(of 2666.49)

70% 2013: 74%

ENGAGEMENT INDEX

55%
2013: 60%
WORKPLACE CULTURE INDEX

1,755 2013: 1601

ACTUAL RESPONSES

45%
2013: 41%
2% Confidence Interval
ESTIMATED RESPONSE RATE

Employee Engagement Index

| Sa | у | % Positive | Variance from 2013 |
|-----|--|------------|--------------------|
| 44. | Overall I am proud to be a part of this workplace | 74 | -3 |
| 45. | I would recommend my workplace as a good place to work | 64 | -5 |
| Sta | ay | | |
| 47. | I have a strong sense of belonging to my workplace | 67 | -2 |
| 48. | Overall I am satisfied to be working here at the present time | 71 | -4 |
| Str | ive | | |
| 3. | Working here makes me want to do the best job I can | 75 | -3 |
| 46. | I feel motivated to contribute more than what is normally required at work | 69 | -3 |

Key Questions to focus on

Questions which have been identified by statistical analysis as the most important for your team

| | | % Positive | Variance from 2013 |
|-----|--|------------|-----------------------|
| 50. | There is a positive culture in my workplace | 50 | - |
| 31. | I have confidence in the processes that my workplace uses to resolve staff conflict | 43 | -4 |
| 36. | My workplace enables strong professional leadership | 52 | - |
| 21. | Senior managers in my organisation are honest, open and transparent in their dealings with staff | 42 | - |
| 19. | There is a positive relationship between senior management and staff in my workplace | 45 | -4 |
| 24. | I have a say in decisions which affect my work | 51 | -7 |

In this report

HEADLINES

A top line summary of key insights

COMPARISONS

Score summary against selected comparators

ALL QUESTIONS

Detailed results for the entire question set

DEMOGRAPHICS

Score comparisons of demographics

GUIDE

A guide on how to interpret the results

ACTION

Initiatives for maintaining and improving engagement



Highlights and lowlights

This section shows the three highest scoring sections and five highest scoring questions (Highlights). It also shows the three lowest scoring sections and the five lowest scoring questions (Lowlights).

Highlights

| Your Job Service Delivery 68 Training and Development Opportunities 64 Questions 68 Working here makes me want to do the best job I can 75 15d. My line manager treats me with respect 75 40. In my workplace patient safety is at the centre of all decision making 74 44. Overall I am proud to be a part of this workplace 75 | Sectio | ns | % Positive |
|---|-----------|---|------------|
| Training and Development Opportunities 64 Questions % Positive 1. My job makes good use of my skills and abilities 85 3. Working here makes me want to do the best job I can 75 15d. My line manager treats me with respect 75 40. In my workplace patient safety is at the centre of all decision making 75 | | Your Job | 70 |
| Questions % Positive 1. My job makes good use of my skills and abilities 85 3. Working here makes me want to do the best job I can 75 15d. My line manager treats me with respect 75 40. In my workplace patient safety is at the centre of all decision making 75 | | Service Delivery | 68 |
| My job makes good use of my skills and abilities Working here makes me want to do the best job I can My line manager treats me with respect In my workplace patient safety is at the centre of all decision making | | Training and Development Opportunities | 64 |
| 3. Working here makes me want to do the best job I can 15d. My line manager treats me with respect 40. In my workplace patient safety is at the centre of all decision making 75 | Questions | | % Positive |
| 15d. My line manager treats me with respect 75 40. In my workplace patient safety is at the centre of all decision making 75 | 1. | My job makes good use of my skills and abilities | 85 |
| 40. In my workplace patient safety is at the centre of all decision making 75 | 3. | Working here makes me want to do the best job I can | 75 |
| 40. making 75 | 15d. | My line manager treats me with respect | 75 |
| 44. Overall I am proud to be a part of this workplace 74 | 40. | | 75 |
| · | 44. | Overall I am proud to be a part of this workplace | 74 |

Lowlights

| Sections | % Positive | |
|--|------------|--|
| Senior Managers | 48 | |
| Communication | 57 | |
| Work Environment | 59 | |
| Questions | % Positive | |
| Overall I haliava the eviture of sevice displace has incorpored in | | |

| Questions | | 0118 | % FUSITIVE |
|-----------|-----|--|------------|
| | 51. | Overall, I believe the culture at my workplace has improved in the last 12 months | 39 |
| | 21. | Senior managers in my organisation are honest, open and transparent in their dealings with staff | 42 |
| | 31. | I have confidence in the processes that my workplace uses to resolve staff conflict | 43 |
| | 19. | There is a positive relationship between senior management and staff in my workplace | 45 |
| | 22. | My organisation is making the necessary decisions to meet our future challenges | 47 |

Most Improved and Least Improved since 2013

This section shows the three most improved sections and five most improved questions since 2013. It also shows the three sections and five questions that have least improved since 2013.

Most improved

| Sectio | ns | % Positive | Variance from 2013 |
|--------|---|------------|--------------------|
| | Service Delivery | 68 | -3 |
| | Your Job | 70 | -3 |
| | Your Team | 60 | -4 |
| Questi | ons | % Positive | Variance from 2013 |
| 18b. | The senior managers at my workplace have a clear direction for the future | 49 | 0 |
| 27b. | I am aware of how my work contributes to the overall strategic objectives of my organisation | 66 | -1 |
| 1. | My job makes good use of my skills and abilities | 85 | -1 |
| 43. | At my workplace there is a good balance between delivering services and monitoring service delivery | 58 | -2 |
| 9. | People in my team are honest and open | 64 | -2 |
| | | | |

Least improved

| Sections | | Variance from 2013 |
|--|------------|--------------------|
| Training and Development Opportunities | 64 | -8 |
| Work Environment | 59 | -6 |
| Communication | 57 | -6 |
| Questions | % Positive | Variance from 2013 |

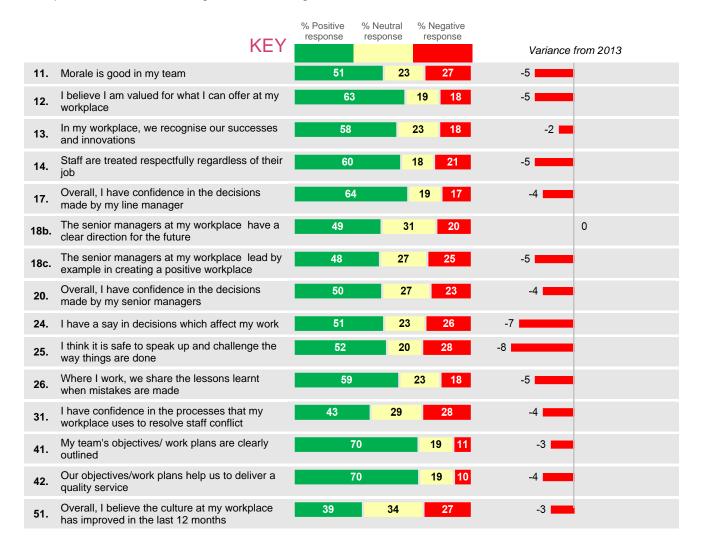
| Questi | ions | % Positive | Variance from 2013 |
|--------|--|------------|--------------------|
| 29. | I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work | 65 | -13 |
| 23. | I am kept well informed about what is happening in my workplace | 51 | -10 |
| 25. | I think it is safe to speak up and challenge the way things are done | 52 | -8 |
| 30. | I am encouraged to take opportunities to learn new skills and have new experiences | 57 | -8 |
| 24. | I have a say in decisions which affect my work | 51 | -7 |

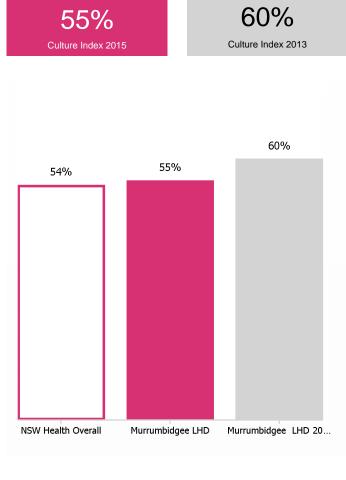
NOTE: The unacceptable behaviour section and all local questions have been excluded from this list

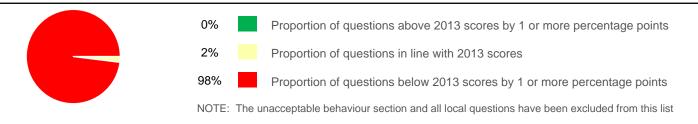
Employee Workplace Culture Index

The Workplace Culture Index is a measure statistically constructed based on the NSW Health Workplace Culture Framework.

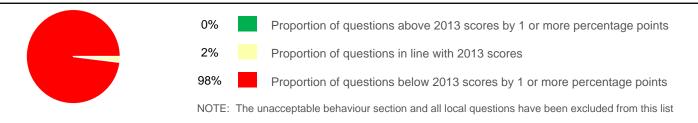
The following fifteen questions have been identified as being most aligned to Workplace Culture. The Workplace Culture is an average of the following scores:



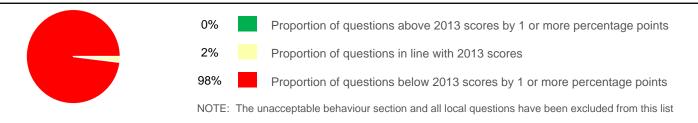




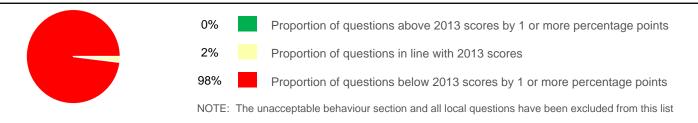
| | | % Positive | Variance from 2013 |
|------|--|------------|--------------------|
| 18b. | The senior managers at my workplace have a clear direction for the future | 49 | 0 |
| 27b. | I am aware of how my work contributes to the overall strategic objectives of my organisation | 66 | -1 |
| 1. | My job makes good use of my skills and abilities | 85 | -1 |
| 43. | At my workplace there is a good balance between delivering services and monitoring service delivery | 58 | -2 |
| 9. | People in my team are honest and open | 64 | -2 |
| 10. | My team resolves conflict quickly when it arises | 51 | -2 |
| 47. | I have a strong sense of belonging to my workplace | 67 | -2 |
| 4. | The right amount of approvals are required for routine decisions | 55 | -2 |
| 39. | My work environment allows me to deliver the best possible services (patient care or support services) | 67 | -2 |
| 13. | In my workplace, we recognise our successes and innovations | 58 | -2 |
| 51. | Overall, I believe the culture at my workplace has improved in the last 12 months | 39 | -3 |
| 27a. | I am aware of the strategic objectives and direction of the organisation I work for | 63 | -3 |



