

RESPONSE RATE **73%** RETURNS

(of 173.67)

68%	62%	153	73% 2013: 48%
2013: 68% ENGAGEMENT INDEX	2013: 63% WORKPLACE CULTURE INDEX	2013: 98 ACTUAL RESPONSES	4% Confidence Interval ESTIMATED RESPONSE RATE

Employee Engagement Index

Sa	y	% Positive	Variance from 2013
44.	Overall I am proud to be a part of this workplace	70	-4
45.	I would recommend my workplace as a good place to work	67	+3
Sta	ау		
47.	I have a strong sense of belonging to my workplace	63	+10
48.	Overall I am satisfied to be working here at the present time	68	-3
Str	ive		
3.	Working here makes me want to do the best job I can	71	-1
46.	I feel motivated to contribute more than what is normally required at work	70	-3

Key Questions to focus on

Questions which have been identified by statistical analysis as the most important for your team

		% Positive	Variance from 2013
31.	I have confidence in the processes that my workplace uses to resolve staff conflict	45	+12
50.	There is a positive culture in my workplace	64	-
19.	There is a positive relationship between senior management and staff in my workplace	60	-2
39.	My work environment allows me to deliver the best possible services (patient care or support services)	62	-3
25.	I think it is safe to speak up and challenge the way things are done	61	+3
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	57	+2

In this report

HEADLINES A top line summary of key insights COMPARISONS Score summary against selected comparators ALL QUESTIONS Detailed results for the entire question set

DEMOGRAPHICS Score comparisons of demographics **GUIDE** A guide on how to interpret the results ACTION Initiatives for maintaining and improving engagement



Highlights and lowlights

This section shows the three highest scoring sections and five highest scoring questions (Highlights). It also shows the three lowest scoring sections and the five lowest scoring questions (Lowlights).

Highlights

3	J	
Sect	ions	% Positive
	Training and Development Opportunities	71
	Your Line Manager	71
	Your Job	69
Ques	stions	% Positive
27a	I am aware of the strategic objectives and direction of the organisation I work for	82
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	80

	Flags) as a part of my every day work		
2.	I feel I am able to suggest ideas to improve our ways of doing things	79	
27b.	I am aware of how my work contributes to the overall strategic objectives of my organisation	79	
15d.	My line manager treats me with respect	78	

Lowlights

Sections	% Positive
Work Environment	58
Senior Managers	59
Service Delivery	63

Que	stions	% Positive
51	Overall, I believe the culture at my workplace has improved in the last 12 months	44
31	I have confidence in the processes that my workplace uses to resolve staff conflict	45
40	In my workplace patient safety is at the centre of all decision making	49
4.	The right amount of approvals are required for routine decisions	52
33	There are mechanisms in place to support me if I experience stress or pressure	53

Most Improved and Least Improved since 2013 This section shows the three most improved sections and five most improved questions since 2013. It also shows the three sections and five questions that have least improved since 2013.

Most improved Se

ections	% Positive	Variance from 2013
Training and Development Opportunities	71	+5
Work Environment	58	+4
Communication	66	+3
uestions	% Positive	Variance from 2013

29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	80	+17
31.	I have confidence in the processes that my workplace uses to resolve staff conflict	45	+12
47.	I have a strong sense of belonging to my workplace	63	+10
33.	There are mechanisms in place to support me if I experience stress or pressure	53	+8
24.	I have a say in decisions which affect my work	59	+6

Least improved

Q

Sectio	ns	% Positive	Variance from 2013
Yo	ur Line Manager	71	-9
Yo	ur Team	68	-8
Be	ing Valued	69	-3
Questi	ons	% Positive	Variance from 2013
16.	I receive regular and constructive feedback on my performance	64	-15
15b.	My line manager treats all staff in my team fairly	66	-14
51.	Overall, I believe the culture at my workplace has improved in the last 12 months	44	-13
18c.	The senior managers at my workplace lead by example in creating a positive workplace	60	-12
15d.	My line manager treats me with respect	78	-12

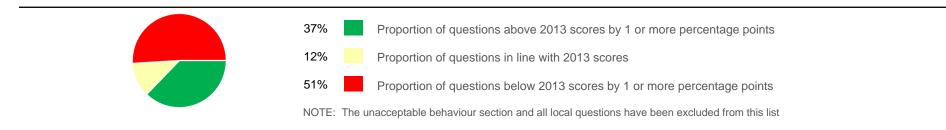
NOTE: The unacceptable behaviour section and all local questions have been excluded from this list

Employee Workplace Culture Index

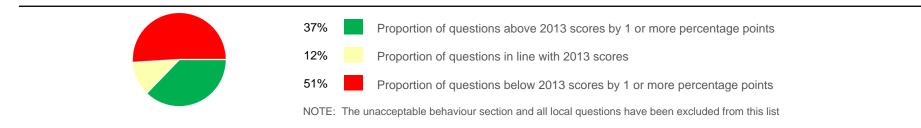
The Workplace Culture Index is a measure statistically constructed based on the NSW Health Workplace Culture Framework.

The following fifteen questions have been identified as being most aligned to Workplace Culture. The Workplace Culture is an average of the following scores:

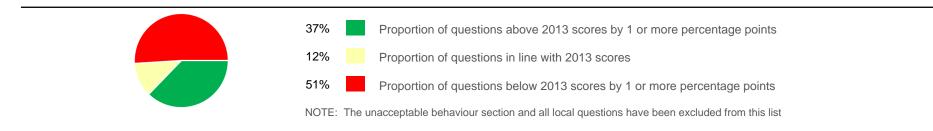
	KEY	% Positive response	% Neutral response	% Negative response	Variance	from 2013		62%		_	3%
11.	Morale is good in my team	60	1	2 28	-5		C	ulture Index 20)15	Cultur	e Index 2013
12.	I believe I am valued for what I can offer at my workplace	69	Э	12 18	-3 💻						
13.	In my workplace, we recognise our successes and innovations	69	Э	<mark>12 19</mark>	-1						
14.	Staff are treated respectfully regardless of their job	68	3	12 20	-5				62%		63%
17.	Overall, I have confidence in the decisions made by my line manager	7(0	13 18	-5		5	54%			
18b.	The senior managers at my workplace have a clear direction for the future	57		26 17	-3 💻						
18c.	The senior managers at my workplace lead by example in creating a positive workplace	60		23 17	-12						
20.	Overall, I have confidence in the decisions made by my senior managers	64		20 16		+ 2					
24.	I have a say in decisions which affect my work	59		22 20		+6					
25.	I think it is safe to speak up and challenge the way things are done	61		17 22		+3					
26.	Where I work, we share the lessons learnt when mistakes are made	61		20 19		+3					
31.	I have confidence in the processes that my workplace uses to resolve staff conflict	45	29	26		+12					
41.	My team's objectives/ work plans are clearly outlined	7	74	11 15		+5	NSW He	alth Overall	Health Educatio Training Institu		alth Educatior ning Institute
42.	Our objectives/work plans help us to deliver a quality service	7	4	13 13		+6					
51.	Overall, I believe the culture at my workplace has improved in the last 12 months	44	30	26	-13						



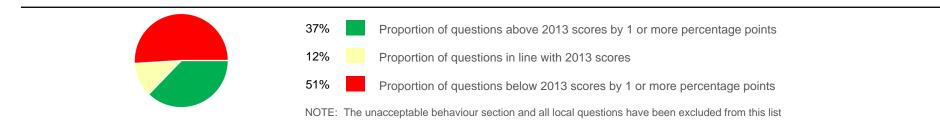
		% Positive	Variance from 2013
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	80	+17
31.	I have confidence in the processes that my workplace uses to resolve staff conflict	45	+12
47.	I have a strong sense of belonging to my workplace	63	+10
33.	There are mechanisms in place to support me if I experience stress or pressure	53	+8
24.	I have a say in decisions which affect my work	59	+6
42.	Our objectives/work plans help us to deliver a quality service	74	+6
49.	Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	68	+6
41.	My team's objectives/ work plans are clearly outlined	74	+5
23.	I am kept well informed about what is happening in my workplace	55	+5
26.	Where I work, we share the lessons learnt when mistakes are made	61	+3
25.	I think it is safe to speak up and challenge the way things are done	61	+3
45.	I would recommend my workplace as a good place to work	67	+3



		% Positive	Variance from 2013
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	57	+2
20.	Overall, I have confidence in the decisions made by my senior managers	64	+2
35.	My workplace is proactive in minimising potential violence/ abuse from patients or visitors	56	+2
15c.	My line manager ensures that when issues are raised in the team, they are addressed	69	+2
28.	I have received the appropriate training and development to do my job effectively	63	+1
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	69	+1
27a.	I am aware of the strategic objectives and direction of the organisation I work for	82	+1
18a.	The senior managers at my workplace are aware of the issues I face in my job	56	0
40.	In my workplace patient safety is at the centre of all decision making	49	0
5.	I have sufficient control over my work so I can do my job well	67	0
1.	My job makes good use of my skills and abilities	76	0
2.	I feel I am able to suggest ideas to improve our ways of doing things	79	0
27b.	I am aware of how my work contributes to the overall strategic objectives of my organisation	79	0



		% Positive	Variance from 2013
13.	In my workplace, we recognise our successes and innovations	69	-1
3.	Working here makes me want to do the best job I can	71	-1
4.	The right amount of approvals are required for routine decisions	52	-1
19.	There is a positive relationship between senior management and staff in my workplace	60	-2
32.	I am able to achieve a healthy work/life balance most of the time	70	-2
30.	I am encouraged to take opportunities to learn new skills and have new experiences	70	-2
18b.	The senior managers at my workplace have a clear direction for the future	57	-3
39.	My work environment allows me to deliver the best possible services (patient care or support services)	62	-3
48.	Overall I am satisfied to be working here at the present time	68	-3
12.	I believe I am valued for what I can offer at my workplace	69	-3
46.	I feel motivated to contribute more than what is normally required at work	70	-3
44.	Overall I am proud to be a part of this workplace	70	-4
34.	Reasonable expectations are placed on staff according to their position	61	-4



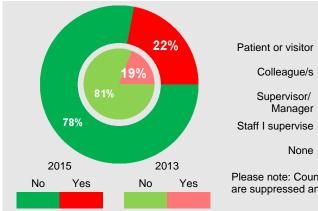
		% Positive	Variance from 2013
17.	Overall, I have confidence in the decisions made by my line manager	70	-5
11.	Morale is good in my team	60	-5
14.	Staff are treated respectfully regardless of their job	68	-5
10.	My team resolves conflict quickly when it arises	58	-7
9.	People in my team are honest and open	73	-8
7.	The people I work with are willing to help each other even if this means doing something outside their usual job	74	-10
15a.	My line manager recognises and acknowledges when I have done my job well	77	-10
8.	In my team we generally acknowledge one another's efforts and achievements	76	-11
15d.	My line manager treats me with respect	78	-12
18c.	The senior managers at my workplace lead by example in creating a positive workplace	60	-12
51.	Overall, I believe the culture at my workplace has improved in the last 12 months	44	-13
15b.	My line manager treats all staff in my team fairly	66	-14
16.	I receive regular and constructive feedback on my performance	64	-15

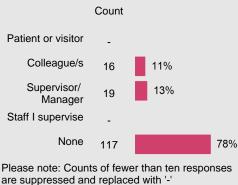
Unacceptable Behaviour

This section shows the results to questions asked regarding unacceptable behaviour.

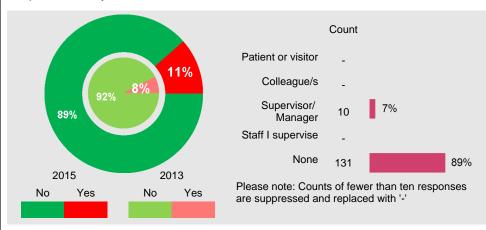


37b. In the last 12 months, I have been the object of repeated behaviour which is offensive, intimidating,humiliating or threatening by a ...

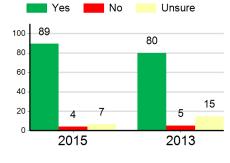




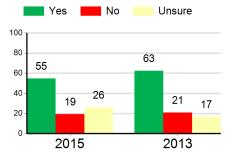
37c. In the last 12 months, I have been discriminated against on the basis of race, ethnic or ethno-religiousbackground, disability, age, homosexuality, transgender or carers responsibilities by a ...



38. Do you currently ...



a) know how to report occurrences of these types of behaviour?



b) have confidence that if you report these behaviours they will be responded to appropriately?

This section shows the breakdown of the responses to each question.

Key Key Driver Question

At least 1 percentage point greater than comparator

Your	Job	% Positive response	% Neutral response	% Negative response	% Positive	Health Education and Training Institute 2013	NSW Health Overall
1.	My job makes good use of my skills and abilities		76	7 16	76	77	81
2.	I feel I am able to suggest ideas to improve our ways of doing things		79	7 14	79	79	69
3.	Working here makes me want to do the best job I can		71	11 18	71	71	72
4.	The right amount of approvals are required for routine decisions	52	17	31	52	53	52
5.	I have sufficient control over my work so I can do my job well		67	13 20	67	67	65
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave		69	13 18	69	67	62

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

Your	Team	% Positive response	% Neutral response		legative sponse	% Positive	Health Education and Training Institute 2013	NSW Health Overall
7.	The people I work with are willing to help each other even if this means doing something outside their usual job		74		11 15	74	84	69
8.	In my team we generally acknowledge one another's efforts and achievements		76		9 14	76	88	70
9.	People in my team are honest and open		73	1	12 16	73	80	64
10.	My team resolves conflict quickly when it arises	58	8	20	22	58	65	53
11.	Morale is good in my team	6	0	12	28	60	65	53

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

		% Positive response	% Neutral response	% Ne	gative onse	% Positive	Health Education and Training Institute 2013	NSW Health Overall	
Being	Valued					% Po	Healt 2013	NSW	
12.	I believe I am valued for what I can offer at my workplace		69	12	18	69	72	63	
13.	In my workplace, we recognise our successes and innovations		69	12	19	69	70	57	
14.	Staff are treated respectfully regardless of their job	(68	12	20	68	73	62	

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

Your L	-ine Manager	% Positive response	% Neutral response		egative ponse	% Positive	Health Education and Training Institute 2013	NSW Health Overall
15a.	My line manager recognises and acknowledges when I have done my job well		77	ļ	5 18	77	87	65
15b.	My line manager treats all staff in my team fairly	(66	14	20	66	80	62
15c.	My line manager ensures that when issues are raised in the team, they are addressed		69	11	20	69	67	61
15d.	My line manager treats me with respect		78		8 14	78	90	76
16.	I receive regular and constructive feedback on my performance	6	54	15	22	64	79	52
17.	Overall, I have confidence in the decisions made by my line manager		70	13	18	70	74	63

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

At least 1 percentage point less than comparator

	Senior	Managers	% Positive response	% Neutral response		egative ponse	% Positive	Health Education and Tri 2013	NSW Health Overall
	18a.	The senior managers at my workplace are aware of the issues I face in my job	56		20	24	56	56	46
	18b.	The senior managers at my workplace have a clear direction for the future	57		26	17	57	60	45
	18c.	The senior managers at my workplace lead by example in creating a positive workplace	60		23	17	60	71	45
К	19.	There is a positive relationship between senior management and staff in my workplace	60		23	17	60	61	42
	20.	Overall, I have confidence in the decisions made by my senior managers	64		20	16	64	62	46
	21.	Senior managers in my organisation are honest, open and transparent in their dealings with staff	55		24	21	55	-	39
	22.	My organisation is making the necessary decisions to meet our future challenges	62		24	14	62	-	43

aining Institute

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

	Comm	nunication	% Positive % Neutral response response			legative sponse	% Positive	Health Education and Training Institute 2013	NSW Health Overall
	Comm	Iumcation					%	H6 20	ž
	23.	I am kept well informed about what is happening in my workplace	55		26	20	55	50	50
	24.	I have a say in decisions which affect my work	59		22	20	59	53	46
к	25.	I think it is safe to speak up and challenge the way things are done	61		17	22	61	58	51
	26.	Where I work, we share the lessons learnt when mistakes are made	61		20	19	61	58	59
	27a.	I am aware of the strategic objectives and direction of the organisation I work for	82			8 10	82	81	58
	27b.	I am aware of how my work contributes to the overall strategic objectives of my organisation		79		<mark>10</mark> 11	79	79	62

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

At least 1 percentage point less than comparator

		% Positive response	% Neutral response	% Negative response	sitive	Health Education and Training Institute 2013
Traini	ing and Development Opportunities				% Positive	Health 2013
28.	I have received the appropriate training and development to do my job effectively	6	3	22 14	63	62
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of		80	<mark>10</mark> 10	80	63
30.	I am encouraged to take opportunities to learn new skills and have new experiences		70	15 15	70	72

NSW Health Overall

73

68

60

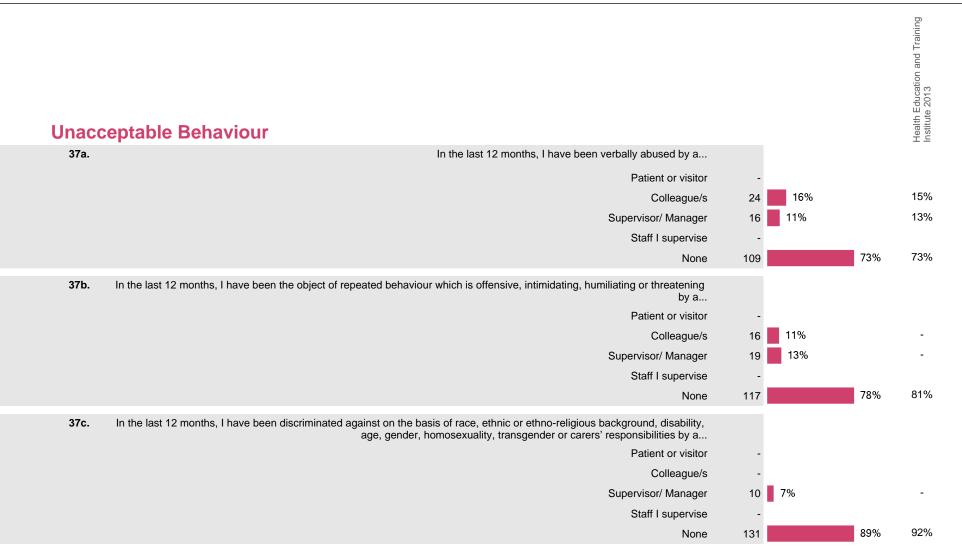
This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

	Work	Environment	% Positive response	% Neutral response		egative bonse	% Positive	Health Education and Training Institute 2013	NSW Health Overall
к	31.	I have confidence in the processes that my workplace uses to resolve staff conflict	45	2	9	26	45	34	44
	32.	I am able to achieve a healthy work/life balance most of the time		70	12	18	70	72	65
	33.	There are mechanisms in place to support me if I experience stress or pressure	53		28	20	53	45	56
	34.	Reasonable expectations are placed on staff according to their position	61	1	18	21	61	64	57
	35.	My workplace is proactive in minimising potential violence/ abuse from patients or visitors	56		35	9	56	54	69
	36.	My workplace enables strong professional leadership	6	2	21	17	62	-	52

This section shows the breakdown of the responses to each question.

