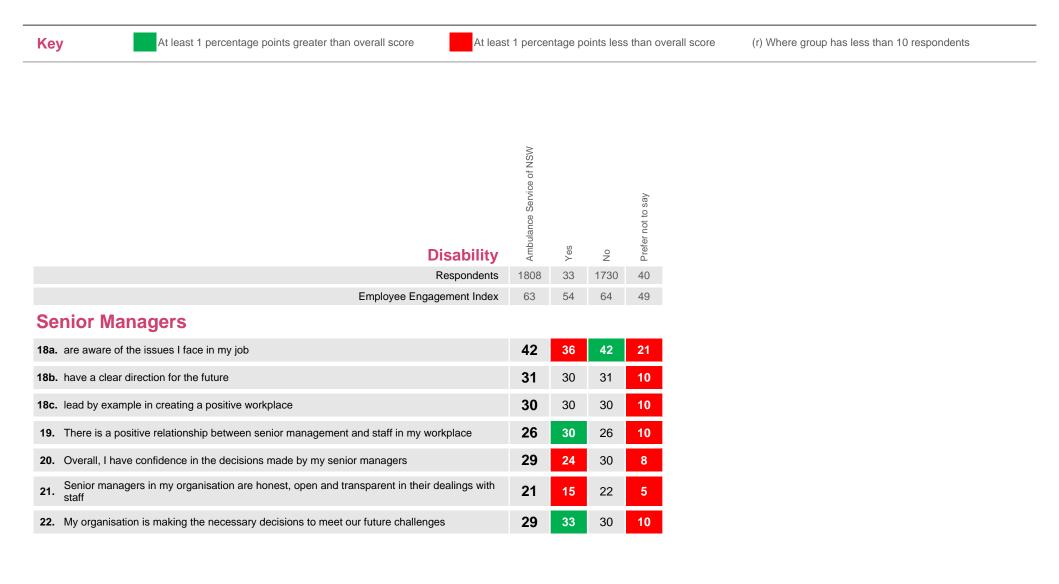
Key At least 1 percentage points greater than overall score At least	1 percei	ntage po	ints les	s than o	verall sco	ore (r) Where group has less than 10 respo
Australian Aboriginal	Ambulance Service of NSW	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
Respondents	1808	45	3	1657	94	
Employee Engagement Index	63	58	(r)	64	50	
Your Workplace						
44. Overall I am proud to be a part of this workplace	76	71	(r)	77	64	
45. I would recommend my workplace as a good place to work	59	53	(r)	60	51	
46. I feel motivated to contribute more than what is normally required at work	55	44	(r)	57	40	
47. I have a strong sense of belonging to my workplace	60	58	(r)	61	43	
48. Overall I am satisfied to be working here at the present time	64	58	(r)	64	55	
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	53	44	(r)	54	48	
50. There is a positive culture in my workplace	41	40	(r)	41	35	
51. Overall, I believe the culture at my workplace has improved in the last 12 months	32	29	(r)	33	26	