| | | % Positive | Variance from 2013 |
|-----|--|------------|--------------------|
| 46. | I feel motivated to contribute more than what is normally required at work | 69 | -3 |
| 41. | My team's objectives/ work plans are clearly outlined | 70 | -3 |
| 3. | Working here makes me want to do the best job I can | 75 | -3 |
| 40. | In my workplace patient safety is at the centre of all decision making | 75 | -3 |
| 5. | I have sufficient control over my work so I can do my job well | 68 | -3 |
| 49. | Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour | 59 | -3 |
| 33. | There are mechanisms in place to support me if I experience stress or pressure | 62 | -3 |
| 44. | Overall I am proud to be a part of this workplace | 74 | -3 |
| 32. | I am able to achieve a healthy work/life balance most of the time | 67 | -4 |
| 19. | There is a positive relationship between senior management and staff in my workplace | 45 | -4 |
| 31. | I have confidence in the processes that my workplace uses to resolve staff conflict | 43 | -4 |
| 42. | Our objectives/work plans help us to deliver a quality service | 70 | -4 |
| 7. | The people I work with are willing to help each other even if this means doing something outside their usual job | 67 | -4 |



| | | % Positive | Variance from 2013 |
|------|---|------------|--------------------|
| 28. | I have received the appropriate training and development to do my job effectively | 71 | -4 |
| 48. | Overall I am satisfied to be working here at the present time | 71 | -4 |
| 17. | Overall, I have confidence in the decisions made by my line manager | 64 | -4 |
| 20. | Overall, I have confidence in the decisions made by my senior managers | 50 | -4 |
| 18c. | The senior managers at my workplace lead by example in creating a positive workplace | 48 | -5 |
| 16. | I receive regular and constructive feedback on my performance | 49 | -5 |
| 15a. | My line manager recognises and acknowledges when I have done my job well | 65 | -5 |
| 45. | I would recommend my workplace as a good place to work | 64 | -5 |
| 11. | Morale is good in my team | 51 | -5 |
| 2. | I feel I am able to suggest ideas to improve our ways of doing things | 70 | -5 |
| 26. | Where I work, we share the lessons learnt when mistakes are made | 59 | -5 |
| 14. | Staff are treated respectfully regardless of their job | 60 | -5 |
| 6. | At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave | 63 | -5 |

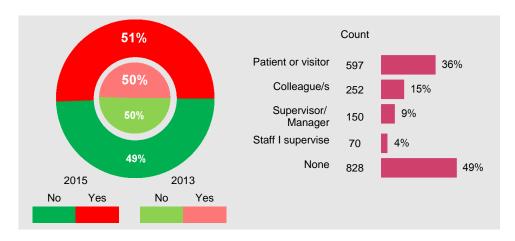


| | | % Positive | Variance from 2013 |
|------|--|------------|--------------------|
| 12. | I believe I am valued for what I can offer at my workplace | 63 | -5 |
| 15c. | My line manager ensures that when issues are raised in the team, they are addressed | 58 | -5 |
| 18a. | The senior managers at my workplace are aware of the issues I face in my job | 51 | -6 |
| 15d. | My line manager treats me with respect | 75 | -6 |
| 8. | In my team we generally acknowledge one another's efforts and achievements | 70 | -6 |
| 15b. | My line manager treats all staff in my team fairly | 61 | -6 |
| 34. | Reasonable expectations are placed on staff according to their position | 57 | -7 |
| 35. | My workplace is proactive in minimising potential violence/ abuse from patients or visitors | 71 | -7 |
| 24. | I have a say in decisions which affect my work | 51 | -7 |
| 30. | I am encouraged to take opportunities to learn new skills and have new experiences | 57 | -8 |
| 25. | I think it is safe to speak up and challenge the way things are done | 52 | -8 |
| 23. | I am kept well informed about what is happening in my workplace | 51 | -10 |
| 29. | I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work | 65 | -13 |

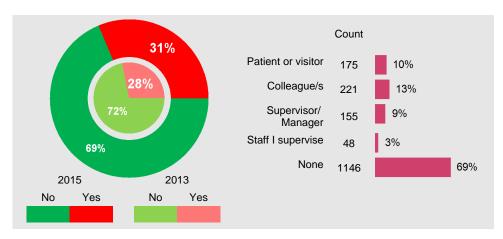
Unacceptable Behaviour

This section shows the results to questions asked regarding unacceptable behaviour.

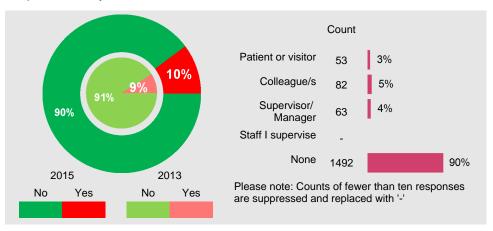
37a. In the last 12 months, I have been verbally abused by a ...



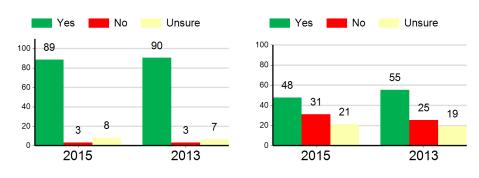
37b. In the last 12 months, I have been the object of repeated behaviour which is offensive, intimidating, humiliating or threatening by a \dots



37c. In the last 12 months, I have been discriminated against on the basis of race, ethnic or ethno-religiousbackground, disability, age, homosexuality, transgender or carers responsibilities by a ...



38. Do you currently ...

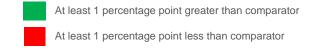


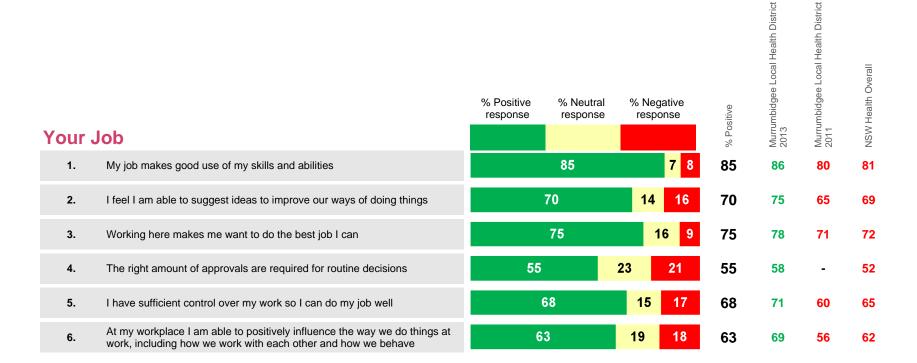
a) know how to report occurrences of these types of behaviour?

b) have confidence that if you report these behaviours they will be responded to appropriately?



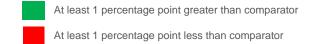


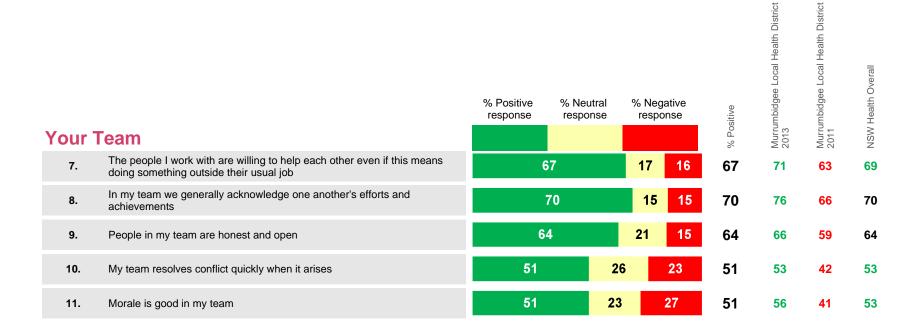






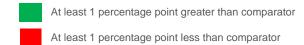


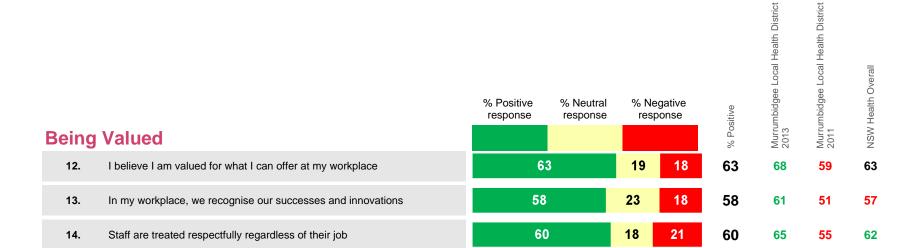
















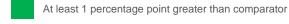




This section shows the breakdown of the responses to each question.







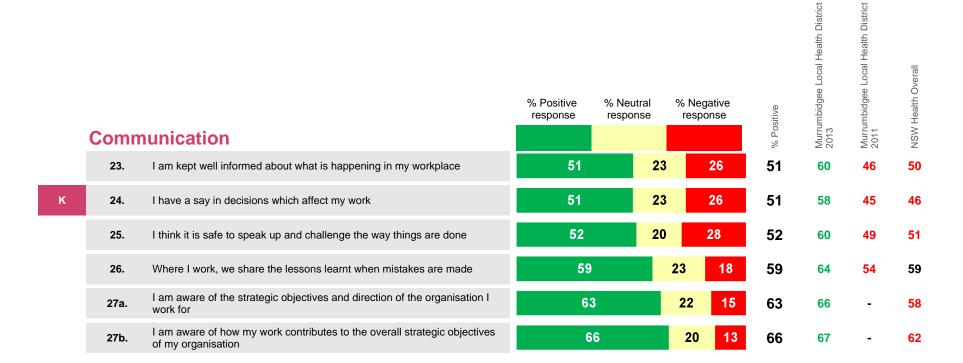
At least 1 percentage point less than comparator

| | Senior | Managers | % Positive response | % Neutral response | % Negative response | % Positive | Murrumbidgee Local Health District 2013 | Murrumbidgee Local Health District 2011 | NSW Health Overall |
|---|--------|--|---------------------|--------------------|---------------------|------------|--|--|--------------------|
| | 18a. | The senior managers at my workplace are aware of the issues I face in my job | 51 | 23 | 25 | 51 | 57 | 45 | 46 |
| | 18b. | The senior managers at my workplace have a clear direction for the future | 49 | 3 | 1 20 | 49 | 50 | 34 | 45 |
| | 18c. | The senior managers at my workplace lead by example in creating a positive workplace | 48 | 27 | 25 | 48 | 53 | 38 | 45 |
| K | 19. | There is a positive relationship between senior management and staff in my workplace | 45 | 28 | 27 | 45 | 49 | 36 | 42 |
| | 20. | Overall, I have confidence in the decisions made by my senior managers | 50 | 27 | 7 23 | 50 | 54 | 38 | 46 |
| K | 21. | Senior managers in my organisation are honest, open and transparent in their dealings with staff | 42 | 30 | 28 | 42 | - | - | 39 |
| | 22. | My organisation is making the necessary decisions to meet our future challenges | 47 | 32 | 2 21 | 47 | - | - | 43 |