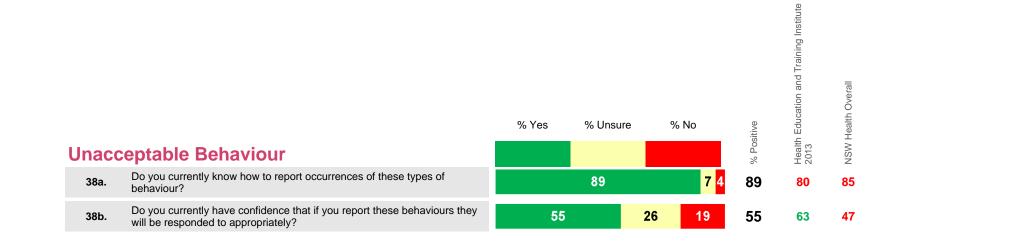


Please note: Counts of fewer than ten responses are suppressed and replaced with '-'

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator



This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

At least 1 percentage point less than comparator

	Sorvio	ce Delivery	% Positive response	% Neutral response		egative ponse	Positive	Health Education and Tr _r 2013	NSW Health Overall
	Servic	Je Delivery					%	H6 20	ž
К	39.	My work environment allows me to deliver the best possible services (patient care or support services)	62		21	18	62	64	62
	40.	In my workplace patient safety is at the centre of all decision making	49		39	12	49	49	69
	41.	My team's objectives/ work plans are clearly outlined		74	1	1 15	74	69	66
	42.	Our objectives/work plans help us to deliver a quality service		74	1	3 13	74	68	66
к	43.	At my workplace there is a good balance between delivering services and monitoring service delivery	57		26	16	57	55	54

aining Institute

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

At least 1 percentage point less than comparator

Your	Norkplace	% Positive response	% Neutral response		egative ponse	% Positive	Health Education and Training Institute 2013	NSW Health Overall
44.	Overall I am proud to be a part of this workplace		70	13	8 16	70	74	73
45.	I would recommend my workplace as a good place to work		67	12	21	67	65	64
46.	I feel motivated to contribute more than what is normally required at work		70	11	19	70	73	67
47.	I have a strong sense of belonging to my workplace	6	3	17	20	63	53	65
48.	Overall I am satisfied to be working here at the present time		68	13	20	68	71	69
49.	Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour		68	12	20	68	62	59
50.	There is a positive culture in my workplace	6	4	13	22	64	-	53
51.	Overall, I believe the culture at my workplace has improved in the last 12 months	44	30		26	44	57	39

κ

Key At least 1 percentage points greater than overall score At least	at 1 perce	ntage p	oints les	s than c	overall sc	ore	(r) WI	here gro	oup has	less tha	ın 10 res	pondent	S	
Role Respondents Employee Engagement Index Your Job	Health Education & Training Institute	(r) Medical	(1) A Nursing and Midwifery	(J) O Clinical Support Workers	66 Corporate Support	(r) Allied Health	Cther Health Professionals	(1) L Scientific and Technical	(1) O Oral Health	(J) O Ambulance	Health Manager	(L) Patient Support Services	(1) O Maintenance and Trades	and the second s
 My job makes good use of my skills and abilities 	76	(\mathbf{r})	(\mathbf{r})	(r)	85	(\mathbf{r})	65	(\mathbf{r})	(\mathbf{r})	(\mathbf{r})	79	(\mathbf{r})	(\mathbf{r})	64
		(r)	(r)	(r)		(r)		(r)	(r)	(r)		(r)	(r)	
2. I feel I am able to suggest ideas to improve our ways of doing things	79	(r)	(r)	(r)	82	(r)	53	(r)	(r)	(r)	84	(r)	(r)	73
3. Working here makes me want to do the best job I can	71	(r)	(r)	(r)	82	(r)	53	(r)	(r)	(r)	71	(r)	(r)	64
4. The right amount of approvals are required for routine decisions	52	(r)	(r)	(r)	54	(r)	59	(r)	(r)	(r)	41	(r)	(r)	55
5. I have sufficient control over my work so I can do my job well	67	(r)	(r)	(r)	72	(r)	65	(r)	(r)	(r)	64	(r)	(r)	59
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	69	(r)	(r)	(r)	72	(r)	71	(r)	(r)	(r)	69	(r)	(r)	55

Ke	At least 1 percentage points greater than overall score	At least	1 perce	ntage po	oints les	s than o	overall sco	ore	(r) W	here gro	oup has	less tha	in 10 res	pondent	S	
		Role	Health Education & Training Institute	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
		espondents	153	2	7	0	39	1	17	1	0	0	58	0	0	22
	Employee Engager	ment Index	68	(r)	(r)	(r)	76	(r)	59	(r)	(r)	(r)	64	(r)	(r)	67
YC	our Team															
7.	The people I work with are willing to help each other even if this means doing som outside their usual job	nething	74	(r)	(r)	(r)	79	(r)	71	(r)	(r)	(r)	69	(r)	(r)	73
8.	In my team we generally acknowledge one another's efforts and achievements		76	(r)	(r)	(r)	79	(r)	71	(r)	(r)	(r)	79	(r)	(r)	64
9.	People in my team are honest and open		73	(r)	(r)	(r)	79	(r)	71	(r)	(r)	(r)	71	(r)	(r)	64
10.	My team resolves conflict quickly when it arises		58	(r)	(r)	(r)	54	(r)	47	(r)	(r)	(r)	62	(r)	(r)	64
11.	Morale is good in my team		60	(r)	(r)	(r)	69	(r)	47	(r)	(r)	(r)	59	(r)	(r)	64

Key At le	ast 1 percentage points greater than o	verall score	At least	1 percer	ntage po	oints less	s than o	verall sco	ore	(r) Wł	nere gro	up has	less tha	n 10 res	pondent	S	
			Role	Health Education & Training Institute	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
		Respo	ondents	153	2	7	0	39	1	17	1	0	0	58	0	0	22
	I	Employee Engagemen	t Index	68	(r)	(r)	(r)	76	(r)	59	(r)	(r)	(r)	64	(r)	(r)	67
Being Valued																	
12. I believe I am valued for	what I can offer at my workplace			69	(r)	(r)	(r)	77	(r)	59	(r)	(r)	(r)	71	(r)	(r)	59
13. In my workplace, we rec	ognise our successes and innovations			69	(r)	(r)	(r)	74	(r)	71	(r)	(r)	(r)	64	(r)	(r)	73
14. Staff are treated respect	fully regardless of their job			68	(r)	(r)	(r)	74	(r)	53	(r)	(r)	(r)	67	(r)	(r)	59

Key At least 1 percentage points greater than overall score At least	t 1 perce	entage po	pints les	s than c	overall sc	ore	(r) W	here gro	oup has	less tha	in 10 res	pondent	S	
Role Respondents Employee Engagement Index	89 E Health Education & Training Institute	(L) Medical	(L) L Nursing and Midwifery	(J) O Clinical Support Workers	66 Corporate Support	(r) Allied Health	65 L1 Other Health Professionals	(1) Ccientific and Technical	(1) Oral Health	(l) Ambulance	Health Manager	(1) 0 Patient Support Services	(L) O Maintenance and Trades	222 67
Your Line Manager														
15a. recognises and acknowledges when I have done my job well	77	(r)	(r)	(r)	82	(r)	71	(r)	(r)	(r)	77	(r)	(r)	68
15b. treats all staff in my team fairly	66	(r)	(r)	(r)	79	(r)	47	(r)	(r)	(r)	65	(r)	(r)	64
15c. ensures that when issues are raised in the team, they are addressed	69	(r)	(r)	(r)	77	(r)	53	(r)	(r)	(r)	68	(r)	(r)	64
15d. treats me with respect	78	(r)	(r)	(r)	79	(r)	82	(r)	(r)	(r)	81	(r)	(r)	68
16. I receive regular and constructive feedback on my performance	64	(r)	(r)	(r)	59	(r)	53	(r)	(r)	(r)	70	(r)	(r)	59
17. Overall, I have confidence in the decisions made by my line manager	70	(r)	(r)	(r)	69	(r)	65	(r)	(r)	(r)	72	(r)	(r)	68

Key At least 1 percentage points greater than overall score At least	1 perce	ntage p	oints les	s than c	overall sco	ore	(r) W	here gro	oup has	less tha	in 10 res	pondent	.S	
Role	Health Education & Training Institute	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
Respondents	153	2	7	0	39	1	17	1	0	0	58	0	0	22
Employee Engagement Index	68	(r)	(r)	(r)	76	(r)	59	(r)	(r)	(r)	64	(r)	(r)	67
Senior Managers														
18a. are aware of the issues I face in my job	56	(r)	(r)	(r)	64	(r)	47	(r)	(r)	(r)	53	(r)	(r)	41
18b. have a clear direction for the future	57	(r)	(r)	(r)	62	(r)	41	(r)	(r)	(r)	58	(r)	(r)	45
18c. lead by example in creating a positive workplace	60	(r)	(r)	(r)	59	(r)	53	(r)	(r)	(r)	64	(r)	(r)	41
19. There is a positive relationship between senior management and staff in my workplace	60	(r)	(r)	(r)	59	(r)	47	(r)	(r)	(r)	61	(r)	(r)	50
20. Overall, I have confidence in the decisions made by my senior managers	64	(r)	(r)	(r)	64	(r)	71	(r)	(r)	(r)	65	(r)	(r)	41
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	55	(r)	(r)	(r)	67	(r)	41	(r)	(r)	(r)	53	(r)	(r)	45
22. My organisation is making the necessary decisions to meet our future challenges	62	(r)	(r)	(r)	68	(r)	53	(r)	(r)	(r)	57	(r)	(r)	60

Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	oints les	s than c	overall sc	ore	(r) W	here gro	oup has	less tha	in 10 res	pondent	S	
Role Respondents Employee Engagement Index	89 51 Health Education & Training Institute	(r) Medical	(1) A Nursing and Midwifery	(1) O Clinical Support Workers	92 Gorporate Support	(r) Allied Health	6521 Other Health Professionals	(1) L Scientific and Technical	(1) O Oral Health	(1) O Ambulance	Po 8 Health Manager	(L) Patient Support Services	(1) O Maintenance and Trades	Japanet Stranger
Communication		()											()	
23. I am kept well informed about what is happening in my workplace	55	(r)	(r)	(r)	69	(r)	29	(r)	(r)	(r)	51	(r)	(r)	41
24. I have a say in decisions which affect my work	59	(r)	(r)	(r)	67	(r)	47	(r)	(r)	(r)	54	(r)	(r)	50
25. I think it is safe to speak up and challenge the way things are done	61	(r)	(r)	(r)	64	(r)	53	(r)	(r)	(r)	58	(r)	(r)	55
26. Where I work, we share the lessons learnt when mistakes are made	61	(r)	(r)	(r)	51	(r)	53	(r)	(r)	(r)	67	(r)	(r)	68
27a. I am aware of the strategic objectives and direction of the organisation I work for	82	(r)	(r)	(r)	87	(r)	82	(r)	(r)	(r)	79	(r)	(r)	77
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	79	(r)	(r)	(r)	87	(r)	71	(r)	(r)	(r)	75	(r)	(r)	73

Кеу	At least 1 percentage points greater than overall score At least	1 perce	ntage po	oints les	s than o	verall sc	ore	(r) WI	here gro	oup has	less tha	an 10 res	ponden	ts	
	Role	Health Education & Training Institute	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
	Respondents	153	2	7	0	39	1	17	1	0	0	58	0	0	22
	Employee Engagement Index	68	(r)	(r)	(r)	76	(r)	59	(r)	(r)	(r)	64	(r)	(r)	67
Training	and Development Opportunities														
28. I have rec	eived the appropriate training and development to do my job effectively	63	(r)	(r)	(r)	62	(r)	47	(r)	(r)	(r)	70	(r)	(r)	64
29. I am giver safety, DE	the opportunity to complete my annual mandatory training requirements e.g. Fire TECT (Between the Flags) as a part of my every day work	80	(r)	(r)	(r)	85	(r)	82	(r)	(r)	(r)	81	(r)	(r)	77
30. I am enco	uraged to take opportunities to learn new skills and have new experiences	70	(r)	(r)	(r)	63	(r)	71	(r)	(r)	(r)	75	(r)	(r)	64

Key At least 1 percentage points greater than overall score At	t least 1 perc	entage p	oints les	s than c	overall sc	ore	(r) W	here gro	oup has	less tha	in 10 res	pondent	S	
Ro Responde Employee Engagement Inc	ents 153	(r) Wedical	(1) A Nursing and Midwifery	(1) O Clinical Support Workers	92 66 Corporate Support	(L) Allied Health	Conther Health Professionals	(1) Cientific and Technical	(J) Oral Health	(1) O Ambulance	P 89 Health Manager	(J) O Patient Support Services	(1) O Maintenance and Trades	Other 22
Work Environment														
31. I have confidence in the processes that my workplace uses to resolve staff conflict	45	(r)	(r)	(r)	54	(r)	24	(r)	(r)	(r)	42	(r)	(r)	45
32. I am able to achieve a healthy work/life balance most of the time	70	(r)	(r)	(r)	72	(r)	82	(r)	(r)	(r)	65	(r)	(r)	68
33. There are mechanisms in place to support me if I experience stress or pressure	53	(r)	(r)	(r)	46	(r)	59	(r)	(r)	(r)	49	(r)	(r)	59
34. Reasonable expectations are placed on staff according to their position	61	(r)	(r)	(r)	69	(r)	59	(r)	(r)	(r)	54	(r)	(r)	55
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	56	(r)	(r)	(r)	64	(r)	41	(r)	(r)	(r)	50	(r)	(r)	64
36. My workplace enables strong professional leadership	62	(r)	(r)	(r)	74	(r)	47	(r)	(r)	(r)	61	(r)	(r)	55

Кеу	At least 1 percentage points greater than overall score	t 1 perce	ntage p	pints les	s than c	overall sc	ore	(r) W	here gro	oup has	less tha	an 10 res	ponden	ts	
	Role	Health Education & Training Institute	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
	Respondents	153	2	7	0	39	1	17	1	0	0	58	0	0	22
	Employee Engagement Index	68	(r)	(r)	(r)	76	(r)	59	(r)	(r)	(r)	64	(r)	(r)	67
Unaccep	otable Behaviour														
38a. know how	v to report occurrences of these types of behaviour?	89	(r)	(r)	(r)	90	(r)	88	(r)	(r)	(r)	88	(r)	(r)	90
38b. have con	fidence that if you report these behaviours they will be responded to appropriately?	55	(r)	(r)	(r)	61	(r)	44	(r)	(r)	(r)	53	(r)	(r)	45