30. I am encouraged to take opportunities to learn new skills and have new experiences

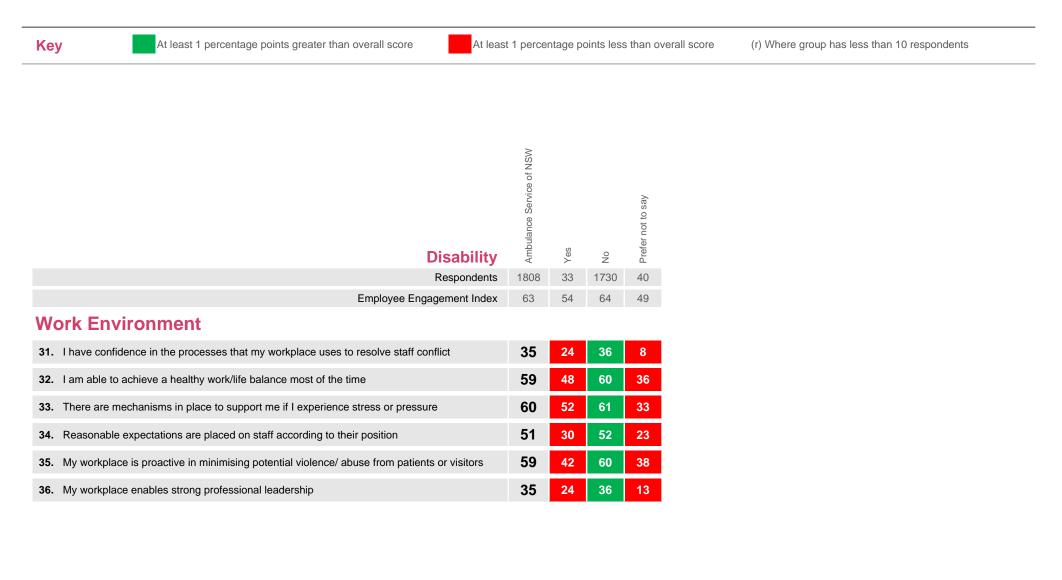


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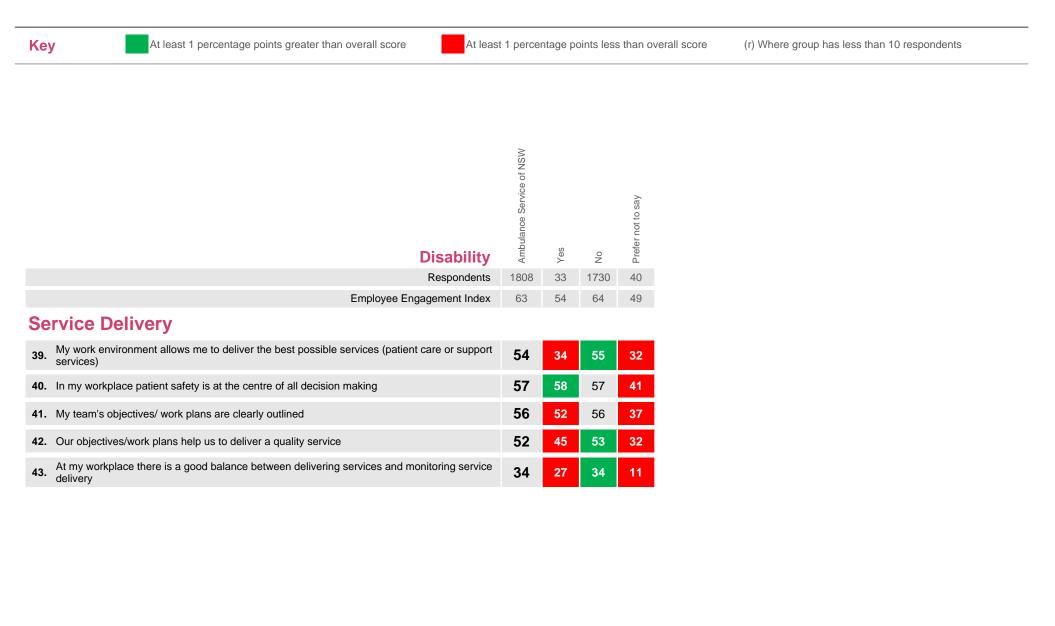