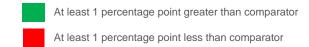








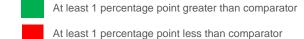


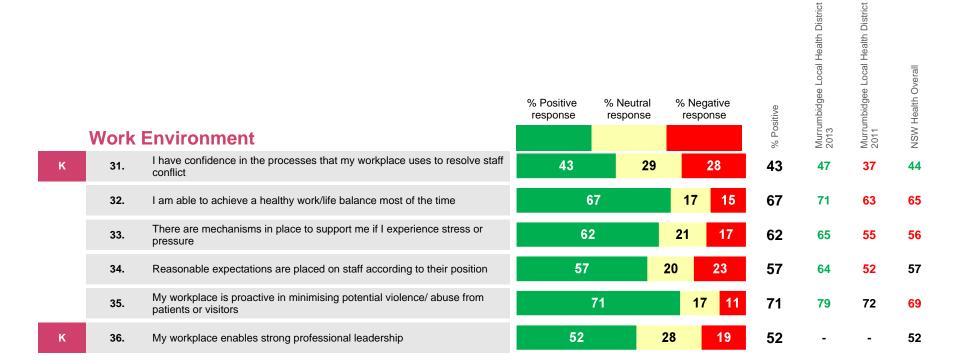












37b.

This section shows the breakdown of the responses to each question.



49% 50% None 828 In the last 12 months, I have been the object of repeated behaviour which is offensive, intimidating, humiliating or threatening by a... Patient or visitor 175 10% 9% Colleague/s 221 13% 12% Supervisor/ Manager 155 9% 8% 3% 2%

37c. In the last 12 months, I have been discriminated against on the basis of race, ethnic or ethno-religious background, disability, age, gender, homosexuality, transgender or carers' responsibilities by a...

53 3% Patient or visitor 2% 82 5% 4% Colleague/s 3% Supervisor/ Manager 63 Staff I supervise 91% 90% None 1492

48

1146

597

252

150

70 4%

Patient or visitor

Staff I supervise

Staff I supervise

None

Supervisor/ Manager

Colleague/s

Please note: Counts of fewer than ten responses are suppressed and replaced with '-'

Murrumbidgee Local Health District 2013

35%

16%

8%

4%

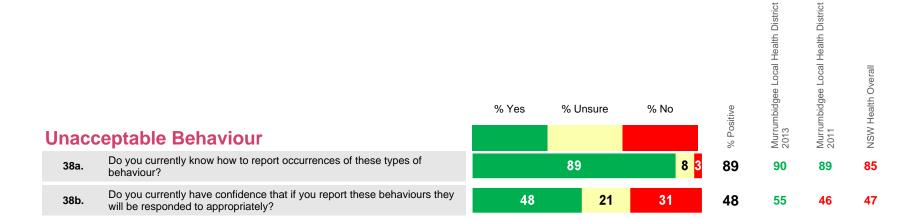
72%

36%

69%

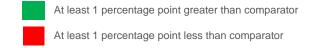
15%

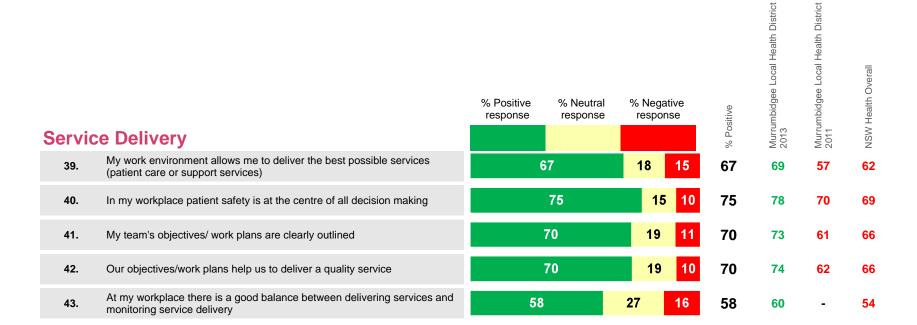








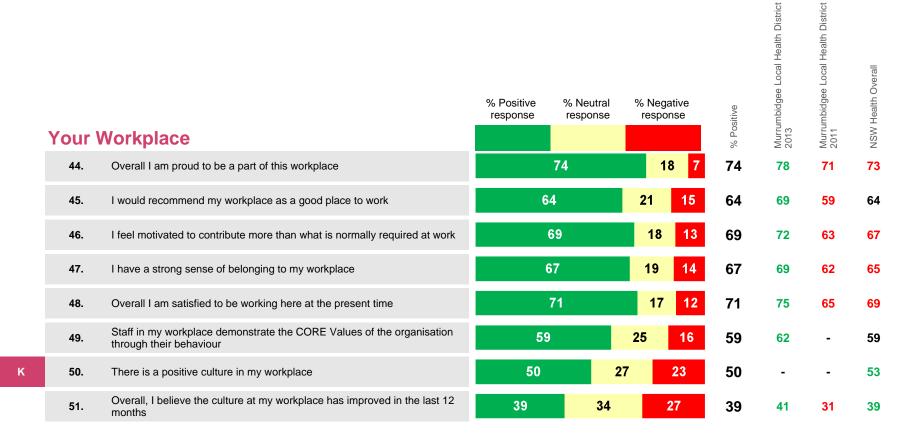












Demographics

This section shows the % positive scores for different demographic groups within your Business Unit.

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Role | Murrumbidgee LHD | Medical | Nursing and Midwifery | Clinical Support Workers | Corporate Support | Allied Health | Other Health Professionals | Scientific and Technical | Oral Health | Ambulance | Health Manager | Patient Support Services | Maintenance and Trades | Other |
|---------------------------|------------------|---------|-----------------------|--------------------------|-------------------|---------------|----------------------------|--------------------------|-------------|-----------|----------------|--------------------------|------------------------|-------|
| Respondents | 1755 | 51 | 956 | 65 | 158 | 223 | 34 | 23 | 45 | 1 | 26 | 37 | 14 | 84 |
| Employee Engagement Index | 70 | 57 | 68 | 61 | 74 | 75 | 76 | 50 | 91 | (r) | 85 | 74 | 70 | 67 |

Your Job

| 1. My job makes good use of my skills and abilities | 85 | 88 | 83 | 85 | 80 | 91 | 88 | 78 | 93 | (r) | 92 | 81 | 79 | 85 |
|--|----|----|----|----|----|----|----|----|----|-----|----|----|----|----|
| 2. I feel I am able to suggest ideas to improve our ways of doing things | 70 | 55 | 68 | 72 | 78 | 76 | 74 | 48 | 78 | (r) | 92 | 73 | 86 | 62 |
| 3. Working here makes me want to do the best job I can | 75 | 65 | 75 | 66 | 78 | 79 | 82 | 52 | 89 | (r) | 85 | 78 | 71 | 69 |
| 4. The right amount of approvals are required for routine decisions | 55 | 41 | 55 | 66 | 59 | 52 | 47 | 43 | 62 | (r) | 84 | 65 | 71 | 51 |
| 5. I have sufficient control over my work so I can do my job well | 68 | 47 | 65 | 80 | 72 | 74 | 68 | 43 | 84 | (r) | 85 | 81 | 79 | 69 |
| 6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave | 63 | 49 | 62 | 63 | 67 | 69 | 71 | 35 | 80 | (r) | 92 | 57 | 71 | 48 |

This section shows the % positive scores for different demographic groups within your Business Unit.

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Role | Murrumbidgee LHD | Medical | Nursing and Midwifery | Clinical Support Workers | Corporate Support | Allied Health | Other Health Professionals | Scientific and Technical | Oral Health | Ambulance | Health Manager | Patient Support Services | Maintenance and Trades | Other | |
|---------------------------|------------------|---------|-----------------------|--------------------------|-------------------|---------------|----------------------------|--------------------------|-------------|-----------|----------------|--------------------------|------------------------|-------|--|
| Respondents | 1755 | 51 | 956 | 65 | 158 | 223 | 34 | 23 | 45 | 1 | 26 | 37 | 14 | 84 | |
| Employee Engagement Index | 70 | 57 | 68 | 61 | 74 | 75 | 76 | 50 | 91 | (r) | 85 | 74 | 70 | 67 | |

Your Team

| 7. The people I work with are willing to help each other even if this means doing something outside their usual job | 67 | 69 | 63 | 58 | 65 | 80 | 79 | 52 | 91 | (r) | 81 | 70 | 64 | 60 |
|---|----|----|----|----|----|----|----|----|----|-----|----|----|----|----|
| 8. In my team we generally acknowledge one another's efforts and achievements | 70 | 69 | 68 | 54 | 73 | 78 | 74 | 52 | 87 | (r) | 81 | 73 | 71 | 58 |
| 9. People in my team are honest and open | 64 | 57 | 61 | 54 | 72 | 73 | 64 | 43 | 77 | (r) | 88 | 70 | 64 | 53 |
| 10. My team resolves conflict quickly when it arises | 51 | 45 | 46 | 51 | 59 | 62 | 47 | 35 | 64 | (r) | 77 | 62 | 71 | 46 |
| 11. Morale is good in my team | 51 | 41 | 47 | 42 | 53 | 65 | 53 | 30 | 80 | (r) | 81 | 49 | 64 | 38 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Role | Murrumbidgee LHD | Medical | Nursing and Midwifery | Clinical Support Workers | Corporate Support | Allied Health | Other Health Professionals | Scientific and Technical | Oral Health | Ambulance | Health Manager | Patient Support Services | Maintenance and Trades | Other | |
|------------------|------------------|---------|-----------------------|--------------------------|-------------------|---------------|----------------------------|--------------------------|-------------|-----------|----------------|--------------------------|------------------------|-------|--|
| Respondents | 1755 | 51 | 956 | 65 | 158 | 223 | 34 | 23 | 45 | 1 | 26 | 37 | 14 | 84 | |
| Engagement Index | 70 | 57 | 68 | 61 | 74 | 75 | 76 | 50 | 91 | (r) | 85 | 74 | 70 | 67 | |