Кеу	At least 1 percentage points greater than overall score At least	st 1 perce	ntage p	oints les	s than c	overall sc	ore	(r) W	here gro	oup has	less tha	in 10 res	pondent	ts	
	Role	Health Education & Training Institute	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	o Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
	Respondents	153	2	7	0	39	1	17	1	0	0	58	0	0	22
Service I 39. My work er services)	Employee Engagement Index Delivery nvironment allows me to deliver the best possible services (patient care or support	68 62	(r) (r)	(r) (r)	(r) (r)	76 69	(r) (r)	59 65	(r) (r)	(r) (r)	(r) (r)	64 57	(r) (r)	(r) (r)	67 59
,	place patient safety is at the centre of all decision making	49	(r)	(r)	(r)	41	(r)	47	(r)	(r)	(r)	55	(r)	(r)	41
	objectives/ work plans are clearly outlined	74	(r)	(r)	(r)	74	(r)	65	(r)	(r)	(r)	77	(r)	(r)	64
						_		_							_
	ves/work plans help us to deliver a quality service	74	(r)	(r)	(r)	76	(r)	71	(r)	(r)	(r)	75	(r)	(r)	64
43. At my work delivery	place there is a good balance between delivering services and monitoring service	57	(r)	(r)	(r)	54	(r)	59	(r)	(r)	(r)	58	(r)	(r)	55

Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	oints les	s than o	overall sco	ore	(r) W	here gro	oup has	less tha	n 10 res	pondent	.S	
Role	Health Education & Training Institute	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
Respondents	153	2	7	0	39	1	17	1	0	0	58	0	0	22
Employee Engagement Index	68	(r)	(r)	(r)	76	(r)	59	(r)	(r)	(r)	64	(r)	(r)	67
Your Workplace														
44. Overall I am proud to be a part of this workplace	70	(r)	(r)	(r)	77	(r)	65	(r)	(r)	(r)	65	(r)	(r)	73
45. I would recommend my workplace as a good place to work	67	(r)	(r)	(r)	74	(r)	59	(r)	(r)	(r)	60	(r)	(r)	73
46. I feel motivated to contribute more than what is normally required at work	70	(r)	(r)	(r)	77	(r)	65	(r)	(r)	(r)	67	(r)	(r)	68
47. I have a strong sense of belonging to my workplace	63	(r)	(r)	(r)	69	(r)	53	(r)	(r)	(r)	61	(r)	(r)	59
48. Overall I am satisfied to be working here at the present time	68	(r)	(r)	(r)	74	(r)	59	(r)	(r)	(r)	63	(r)	(r)	68
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	68	(r)	(r)	(r)	77	(r)	47	(r)	(r)	(r)	68	(r)	(r)	64
50. There is a positive culture in my workplace	64	(r)	(r)	(r)	72	(r)	47	(r)	(r)	(r)	63	(r)	(r)	64
51. Overall, I believe the culture at my workplace has improved in the last 12 months	44	(r)	(r)	(r)	62	(r)	29	(r)	(r)	(r)	39	(r)	(r)	45

Кеу	At least 1 percentage points greater than overall score	ast 1 perce	entage p	oints less
		g Institute		
		& Training		
		Health Education & Training Institute		
	Manage staf	Health E	Yes	°N N
	Respondents		53	98
Your Jo	Employee Engagement Inde:	6 8	67	69
	akes good use of my skills and abilities	76	81	74
	able to suggest ideas to improve our ways of doing things	79	85	77
	ere makes me want to do the best job I can	71	68	73
4. The right	amount of approvals are required for routine decisions	52	55	50
5. I have sut	ficient control over my work so I can do my job well	67	70	66
6. At my wo we work w	kplace I am able to positively influence the way we do things at work, including ho vith each other and how we behave	w 69	75	65

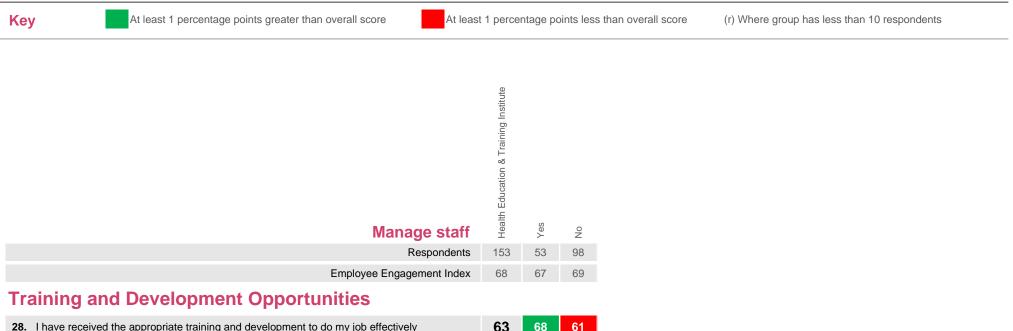
Ke	At least 1 percentage points greater than overall score	At least 1 perce	entage po	ints les
		stitute		
		Training Institute		
		ంర		
		Health Education		
	Manage	staff	Yes	No
		ondents 153	53	98
Yc	Employee Engagemen	nt Index 68	67	69
7.	The people I work with are willing to help each other even if this means doing someth outside their usual job	^{ning} 74	72	76
8.	In my team we generally acknowledge one another's efforts and achievements	76	81	74
9.	People in my team are honest and open	73	77	71
10.	My team resolves conflict quickly when it arises	58	60	58
11.	Morale is good in my team	60	58	62



Кеу	At least 1 percentage points greater than overall score	ist 1 perce	entage po	oints les
		Ð		
		ing Institute		
		ation & Training		
		Health Educatio	(0	
	Manage staff		Yes	°Z
	Respondents Employee Engagement Inde		53 67	98 69
Your Lin	e Manager	00	07	09
	and acknowledges when I have done my job well	77	75	77
-	taff in my team fairly	66	58	71
	at when issues are raised in the team, they are addressed	69	67	70
15d. treats me		78	79	78
	egular and constructive feedback on my performance	64	62	64
	have confidence in the decisions made by my line manager	70	70	70

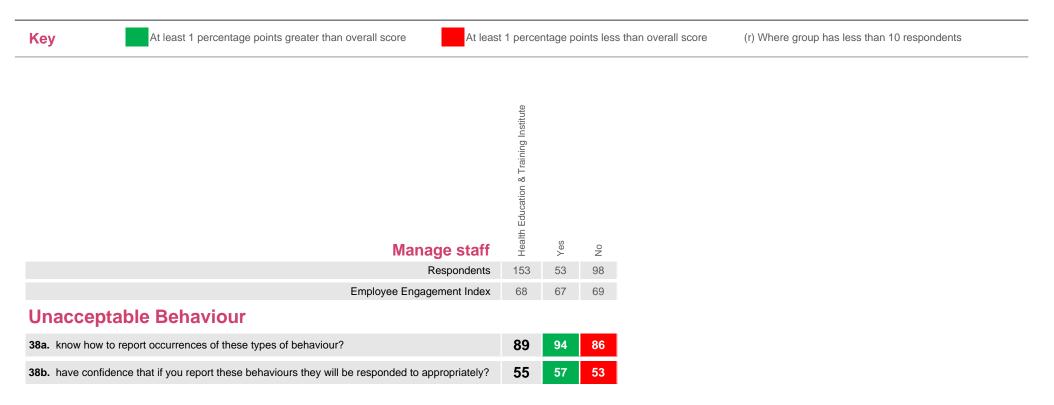
Кеу	At least 1 percentage points greater than overall score	east 1 perce	entage po	pints less
		nstitute		
		cation & Training Institute		
	Manage staf		Yes	°Z
	Respondeni Employee Engagement Inde		53 67	98 69
Senior	· Managers		0.	
	vare of the issues I face in my job	56	57	57
18b. have a	a clear direction for the future	57	55	60
18c. lead b	y example in creating a positive workplace	60	49	67
19. There	is a positive relationship between senior management and staff in my workplace	60	58	61
20. Overa	II, I have confidence in the decisions made by my senior managers	64	60	66
21. Senior staff	r managers in my organisation are honest, open and transparent in their dealings with	¹ 55	49	59
22. My org	ganisation is making the necessary decisions to meet our future challenges	62	52	68

Кеу	At least 1 percentage points greater than overall score	st 1 perce	entage po	oints les
		Training Institute		
	Managa staff	Health Education & Train	Yes	0
	Manage staff Respondents	± 153	≻ 53	2 98
	Employee Engagement Index	68	67	69
Commu	nication			
23. I am kept	well informed about what is happening in my workplace	55	58	53
24. I have a s	ay in decisions which affect my work	59	68	54
25. I think it is	s safe to speak up and challenge the way things are done	61	58	62
26. Where I v	vork, we share the lessons learnt when mistakes are made	61	70	58
27a. I am awa	re of the strategic objectives and direction of the organisation I work for	82	87	80
27b. I am awa	re of how my work contributes to the overall strategic objectives of my organisation	79	77	80



28	. I have received the appropriate training and development to do my job effectively	63	68	61
29	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	80	81	79
30	. I am encouraged to take opportunities to learn new skills and have new experiences	70	77	66

At least 1 percentage points greater than overall score At leas	t 1 perce	entage p	pints les
	& Training Institute		
	Health Education		
Manage staff	Health	Yes	No
Respondents	153	53	98
Employee Engagement Index	68	67	69
Nork Environment			
31. I have confidence in the processes that my workplace uses to resolve staff conflict	45	51	43
32. I am able to achieve a healthy work/life balance most of the time	70	66	71
33. There are mechanisms in place to support me if I experience stress or pressure	53	47	55
34. Reasonable expectations are placed on staff according to their position	61	55	63
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	56	54	57
36. My workplace enables strong professional leadership	62	62	64





Key	At least 1 percentage points greater than overall score	1 perce	ntage po	ints les
		& Training Institute		
	Manage staff	Health Education	Yes	° Z
	Respondents Employee Engagement Index	153 68	53 67	98 69
Υοι	ur Workplace			
	- Overall I am proud to be a part of this workplace	70	66	73
45.	would recommend my workplace as a good place to work	67	66	68
46.	feel motivated to contribute more than what is normally required at work	70	74	68
47.	have a strong sense of belonging to my workplace	63	64	63
48.	Overall I am satisfied to be working here at the present time	68	64	70
49.	Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	68	62	71
50.	There is a positive culture in my workplace	64	64	66
51.	Overall, I believe the culture at my workplace has improved in the last 12 months	44	53	39

Key At least 1 percentage points greater than overall score At least			oints les	s than ov	erall so	core (r) Where group has less than 10 respondents
Management Responsibility	Health Education & Training Institute	Front line Manager	Middle Manager	Senior Manager	Executive	
Respondents	153	7	33	10	3	
Employee Engagement Index	68	(r)	58	100	(r)	
Your Job						
1. My job makes good use of my skills and abilities	76	(r)	76	100	(r)	
2. I feel I am able to suggest ideas to improve our ways of doing things	79	(r)	79	100	(r)	
3. Working here makes me want to do the best job I can	71	(r)	61	100	(r)	
4. The right amount of approvals are required for routine decisions	52	(r)	52	80	(r)	
5. I have sufficient control over my work so I can do my job well	67	(r)	64	90	(r)	
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	69	(r)	73	100	(r)	

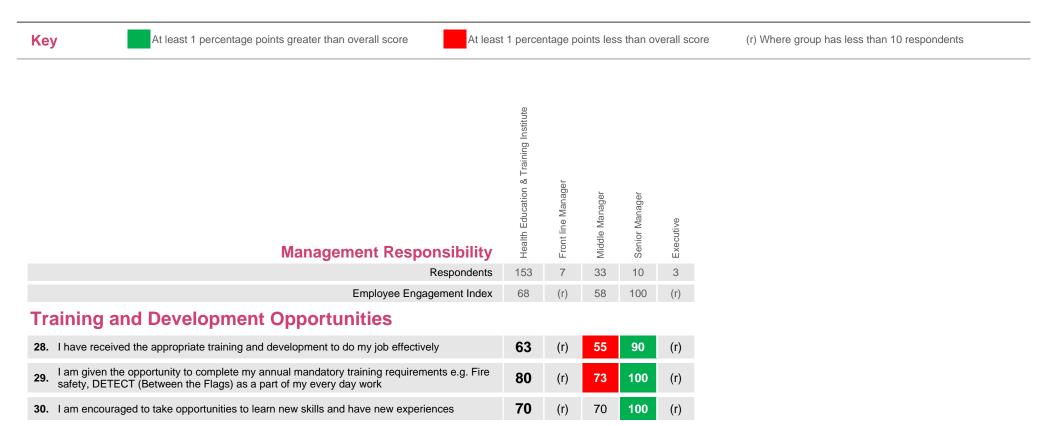
Key At least 1 percentage points greater than overall score At least	1 percer	ntage p	oints less	s than ov	verall so	core (r) Where group has less than 10 respo
Management Responsibility	Health Education & Training Institute	Front line Manager	Middle Manager	Senior Manager	Executive	
Respondents	153	7	33	10	3	
Employee Engagement Index	68	(r)	58	100	(r)	
Your Team						
7. The people I work with are willing to help each other even if this means doing something outside their usual job	74	(r)	67	100	(r)	
8. In my team we generally acknowledge one another's efforts and achievements	76	(r)	76	100	(r)	
9. People in my team are honest and open	73	(r)	70	100	(r)	
10. My team resolves conflict quickly when it arises	58	(r)	61	80	(r)	
11. Morale is good in my team	60	(r)	58	80	(r)	

Кеу	At least 1 percentage points greater than overall score	t 1 perce	ntage p	oints les	s than ov	core (r) Where group has less than 10 responder	
	Management Responsibility	Health Education & Training Institute	Front line Manager	Middle Manager	Senior Manager	Executive	
	Respondents	153	7	33	10	3	
	Employee Engagement Index	68	(r)	58	100	(r)	
Being Va	lued						
12. I believe I a	m valued for what I can offer at my workplace	69	(r)	64	90	(r)	
13. In my workp	place, we recognise our successes and innovations	69	(r)	61	100	(r)	
14. Staff are tre	pated respectfully regardless of their job	68	(r)	61	100	(r)	

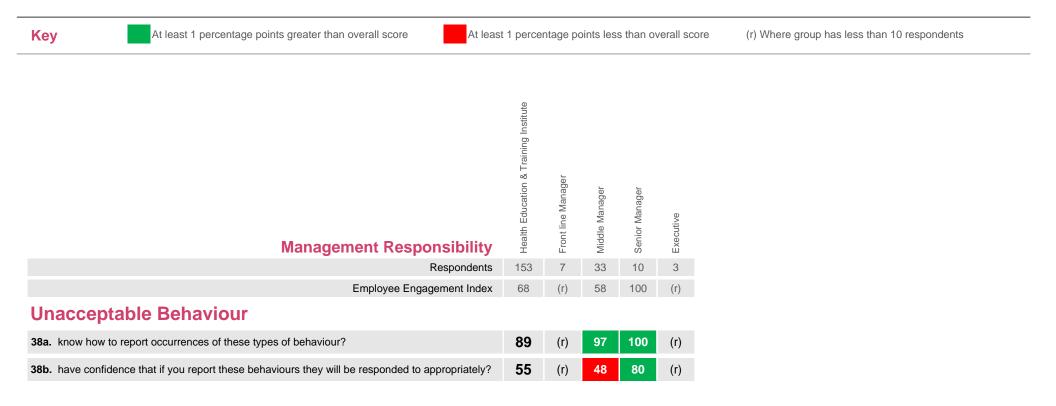
Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage p	oints les	s than ov	core (r) Where group has less than 10 respond	
Management Responsibility	Health Education & Training Institute	Front line Manager	Middle Manager	Senior Manager	Executive	
Respondents	153	7	33	10	3	
Employee Engagement Index	68	(r)	58	100	(r)	
Your Line Manager						
15a. recognises and acknowledges when I have done my job well	77	(r)	70	100	(r)	
15b. treats all staff in my team fairly	66	(r)	58	90	(r)	
15c. ensures that when issues are raised in the team, they are addressed	69	(r)	64	100	(r)	
15d. treats me with respect	78	(r)	73	100	(r)	
16. I receive regular and constructive feedback on my performance	64	(r)	48	100	(r)	
17. Overall, I have confidence in the decisions made by my line manager	70	(r)	64	100	(r)	

Key	At least 1 percentage points greater than overall score	At least 1 perce	entage p	oints less	s than ov	verall s	core (r) Where group has less than 10 respondents
	Management Responsib	-	Front line Manager	Middle Manager	Senior Manager	Executive	
	Respon		7	33	10	3	
	Employee Engagement	Index 68	(r)	58	100	(r)	
Senior Manage	ers						
18a. are aware of the issu	ies I face in my job	56	(r)	52	90	(r)	
18b. have a clear direction	n for the future	57	(r)	48	80	(r)	
18c. lead by example in c	reating a positive workplace	60	(r)	48	60	(r)	
19. There is a positive re	elationship between senior management and staff in my workplace	e 60	(r)	52	80	(r)	
20. Overall, I have confid	dence in the decisions made by my senior managers	64	(r)	58	80	(r)	
21. Senior managers in r staff	my organisation are honest, open and transparent in their dealings	s with 55	(r)	45	60	(r)	
22. My organisation is m	aking the necessary decisions to meet our future challenges	62	(r)	41	80	(r)	