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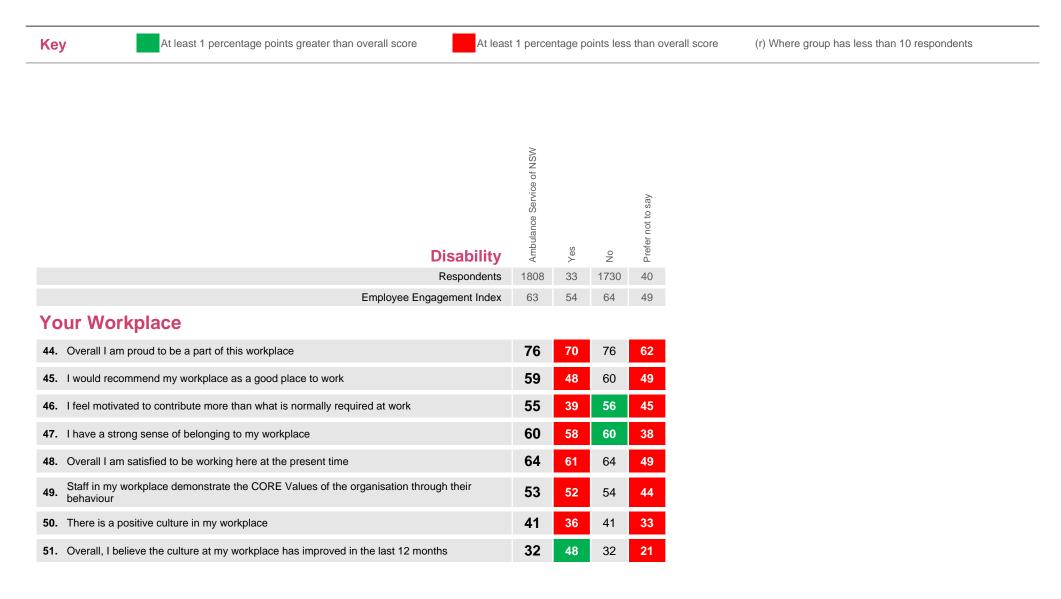
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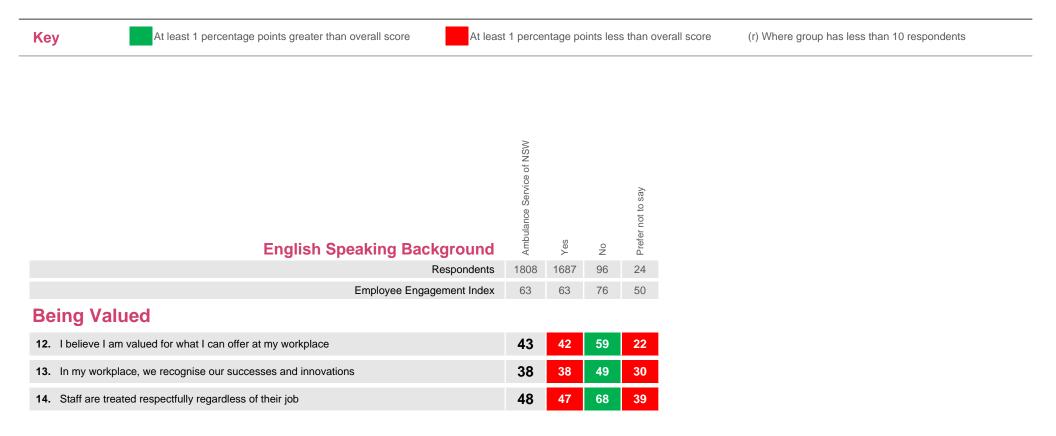