Being Valued

| 12. I believe I am valued for what I can offer at my workplace | 63 | 57 | 60 | 52 | 68 | 69 | 67 | 35 | 78 | (r) | 81 | 70 | 79 | 54 |
|---|----|----|----|----|----|----|----|----|----|-----|----|----|----|----|
| 13. In my workplace, we recognise our successes and innovations | 58 | 45 | 55 | 52 | 57 | 70 | 76 | 35 | 82 | (r) | 88 | 68 | 62 | 37 |
| 14. Staff are treated respectfully regardless of their job | 60 | 55 | 58 | 62 | 62 | 68 | 73 | 30 | 82 | (r) | 92 | 57 | 79 | 45 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Role | Murrumbidgee LHD | Medical | Nursing and Midwifery | Clinical Support Workers | Corporate Support | Allied Health | Other Health Professionals | Scientific and Technical | Oral Health | Ambulance | Health Manager | Patient Support Services | Maintenance and Trades | Other | |
|---------------------------|------------------|---------|-----------------------|--------------------------|-------------------|---------------|----------------------------|--------------------------|-------------|-----------|----------------|--------------------------|------------------------|-------|--|
| Respondents | 1755 | 51 | 956 | 65 | 158 | 223 | 34 | 23 | 45 | 1 | 26 | 37 | 14 | 84 | |
| Employee Engagement Index | 70 | 57 | 68 | 61 | 74 | 75 | 76 | 50 | 91 | (r) | 85 | 74 | 70 | 67 | |

Your Line Manager

| 15a. recognises and acknowledges when I have done my job well | 65 | 47 | 62 | 61 | 73 | 68 | 85 | 30 | 76 | (r) | 92 | 73 | 86 | 59 |
|--|----|----|----|----|----|----|----|----|----|-----|----|----|----|----|
| 15b. treats all staff in my team fairly | 61 | 45 | 57 | 61 | 65 | 72 | 79 | 30 | 78 | (r) | 85 | 61 | 86 | 53 |
| 15c. ensures that when issues are raised in the team, they are addressed | 58 | 44 | 56 | 59 | 63 | 64 | 64 | 26 | 62 | (r) | 73 | 68 | 86 | 51 |
| 15d. treats me with respect | 75 | 59 | 73 | 76 | 78 | 81 | 85 | 35 | 80 | (r) | 96 | 76 | 93 | 69 |
| 16. I receive regular and constructive feedback on my performance | 49 | 35 | 49 | 45 | 54 | 45 | 61 | 17 | 51 | (r) | 88 | 57 | 79 | 44 |
| 17. Overall, I have confidence in the decisions made by my line manager | 64 | 47 | 62 | 67 | 69 | 71 | 76 | 30 | 71 | (r) | 85 | 72 | 93 | 55 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Role | Murrumbidgee LHD | Medical | Nursing and Midwifery | Clinical Support Workers | Corporate Support | Allied Health | Other Health Professionals | Scientific and Technical | Oral Health | Ambulance | Health Manager | Patient Support Services | Maintenance and Trades | Other |
|---------------------------|------------------|---------|-----------------------|--------------------------|-------------------|---------------|----------------------------|--------------------------|-------------|-----------|----------------|--------------------------|------------------------|-------|
| Respondents | 1755 | 51 | 956 | 65 | 158 | 223 | 34 | 23 | 45 | 1 | 26 | 37 | 14 | 84 |
| Employee Engagement Index | 70 | 57 | 68 | 61 | 74 | 75 | 76 | 50 | 91 | (r) | 85 | 74 | 70 | 67 |

Senior Managers

| 18a. are aware of the issues I face in my job | 51 | 42 | 52 | 45 | 52 | 43 | 64 | 35 | 64 | (r) | 85 | 70 | 71 | 43 |
|--|----|----|----|----|----|----|----|----|----|-----|----|----|----|----|
| 18b. have a clear direction for the future | 49 | 31 | 48 | 44 | 62 | 47 | 64 | 22 | 53 | (r) | 81 | 62 | 57 | 39 |
| 18c. lead by example in creating a positive workplace | 48 | 33 | 47 | 41 | 57 | 46 | 55 | 22 | 62 | (r) | 73 | 62 | 57 | 41 |
| 19. There is a positive relationship between senior management and staff in my workplace | 45 | 33 | 43 | 31 | 50 | 50 | 52 | 9 | 64 | (r) | 84 | 57 | 64 | 41 |
| 20. Overall, I have confidence in the decisions made by my senior managers | 50 | 31 | 49 | 47 | 58 | 49 | 61 | 17 | 62 | (r) | 85 | 57 | 57 | 39 |
| 21. Senior managers in my organisation are honest, open and transparent in their dealings with staff | 42 | 33 | 41 | 35 | 45 | 43 | 42 | 26 | 64 | (r) | 73 | 51 | 50 | 28 |
| 22. My organisation is making the necessary decisions to meet our future challenges | 47 | 30 | 46 | 41 | 59 | 47 | 42 | 22 | 49 | (r) | 77 | 59 | 50 | 35 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Role | Murrumbidgee LHD | Medical | Nursing and Midwifery | Clinical Support Workers | Corporate Support | Allied Health | Other Health Professionals | Scientific and Technical | Oral Health | Ambulance | Health Manager | Patient Support Services | Maintenance and Trades | Other | |
|---------------------------|------------------|---------|-----------------------|--------------------------|-------------------|---------------|----------------------------|--------------------------|-------------|-----------|----------------|--------------------------|------------------------|-------|--|
| Respondents | 1755 | 51 | 956 | 65 | 158 | 223 | 34 | 23 | 45 | 1 | 26 | 37 | 14 | 84 | |
| Employee Engagement Index | 70 | 57 | 68 | 61 | 74 | 75 | 76 | 50 | 91 | (r) | 85 | 74 | 70 | 67 | |

Communication

| 23. I am kept well informed about what is happening in my workplace | 51 | 37 | 51 | 41 | 46 | 59 | 45 | 30 | 49 | (r) | 85 | 57 | 79 | 38 |
|---|----|----|----|----|----|----|----|----|----|-----|----|----|----|----|
| 24. I have a say in decisions which affect my work | 51 | 43 | 50 | 42 | 53 | 55 | 58 | 22 | 60 | (r) | 81 | 54 | 71 | 41 |
| 25. I think it is safe to speak up and challenge the way things are done | 52 | 53 | 50 | 46 | 56 | 55 | 64 | 30 | 69 | (r) | 88 | 51 | 64 | 41 |
| 26. Where I work, we share the lessons learnt when mistakes are made | 59 | 53 | 58 | 54 | 57 | 63 | 55 | 48 | 82 | (r) | 73 | 76 | 71 | 50 |
| 27a. I am aware of the strategic objectives and direction of the organisation I work for | 63 | 43 | 61 | 54 | 67 | 70 | 67 | 52 | 71 | (r) | 92 | 62 | 64 | 59 |
| 27b. I am aware of how my work contributes to the overall strategic objectives of my organisation | 66 | 47 | 63 | 63 | 73 | 72 | 76 | 57 | 73 | (r) | 96 | 73 | 64 | 78 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Role | Murrumbidgee LHD | Medical | Nursing and Midwifery | Clinical Support Workers | Corporate Support | Allied Health | Other Health Professionals | Scientific and Technical | Oral Health | Ambulance | Health Manager | Patient Support Services | Maintenance and Trades | Other | |
|------------------------|------------------|---------|-----------------------|--------------------------|-------------------|---------------|----------------------------|--------------------------|-------------|-----------|----------------|--------------------------|------------------------|-------|--|
| Respondents | 1755 | 51 | 956 | 65 | 158 | 223 | 34 | 23 | 45 | 1 | 26 | 37 | 14 | 84 | |
| lovee Engagement Index | 70 | 57 | 68 | 61 | 74 | 75 | 76 | 50 | 91 | (r) | 85 | 74 | 70 | 67 | |

Training and Development Opportunities

| 28. I have received the appropriate training and development to do my job effectively | 71 | 77 | 74 | 48 | 58 | 76 | 70 | 70 | 89 | (r) | 69 | 76 | 64 | 59 |
|--|----|----|----|----|----|----|----|----|----|-----|----|----|----|----|
| 29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work | 65 | 37 | 61 | 63 | 70 | 73 | 82 | 70 | 71 | (r) | 85 | 73 | 93 | 71 |
| 30. I am encouraged to take opportunities to learn new skills and have new experiences | 57 | 48 | 60 | 40 | 50 | 58 | 53 | 39 | 73 | (r) | 69 | 57 | 50 | 46 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Role | Murrumbidgee LHD | Medical | Nursing and Midwifery | Clinical Support Workers | Corporate Support | Allied Health | Other Health Professionals | Scientific and Technical | Oral Health | Ambulance | Health Manager | Patient Support Services | Maintenance and Trades | Other | |
|---------------------------|------------------|---------|-----------------------|--------------------------|-------------------|---------------|----------------------------|--------------------------|-------------|-----------|----------------|--------------------------|------------------------|-------|--|
| Respondents | 1755 | 51 | 956 | 65 | 158 | 223 | 34 | 23 | 45 | 1 | 26 | 37 | 14 | 84 | |
| Employee Engagement Index | 70 | 57 | 68 | 61 | 74 | 75 | 76 | 50 | 91 | (r) | 85 | 74 | 70 | 67 | |

Work Environment

| 31. I have confidence in the processes that my workplace uses to resolve staff conflict | 43 | 35 | 43 | 38 | 42 | 50 | 42 | 14 | 60 | (r) | 62 | 51 | 57 | 33 |
|---|----|----|----|----|----|----|----|----|----|-----|----|----|----|----|
| 32. I am able to achieve a healthy work/life balance most of the time | 67 | 40 | 66 | 73 | 73 | 72 | 70 | 50 | 80 | (r) | 73 | 76 | 86 | 63 |
| 33. There are mechanisms in place to support me if I experience stress or pressure | 62 | 33 | 63 | 59 | 64 | 63 | 64 | 36 | 64 | (r) | 73 | 81 | 57 | 59 |
| 34. Reasonable expectations are placed on staff according to their position | 57 | 38 | 57 | 57 | 48 | 60 | 64 | 41 | 71 | (r) | 81 | 76 | 57 | 51 |
| 35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors | 71 | 63 | 68 | 67 | 74 | 81 | 85 | 50 | 93 | (r) | 85 | 70 | 79 | 69 |
| 36. My workplace enables strong professional leadership | 52 | 40 | 52 | 40 | 56 | 58 | 64 | 19 | 62 | (r) | 77 | 64 | 43 | 39 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Role | Murrumbidgee LHD | Medical | Nursing and Midwifery | Clinical Support Workers | Corporate Support | Allied Health | Other Health Professionals | Scientific and Technical | Oral Health | Ambulance | Health Manager | Patient Support Services | Maintenance and Trades | Other | |
|---------------------------|------------------|---------|-----------------------|--------------------------|-------------------|---------------|----------------------------|--------------------------|-------------|-----------|----------------|--------------------------|------------------------|-------|--|
| Respondents | 1755 | 51 | 956 | 65 | 158 | 223 | 34 | 23 | 45 | 1 | 26 | 37 | 14 | 84 | |
| Employee Engagement Index | 70 | 57 | 68 | 61 | 74 | 75 | 76 | 50 | 91 | (r) | 85 | 74 | 70 | 67 | |