Key At least 1 percentage points greater than overall score At least	st 1 perce	ntage p	oints les	s than ov	core (r) Where group has less than 10 respon	
Management Responsibility	Health Education & Training Institute	Front line Manager	Middle Manager	Senior Manager	Executive	
Respondents	153	7	33	10	3	
Employee Engagement Index	68	(r)	58	100	(r)	
Communication						
23. I am kept well informed about what is happening in my workplace	55	(r)	55	100	(r)	
24. I have a say in decisions which affect my work	59	(r)	58	100	(r)	
25. I think it is safe to speak up and challenge the way things are done	61	(r)	45	100	(r)	
26. Where I work, we share the lessons learnt when mistakes are made	61	(r)	61	90	(r)	
27a. I am aware of the strategic objectives and direction of the organisation I work for	82	(r)	82	100	(r)	
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	79	(r)	72	100	(r)	



Key At least 1 percentage points greater than overall score	At least	1 perce	ntage p	pints less	s than ov	core (r) Where group has less than 10 res	
Management Respor	nsibility	Health Education & Training Institute	Front line Manager	Middle Manager	Senior Manager	Executive	
	espondents	153	7	33	10	3	
Employee Engage	ement Index	68	(r)	58	100	(r)	
Work Environment							
31. I have confidence in the processes that my workplace uses to resolve staff conflict	ct	45	(r)	42	90	(r)	
32. I am able to achieve a healthy work/life balance most of the time		70	(r)	61	80	(r)	
33. There are mechanisms in place to support me if I experience stress or pressure		53	(r)	45	70	(r)	
34. Reasonable expectations are placed on staff according to their position		61	(r)	48	80	(r)	
35. My workplace is proactive in minimising potential violence/ abuse from patients of	or visitors	56	(r)	44	80	(r)	
36. My workplace enables strong professional leadership		62	(r)	56	90	(r)	



Кеу	At least 1 percentage points greater than overall score	At least 1	l percei	ntage po	oints less	s than ov	verall s	core (r) Where group has less than 10 respondents
	Management Respons	sibility spondents	Health Education & Training Institute	 Front line Manager 	Compared Manager	01 Senior Manager	co Executive	
				()				
Service Deli	Employee Engagem	ient index	68	(r)	58	100	(r)	
39. My work environ services)	ment allows me to deliver the best possible services (patient care of	or support	62	(r)	44	70	(r)	
40. In my workplace	patient safety is at the centre of all decision making		49	(r)	34	80	(r)	
41. My team's object	tives/ work plans are clearly outlined		74	(r)	69	90	(r)	
42. Our objectives/w	ork plans help us to deliver a quality service		74	(r)	69	90	(r)	
43. At my workplace delivery	e there is a good balance between delivering services and monitorin	ng service	57	(r)	42	90	(r)	

Key At least 1 percentage points greater than overall score At least 1	east 1 perce	entage p	oints less	s than ov	verall so	core (r) Where group has less than 10 respondents
Management Responsibilit	K Health Education & Training Institute	Front line Manager	Middle Manager	Senior Manager	Executive	
Responden	ts 153	7	33	10	3	
Employee Engagement Inde	ex 68	(r)	58	100	(r)	
Your Workplace						
44. Overall I am proud to be a part of this workplace	70	(r)	55	100	(r)	
45. I would recommend my workplace as a good place to work	67	(r)	58	100	(r)	
46. I feel motivated to contribute more than what is normally required at work	70	(r)	67	100	(r)	
47. I have a strong sense of belonging to my workplace	63	(r)	55	100	(r)	
48. Overall I am satisfied to be working here at the present time	68	(r)	52	100	(r)	
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	68	(r)	58	80	(r)	
50. There is a positive culture in my workplace	64	(r)	61	90	(r)	
51. Overall, I believe the culture at my workplace has improved in the last 12 months	44	(r)	58	60	(r)	

Кеу	At least 1 percentage points greater than overall score	At least 1 percentage points less than overall score							/here group has less than 10 respondents
	Employment Status	Health Education & Training Institute	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor	
	Respondents	153	82	16	44	7	0	4	
	Employee Engagement Index	68	61	73	73	(r)	(r)	(r)	
Your Job									
1. My job makes g	good use of my skills and abilities	76	74	73	77	(r)	(r)	(r)	
2. I feel I am able	to suggest ideas to improve our ways of doing things	79	71	88	86	(r)	(r)	(r)	
3. Working here n	nakes me want to do the best job I can	71	65	75	73	(r)	(r)	(r)	
4. The right amou	nt of approvals are required for routine decisions	52	49	56	50	(r)	(r)	(r)	
5. I have sufficien	t control over my work so I can do my job well	67	57	69	77	(r)	(r)	(r)	
6. At my workplace we work with each of the second	e I am able to positively influence the way we do things at work, including how ach other and how we behave	69	63	69	73	(r)	(r)	(r)	

Кеу	At least 1 percentage points greater than overall score	1 perce	entage p	oints les	s than o	(r) W	here group has less than 10 respondents		
	Employment Status Respondents	Health Education & Training Institute	R Permanent/Ongoing Full time	D Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	O Casual	+ Contractor	
	Employee Engagement Index	68	61	73	73	(r)	(r)	(r)	
Your	Team								
7. The outs	people I work with are willing to help each other even if this means doing something side their usual job	74	63	94	80	(r)	(r)	(r)	
8. In m	ny team we generally acknowledge one another's efforts and achievements	76	70	88	82	(r)	(r)	(r)	
9. Peo	ple in my team are honest and open	73	62	81	82	(r)	(r)	(r)	
10. My t	team resolves conflict quickly when it arises	58	55	56	61	(r)	(r)	(r)	
11. Mor	ale is good in my team	60	51	63	66	(r)	(r)	(r)	

Кеу	At least 1 percentage points greater than overall score At lea	st 1 perce	entage po	oints les	s than o	verall so	ore	(r) Wh	ere group has less than 10 responde
	Employment Status	Health Education & Training Institute	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor	
	Respondents	153	82	16	44	7	0	4	
	Employee Engagement Index	68	61	73	73	(r)	(r)	(r)	
Being Value	ed								
12. I believe I am va	alued for what I can offer at my workplace	69	61	69	80	(r)	(r)	(r)	
13. In my workplace	e, we recognise our successes and innovations	69	61	75	75	(r)	(r)	(r)	
14. Staff are treated	respectfully regardless of their job	68	62	75	73	(r)	(r)	(r)	

Key At least 1 percer	At lease points greater than overall score	st 1 perce	entage p	oints les	s than ov	(r) W	here group has less than 10 respondents		
	Employment Status Respondents	Health Education & Training Institute	R Permanent/Ongoing Full time	91 Permanent/Ongoing Part time	Fixed term or temporary contract	7 Agency	O Casual	+ Contractor	
	Employee Engagement Index	68	61	73	73	(r)	(r)	(r)	
Your Line Manager									
15a. recognises and acknowledges when	I have done my job well	77	69	81	84	(r)	(r)	(r)	
15b. treats all staff in my team fairly		66	62	50	73	(r)	(r)	(r)	
15c. ensures that when issues are raised	in the team, they are addressed	69	63	69	75	(r)	(r)	(r)	
15d. treats me with respect		78	72	75	86	(r)	(r)	(r)	
16. I receive regular and constructive fee	edback on my performance	64	55	69	73	(r)	(r)	(r)	
17. Overall, I have confidence in the dec	isions made by my line manager	70	63	69	75	(r)	(r)	(r)	

Кеу	At least 1 percentage points greater than overall score	ast 1 perce	entage po	oints les	s than o	verall sc	ore	(r) W	/here group has less than 10 respondents
	Employment Status		Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor	
	Respondents		82	16	44	7	0	4	
	Employee Engagement Index	68	61	73	73	(r)	(r)	(r)	
Senior Man	agers								
18a. are aware of th	e issues I face in my job	56	47	75	61	(r)	(r)	(r)	
18b. have a clear di	rection for the future	57	51	69	61	(r)	(r)	(r)	
18c. lead by example	e in creating a positive workplace	60	50	63	73	(r)	(r)	(r)	
19. There is a posit	tive relationship between senior management and staff in my workplace	60	51	50	73	(r)	(r)	(r)	
20. Overall, I have	confidence in the decisions made by my senior managers	64	56	63	77	(r)	(r)	(r)	
21. Senior manage staff	rs in my organisation are honest, open and transparent in their dealings with	55	51	44	57	(r)	(r)	(r)	
22. My organisation	n is making the necessary decisions to meet our future challenges	62	57	60	67	(r)	(r)	(r)	

Кеу	At least 1 percentage points greater than overall score At leas	east 1 percentage points less than overall score							(r) Where group has less than 10 respondents		
	Employment Status Respondents	Health Education & Training Institute	Rermanent/Ongoing Full time	91 Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	O Casual	P Contractor			
	Employee Engagement Index	68	61	73	73	(r)	(r)	(r)			
Commun							()				
23. I am kept w	vell informed about what is happening in my workplace	55	53	56	55	(r)	(r)	(r)			
24. I have a sa	y in decisions which affect my work	59	56	50	66	(r)	(r)	(r)			
25. I think it is	safe to speak up and challenge the way things are done	61	51	69	68	(r)	(r)	(r)			
26. Where I wo	ork, we share the lessons learnt when mistakes are made	61	54	50	73	(r)	(r)	(r)			
27a. I am aware	of the strategic objectives and direction of the organisation I work for	82	75	88	91	(r)	(r)	(r)			
27b. I am aware	of how my work contributes to the overall strategic objectives of my organisation	79	75	81	82	(r)	(r)	(r)			



Key At least 1 percentage points greater than overall score At least	1 perce	entage po	pints less	s than o	verall sc	ore	(r) W	here group has less than 10 respondents
Employment Status Respondents Employee Engagement Index	89 C5 Health Education & Training Institute	 Permanent/Ongoing Full time 	9 Permanent/Ongoing Part time	 Fixed term or temporary contract 	Agency (L)	Casual 0	(J) Contractor	
Work Environment	00	01	10	10	(1)	(1)	(1)	
31. I have confidence in the processes that my workplace uses to resolve staff conflict	45	38	31	61	(r)	(r)	(r)	
32. I am able to achieve a healthy work/life balance most of the time	70	56	81	84	(r)	(r)	(r)	
33. There are mechanisms in place to support me if I experience stress or pressure	53	41	56	70	(r)	(r)	(r)	
34. Reasonable expectations are placed on staff according to their position	61	51	56	77	(r)	(r)	(r)	
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	56	47	56	70	(r)	(r)	(r)	
36. My workplace enables strong professional leadership	62	55	69	68	(r)	(r)	(r)	

Key At least 1 percentage points greater than overall score At least	At least 1 percentage points less than overall score						(r) Where group has less than 10 respondents	
Employment Status	Health Education & Training Institute	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor	
Respondents	153	82	16	44	7	0	4	
Employee Engagement Index	68	61	73	73	(r)	(r)	(r)	
Unacceptable Behaviour								
38a. know how to report occurrences of these types of behaviour?	89	89	100	91	(r)	(r)	(r)	
38b. have confidence that if you report these behaviours they will be responded to appropriately?	55	56	38	57	(r)	(r)	(r)	

Кеу	At least 1 percentage points greater than overall score	At least 1 percentage points less than overall score							here group has less than 10 respondents
	Employment Status Respondents	Health Education & Training Institute	R8 Permanent/Ongoing Full time	D Permanent/Ongoing Part time	Fixed term or temporary contract	7 Agency	O Casual	+ Contractor	
	Employee Engagement Index	68	61	73	73	(r)	(r)	(r)	
Service De	elivery								
39. My work envir services)	conment allows me to deliver the best possible services (patient care or support	62	49	75	73	(r)	(r)	(r)	
40. In my workpla	ce patient safety is at the centre of all decision making	49	47	63	51	(r)	(r)	(r)	
41. My team's obj	ectives/ work plans are clearly outlined	74	68	81	80	(r)	(r)	(r)	
42. Our objectives	s/work plans help us to deliver a quality service	74	65	81	80	(r)	(r)	(r)	
43. At my workpla delivery	ace there is a good balance between delivering services and monitoring service	57	46	75	66	(r)	(r)	(r)	

Key At least 1 percentage points	s greater than overall score At least	1 perce	ntage po	oints less	s than ov	verall sc	ore	(r) W	here group has less than 10 respondents
	Employment Status	Health Education & Training Institute	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor	
	Respondents	153	82	16	44	7	0	4	
	Employee Engagement Index	68	61	73	73	(r)	(r)	(r)	
Your Workplace									
44. Overall I am proud to be a part of this workplace	3	70	62	81	75	(r)	(r)	(r)	
45. I would recommend my workplace as a good pl	ace to work	67	58	69	75	(r)	(r)	(r)	
46. I feel motivated to contribute more than what is	normally required at work	70	64	63	75	(r)	(r)	(r)	
47. I have a strong sense of belonging to my workp	lace	63	58	69	66	(r)	(r)	(r)	
48. Overall I am satisfied to be working here at the	present time	68	57	81	75	(r)	(r)	(r)	
49. Staff in my workplace demonstrate the CORE V behaviour	alues of the organisation through their	68	59	69	77	(r)	(r)	(r)	
50. There is a positive culture in my workplace		64	56	69	70	(r)	(r)	(r)	
51. Overall, I believe the culture at my workplace has	as improved in the last 12 months	44	47	50	34	(r)	(r)	(r)	

Кеу	At least 1 percentage points greater than overall score	(r) Where group has less than 10 respondents						
	Length of Service Respondents Employee Engagement Index	89 Figure 1 Health Education & Training Institute	89 C Less than 12 months	00 22 At least 12 months but not more than 2 years	80 69 At least 2 years but not more than 5 years	Sc C At least 5 years but not more than 10 years	80 10 years or more	
Your Job								
1. My job makes	good use of my skills and abilities	76	69	78	75	68	86	
2. I feel I am able	to suggest ideas to improve our ways of doing things	79	81	81	81	60	89	
3. Working here	nakes me want to do the best job I can	71	69	67	64	56	89	
4. The right amount	int of approvals are required for routine decisions	52	42	33	53	52	71	
5. I have sufficier	t control over my work so I can do my job well	67	62	67	64	56	82	
6. At my workpla we work with e	ce I am able to positively influence the way we do things at work, including how ach other and how we behave	69	62	67	72	56	79	

Кеу	At least 1 percentage points greater than overall score At leas	t 1 perce	ntage po	oints less	s than o	verall sc	ore	(r) Where group has less than 10 respondents
	Length of Service Respondents	Health Education & Training Institute	5 Less than 12 months	At least 12 months but not more than 2 years	& At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	8 10 years or more	
	Employee Engagement Index	68	68	60	68	58	80	
Your Team	1							
7. The people I vouside their u	vork with are willing to help each other even if this means doing something sul job	74	77	67	78	56	84	
8. In my team we	e generally acknowledge one another's efforts and achievements	76	73	74	78	60	89	
9. People in my	team are honest and open	73	81	70	67	56	84	
10. My team reso	lves conflict quickly when it arises	58	50	56	61	52	68	
11. Morale is goo	d in my team	60	62	59	56	40	79	

Кеу	At least 1 percentage points greater than overall score	st 1 perce	entage p	oints les	(r) Where group has less than			
	Length of Service	Health Education & Training Institute	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
	Respondents	153	26	27	36	25	38	
	Employee Engagement Index	68	68	60	68	58	80	
Being Val	ued							
12. I believe I ar	n valued for what I can offer at my workplace	69	65	70	64	60	82	
13. In my workp	ace, we recognise our successes and innovations	69	73	63	64	64	79	
14. Staff are treat	ated respectfully regardless of their job	68	65	59	69	52	87	

Key At least 1 percentage points greater than overall score At least	t 1 perce	entage p	oints les	s than o	verall sc	ore
Length of Service Respondents	51 Health Education & Training Institute	92 Less than 12 months	2 At least 12 months but not more than 2 years	S At least 2 years but not more than 5 years	C At least 5 years but not more than 10 years	80 10 years or more
Employee Engagement Index	68	68	60	68	58	80
Your Line Manager						
15a. recognises and acknowledges when I have done my job well	77	73	81	77	64	84
15b. treats all staff in my team fairly	66	65	67	63	56	76
15c. ensures that when issues are raised in the team, they are addressed	69	69	70	74	48	76
15d. treats me with respect	78	77	81	80	64	84
16. I receive regular and constructive feedback on my performance	64	69	63	59	44	76
17. Overall, I have confidence in the decisions made by my line manager	70	69	74	71	48	79