Key	At least 1 percentage points greater than overall score	At leas	t 1 perce	ntage po	oints less	s than o
	English Speaking Bacl	karound	Ambulance Service of NSW	Yes	No	Prefer not to say
		Respondents	⊲ 1808	≻ 1687	2 96	24
	Employee Engag	gement Index	63	63	76	50
Your Job						
1. My job ma	kes good use of my skills and abilities		70	71	69	54
2. I feel I am	able to suggest ideas to improve our ways of doing things		44	43	58	21
3. Working h	ere makes me want to do the best job I can		65	64	75	46
4. The right a	mount of approvals are required for routine decisions		36	36	45	21
5. I have suff	cient control over my work so I can do my job well		59	59	69	42
6. At my work	xplace I am able to positively influence the way we do things at work, ith each other and how we behave	including how	53	52	68	48

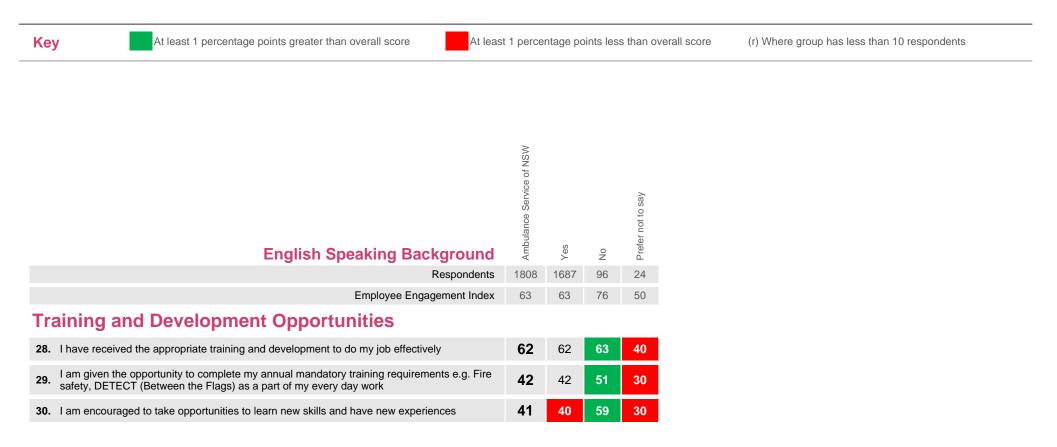
Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	ints less	s than ove
	f NSW			
English Speaking Background	Ambulance Service of NSW	Yes	No	Prefer not to say
Respondents	1808	1687	96	24
Employee Engagement Index	63	63	76	50
our Team				
7. The people I work with are willing to help each other even if this means doing something outside their usual job	69	68	78	70
8. In my team we generally acknowledge one another's efforts and achievements	71	70	84	70
9. People in my team are honest and open	64	64	68	57
10. My team resolves conflict quickly when it arises	47	46	64	48
11. Morale is good in my team	43	42	65	26



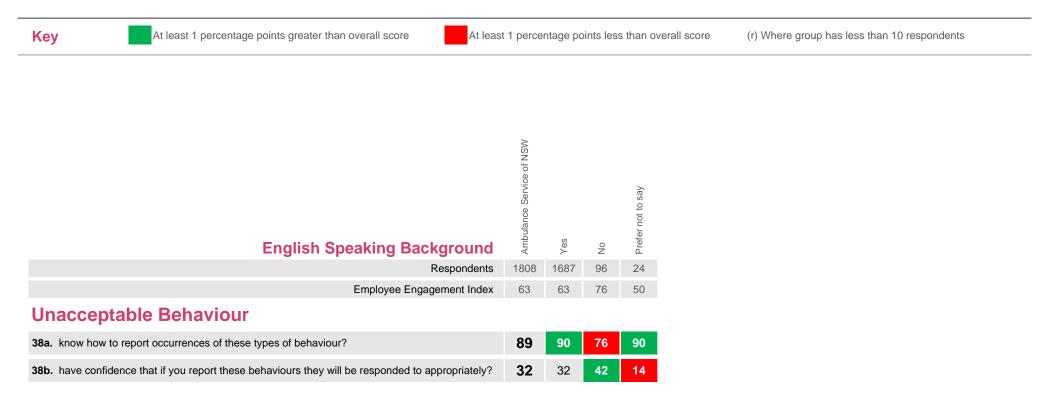
Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage po	oints less	s than o	erall score	(r) Where grou	p has less than 10 res	pondents
English Speaking Background	Ambulance Service of NSW	Yes	No	Prefer not to say				
Respondents	1808	1687	96	24				
Employee Engagement Index	63	63	76	50				
Your Line Manager								
15a. recognises and acknowledges when I have done my job well	56	56	59	48				
15b. treats all staff in my team fairly	59	59	65	61				
15c. ensures that when issues are raised in the team, they are addressed	55	55	60	61				
15d. treats me with respect	74	73	74	74				
16. I receive regular and constructive feedback on my performance	33	32	44	43				
17. Overall, I have confidence in the decisions made by my line manager	53	53	55	52				