Unacceptable Behaviour

| 38a. know how to report occurrences of these types of behaviour? | 89 | 57 | 91 | 87 | 85 | 89 | 91 | 82 | 84 | (r) | 96 | 89 | 86 | 85 |
|--|----|----|----|----|----|----|----|----|----|-----|----|----|----|----|
| 38b. have confidence that if you report these behaviours they will be responded to appropriately? | 48 | 28 | 48 | 43 | 46 | 47 | 55 | 50 | 67 | (r) | 58 | 44 | 57 | 51 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Role | Murrumbidgee LHD | Medical | Nursing and Midwifery | Clinical Support Workers | Corporate Support | Allied Health | Other Health Professional | Scientific and Technical | Oral Health | Ambulance | Health Manager | Patient Support Services | Maintenance and Trades | Other | |
|---------------------------|------------------|---------|-----------------------|--------------------------|-------------------|---------------|---------------------------|--------------------------|-------------|-----------|----------------|--------------------------|------------------------|-------|--|
| Respondents | 1755 | 51 | 956 | 65 | 158 | 223 | 34 | 23 | 45 | 1 | 26 | 37 | 14 | 84 | |
| Employee Engagement Index | 70 | 57 | 68 | 61 | 74 | 75 | 76 | 50 | 91 | (r) | 85 | 74 | 70 | 67 | |

Service Delivery

| 39. My work environment allows me to deliver the best possible services (patient care or support services) | 67 | 42 | 67 | 63 | 67 | 67 | 64 | 50 | 80 | (r) | 85 | 73 | 71 | 63 |
|---|----|----|----|----|----|----|----|----|----|-----|----|----|----|----|
| 40. In my workplace patient safety is at the centre of all decision making | 75 | 54 | 76 | 65 | 66 | 80 | 64 | 64 | 87 | (r) | 92 | 89 | 79 | 68 |
| 41. My team's objectives/ work plans are clearly outlined | 70 | 60 | 70 | 57 | 69 | 75 | 76 | 59 | 84 | (r) | 88 | 81 | 71 | 58 |
| 42. Our objectives/work plans help us to deliver a quality service | 70 | 52 | 70 | 56 | 71 | 74 | 88 | 50 | 80 | (r) | 81 | 81 | 86 | 59 |
| 43. At my workplace there is a good balance between delivering services and monitoring service delivery | 58 | 42 | 57 | 48 | 59 | 61 | 64 | 59 | 67 | (r) | 77 | 70 | 64 | 43 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Role | Murrumbidgee LHD | Medical | Nursing and Midwifery | Clinical Support Workers | Corporate Support | Allied Health | Other Health Professionals | Scientific and Technical | Oral Health | Ambulance | Health Manager | Patient Support Services | Maintenance and Trades | Other | |
|---------------------------|------------------|---------|-----------------------|--------------------------|-------------------|---------------|----------------------------|--------------------------|-------------|-----------|----------------|--------------------------|------------------------|-------|--|
| Respondents | 1755 | 51 | 956 | 65 | 158 | 223 | 34 | 23 | 45 | 1 | 26 | 37 | 14 | 84 | |
| Employee Engagement Index | 70 | 57 | 68 | 61 | 74 | 75 | 76 | 50 | 91 | (r) | 85 | 74 | 70 | 67 | |

Your Workplace

| 44. Overall I am proud to be a part of this workplace | 74 | 56 | 73 | 67 | 78 | 78 | 79 | 64 | 93 | (r) | 88 | 78 | 71 | 73 |
|--|----|----|----|----|----|----|----|----|----|-----|----|----|----|----|
| 45. I would recommend my workplace as a good place to work | 64 | 50 | 62 | 49 | 66 | 70 | 73 | 41 | 93 | (r) | 85 | 70 | 71 | 59 |
| 46. I feel motivated to contribute more than what is normally required at work | 69 | 50 | 67 | 59 | 76 | 75 | 73 | 55 | 87 | (r) | 88 | 70 | 64 | 67 |
| 47. I have a strong sense of belonging to my workplace | 67 | 57 | 65 | 60 | 71 | 71 | 70 | 45 | 91 | (r) | 81 | 78 | 71 | 66 |
| 48. Overall I am satisfied to be working here at the present time | 71 | 65 | 68 | 63 | 75 | 77 | 82 | 45 | 93 | (r) | 85 | 70 | 71 | 70 |
| 49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour | 59 | 48 | 57 | 56 | 55 | 64 | 55 | 50 | 82 | (r) | 92 | 76 | 64 | 52 |
| 50. There is a positive culture in my workplace | 50 | 34 | 48 | 44 | 50 | 59 | 52 | 27 | 76 | (r) | 85 | 65 | 64 | 39 |
| 51. Overall, I believe the culture at my workplace has improved in the last 12 months | 39 | 35 | 39 | 30 | 38 | 39 | 30 | 18 | 51 | (r) | 77 | 49 | 29 | 28 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Manage staff | Murrumbidgee LHD | Yes | o Z |
|--------------|------------------|-----|--------|
| Respondents | 1755 | 372 | 1379 |
| | | | |

| Respondents | 1755 | 372 | 1379 |
|---------------------------|------|-----|------|
| Employee Engagement Index | 70 | 75 | 69 |

Your Job

| 1. | My job makes good use of my skills and abilities | 85 | 86 | 84 |
|----|---|----|----|----|
| 2. | I feel I am able to suggest ideas to improve our ways of doing things | 70 | 78 | 68 |
| 3. | Working here makes me want to do the best job I can | 75 | 78 | 75 |
| 4. | The right amount of approvals are required for routine decisions | 55 | 52 | 57 |
| 5. | I have sufficient control over my work so I can do my job well | 68 | 66 | 69 |
| 6. | At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave | 63 | 75 | 60 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

8

(r) Where group has less than 10 respondents

Manage staff

| Respondents | 1755 | 372 | 1379 |
|---------------------------|------|-----|------|
| Employee Engagement Index | 70 | 75 | 69 |

Your Team

| 7. | The people I work with are willing to help each other even if this means doing something outside their usual job | 67 | 73 | 65 |
|-----|--|----|----|----|
| 8. | In my team we generally acknowledge one another's efforts and achievements | 70 | 80 | 67 |
| 9. | People in my team are honest and open | 64 | 73 | 61 |
| 10. | My team resolves conflict quickly when it arises | 51 | 60 | 48 |
| 11. | Morale is good in my team | 51 | 59 | 48 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Manage staff | Murrumbidgee LHD | Yes | °Z | |
|---------------------------|------------------|-----|------|--|
| Respondents | 1755 | 372 | 1379 | |
| Employee Engagement Index | 70 | 75 | 60 | |

| Respondents | 1755 | 372 | 1379 |
|---------------------------|------|-----|------|
| Employee Engagement Index | 70 | 75 | 69 |

Being Valued

| 12. I believe I am valued for what I can offer at my workplace | 63 | 67 | 62 |
|---|----|----|----|
| 13. In my workplace, we recognise our successes and innovations | 58 | 66 | 56 |
| 14. Staff are treated respectfully regardless of their job | 60 | 69 | 58 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Manage staff | Murrumbidgee LHD | Yes | °Z |
|---------------------------|------------------|-----|------|
| Respondents | 1755 | 372 | 1379 |
| Employee Engagement Index | 70 | 75 | 69 |

Your Line Manager

| 15a. recognises and acknowledges when I have done my job well | 65 | 68 | 64 |
|---|----|----|----|
| 15b. treats all staff in my team fairly | 61 | 67 | 60 |
| 15c. ensures that when issues are raised in the team, they are addressed | 58 | 61 | 57 |
| 15d. treats me with respect | 75 | 79 | 74 |
| 16. I receive regular and constructive feedback on my performance | 49 | 51 | 49 |
| 17. Overall, I have confidence in the decisions made by my line manager | 64 | 66 | 64 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Manage staff | Murrumbidgee LHD | Yes | ON. | |
|---------------------------|------------------|-----|------|--|
| Respondents | 1755 | 372 | 1379 | |
| Employee Engagement Index | 70 | 75 | 69 | |

Senior Managers

| 18a. are aware of the issues I face in my job | 51 | 57 | 50 |
|--|----|----|----|
| 18b. have a clear direction for the future | 49 | 54 | 48 |
| 18c. lead by example in creating a positive workplace | 48 | 50 | 48 |
| 19. There is a positive relationship between senior management and staff in my workplace | 45 | 51 | 44 |
| 20. Overall, I have confidence in the decisions made by my senior managers | 50 | 54 | 49 |
| 21. Senior managers in my organisation are honest, open and transparent in their dealings with staff | 42 | 44 | 41 |
| 22. My organisation is making the necessary decisions to meet our future challenges | 47 | 52 | 46 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Manage staff

8 N Respondents 1755 372 1379 Employee Engagement Index 70 75 69

Communication

| 23. I am kept well informed about what is happening in my workplace | 51 | 57 | 49 |
|---|----|----|----|
| 24. I have a say in decisions which affect my work | 51 | 59 | 48 |
| 25. I think it is safe to speak up and challenge the way things are done | 52 | 61 | 50 |
| 26. Where I work, we share the lessons learnt when mistakes are made | 59 | 65 | 58 |
| 27a. I am aware of the strategic objectives and direction of the organisation I work for | 63 | 72 | 60 |
| 27b. I am aware of how my work contributes to the overall strategic objectives of my organisation | 66 | 74 | 64 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Manage staff | Murrumbidgee LHD | Yes | ° N |
|---------------------------|------------------|-----|------|
| Respondents | 1755 | 372 | 1379 |
| Employee Engagement Index | 70 | 75 | 69 |

Training and Development Opportunities

| 28. I have received the appropriate training and development to do my job effectively | 71 | 70 | 71 | |
|--|----|----|----|--|
| 29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work | 65 | 61 | 66 | |
| 30. I am encouraged to take opportunities to learn new skills and have new experiences | 57 | 62 | 56 | |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Manage staff | Murrumbidgee LF | Yes | o _N |
|--------------|-----------------|-----|----------------|
| Respondents | 1755 | 372 | 1379 |
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| | | - | |
|---------------------------|------|-----|------|
| Respondents | 1755 | 372 | 1379 |
| Employee Engagement Index | 70 | 75 | 69 |