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Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	oints les	s than o	verall sc	ore	(r) Where group has less than 10 respondents
Length of Service	Health Education & Training Institute	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respondents	153	26	27	36	25	38	
Employee Engagement Index	68	68	60	68	58	80	
Senior Managers							
18a. are aware of the issues I face in my job	56	50	48	51	48	74	
18b. have a clear direction for the future	57	54	59	49	52	71	
18c. lead by example in creating a positive workplace	60	64	56	54	48	71	
19. There is a positive relationship between senior management and staff in my workplace	60	65	59	54	48	71	
20. Overall, I have confidence in the decisions made by my senior managers	64	69	63	63	48	71	
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	55	65	63	40	44	63	
22. My organisation is making the necessary decisions to meet our future challenges	62	62	67	53	52	76	

Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	oints les	s than o	(r) Where group has less than 10 responde		
Length of Service	Health Education & Training Institute	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respondents	153	26	27	⊲ 36	₹ 25	38	
Employee Engagement Index	68	68	60	68	58	80	
Communication							
23. I am kept well informed about what is happening in my workplace	55	46	63	60	48	55	
24. I have a say in decisions which affect my work	59	46	48	66	52	74	
25. I think it is safe to speak up and challenge the way things are done	61	69	52	57	48	71	
26. Where I work, we share the lessons learnt when mistakes are made	61	65	59	54	60	68	
27a. I am aware of the strategic objectives and direction of the organisation I work for	82	77	85	83	72	89	
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	79	65	85	80	71	87	

Кеу	At least 1 percentage points greater than overall score	t 1 perce	ntage po	oints les	s than o	verall sc	ore	(r) Where group has less than 10 respondents
	Length of Service	Health Education & Training Institute	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
	Respondents	153	26	27	36	25	38	
	Employee Engagement Index	68	68	60	68	58	80	
Training a	Ind Development Opportunities							

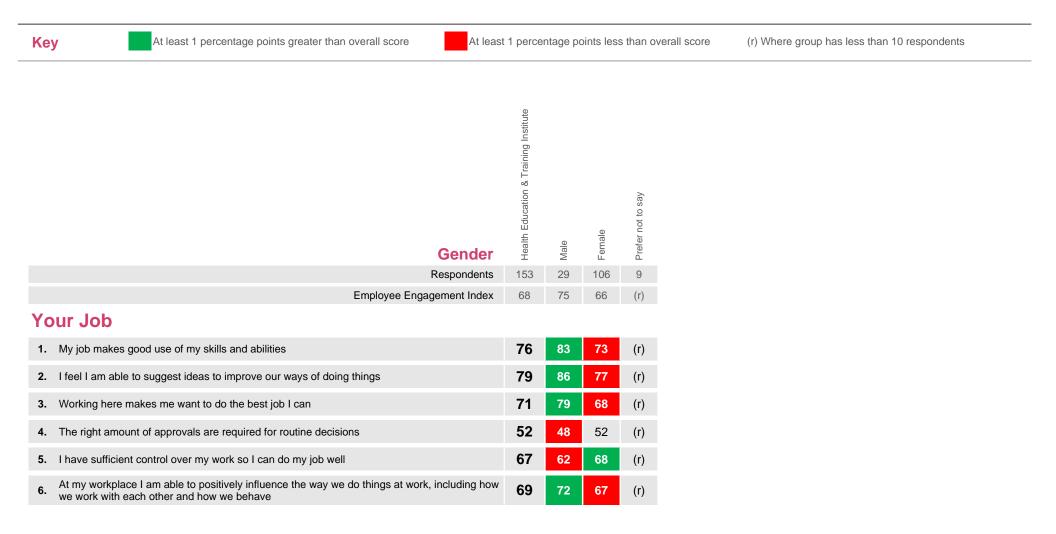
28. I have received the appropriate training and development to do my job effectively	63	58	48	66	64	74
29. I am given the opportunity to complete my annual mandatory training requirements e.g. F safety, DETECT (Between the Flags) as a part of my every day work	^{ire} 80	69	78	77	76	95
30. I am encouraged to take opportunities to learn new skills and have new experiences	70	62	60	83	56	79

Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	pints les	s than o	(r) Where group has less than 10 respond		
Length of Service Respondents	Health Education & Training Institute	9 Less than 12 months	2 At least 12 months but not more than 2 years	& At least 2 years but not more than 5 years	C At least 5 years but not more than 10 years	85 10 years or more	
Employee Engagement Index Work Environment	68	68	60	68	58	80	
31. I have confidence in the processes that my workplace uses to resolve staff conflict	45	42	37	43	44	58	
32. I am able to achieve a healthy work/life balance most of the time	70	69	63	69	60	82	
33. There are mechanisms in place to support me if I experience stress or pressure	53	42	44	57	44	68	
34. Reasonable expectations are placed on staff according to their position	61	58	59	69	48	63	
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	56	54	59	54	44	65	
36. My workplace enables strong professional leadership	62	62	67	54	54	71	

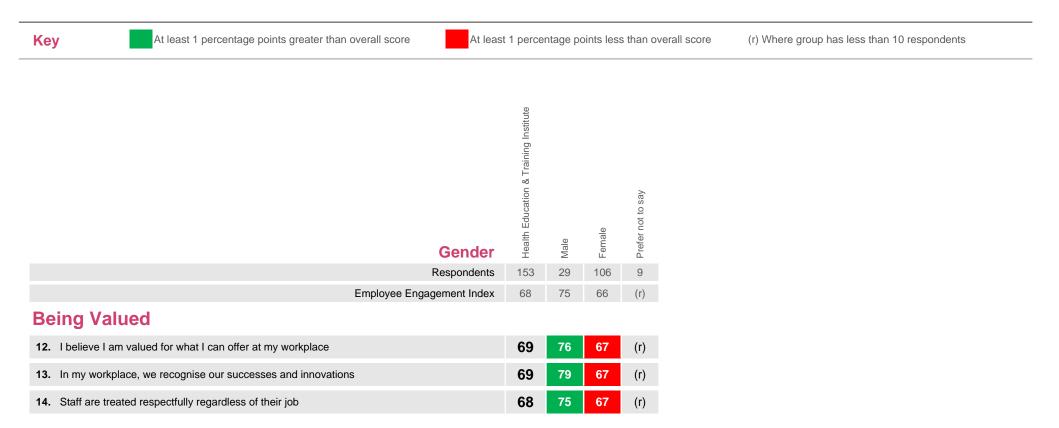
Key At least 1 percentage points greater than overall score At least	st 1 perce	entage p	oints les	s than o	verall sc	ore	(r) Where group has less than 10 respond
Length of Service	Health Education & Training Institute	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respondents	153	26	27	36	25	38	
Employee Engagement Index	68	68	60	68	58	80	
Unacceptable Behaviour							
38a. know how to report occurrences of these types of behaviour?	89	77	85	94	83	100	
38b. have confidence that if you report these behaviours they will be responded to appropriately?	55	46	56	54	36	74	

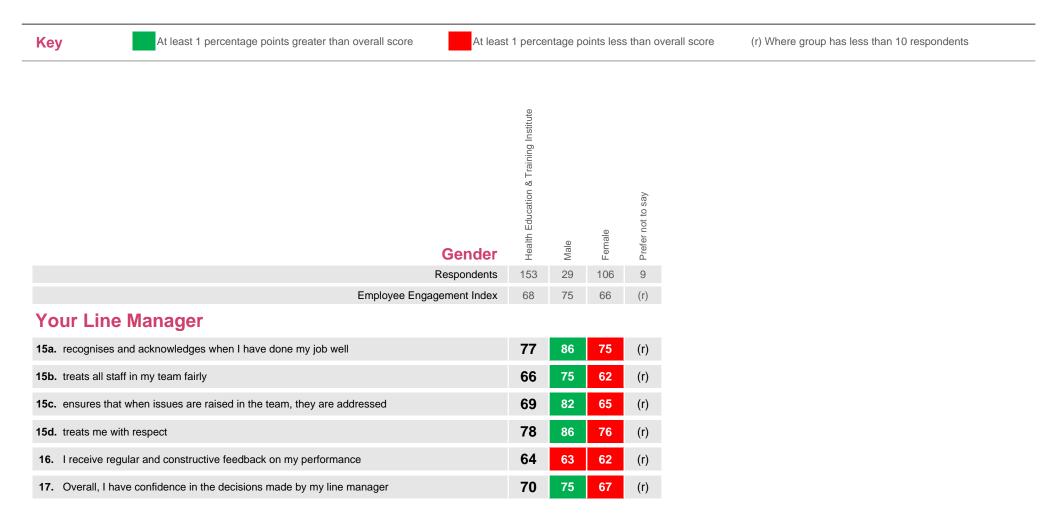
Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	oints les	s than o	verall sc	ore	(r) Where group has less than 10 respondents
Length of Service Respondents	Health Education & Training Institute	5 Less than 12 months	2 At least 12 months but not more than 2 years	& At least 2 years but not more than 5 years	C At least 5 years but not more than 10 years	86 10 years or more	
Employee Engagement Index	68	68	60	68	58	80	
Service Delivery							
39. My work environment allows me to deliver the best possible services (patient care or support services)	62	69	52	57	52	73	
40. In my workplace patient safety is at the centre of all decision making	49	46	48	41	32	68	
41. My team's objectives/ work plans are clearly outlined	74	69	67	76	60	89	
42. Our objectives/work plans help us to deliver a quality service	74	77	62	74	60	87	
43. At my workplace there is a good balance between delivering services and monitoring service delivery	57	62	48	63	44	63	

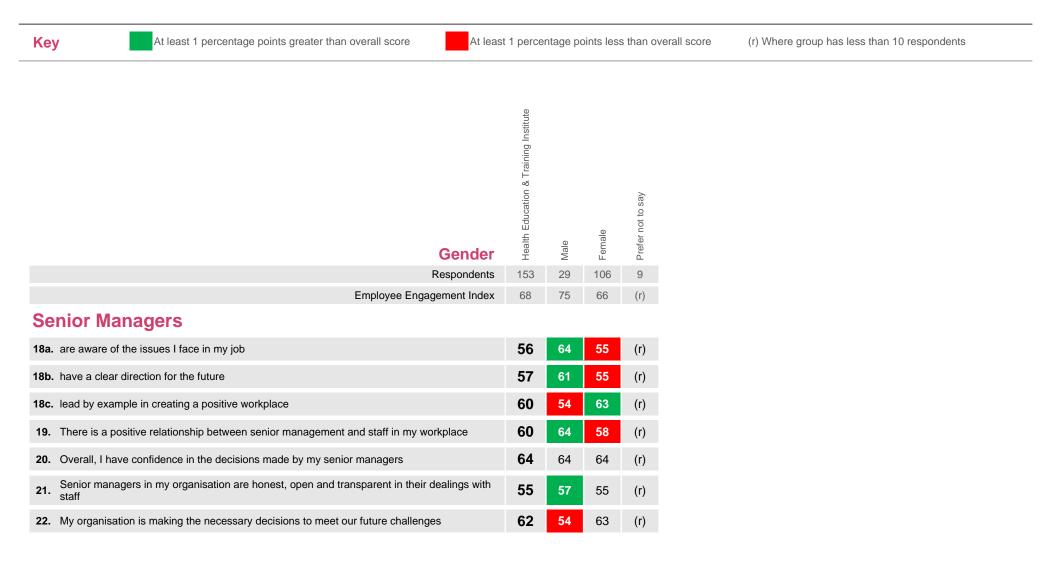
Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	pints less	s than o	verall sc	ore	(r) Where group has les
Length of Service	Health Education & Training Institute	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respondents	153	26	27	36	25	38	
Employee Engagement Index	68	68	60	68	58	80	
Your Workplace							
44. Overall I am proud to be a part of this workplace	70	77	52	77	56	82	
45. I would recommend my workplace as a good place to work	67	69	56	66	60	79	
46. I feel motivated to contribute more than what is normally required at work	70	62	70	74	64	74	
47. I have a strong sense of belonging to my workplace	63	58	56	63	56	76	
48. Overall I am satisfied to be working here at the present time	68	73	59	63	56	82	
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	68	69	63	63	60	82	
50. There is a positive culture in my workplace	64	65	56	63	56	76	
51. Overall, I believe the culture at my workplace has improved in the last 12 months	44	31	41	43	48	55	



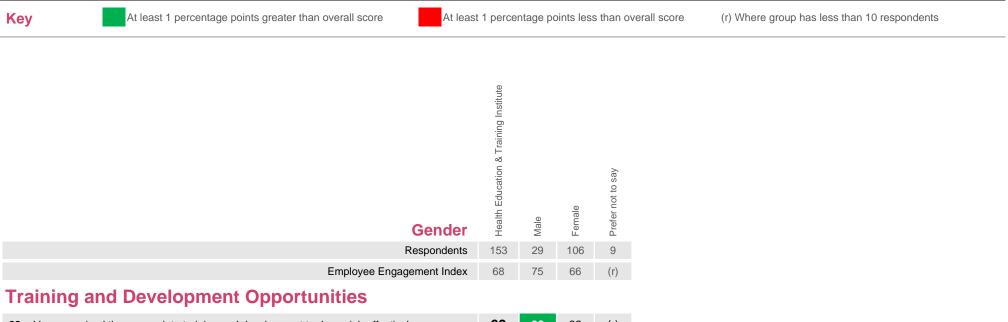




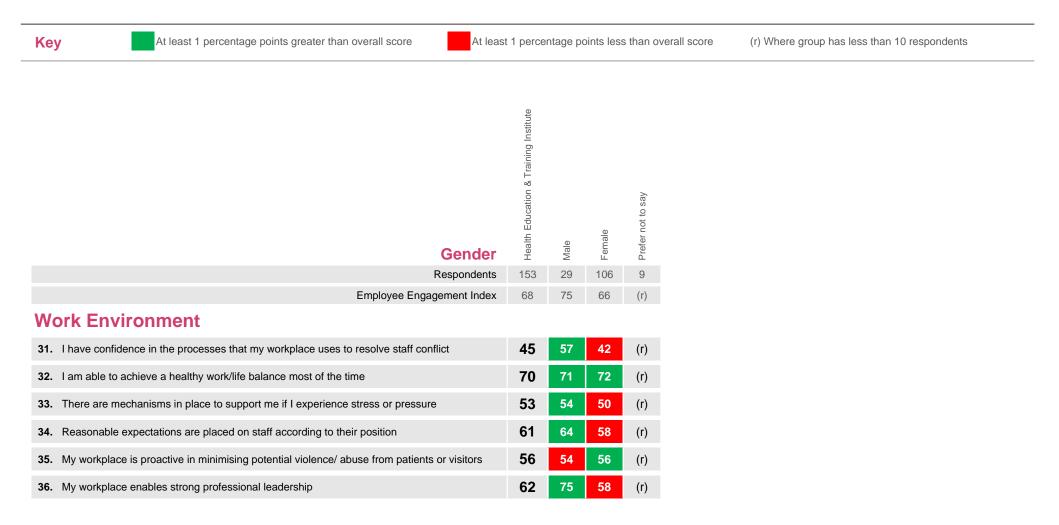




Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	pints less	than o	verall score (r) Where group has less than 10 respo
Gender Respondents	Health Education & Training Institute	Male 65	Female 901	© Prefer not to say	
Employee Engagement Index Communication	68	75	66	(r)	
23. I am kept well informed about what is happening in my workplace	55	68	50	(r)	
24. I have a say in decisions which affect my work	59	64	56	(r)	
25. I think it is safe to speak up and challenge the way things are done	61	50	62	(r)	
26. Where I work, we share the lessons learnt when mistakes are made	61	57	60	(r)	
27a. I am aware of the strategic objectives and direction of the organisation I work for	82	86	83	(r)	
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	79	71	82	(r)	