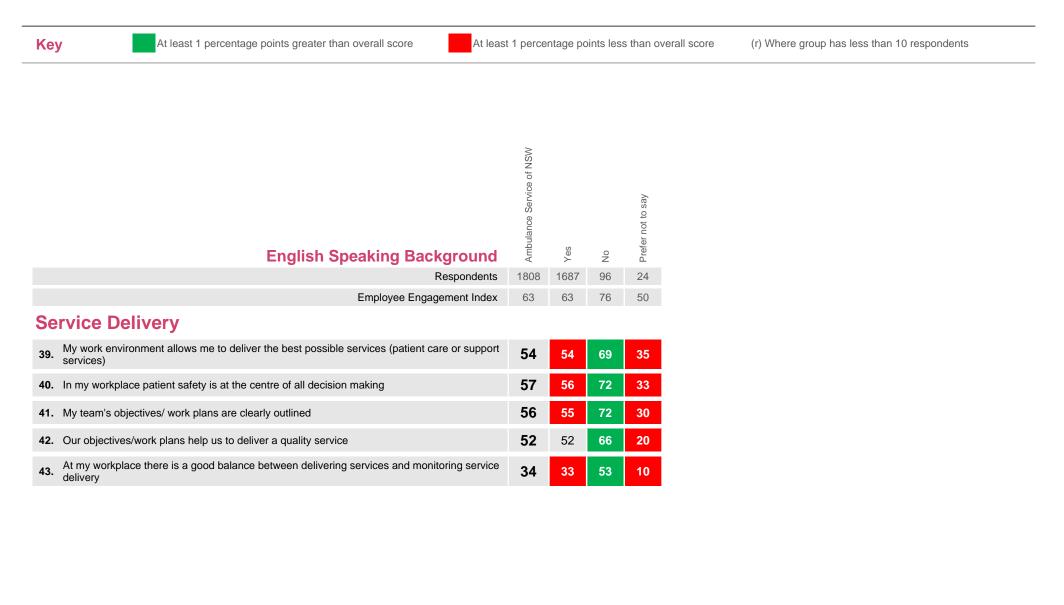
Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	ints less	s than ove	all score	(r) Whe	re group has	ess than 10	respo
English Speaking Background	Ambulance Service of NSW	Yes	No	Prefer not to say					
Respondents	1808	1687	96	24					
Employee Engagement Index	63	63	76	50					
Senior Managers									
18a. are aware of the issues I face in my job	42	41	54	23					
18b. have a clear direction for the future	31	31	37	9					
18c. lead by example in creating a positive workplace	30	29	41	18					
19. There is a positive relationship between senior management and staff in my workplace	26	26	39	14					
20. Overall, I have confidence in the decisions made by my senior managers	29	29	43	9					
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	21	21	33	9					
22. My organisation is making the necessary decisions to meet our future challenges	29	29	39	9					

Кеу	At least 1 percentage points greater than overall score	ast 1 perce	entage po	oints les	s than c
	English Speaking Background	Ambulance Service of NSW	Yes	No	Prefer not to say
	Respondent		1687	96	24
-	Employee Engagement Inde	x 63	63	76	50
Commur	hication				
23. I am kept	vell informed about what is happening in my workplace	37	37	49	14
24. I have a sa	ay in decisions which affect my work	20	20	33	5
25. I think it is	safe to speak up and challenge the way things are done	31	30	43	24
26. Where I w	ork, we share the lessons learnt when mistakes are made	52	52	56	43
27a. I am awar	e of the strategic objectives and direction of the organisation I work for	50	50	56	14
27b. I am awar	e of how my work contributes to the overall strategic objectives of my organisation	47	47	54	10



Key At least 1 percentage points greater than overall score At least	t 1 perce	entage po	ints less	s than o	rall score (r) Whe	re group has less t	nan 10 responde
English Speaking Background	Ambulance Service of NSW	Yes	No	Prefer not to say			
Respondents	1808	1687	96	24			
Employee Engagement Index	63	63	76	50			
Nork Environment							
31. I have confidence in the processes that my workplace uses to resolve staff conflict	35	35	40	14			
32. I am able to achieve a healthy work/life balance most of the time	59	59	72	48			
33. There are mechanisms in place to support me if I experience stress or pressure	60	60	62	38			
34. Reasonable expectations are placed on staff according to their position	51	51	61	29			
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	59	59	65	38			
36. My workplace enables strong professional leadership	35	34	51	19			





Кеу	At least 1 percentage points greater than overall score At lea	st 1 perce	entage po	ints les	s than o
	English Speaking Background	Ambulance Service of NSW	Yes	No	Prefer not to say
	Respondents	1808	1687	96	24
	Employee Engagement Index	63	63	76	50
Your Wo	rkplace				
44. Overall I a	m proud to be a part of this workplace	76	75	86	67
45. I would red	commend my workplace as a good place to work	59	59	75	48
46. I feel motiv	rated to contribute more than what is normally required at work	55	55	70	50
47. I have a st	rong sense of belonging to my workplace	60	59	74	38
48. Overall I a	m satisfied to be working here at the present time	64	63	74	52
49. Staff in my behaviour	workplace demonstrate the CORE Values of the organisation through their	53	53	67	52
50. There is a	positive culture in my workplace	41	40	61	33
51. Overall, I b	elieve the culture at my workplace has improved in the last 12 months	32	31	47	29

Guide to this Report

Methodology

The YourSay survey was delivered as an online and paper based survey to meet the operational needs of a workforce that operates 24 hours a day, 7 days a week.