Work Environment

| 31. I have confidence in the processes that my workplace uses to resolve staff conflict | 43 | 46 | 42 |
|---|----|----|----|
| 32. I am able to achieve a healthy work/life balance most of the time | 67 | 63 | 69 |
| 33. There are mechanisms in place to support me if I experience stress or pressure | 62 | 64 | 62 |
| 34. Reasonable expectations are placed on staff according to their position | 57 | 61 | 56 |
| 35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors | 71 | 73 | 71 |
| 36. My workplace enables strong professional leadership | 52 | 58 | 51 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Unacceptable Behaviour

| 38a. know how to report occurrences of these types of behaviour? | 89 | 91 | 88 |
|--|----|----|----|
| 38b. have confidence that if you report these behaviours they will be responded to appropriately? | 48 | 50 | 47 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Manage staff

| - | | | |
|---------------------------|------|-----|------|
| Respondents | 1755 | 372 | 1379 |
| Employee Engagement Index | 70 | 75 | 69 |

Service Delivery

| 39. | My work environment allows me to deliver the best possible services (patient care or support services) | 67 | 66 | 67 |
|-----|--|----|----|----|
| 40. | In my workplace patient safety is at the centre of all decision making | 75 | 76 | 74 |
| 41. | My team's objectives/ work plans are clearly outlined | 70 | 78 | 68 |
| 42. | Our objectives/work plans help us to deliver a quality service | 70 | 76 | 69 |
| 43. | At my workplace there is a good balance between delivering services and monitoring service delivery | 58 | 62 | 57 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Manage staff

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 1755
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 70
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 69

Respondents 1755

Employee Engagement Index 70

Your Workplace

| 44. Overall I am proud to be a part of this workplace | 74 | 78 | 73 |
|---|----|----|----|
| 45. I would recommend my workplace as a good place to work | 64 | 68 | 63 |
| 46. I feel motivated to contribute more than what is normally required at work | 69 | 75 | 68 |
| 47. I have a strong sense of belonging to my workplace | 67 | 75 | 65 |
| 48. Overall I am satisfied to be working here at the present time | 71 | 75 | 70 |
| 49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour | 59 | 62 | 58 |
| 50. There is a positive culture in my workplace | 50 | 54 | 50 |
| 51. Overall, I believe the culture at my workplace has improved in the last 12 months | 39 | 47 | 37 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Management Responsibility | Murrumbidgee LH | Front line Manage | Middle Manager | Senior Manager | Executive | |
|---------------------------|-----------------|-------------------|----------------|----------------|-----------|--|
| Respondents | 1755 | 200 | 116 | 34 | 15 | |
| Employee Engagement Index | 70 | 73 | 78 | 78 | 80 | |

Your Job

| 1. | My job makes good use of my skills and abilities | 85 | 86 | 88 | 85 | 87 |
|----|---|----|----|----|----|-----|
| 2. | I feel I am able to suggest ideas to improve our ways of doing things | 70 | 75 | 82 | 85 | 100 |
| 3. | Working here makes me want to do the best job I can | 75 | 78 | 78 | 76 | 87 |
| 4. | The right amount of approvals are required for routine decisions | 55 | 51 | 55 | 41 | 47 |
| 5. | I have sufficient control over my work so I can do my job well | 68 | 65 | 66 | 65 | 80 |
| 6. | At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave | 63 | 71 | 78 | 91 | 80 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

rrumbidgee LHD

(r) Where group has less than 10 respondents

| Management | Responsibility |
|------------|----------------|

| Management Responsibility | Murrumbidgee LH | Front line Manage | Middle Manager | Senior Manager | Executive |
|---------------------------|-----------------|-------------------|----------------|----------------|-----------|
| Respondents | 1755 | 200 | 116 | 34 | 15 |
| Employee Engagement Index | 70 | 73 | 78 | 78 | 80 |

Your Team

| 7. The people I work with are willing to help each other even if this means doing somethi outside their usual job | ng 67 | 70 | 77 | 71 | 73 |
|---|--------------|----|----|----|----|
| 8. In my team we generally acknowledge one another's efforts and achievements | 70 | 78 | 81 | 88 | 93 |
| 9. People in my team are honest and open | 64 | 68 | 83 | 73 | 80 |
| 10. My team resolves conflict quickly when it arises | 51 | 53 | 66 | 71 | 73 |
| 11. Morale is good in my team | 51 | 55 | 66 | 65 | 67 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

iddle Manager

(r) Where group has less than 10 respondents

Management Responsibility

| ш | Š | ≥ | ιĒ | ≥ | Management Responsibility |
|----|----|-----|-----|------|---------------------------|
| 15 | 34 | 116 | 200 | 1755 | Respondents |
| 80 | 78 | 78 | 73 | 70 | Employee Engagement Index |

Being Valued

| 12. I believe I am valued for what I can offer at my workplace | 63 | 67 | 64 | 71 | 80 |
|---|----|----|----|----|----|
| 13. In my workplace, we recognise our successes and innovations | 58 | 65 | 64 | 76 | 87 |
| 14. Staff are treated respectfully regardless of their job | 60 | 68 | 71 | 79 | 53 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

urrumbidgee LHD

(r) Where group has less than 10 respondents

| Management | Responsibility |
|------------|----------------|

| Management Responsibility | Murrumbidgee LH | Front line Manage | Middle Manager | Senior Manager | Executive | |
|---------------------------|-----------------|-------------------|----------------|----------------|-----------|--|
| Respondents | 1755 | 200 | 116 | 34 | 15 | |
| Employee Engagement Index | 70 | 73 | 78 | 78 | 80 | |

Your Line Manager

| 15a. recognises and acknowledges when I have done my job well | 65 | 67 | 66 | 74 | 73 |
|---|----|----|----|----|----|
| 15b. treats all staff in my team fairly | 61 | 64 | 70 | 71 | 67 |
| 15c. ensures that when issues are raised in the team, they are addressed | 58 | 57 | 64 | 62 | 73 |
| 15d. treats me with respect | 75 | 76 | 79 | 85 | 93 |
| 16. I receive regular and constructive feedback on my performance | 49 | 49 | 50 | 59 | 67 |
| 17. Overall, I have confidence in the decisions made by my line manager | 64 | 62 | 72 | 62 | 87 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Management Responsibility | Murrumbidgee LH | Front line Manage | Middle Manager | Senior Manager | Executive |
|---------------------------|-----------------|-------------------|----------------|----------------|-----------|
| Respondents | 1755 | 200 | 116 | 34 | 15 |
| | | | | | |

| Respondents | 1755 | 200 | 116 | 34 | 15 |
|---------------------------|------|-----|-----|----|----|
| Employee Engagement Index | 70 | 73 | 78 | 78 | 80 |

Senior Managers

| 18a. are aware of the issues I face in my job | 51 | 55 | 57 | 68 | 73 |
|--|----|----|----|----|----|
| 18b. have a clear direction for the future | 49 | 49 | 58 | 59 | 73 |
| 18c. lead by example in creating a positive workplace | 48 | 49 | 52 | 50 | 67 |
| 19. There is a positive relationship between senior management and staff in my workplace | 45 | 47 | 51 | 62 | 73 |
| 20. Overall, I have confidence in the decisions made by my senior managers | 50 | 49 | 57 | 59 | 80 |
| 21. Senior managers in my organisation are honest, open and transparent in their dealings with staff | 42 | 42 | 44 | 53 | 60 |
| 22. My organisation is making the necessary decisions to meet our future challenges | 47 | 47 | 57 | 64 | 73 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Management | Responsibility |
|------------|----------------|

| Management Responsibility | Murrumbidgee LHD | Front line Manager | Middle Manager | Senior Manager | Executive |
|---------------------------|------------------|--------------------|----------------|----------------|-----------|
| Respondents | 1755 | 200 | 116 | 34 | 15 |
| Employee Engagement Index | 70 | 73 | 78 | 78 | 80 |

Communication

| 23. I am kept well informed about what is happening in my workplace | 51 | 55 | 56 | 62 | 80 |
|---|----|----|----|----|----|
| 24. I have a say in decisions which affect my work | 51 | 55 | 63 | 68 | 73 |
| 25. I think it is safe to speak up and challenge the way things are done | 52 | 59 | 62 | 74 | 67 |
| 26. Where I work, we share the lessons learnt when mistakes are made | 59 | 61 | 71 | 74 | 67 |
| 27a. I am aware of the strategic objectives and direction of the organisation I work for | 63 | 64 | 81 | 85 | 87 |
| 27b. I am aware of how my work contributes to the overall strategic objectives of my organisation | 66 | 65 | 83 | 88 | 93 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Management Responsibility | Murrumbidgee LHD | Front line Manager | Middle Manager | Senior Manager | Executive | |
|---------------------------|------------------|--------------------|----------------|----------------|-----------|--|
| Respondents | 1755 | 200 | 116 | 34 | 15 | |
| Familiana Familiana Indon | 70 | 70 | 70 | 70 | 00 | |

| Respondents | 1755 | 200 | 116 | 34 | 15 |
|---------------------------|------|-----|-----|----|----|
| Employee Engagement Index | 70 | 73 | 78 | 78 | 80 |

Training and Development Opportunities

| 28. I have received the appropriate training and development to do my job effectively | 71 | 71 | 70 | 64 | 87 | |
|--|----|----|----|----|----|--|
| 29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work | 65 | 60 | 64 | 58 | 53 | |
| 30. I am encouraged to take opportunities to learn new skills and have new experiences | 57 | 61 | 61 | 64 | 73 | |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

iddle Manager

urrumbidgee LHD

(r) Where group has less than 10 respondents

| Management | Responsibility |
|------------|----------------|

| ш | Š | ≥ | ιĒ | ≥ | Management Responsibility |
|----|----|-----|-----|------|---------------------------|
| 15 | 34 | 116 | 200 | 1755 | Respondents |
| 80 | 78 | 78 | 73 | 70 | Employee Engagement Index |

Work Environment

| 31. I have confidence in the processes that my workplace uses to resolve staff conflict | 43 | 46 | 47 | 42 | 60 |
|---|----|----|----|----|----|
| 32. I am able to achieve a healthy work/life balance most of the time | 67 | 67 | 62 | 58 | 40 |
| 33. There are mechanisms in place to support me if I experience stress or pressure | 62 | 66 | 62 | 58 | 73 |
| 34. Reasonable expectations are placed on staff according to their position | 57 | 64 | 64 | 42 | 47 |
| 35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors | 71 | 68 | 77 | 82 | 67 |
| 36. My workplace enables strong professional leadership | 52 | 55 | 58 | 73 | 73 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Management Responsibil

| ment Responsibility | Murrum | Front li | Middle | Senior | Executi |
|---------------------------|--------|----------|--------|--------|---------|
| Respondents | 1755 | 200 | 116 | 34 | 15 |
| Employee Engagement Index | 70 | 73 | 78 | 78 | 80 |