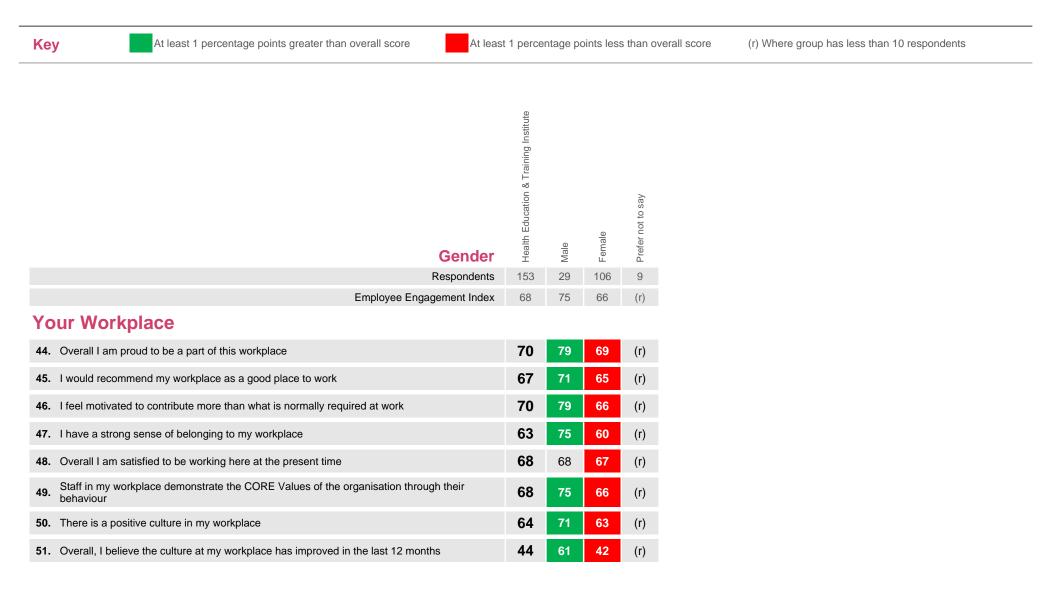


28. I have received the appropriate training and development to	o do my job effectively 6	63	68	63	(r)
29. I am given the opportunity to complete my annual mandate safety, DETECT (Between the Flags) as a part of my every	ry training requirements e.g. Fire day work	B0	86	77	(r)
30. I am encouraged to take opportunities to learn new skills a	nd have new experiences 7	70	71	70	(r)









Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage p	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 respo
Age Group	Health Education & Training Institute	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	153	2	18	19	17	21	21	21	18	9	7
Employee Engagement Index Your Job	68	(r)	78	55	77	67	56	63	90	(r)	(r)
1. My job makes good use of my skills and abilities	76	(r)	83	74	82	81	52	76	94	(r)	(r)
2. I feel I am able to suggest ideas to improve our ways of doing things	79	(r)	89	74	82	81	71	76	83	(r)	(r)
3. Working here makes me want to do the best job I can	71	(r)	83	53	76	67	62	71	89	(r)	(r)
4. The right amount of approvals are required for routine decisions	52	(r)	28	42	65	62	48	43	83	(r)	(r)
5. I have sufficient control over my work so I can do my job well	67	(r)	61	53	76	71	62	67	89	(r)	(r)
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	69	(r)	83	53	71	76	62	62	89	(r)	(r)

Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage p	pints less	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 respo
Age Group	Health Education & Training Institute	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	 Prefer not to say
Respondents	153	2	18 78	19	17	21	21	21	18	9	,
Employee Engagement Index Your Team 7. The people I work with are willing to help each other even if this means doing something outside their usual job	68 74	(r) (r)	67	55 74	77 82	67 76	56 57	63 81	90 78	(r) (r)	(r) (r)
 In my team we generally acknowledge one another's efforts and achievements 	76	(r)	89	63	82	71	62	76	89	(r)	(r)
9. People in my team are honest and open	73	(r)	83	68	82	67	62	67	78	(r)	(r)
10. My team resolves conflict quickly when it arises	58	(r)	83	58	59	62	43	43	72	(r)	(r)
11. Morale is good in my team	60	(r)	83	47	71	62	48	48	72	(r)	(r)

Key At least 1 percentage points greater than overall score At least	t 1 perce	entage p	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 respo
Age Group	Health Education & Training Institute	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	153	2	18	19	17	21	21	21	18	9	7
Employee Engagement Index	68	(r)	78	55	77	67	56	63	90	(r)	(r)
Being Valued											
12. I believe I am valued for what I can offer at my workplace	69	(r)	83	53	76	71	57	76	83	(r)	(r)
13. In my workplace, we recognise our successes and innovations	69	(r)	89	58	71	67	57	67	83	(r)	(r)
14. Staff are treated respectfully regardless of their job	68	(r)	72	63	65	71	62	60	89	(r)	(r)

Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage p	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 respond
Age Group Respondents	Health Education & Training Institute	N Less than 25 years	Between 25-29 years	G Between 30-34 years	L Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	© 60 or above	Prefer not to say
Employee Engagement Index Your Line Manager	68	(r)	78	55	77	67	56	63	90	(r)	(r)
15a. recognises and acknowledges when I have done my job well15b. treats all staff in my team fairly	77 66	(r) (r)	94 83	67 56	82 88	76 67	67 52	67 48	89 83	(r) (r)	(r) (r)
15c. ensures that when issues are raised in the team, they are addressed	69	(r) (r)	72	72	82	67	62	57	82	(r) (r)	(r) (r)
15d. treats me with respect	78	(r)	94	67	88	81	62	71	94	(r)	(r)
16. I receive regular and constructive feedback on my performance	64	(r)	78	61	63	67	52	57	67	(r)	(r)
17. Overall, I have confidence in the decisions made by my line manager	70	(r)	78	67	76	71	62	57	78	(r)	(r)

Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage p	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 respor
Age Group	Health Education & Training Institute	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	153	2	18	19	17	21	21	21	18	9	7
Employee Engagement Index	68	(r)	78	55	77	67	56	63	90	(r)	(r)
Senior Managers											
18a. are aware of the issues I face in my job	56	(r)	56	39	59	62	62	43	78	(r)	(r)
18b. have a clear direction for the future	57	(r)	56	39	76	67	52	52	56	(r)	(r)
18c. lead by example in creating a positive workplace	60	(r)	76	33	82	62	62	52	72	(r)	(r)
19. There is a positive relationship between senior management and staff in my workplace	60	(r)	72	33	82	62	67	52	61	(r)	(r)
20. Overall, I have confidence in the decisions made by my senior managers	64	(r)	78	39	82	71	67	57	67	(r)	(r)
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	55	(r)	61	44	65	57	57	52	67	(r)	(r)
22. My organisation is making the necessary decisions to meet our future challenges	62	(r)	78	39	75	52	60	65	72	(r)	(r)

Key At least 1 percentage points greater than overall score At least	1 perce	ntage p	oints les	s than o	verall sc	ore	(r) W	/here gro	oup has	less tha	n 10 responde
Age Group Respondents	Health Education & Training Institute	N Less than 25 years	Between 25-29 years	6 Between 30-34 years	T Between 35-39 years	Between 40-44 years	1 Between 45-49 years	Between 50-54 years	Between 55-59 years	c 60 or above	 A Prefer not to say
Employee Engagement Index	68	(r)	78	55	77	67	56	63	90	(r)	(r)
Communication											
23. I am kept well informed about what is happening in my workplace	55	(r)	56	56	65	48	48	52	67	(r)	(r)
24. I have a say in decisions which affect my work	59	(r)	67	56	59	52	48	57	83	(r)	(r)
25. I think it is safe to speak up and challenge the way things are done	61	(r)	67	39	53	67	62	62	78	(r)	(r)
26. Where I work, we share the lessons learnt when mistakes are made	61	(r)	72	61	65	62	52	52	67	(r)	(r)
27a. I am aware of the strategic objectives and direction of the organisation I work for	82	(r)	78	72	82	81	76	86	94	(r)	(r)
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	79	(r)	78	61	82	85	71	81	89	(r)	(r)

Key At least 1 percentage points greater than overall score At least	1 perce	ntage p	oints les	s than o	verall sc	ore	(r) W	/here gro	oup has	less tha	n 10 respon
Age Group Respondents	55 Health Education & Training Institute	N Less than 25 years	Between 25-29 years	G Between 30-34 years	L Between 35-39 years	Between 40-44 years	Detween 45-49 years	Between 50-54 years	Between 55-59 years	© 60 or above	 Prefer not to say
Employee Engagement Index	68	(r)	78	55	77	67	56	63	90	(r)	(r)
Training and Development Opportunities											
28. I have received the appropriate training and development to do my job effectively	63	(r)	56	61	71	71	52	52	94	(r)	(r)
29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	80	(r)	83	83	88	71	57	86	94	(r)	(r)
30. I am encouraged to take opportunities to learn new skills and have new experiences	70	(r)	72	67	71	70	50	76	94	(r)	(r)

Key At least 1 percentage points greater than overall score At least	1 perce	ntage p	oints les	s than o	verall sc	ore	(r) Where group has less than 10 respondent				
Age Group Respondents	Health Education & Training Institute	C N Less than 25 years	Between 25-29 years	G Between 30-34 years	12 Between 35-39 years	12 Between 40-44 years	12 Between 45-49 years	Between 50-54 years	8 Between 55-59 years	c 60 or above	 Prefer not to say
Employee Engagement Index Work Environment	68	(r)	78	55	77	67	56	63	90	(r)	(r)
31. I have confidence in the processes that my workplace uses to resolve staff conflict	45	(r)	44	33	53	38	43	33	72	(r)	(r)
32. I am able to achieve a healthy work/life balance most of the time	70	(r)	78	61	76	81	52	62	94	(r)	(r)
33. There are mechanisms in place to support me if I experience stress or pressure	53	(r)	50	33	71	48	57	43	72	(r)	(r)
34. Reasonable expectations are placed on staff according to their position	61	(r)	67	61	71	62	52	57	78	(r)	(r)
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	56	(r)	72	56	47	50	52	48	61	(r)	(r)
36. My workplace enables strong professional leadership	62	(r)	72	61	76	70	48	48	72	(r)	(r)

Key At least 1 percentage points greater than overall score At least	ast 1 perce	entage p	oints les	s than o	verall so	ore	(r) W	/here gro	oup has	less tha	n 10 respon
Age Group	Health Education & Training Institute	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	153	2	18	19	17	21	21	21	18	9	7
Employee Engagement Index	6 8	(r)	78	55	77	67	56	63	90	(r)	(r)
Unacceptable Behaviour											
38a. know how to report occurrences of these types of behaviour?	89	(r)	83	78	82	86	95	95	100	(r)	(r)
38b. have confidence that if you report these behaviours they will be responded to appropriately?	55	(r)	56	44	38	52	62	57	78	(r)	(r)

Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage po	oints les	s than o	verall sc	ore	(r) Where group has less than 10 respondents					
Age Group	Health Education & Training Institute	 Less than 25 years 	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say	
Respondents	153	2	18	19	17	21	21	21	18	9	7	
Employee Engagement Index Service Delivery My work environment allows me to deliver the best possible services (patient care or support	68	(r)	78	55	77	67	56	63	90	(r)	(r)	
39. services)	62	(r)	72	56	65	62	43	67	83	(r)	(r)	
40. In my workplace patient safety is at the centre of all decision making	49	(r)	50	39	53	33	48	57	71	(r)	(r)	
41. My team's objectives/ work plans are clearly outlined	74	(r)	78	72	82	76	57	71	82	(r)	(r)	
42. Our objectives/work plans help us to deliver a quality service	74	(r)	78	71	88	76	48	76	83	(r)	(r)	
43. At my workplace there is a good balance between delivering services and monitoring service delivery	57	(r)	67	33	65	67	43	57	72	(r)	(r)	

Key At least 1 percentage points greater than overall score	At least 1 perce	entage p	oints les	s than o	verall so	(r) Where group has less than 10 responde					
Age Gro	dno Health Education & Training Institute	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respon	dents 153	2	18	19	17	21	21	21	18	9	7
Employee Engagement	Index 68	(r)	78	55	77	67	56	63	90	(r)	(r)
Your Workplace											
44. Overall I am proud to be a part of this workplace	70	(r)	78	61	76	71	57	67	94	(r)	(r)
45. I would recommend my workplace as a good place to work	67	(r)	78	56	82	57	52	67	83	(r)	(r)
46. I feel motivated to contribute more than what is normally required at work	70	(r)	78	56	76	71	57	62	94	(r)	(r)
47. I have a strong sense of belonging to my workplace	63	(r)	72	50	76	67	48	48	94	(r)	(r)
48. Overall I am satisfied to be working here at the present time	68	(r)	78	56	76	67	57	62	83	(r)	(r)
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	68	(r)	83	50	76	76	52	71	78	(r)	(r)
50. There is a positive culture in my workplace	64	(r)	72	56	82	67	52	67	67	(r)	(r)
51. Overall, I believe the culture at my workplace has improved in the last 12 months	44	(r)	28	33	65	52	43	38	50	(r)	(r)

Кеу	At least 1 percentage points greater than overall score	t 1 perce	ntage p	pints les	s than o	verall so	core (r) Where group has less than 10 respondents
	Australian Aboriginal	Health Education & Training Institute	Australian Aboriginal Origin	 Torres Strait Islander 	None of the above	Prefer not to say	
	Respondents	153	2	0	143	6	
Your Job	Employee Engagement Index	68	(r)	(r)	67	(r)	
1. My job make	s good use of my skills and abilities	76	(r)	(r)	76	(r)	
2. I feel I am at	le to suggest ideas to improve our ways of doing things	79	(r)	(r)	79	(r)	
3. Working here	e makes me want to do the best job I can	71	(r)	(r)	70	(r)	
4. The right am	ount of approvals are required for routine decisions	52	(r)	(r)	51	(r)	
5. I have suffici	ent control over my work so I can do my job well	67	(r)	(r)	69	(r)	
6. At my workp we work with	lace I am able to positively influence the way we do things at work, including how each other and how we behave	69	(r)	(r)	69	(r)	

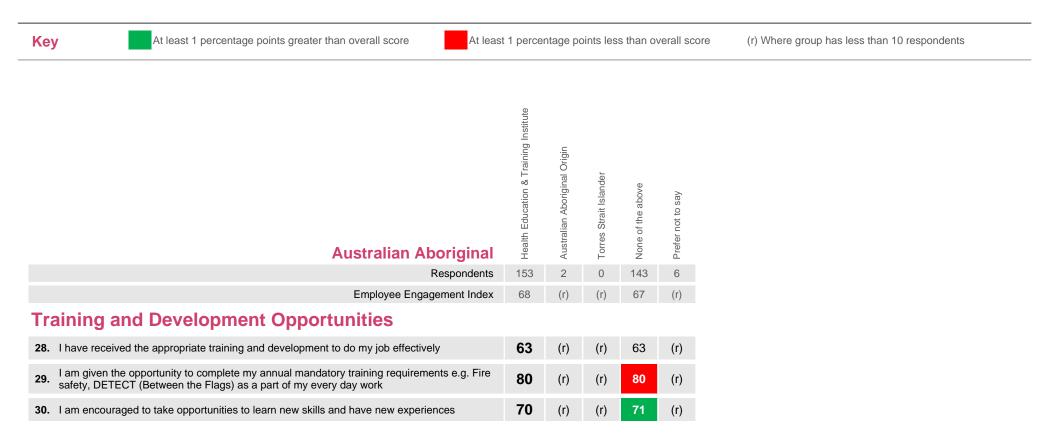
Кеу	At least 1 percentage points greater than overall score At lea	ist 1 perce	ntage p	oints les	s than ov	verall so	core (r) Where group has less than 10 respondents
	Australian Aboriginal	Health Education & Training Institute	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
	Respondents	153	2	0	143	6	
	Employee Engagement Index	68	(r)	(r)	67	(r)	
Your Tear	m						
7. The people outside their	I work with are willing to help each other even if this means doing something r usual job	74	(r)	(r)	73	(r)	
8. In my team	we generally acknowledge one another's efforts and achievements	76	(r)	(r)	76	(r)	
9. People in m	y team are honest and open	73	(r)	(r)	73	(r)	
10. My team res	solves conflict quickly when it arises	58	(r)	(r)	58	(r)	
	ood in my team	60	(r)	(r)	61	(r)	

Кеу	At least 1 percentage points greater than overall score At least	least 1 percentage points greater than overall score At least 1 percentage points less than overall score						
		Ø						
	Australian Aboriginal	Health Education & Training Institute	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say		
	Respondents	153	2	0	143	6		
	Employee Engagement Index	68	(r)	(r)	67	(r)		
Being Valu	led							
12. I believe I am	valued for what I can offer at my workplace	69	(r)	(r)	69	(r)		
13. In my workpla	ace, we recognise our successes and innovations	69	(r)	(r)	69	(r)		
14. Staff are treat	ed respectfully regardless of their job	68	(r)	(r)	70	(r)		

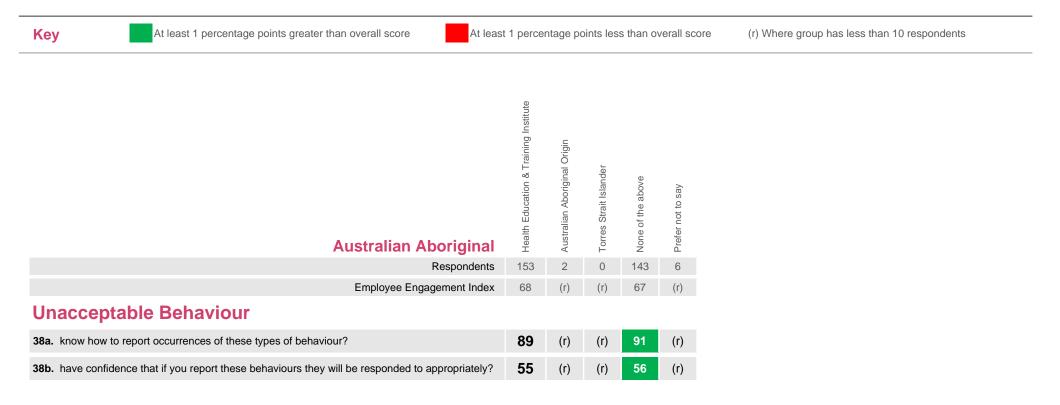
Key At least 1 percentage points greater than overall score At least	At least 1 percentage points less than overall score (r) Where						
Australian Aboriginal	Health Education & Training Institute	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say		
Respondents	153	2	0	143	6		
Employee Engagement Index	68	(r)	(r)	67	(r)		
Your Line Manager							
15a. recognises and acknowledges when I have done my job well	77	(r)	(r)	77	(r)		
15b. treats all staff in my team fairly	66	(r)	(r)	65	(r)		
15c. ensures that when issues are raised in the team, they are addressed	69	(r)	(r)	69	(r)		
15d. treats me with respect	78	(r)	(r)	79	(r)		
16. I receive regular and constructive feedback on my performance	64	(r)	(r)	63	(r)		
17. Overall, I have confidence in the decisions made by my line manager	70	(r)	(r)	70	(r)		

Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage p	pints les	s than ov	verall so	core (r) Where group has less than 10 respondents
Australian Aboriginal	Health Education & Training Institute	Australian Aboriginal Origin	 Torres Strait Islander 	None of the above	 Prefer not to say 	
Respondents	153	2	0	143	6	
Employee Engagement Index Senior Managers	68	(r)	(r)	67	(r)	
18a. are aware of the issues I face in my job	56	(r)	(r)	56	(r)	
18b. have a clear direction for the future	57	(r)	(r)	58	(r)	
18c. lead by example in creating a positive workplace	60	(r)	(r)	60	(r)	
19. There is a positive relationship between senior management and staff in my workplace	60	(r)	(r)	59	(r)	
20. Overall, I have confidence in the decisions made by my senior managers	64	(r)	(r)	64	(r)	
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	55	(r)	(r)	54	(r)	
22. My organisation is making the necessary decisions to meet our future challenges	62	(r)	(r)	62	(r)	

Key At least 1 percentage points greater than overall score At least	At least 1 percentage points less than overall score (r) Wh					
Australian Aboriginal	Health Education & Training Institute	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
Respondents	153	2	0	143	6	
Employee Engagement Index	68	(r)	(r)	67	(r)	
Communication						
23. I am kept well informed about what is happening in my workplace	55	(r)	(r)	55	(r)	
24. I have a say in decisions which affect my work	59	(r)	(r)	58	(r)	
25. I think it is safe to speak up and challenge the way things are done	61	(r)	(r)	63	(r)	
26. Where I work, we share the lessons learnt when mistakes are made	61	(r)	(r)	61	(r)	
27a. I am aware of the strategic objectives and direction of the organisation I work for	82	(r)	(r)	82	(r)	
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	79	(r)	(r)	79	(r)	



Key At least 1 percentage points greater than overall score At least	At least 1 percentage points greater than overall score At least 1 percentage points less than overall score						
Australian Aboriginal	Health Education & Training Institute	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say		
Respondents	153	2	0	143	6		
Employee Engagement Index	68	(r)	(r)	67	(r)		
Work Environment							
31. I have confidence in the processes that my workplace uses to resolve staff conflict	45	(r)	(r)	46	(r)		
32. I am able to achieve a healthy work/life balance most of the time	70	(r)	(r)	70	(r)		
33. There are mechanisms in place to support me if I experience stress or pressure	53	(r)	(r)	53	(r)		
34. Reasonable expectations are placed on staff according to their position	61	(r)	(r)	61	(r)		
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	56	(r)	(r)	56	(r)		
36. My workplace enables strong professional leadership	62	(r)	(r)	62	(r)		

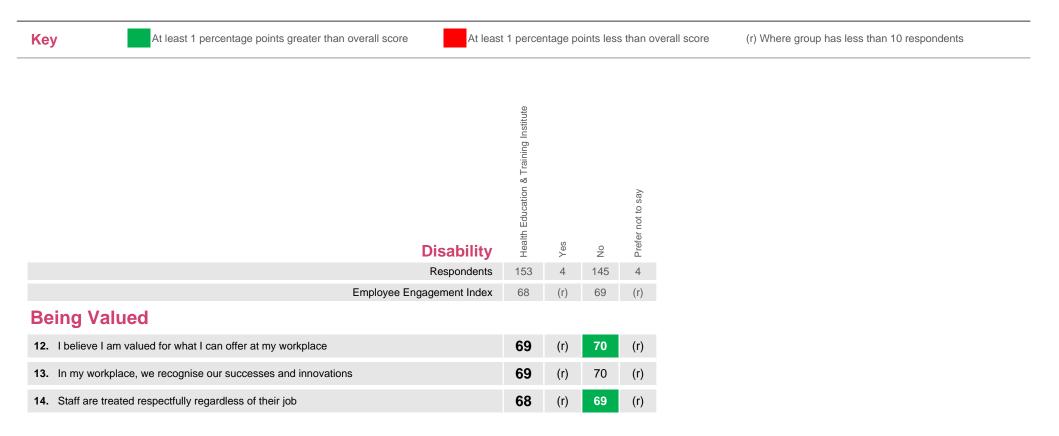


Key At least 1 percentage points greater	than overall score At leas	t 1 perce	ntage po	oints les	s than ov	verall so	core (r) Where group has less than 10 respondents
	Australian Aboriginal	Health Education & Training Institute	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
	Respondents	153	2	0	143	6	
	Employee Engagement Index	68	(r)	(r)	67	(r)	
Service Delivery							
39. My work environment allows me to deliver the best poss services)	ble services (patient care or support	62	(r)	(r)	62	(r)	
40. In my workplace patient safety is at the centre of all deci	sion making	49	(r)	(r)	50	(r)	
41. My team's objectives/ work plans are clearly outlined		74	(r)	(r)	75	(r)	
42. Our objectives/work plans help us to deliver a quality ser	vice	74	(r)	(r)	74	(r)	
43. At my workplace there is a good balance between delive delivery	ring services and monitoring service	57	(r)	(r)	58	(r)	

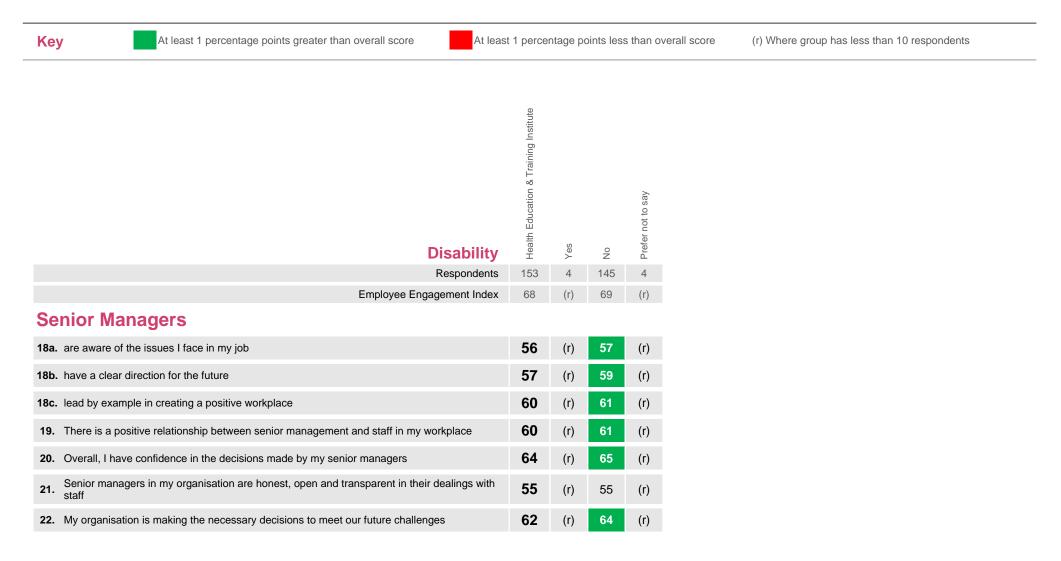
Key At least 1 percentage points greater than overall score At least	greater than overall score At least 1 percentage points less than overall score					core (r) Where group has less than 10 respondents
Australian Aboriginal	Health Education & Training Institute	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
Respondents	153	2	0	143	6	
Employee Engagement Index	68	(r)	(r)	67	(r)	
Your Workplace						
44. Overall I am proud to be a part of this workplace	70	(r)	(r)	70	(r)	
45. I would recommend my workplace as a good place to work	67	(r)	(r)	67	(r)	
46. I feel motivated to contribute more than what is normally required at work	70	(r)	(r)	68	(r)	
47. I have a strong sense of belonging to my workplace	63	(r)	(r)	62	(r)	
48. Overall I am satisfied to be working here at the present time	68	(r)	(r)	67	(r)	
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	68	(r)	(r)	68	(r)	
50. There is a positive culture in my workplace	64	(r)	(r)	64	(r)	
51. Overall, I believe the culture at my workplace has improved in the last 12 months	44	(r)	(r)	43	(r)	

Key At least 1 percentage points greater than overall score At least	t 1 perce	ntage p	pints less	s than o	verall score (r) Where group has less than 10 respondents
Disability	Health Education & Training Institute	Yes	OZ	Prefer not to say	
Respondents	153	4	145	4	
Employee Engagement Index	68	(r)	69	(r)	
Your Job					
1. My job makes good use of my skills and abilities	76	(r)	76	(r)	
2. I feel I am able to suggest ideas to improve our ways of doing things	79	(r)	79	(r)	
3. Working here makes me want to do the best job I can	71	(r)	72	(r)	
4. The right amount of approvals are required for routine decisions	52	(r)	52	(r)	
5. I have sufficient control over my work so I can do my job well	67	(r)	68	(r)	
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	69	(r)	68	(r)	

Кеу	At least 1 percentage points greater than overall score At lea	ast 1 perce	ntage p	oints less	s than o	score (r) Whe	re group has less tha	in 10 re
	Disability	Health Education & Training Institute	Yes	No	Prefer not to say			
	Respondents	153	4	145	4			
	Employee Engagement Index	68	(r)	69	(r)			
Your Tea	Im							
7. The people outside the	e I work with are willing to help each other even if this means doing something ir usual job	74	(r)	74	(r)			
8. In my team	n we generally acknowledge one another's efforts and achievements	76	(r)	77	(r)			
9. People in r	ny team are honest and open	73	(r)	73	(r)			
10. My team re	esolves conflict quickly when it arises	58	(r)	57	(r)			
11 Morale is c	jood in my team	60	(r)	62	(r)			



Key At least 1 percentage points greater than overall score At least	st 1 perce	entage p	Ill score (r) Where group has less than 10 respon-		
Disability Respondents Employee Engagement Index	89 C5 Health Education & Training Institute	^{SS} → 4 (r)	දි 145 69	(J) Prefer not to say	
Your Line Manager	77	(11)	70	()	
15a. recognises and acknowledges when I have done my job well	77	(r)	78 67	(r)	
15b. treats all staff in my team fairly15c. ensures that when issues are raised in the team, they are addressed	66 69	(r)	67 70	(r)	
		(r)		(r)	
15d. treats me with respect	78	(r)	79	(r)	
16. I receive regular and constructive feedback on my performance	64	(r)	65	(r)	
17. Overall, I have confidence in the decisions made by my line manager	70	(r)	71	(r)	

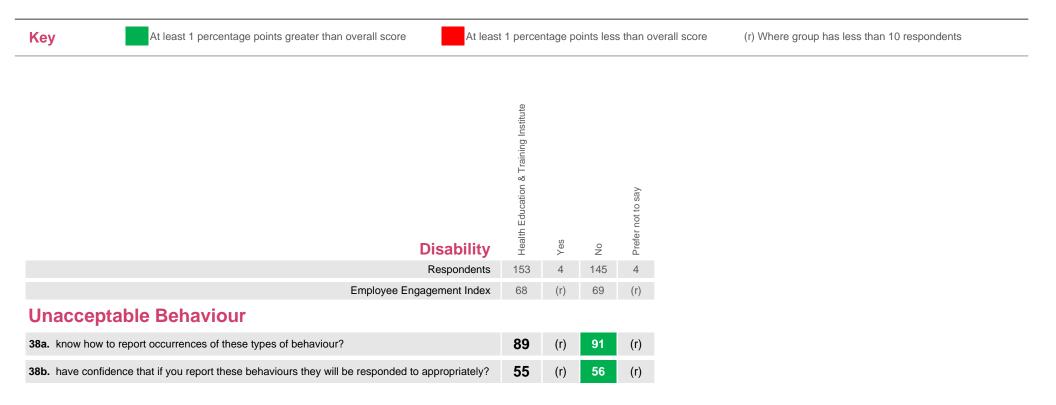


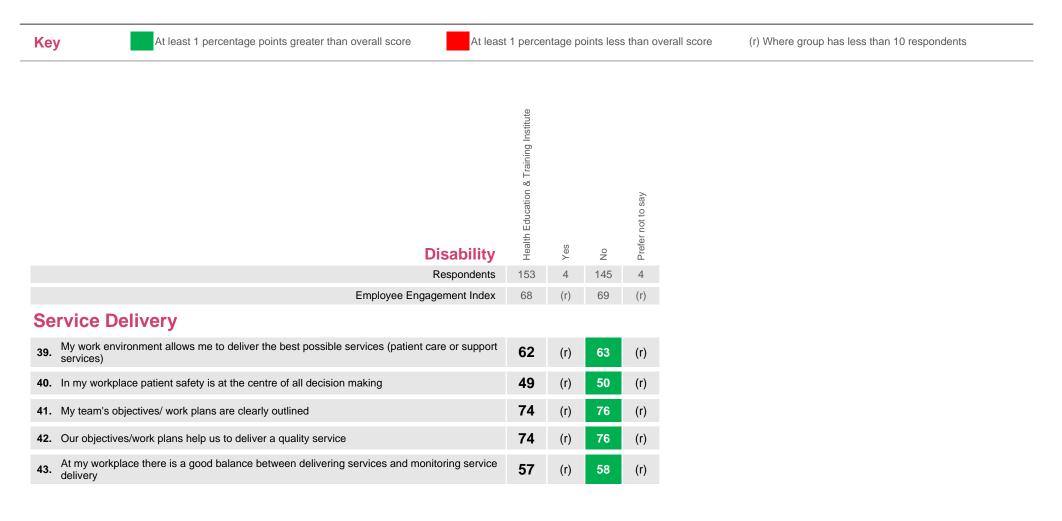
Key At least 1 percentage points greater than overall score At least	t 1 perce	score (r) Where	group has less than 10 res			
Disability	Health Education & Training Institute	Y es	Ŷ	 Prefer not to say 		
Respondents Employee Engagement Index	153 68	4 (r)	145 69	4 (r)		
Communication		(*/		(')		
23. I am kept well informed about what is happening in my workplace	55	(r)	56	(r)		
24. I have a say in decisions which affect my work	59	(r)	58	(r)		
25. I think it is safe to speak up and challenge the way things are done	61	(r)	60	(r)		
26. Where I work, we share the lessons learnt when mistakes are made	61	(r)	61	(r)		
27a. I am aware of the strategic objectives and direction of the organisation I work for	82	(r)	83	(r)		
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	79	(r)	78	(r)		



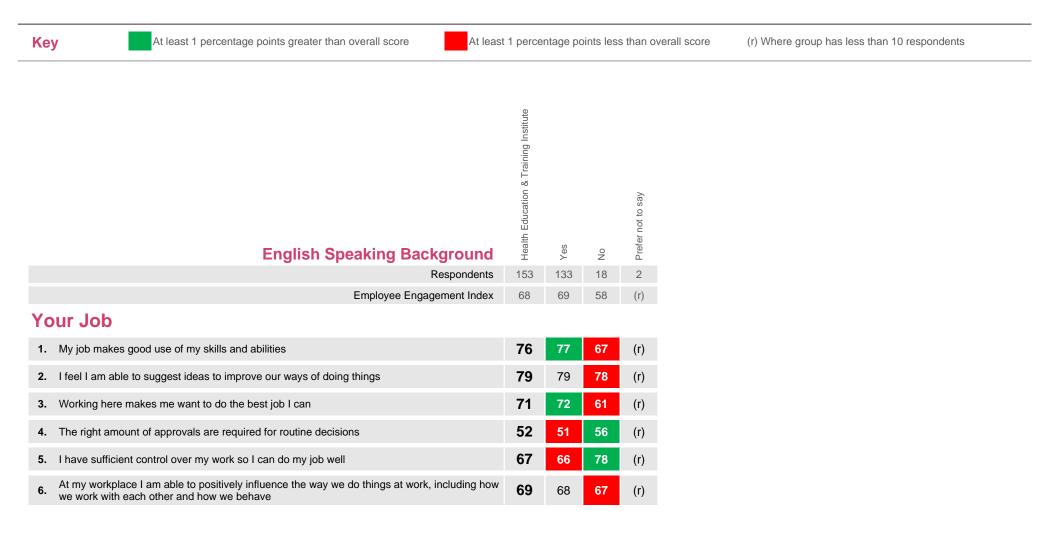
28.	I have received the appropriate training and development to do my job effectively	63	(r)	64	(r)	
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	80	(r)	81	(r)	
30.	I am encouraged to take opportunities to learn new skills and have new experiences	70	(r)	70	(r)	