Questionnaire design

The questionnaire was designed by ORC International in conjunction with the NSW Health workplace culture project team, the Department of Health Workplace Culture Survey Reference Group and Chief Executives of all NSW Health organisations. The questionnaire was designed to be succinct and provide actionable results to help inform the organisation and highlight areas for improvement.

Data Collection

The survey used an online methodology with all staff invited to participate however, paper copies of the survey were also made available. All staff were given the opportunity to complete the survey between 30th March to 24th April 2015. Paper surveys were accepted until the 1st of May 2015. ORC International set up and hosted the online survey. Respondents were asked to put in a user name and password unique to them in order to enable the respondent to leave and return the survey.

Comparative data

Comparative data is the average % positive score achieved from all NSW Health organisations that participated in the 2013 Workplace Survey.

Results

Where results are shown as positive percentages (% Positive), these are calculated by adding together positive responses ("Strongly Agree" + "Agree") and dividing by the number of respondents which answered the question. Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Therefore in some instances, results may not total 100%.

Anonymity

It is ORC International's practice not to allow the breakdown of groups to the extent where the anonymity of individuals may be compromised. Results for teams with less than ten will not receive an individual report. However, their data will still contribute to the scores for their group and the organisation overall. Summary responses for each question by demographic data is not provided where there are less than fifty respondents from each demographic.

Confidence Intervals

Confidence intervals have been calculated on the total facility responses (within a 5% error rating). If the CI is less than 5% these responses are a representative sample of this facility population. If the CI is greater than 5% these responses are a snapshot of the views of staff at this facility, as opposed to being a representative sample.

Rounding

The Estimated Response Rate quoted in this report is an estimate only, based on Full Time Equivalent (FTE) staff as at April 2015. This figure does not include contractors, agency staff and volunteers, nor does it account for staff on secondment or extended leave, hence the estimated response rate is not accurate. The final estimated response rates have been weighted to account for our part-time and temporary staff. The proportion of Full time and Part time staff have been taken from those who responded to "Q5. Which of the following best describes your current employment status?" A Part-time respondent has been weighted by 0.33 (i.e. they are assumed to work one in three days).

Q5. Which of the following best describes your current employment status?

	Responses		ed term or temporar, based on response	y contract (3) proportioned into Full and Pa is to (1) and (2).	
Permanent Full time (1)	18750		18750	× 1661 = 1175 Full time	
Permanent Part time (2)	7753		18750 + 7753	A TOOL - THEOLOW MILE	
Fixed term or temporary contract (3)	1661 -	-			
Agency (4)	132		7753	x 1661 = 486 Part time	
Casual (5)	975	_	18750 + 7753	x 1001 = 400 Part time	
Contractor (6)	203				
TOTAL answering Q51	29474				
TOTAL number of respondents to the survey	31493				

Total estimated Full time responses as a proportion of all respondents to the survey

1850 + 1175 29474 × 31493 = 21290 Estimated Full Time responses

Total estimated Part time responses as a proportion of all respondents to the survey.

7753 + 486 × 31493 = 8803 Estimated Part Time responses 29474

Estimated response rate based on an FTE value of 94882.6 and weighting estimated rumber of Part time responses by 0.33.

21289 + (8803 × 0.33) = 25% Estimated Response Rate 94882.6

Action Planning

Asking our employees for their feedback is the first step towards improving the employee experience. The next step is to implement changes. Please use the information in this report to help decide what you and your team need to change.

This simple form is one way you can record the actions and changes you plan to make within your team.

Top 3 areas to focus on **Celebrate!** What three things are working well? 1. 2. 3. What How Who When needs to be improved? will this be achieved? is going to make this happen? will this be achieved?