Кеу	At least 1 percentage points greater than overall score	At least ?	1 perce	ntage p	pints less	s than o	erall score	(r) Where group has	less than 10 res
			Ø						
	Disa	ıbility	Health Education & Training Institute	Yes	Νο	Prefer not to say			
	Resp	ondents	153	4	145	4			
	Employee Engageme	ent Index	68	(r)	69	(r)			
Work En	vironment								
31. I have cor	nfidence in the processes that my workplace uses to resolve staff conflict		45	(r)	46	(r)			
32. I am able	to achieve a healthy work/life balance most of the time		70	(r)	71	(r)			
33. There are	mechanisms in place to support me if I experience stress or pressure		53	(r)	53	(r)			
34. Reasonat	ble expectations are placed on staff according to their position		61	(r)	60	(r)			
35. My workp	lace is proactive in minimising potential violence/ abuse from patients or vis	sitors	56	(r)	55	(r)			
36. My workp	lace enables strong professional leadership		62	(r)	63	(r)			

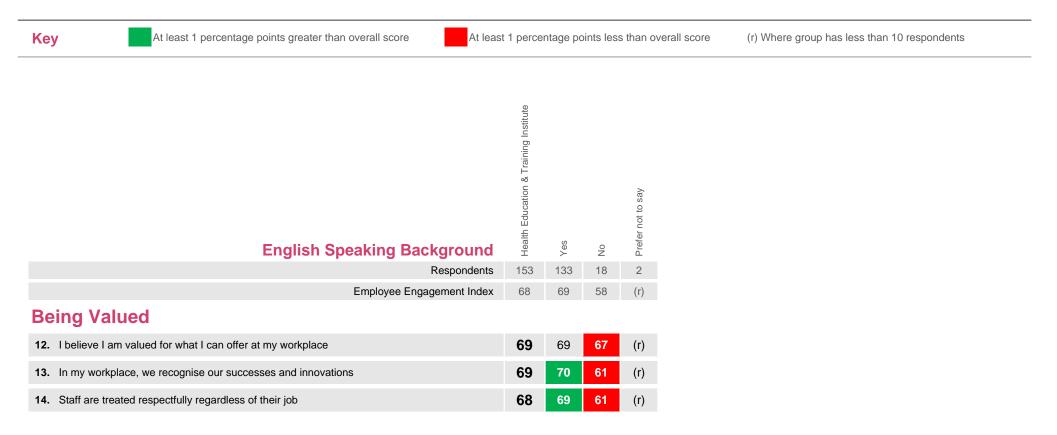




Key At least 1 percentage points greater than overall score At least	1 perce	ntage p	oints less	than ov	overall score (r) Where group has less than 10 respondents
Disability	Health Education & Training Institute	Yes	OZ	Prefer not to say	
Respondents	153	4	145	4	
Employee Engagement Index	68	(r)	69	(r)	
Your Workplace					
44. Overall I am proud to be a part of this workplace	70	(r)	72	(r)	
45. I would recommend my workplace as a good place to work	67	(r)	68	(r)	
46. I feel motivated to contribute more than what is normally required at work	70	(r)	71	(r)	
47. I have a strong sense of belonging to my workplace	63	(r)	64	(r)	
48. Overall I am satisfied to be working here at the present time	68	(r)	69	(r)	
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	68	(r)	69	(r)	
50. There is a positive culture in my workplace	64	(r)	65	(r)	
51. Overall, I believe the culture at my workplace has improved in the last 12 months	44	(r)	44	(r)	



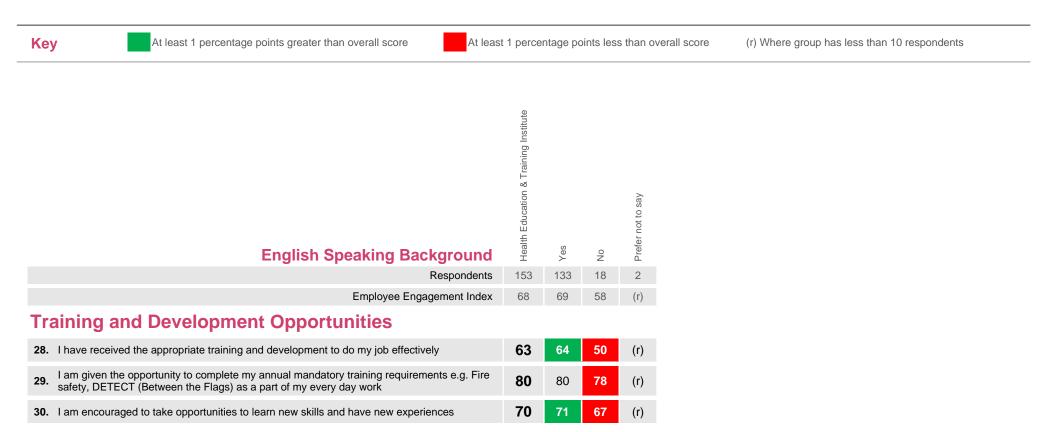
At least 1 percentage points greater than overall score At least	1 perce	ntage po	ints less	than o	rall score (r) Where group has less than 10 respondents
English Speaking Background	Health Education & Training Institute	Yes	Ŷ	Prefer not to say	
Respondents	153	133	18	2	
Employee Engagement Index	68	69	58	(r)	
7. The people I work with are willing to help each other even if this means doing something outside their usual job	74	74	72	(r)	
8. In my team we generally acknowledge one another's efforts and achievements	76	77	67	(r)	
9. People in my team are honest and open	73	71	78	(r)	
10. My team resolves conflict quickly when it arises	58	56	67	(r)	
11. Morale is good in my team	60	59	67	(r)	



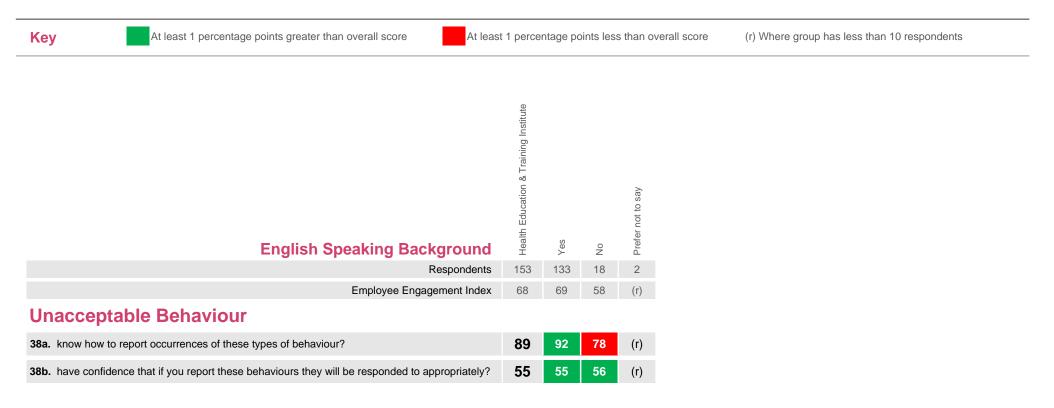
Key At least 1 percentage points greater than overall score At least	1 perce	ntage po	oints less	than o	erall score (r) Where group has less than 10 responde
English Speaking Background	Health Education & Training Institute	Yes	oz	Prefer not to say	
Respondents	153	133	18	2	
Employee Engagement Index Your Line Manager	68	69	58	(r)	
15a. recognises and acknowledges when I have done my job well	77	79	67	(r)	
15b. treats all staff in my team fairly	66	65	72	(r)	
15c. ensures that when issues are raised in the team, they are addressed	69	69	72	(r)	
15d. treats me with respect	78	80	72	(r)	
16. I receive regular and constructive feedback on my performance	64	66	50	(r)	
17. Overall, I have confidence in the decisions made by my line manager	70	71	61	(r)	

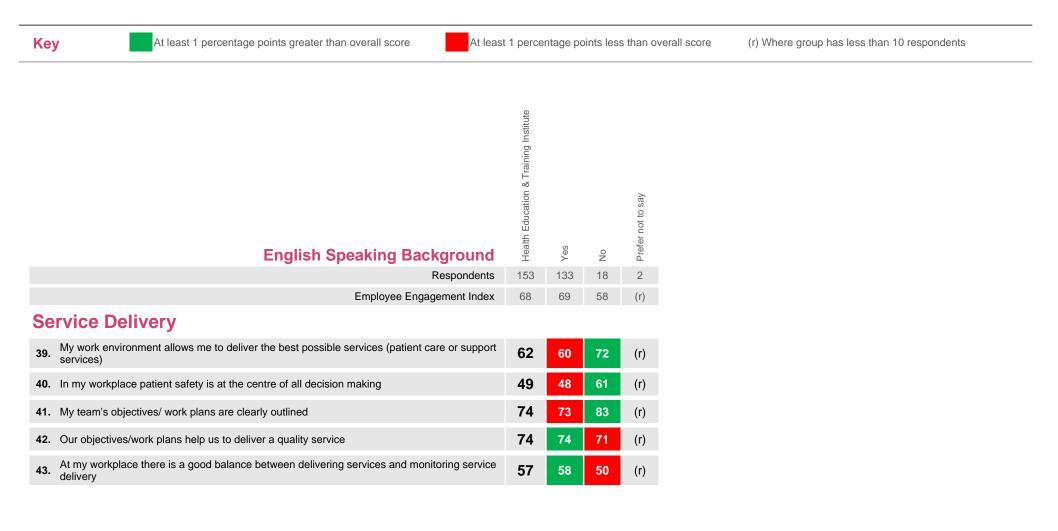
Key At least 1 percentage points greater than overall score A	t least 1 perce	ntage p	oints less	s than o
English Speaking Backgrou	Pu Health Education & Training Institute	Yes	No	Prefer not to say
Responde		133	18	2
Employee Engagement In	ndex 68	69	58	(r)
Senior Managers				
18a. are aware of the issues I face in my job	56	56	56	(r)
18b. have a clear direction for the future	57	58	56	(r)
18c. lead by example in creating a positive workplace	60	61	50	(r)
19. There is a positive relationship between senior management and staff in my workplace	60	61	56	(r)
20. Overall, I have confidence in the decisions made by my senior managers	64	65	56	(r)
21. Senior managers in my organisation are honest, open and transparent in their dealings w staff	with 55	54	61	(r)
22. My organisation is making the necessary decisions to meet our future challenges	62	62	67	(r)

Key At least 1 percentage points greater than overall score At least	t 1 perce	entage po	oints less	s than o	erall score (r) Where group has less than 10 respondents
English Speaking Background Respondents	Health Education & Training Institute	ی ک 133	2 18	Prefer not to say	
Employee Engagement Index	68	69	58	(r)	
23. I am kept well informed about what is happening in my workplace	55	53	61	(r)	
24. I have a say in decisions which affect my work25. I think it is safe to speak up and challenge the way things are done	59 61	58 61	61 56	(r) (r)	
26. Where I work, we share the lessons learnt when mistakes are made	61	61	61	(r)	
27a. I am aware of the strategic objectives and direction of the organisation I work for	82	81	89	(r)	
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	79	78	83	(r)	



At least 1 percentage points greater than overall score At least 1	1 perce	ntage po	ints less	than o	erall score (r) Where group has less than 10 resp
	Health Education & Training Institute			Prefer not to say	
English Speaking Background	Heal	Yes	No	Prefe	
Respondents	153	133	18	2	
Employee Engagement Index Vork Environment	68	69	58	(r)	
1. I have confidence in the processes that my workplace uses to resolve staff conflict	45	45	44	(r)	
2. I am able to achieve a healthy work/life balance most of the time	70	70	72	(r)	
3. There are mechanisms in place to support me if I experience stress or pressure	53	54	50	(r)	
4. Reasonable expectations are placed on staff according to their position	61	60	67	(r)	
5. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	56	54	67	(r)	
6. My workplace enables strong professional leadership	62	63	56	(r)	





Кеу	At least 1 percentage points greater than overall score	st 1 perce	ntage po	oints less	s than c
	English Speaking Background	Health Education & Training Institute	Yes	ŶZ	Prefer not to say
	Respondents	153	133	18	2
	Employee Engagement Index	68	69	58	(r)
Your Wo	orkplace				
44. Overall I a	am proud to be a part of this workplace	70	73	56	(r)
45. I would recommend my workplace as a good place to work		67	68	56	(r)
46. I feel motivated to contribute more than what is normally required at work		70	70	67	(r)
47. I have a s	trong sense of belonging to my workplace	63	64	56	(r)
48. Overall I a	am satisfied to be working here at the present time	68	69	56	(r)
49. Staff in m behaviour	y workplace demonstrate the CORE Values of the organisation through their	68	68	61	(r)
50. There is a	a positive culture in my workplace	64	65	56	(r)
51. Overall, I	believe the culture at my workplace has improved in the last 12 months	44	42	50	(r)

Guide to this Report

Methodology

The YourSay survey was delivered as an online and paper based survey to meet the operational needs of a workforce that operates 24 hours a day, 7 days a week.

Questionnaire design

The questionnaire was designed by ORC International in conjunction with the NSW Health workplace culture project team, the Department of Health Workplace Culture Survey Reference Group and Chief Executives of all NSW Health organisations. The questionnaire was designed to be succinct and provide actionable results to help inform the organisation and highlight areas for improvement.

Data Collection

The survey used an online methodology with all staff invited to participate however, paper copies of the survey were also made available. All staff were given the opportunity to complete the survey between 30th March to 24th April 2015. Paper surveys were accepted until the 1st of May 2015. ORC International set up and hosted the online survey. Respondents were asked to put in a user name and password unique to them in order to enable the respondent to leave and return the survey.

Comparative data

Comparative data is the average % positive score achieved from all NSW Health organisations that participated in the 2013 Workplace Survey.

Results

Where results are shown as positive percentages (% Positive), these are calculated by adding together positive responses ("Strongly Agree" + "Agree") and dividing by the number of respondents which answered the question. Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Therefore in some instances, results may not total 100%.

Anonymity

It is ORC International's practice not to allow the breakdown of groups to the extent where the anonymity of individuals may be compromised. Results for teams with less than ten will not receive an individual report. However, their data will still contribute to the scores for their group and the organisation overall. Summary responses for each question by demographic data is not provided where there are less than fifty respondents from each demographic.

Confidence Intervals

Confidence intervals have been calculated on the total facility responses (within a 5% error rating). If the CI is less than 5% these responses are a representative sample of this facility population. If the CI is greater than 5% these responses are a snapshot of the views of staff at this facility, as opposed to being a representative sample.

Rounding

The Estimated Response Rate quoted in this report is an estimate only, based on Full Time Equivalent (FTE) staff as at April 2015. This figure does not include contractors, agency staff and volunteers, nor does it account for staff on secondment or extended leave, hence the estimated response rate is not accurate. The final estimated response rates have been weighted to account for our part-time and temporary staff. The proportion of Full time and Part time staff have been taken from those who responded to "Q5. Which of the following best describes your current employment status?" A Part-time respondent has been weighted by 0.33 (i.e. they are assumed to work one in three days).

Q5. Which of the following best describes your current employment status?

	Responses	Fixed term or temporary contract (3) proportioned into Full and Pa time based on responses to (1) and (2).					
Permanent Full time (1)	18750		18750	× 1661 = 1175 Full time			
Permanent Part time (2)	7753		18750 + 7753	x 1001 - 1175 Foil Line			
Fixed term or temporary contract (3)	1661 -	-					
Agency (4)	132		7753	× 1661 = 486 Part time			
Casual (5)	975		18750 + 7753	x 1001 = 400 Part tille			
Contractor (6)	203						
TOTAL answering Q51	29474						
TOTAL number of respondents to the survey	31493						

Total estimated Full time responses as a proportion of all respondents to the survey

1850 + 1175 29474 × 31493 = 21290 Estimated Full Time responses

Total estimated Part time responses as a proportion of all respondents to the survey.

7753 + 486 × 31493 = 8803 Estimated Part Time responses 29474

Estimated response rate based on an FTE value of 94882.6 and weighting estimated rumber of Part time responses by 0.33.

21289 + (8803 × 0.33) = 25% Estimated Response Rate 94882.6

Action Planning

Asking our employees for their feedback is the first step towards improving the employee experience. The next step is to implement changes. Please use the information in this report to help decide what you and your team need to change.

This simple form is one way you can record the actions and changes you plan to make within your team.

Top 3 areas to focus on **Celebrate!** What three things are working well? 1. 2. 3. What How Who When needs to be improved? will this be achieved? is going to make this happen? will this be achieved?