Unacceptable Behaviour

| 38a. know how to report occurrences of these types of behaviour? | 89 | 89 | 91 | 97 | 100 |
|--|----|----|----|----|-----|
| 38b. have confidence that if you report these behaviours they will be responded to appropriately? | 48 | 49 | 56 | 36 | 67 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

urrumbidgee LHD

(r) Where group has less than 10 respondents

| Management | Responsibility |
|------------|----------------|

| Management Responsibility | Murrumbidgee LH | Front line Manage | Middle Manager | Senior Manager | Executive | |
|---------------------------|-----------------|-------------------|----------------|----------------|-----------|--|
| Respondents | 1755 | 200 | 116 | 34 | 15 | |
| Employee Engagement Index | 70 | 73 | 78 | 78 | 80 | |

Service Delivery

| 39. | My work environment allows me to deliver the best possible services (patient care or support services) | 67 | 64 | 65 | 70 | 73 |
|-----|--|----|----|----|----|----|
| 40. | In my workplace patient safety is at the centre of all decision making | 75 | 75 | 81 | 76 | 67 |
| 41. | My team's objectives/ work plans are clearly outlined | 70 | 78 | 78 | 85 | 73 |
| 42. | Our objectives/work plans help us to deliver a quality service | 70 | 74 | 79 | 88 | 67 |
| 43. | At my workplace there is a good balance between delivering services and monitoring service delivery | 58 | 59 | 64 | 70 | 73 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

iddle Manager

(r) Where group has less than 10 respondents

Management Responsibility

| wanagement Responsibility | ≥ | ΐ | Σ | Š | ш̂ | |
|---------------------------|------|-----|-----|----|----|--|
| Respondents | 1755 | 200 | 116 | 34 | 15 | |
| Employee Engagement Index | 70 | 73 | 78 | 78 | 80 | |

Your Workplace

| 44. Overall I am proud to be a part of this workplace | 74 | 75 | 84 | 82 | 87 |
|---|----|----|----|----|----|
| 45. I would recommend my workplace as a good place to work | 64 | 66 | 70 | 73 | 80 |
| 46. I feel motivated to contribute more than what is normally required at work | 69 | 72 | 79 | 79 | 80 |
| 47. I have a strong sense of belonging to my workplace | 67 | 73 | 76 | 82 | 73 |
| 48. Overall I am satisfied to be working here at the present time | 71 | 73 | 78 | 76 | 73 |
| 49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour | 59 | 59 | 65 | 73 | 53 |
| 50. There is a positive culture in my workplace | 50 | 52 | 58 | 48 | 73 |
| 51. Overall, I believe the culture at my workplace has improved in the last 12 months | 39 | 40 | 54 | 67 | 53 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

lanent/Ongoing Part time

(r) Where group has less than 10 respondents

| Fmn | ovm | ent: | Status | |
|-----|-----|------|--------|--|

| Employment Status | Murrumbidg | Permanent | Permanent | Fixed term | Agency | Casual | Contractor | |
|---------------------------|------------|-----------|-----------|------------|--------|--------|------------|--|
| Respondents | 1755 | 896 | 649 | 120 | 9 | 60 | 19 | |
| Employee Engagement Index | 70 | 68 | 71 | 77 | (r) | 82 | 51 | |

Your Job

| 1. My job makes good use of my skills and abilities | 85 | 84 | 85 | 88 | (r) | 83 | 84 |
|--|--|----|----|----|-----|----|----|
| 2. I feel I am able to suggest ideas to improve our ways of do | ing things 70 | 71 | 70 | 74 | (r) | 75 | 37 |
| 3. Working here makes me want to do the best job I can | 75 | 73 | 77 | 81 | (r) | 87 | 58 |
| 4. The right amount of approvals are required for routine dec | sions 55 | 54 | 56 | 55 | (r) | 69 | 53 |
| 5. I have sufficient control over my work so I can do my job w | ell 68 | 68 | 69 | 68 | (r) | 78 | 42 |
| 6. At my workplace I am able to positively influence the way we work with each other and how we behave | ve do things at work, including how 63 | 65 | 60 | 67 | (r) | 76 | 42 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

ermanent/Ongoing Part time

(r) Where group has less than 10 respondents

Employment Status

| Employment Status | Murrumbido | Permanent | Permanent | Fixed term | Agency | Casual | Contractor | |
|---------------------------|------------|-----------|-----------|------------|--------|--------|------------|--|
| Respondents | 1755 | 896 | 649 | 120 | 9 | 60 | 19 | |
| Employee Engagement Index | 70 | 68 | 71 | 77 | (r) | 82 | 51 | |

Your Team

| 7. The people I work with are willing to help each other even if this means doing something outside their usual job | 67 | 66 | 66 | 72 | (r) | 80 | 58 |
|---|----|----|----|----|-----|----|----|
| 8. In my team we generally acknowledge one another's efforts and achievements | 70 | 69 | 68 | 78 | (r) | 80 | 68 |
| 9. People in my team are honest and open | 64 | 64 | 62 | 69 | (r) | 73 | 42 |
| 10. My team resolves conflict quickly when it arises | 51 | 53 | 45 | 59 | (r) | 62 | 42 |
| 11. Morale is good in my team | 51 | 51 | 47 | 65 | (r) | 69 | 26 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

manent/Ongoing Part time

(r) Where group has less than 10 respondents



| Employment Status | Murrumbidg | Permanent | Permanent | Fixed term | Agency | Casual | Contractor | |
|---------------------------|------------|-----------|-----------|------------|--------|--------|------------|--|
| Respondents | 1755 | 896 | 649 | 120 | 9 | 60 | 19 | |
| Employee Engagement Index | 70 | 68 | 71 | 77 | (r) | 82 | 51 | |

Being Valued

| 12. I believe I am valued for what I can offer at my workplace | 63 | 60 | 63 | 73 | (r) | 75 | 53 |
|---|----|----|----|----|-----|----|----|
| 13. In my workplace, we recognise our successes and innovations | 58 | 57 | 57 | 69 | (r) | 70 | 42 |
| 14. Staff are treated respectfully regardless of their job | 60 | 59 | 60 | 69 | (r) | 78 | 42 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Employment Status | Murrumbidgee LHD | Permanent/Ongoing Full time | Permanent/Ongoing Part time | Fixed term or temporary contra | Agency | Casual | Contractor | |
|---------------------------|------------------|-----------------------------|-----------------------------|--------------------------------|--------|--------|------------|--|
| Respondents | 1755 | 896 | 649 | 120 | 9 | 60 | 19 | |
| Employee Engagement Index | 70 | 68 | 71 | 77 | (r) | 82 | 51 | |

Your Line Manager

| 15a. recognises and acknowledges when I have done my job well | 65 | 63 | 66 | 71 | (r) | 80 | 42 |
|--|----|----|----|----|-----|----|----|
| 15b. treats all staff in my team fairly | 61 | 58 | 61 | 74 | (r) | 78 | 53 |
| 15c. ensures that when issues are raised in the team, they are addressed | 58 | 54 | 60 | 71 | (r) | 73 | 44 |
| 15d. treats me with respect | 75 | 72 | 77 | 81 | (r) | 88 | 63 |
| 16. I receive regular and constructive feedback on my performance | 49 | 46 | 50 | 60 | (r) | 67 | 37 |
| 17. Overall, I have confidence in the decisions made by my line manager | 64 | 62 | 66 | 69 | (r) | 83 | 53 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

nanent/Ongoing Part time

(r) Where group has less than 10 respondents

| Em | nla | W | nent | Stat | frie |
|----|-----|------|-------|------|------|
| | w | JVII | ICIIL | Jia | เนอ |

| Employment Status | Murrumbide | Permanent | Permanent | Fixed term | Agency | Casual | Contractor | |
|---------------------------|------------|-----------|-----------|------------|--------|--------|------------|--|
| Respondents | 1755 | 896 | 649 | 120 | 9 | 60 | 19 | |
| Employee Engagement Index | 70 | 68 | 71 | 77 | (r) | 82 | 51 | |

Senior Managers

| 18a. are aware of the issues I face in my job | 51 | 49 | 51 | 61 | (r) | 70 | 44 |
|--|----|----|----|----|-----|----|----|
| 18b. have a clear direction for the future | 49 | 50 | 45 | 58 | (r) | 68 | 39 |
| 18c. lead by example in creating a positive workplace | 48 | 46 | 47 | 61 | (r) | 72 | 44 |
| 19. There is a positive relationship between senior management and staff in my workplace | 45 | 44 | 43 | 55 | (r) | 70 | 33 |
| 20. Overall, I have confidence in the decisions made by my senior managers | 50 | 49 | 47 | 60 | (r) | 78 | 33 |
| 21. Senior managers in my organisation are honest, open and transparent in their dealings with staff | 42 | 39 | 42 | 51 | (r) | 68 | 33 |
| 22. My organisation is making the necessary decisions to meet our future challenges | 47 | 47 | 44 | 59 | (r) | 63 | 28 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| | | | _ |
|-----|------|-----|---------------|
| Fmn | lovm | ent | Status |

| Employment Status | Murrumbidgee LHD | Permanent/Ongoing Full time | Permanent/Ongoing Part time | Fixed term or temporary contra | Agency | Casual | Contractor | |
|---------------------------|------------------|-----------------------------|-----------------------------|--------------------------------|--------|--------|------------|--|
| Respondents | 1755 | 896 | 649 | 120 | 9 | 60 | 19 | |
| Employee Engagement Index | 70 | 68 | 71 | 77 | (r) | 82 | 51 | |

Communication

| 23. I am kept well informed about what is happening in my workplace | 51 | 50 | 50 | 62 | (r) | 60 | 39 |
|---|----|----|----|----|-----|----|----|
| 24. I have a say in decisions which affect my work | 51 | 50 | 49 | 60 | (r) | 62 | 33 |
| 25. I think it is safe to speak up and challenge the way things are done | 52 | 51 | 52 | 58 | (r) | 61 | 50 |
| 26. Where I work, we share the lessons learnt when mistakes are made | 59 | 57 | 59 | 65 | (r) | 78 | 50 |
| 27a. I am aware of the strategic objectives and direction of the organisation I work for | 63 | 64 | 60 | 74 | (r) | 69 | 33 |
| 27b. I am aware of how my work contributes to the overall strategic objectives of my organisation | 66 | 68 | 63 | 75 | (r) | 75 | 50 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents



Training and Development Opportunities

| 28. | . I have received the appropriate training and development to do my job effectively | 71 | 69 | 74 | 64 | (r) | 77 | 89 | |
|-----|--|----|----|----|----|-----|----|----|--|
| 29. | I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work | 65 | 66 | 64 | 62 | (r) | 67 | 35 | |
| 30. | . I am encouraged to take opportunities to learn new skills and have new experiences | 57 | 53 | 60 | 68 | (r) | 75 | 47 | |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

rmanent/Ongoing Part time

(r) Where group has less than 10 respondents

| Fmp | lovmei | nt Sta | atus |
|-----|--------|--------|------|

| Employment Status | Murrumbide | Permanent | Permanent | Fixed term | Agency | Casual | Contractor |
|---------------------------|------------|-----------|-----------|------------|--------|--------|------------|
| Respondents | 1755 | 896 | 649 | 120 | 9 | 60 | 19 |
| Employee Engagement Index | 70 | 68 | 71 | 77 | (r) | 82 | 51 |

Work Environment

| 31. I have confidence in the processes that my workplace uses to resolve staff conflict | 43 | 42 | 43 | 50 | (r) | 57 | 28 |
|---|----|----|----|----|-----|----|----|
| 32. I am able to achieve a healthy work/life balance most of the time | 67 | 62 | 73 | 73 | (r) | 77 | 44 |
| 33. There are mechanisms in place to support me if I experience stress or pressure | 62 | 58 | 65 | 72 | (r) | 73 | 44 |
| 34. Reasonable expectations are placed on staff according to their position | 57 | 54 | 59 | 71 | (r) | 65 | 39 |
| 35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors | 71 | 70 | 72 | 74 | (r) | 77 | 67 |
| 36. My workplace enables strong professional leadership | 52 | 50 | 52 | 66 | (r) | 70 | 33 |

At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents Key



Unacceptable Behaviour

| 38a. know how to report occurrences of these types of behaviour? | 89 | 89 | 90 | 85 | (r) | 90 | 61 |
|--|----|----|----|----|-----|----|----|
| 38b. have confidence that if you report these behaviours they will be responded to appropriately? | 48 | 45 | 50 | 53 | (r) | 62 | 28 |

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

rmanent/Ongoing Part time

(r) Where group has less than 10 respondents

| Employment Status | \mathbb{Z} | Ре | Ре | Ě | Ag | S | ဝိ |
|---------------------------|--------------|-----|-----|-----|-----|----|----|
| Respondents | 1755 | 896 | 649 | 120 | 9 | 60 | 19 |
| Employee Engagement Index | 70 | 68 | 71 | 77 | (r) | 82 | 51 |

Service Delivery

| 39. My work environment allows me to deliver the best possible services (patient care or support services) | 67 | 65 | 67 | 75 | (r) | 77 | 33 |
|---|----|----|----|----|-----|----|----|
| 40. In my workplace patient safety is at the centre of all decision making | 75 | 73 | 77 | 75 | (r) | 87 | 56 |
| 41. My team's objectives/ work plans are clearly outlined | 70 | 68 | 71 | 77 | (r) | 80 | 56 |
| 42. Our objectives/work plans help us to deliver a quality service | 70 | 69 | 71 | 78 | (r) | 78 | 56 |
| 43. At my workplace there is a good balance between delivering services and monitoring service delivery | 58 | 56 | 58 | 64 | (r) | 73 | 33 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

manent/Ongoing Part time

manent/Ongoing Full time

(r) Where group has less than 10 respondents

| JS | 41 | 2 | Q+ | ١. | ní | Δ | m | / Y | • | 10 | n | m | F |
|----|----|----|------------|----|----|---|---|-----|----|----|---|---|---|
| | ш | ıa | 5 T | г. | nı | е | m | /r | 71 | 16 | n | m | ь |

| Employment Status | Murrumbidg | Permanent | Permanent | Fixed term | Agency | Casual | Contractor | |
|---------------------------|------------|-----------|-----------|------------|--------|--------|------------|--|
| Respondents | 1755 | 896 | 649 | 120 | 9 | 60 | 19 | |
| Employee Engagement Index | 70 | 68 | 71 | 77 | (r) | 82 | 51 | |

Your Workplace

| 44. Overall I am proud to be a part of this workplace | 74 | 72 | 75 | 82 | (r) | 90 | 56 |
|---|----|----|----|----|-----|----|----|
| 45. I would recommend my workplace as a good place to work | 64 | 61 | 65 | 74 | (r) | 79 | 44 |
| 46. I feel motivated to contribute more than what is normally required at work | 69 | 68 | 69 | 81 | (r) | 78 | 44 |
| 47. I have a strong sense of belonging to my workplace | 67 | 66 | 69 | 68 | (r) | 69 | 44 |
| 48. Overall I am satisfied to be working here at the present time | 71 | 69 | 71 | 76 | (r) | 88 | 61 |
| 49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour | 59 | 57 | 60 | 68 | (r) | 78 | 39 |
| 50. There is a positive culture in my workplace | 50 | 49 | 50 | 62 | (r) | 68 | 28 |
| 51. Overall, I believe the culture at my workplace has improved in the last 12 months | 39 | 40 | 37 | 34 | (r) | 51 | 29 |

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not Murrumbidgee LHD 10 years or more **Length of Service** Respondents Employee Engagement Index **Your Job** 1. My job makes good use of my skills and abilities 2. I feel I am able to suggest ideas to improve our ways of doing things 3. Working here makes me want to do the best job I can 4. The right amount of approvals are required for routine decisions 5. I have sufficient control over my work so I can do my job well At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave

At least 1 percentage points less than overall score Key At least 1 percentage points greater than overall score (r) Where group has less than 10 respondents At least 12 months but not more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years Murrumbidgee LHD 10 years or more **Length of Service** 1755 146 126 294 314 Respondents 869 Employee Engagement Index 84 70 74 70 62 70 **Your Team** The people I work with are willing to help each other even if this means doing something 67 82 62 67 67 65 outside their usual job 8. In my team we generally acknowledge one another's efforts and achievements 70 83 69 62 70 64 59 9. People in my team are honest and open 63 81 60 64 51 65 53 49 10. My team resolves conflict quickly when it arises 47 50 51 74 53 51 11. Morale is good in my team

At least 1 percentage points less than overall score Key At least 1 percentage points greater than overall score (r) Where group has less than 10 respondents At least 12 months but not more than 2 years At least 5 years but not more than 10 years 10 years or more **Length of Service** 1755 146 126 294 314 869 Respondents Employee Engagement Index 70 84 74 70 62 70 **Being Valued** 12. I believe I am valued for what I can offer at my workplace 63 66 61 54 64 58 **75** 64 58 58 13. In my workplace, we recognise our successes and innovations 14. Staff are treated respectfully regardless of their job 60 68 59

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not 10 years or more **Length of Service** Respondents Employee Engagement Index **Your Line Manager** 15a. recognises and acknowledges when I have done my job well 15b. treats all staff in my team fairly 15c. ensures that when issues are raised in the team, they are addressed 15d. treats me with respect 16. I receive regular and constructive feedback on my performance 17. Overall, I have confidence in the decisions made by my line manager

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not 10 years or more **Length of Service** Respondents Employee Engagement Index **Senior Managers** 18a. are aware of the issues I face in my job 18b. have a clear direction for the future **18c.** lead by example in creating a positive workplace 19. There is a positive relationship between senior management and staff in my workplace 20. Overall, I have confidence in the decisions made by my senior managers Senior managers in my organisation are honest, open and transparent in their dealings with staff 22. My organisation is making the necessary decisions to meet our future challenges

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not 10 years or more **Length of Service** Respondents Employee Engagement Index Communication 23. I am kept well informed about what is happening in my workplace 24. I have a say in decisions which affect my work 25. I think it is safe to speak up and challenge the way things are done **26.** Where I work, we share the lessons learnt when mistakes are made 27a. I am aware of the strategic objectives and direction of the organisation I work for 27b. I am aware of how my work contributes to the overall strategic objectives of my organisation

| Key At least 1 percentage points greater than overall score At least | 1 perce | ntage po | oints les | s than o | verall sc | core | (r) Where group has less than 10 respond |
|--|------------------|---------------------|--|--|---|------------------|--|
| Length of Service | Murrumbidgee LHD | Less than 12 months | At least 12 months but not more than 2 years | At least 2 years but not more than 5 years | At least 5 years but not more than 10 years | 10 years or more | |
| Respondents | 1755 | 146 | 126 | 294 | 314 | 869 | |
| Employee Engagement Index | 70 | 84 | 74 | 70 | 62 | 70 | |
| Training and Development Opportunities | | | | | | | |
| 28. I have received the appropriate training and development to do my job effectively | 71 | 73 | 71 | 69 | 69 | 72 | |
| 29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work | 65 | 77 | 71 | 69 | 65 | 60 | |
| 30. I am encouraged to take opportunities to learn new skills and have new experiences | 57 | 77 | 67 | 58 | 53 | 54 | |

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not 10 years or more **Length of Service** Respondents Employee Engagement Index **Work Environment** 31. I have confidence in the processes that my workplace uses to resolve staff conflict 32. I am able to achieve a healthy work/life balance most of the time 33. There are mechanisms in place to support me if I experience stress or pressure **34.** Reasonable expectations are placed on staff according to their position 35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors 36. My workplace enables strong professional leadership

| Key At least 1 percentage points greater than overall score At least | t 1 perce | ntage p | oints les | s than o | verall sc | ore | (r) Where group has less than 10 respond |
|--|------------------|---------------------|--|--|---|------------------|--|
| Length of Service | Murrumbidgee LHD | Less than 12 months | At least 12 months but not more than 2 years | At least 2 years but not more than 5 years | At least 5 years but not more than 10 years | 10 years or more | |
| Respondents | 1755 | 146 | 126 | 294 | 314 | 869 | |
| Employee Engagement Index | 70 | 84 | 74 | 70 | 62 | 70 | |
| Unacceptable Behaviour | | | | | | | |
| 38a. know how to report occurrences of these types of behaviour? | 89 | 81 | 78 | 84 | 90 | 92 | |
| 38b. have confidence that if you report these behaviours they will be responded to appropriately? | 48 | 66 | 47 | 43 | 42 | 48 | |

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not Murrumbidgee LHD 10 years or more **Length of Service** Respondents **Employee Engagement Index Service Delivery** My work environment allows me to deliver the best possible services (patient care or support 40. In my workplace patient safety is at the centre of all decision making 41. My team's objectives/ work plans are clearly outlined 42. Our objectives/work plans help us to deliver a quality service At my workplace there is a good balance between delivering services and monitoring service delivery

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not Murrumbidgee LHD 10 years or more **Length of Service** Respondents Employee Engagement Index **Your Workplace** 44. Overall I am proud to be a part of this workplace 45. I would recommend my workplace as a good place to work **46.** I feel motivated to contribute more than what is normally required at work 47. I have a strong sense of belonging to my workplace 48. Overall I am satisfied to be working here at the present time Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour **50.** There is a positive culture in my workplace 51. Overall, I believe the culture at my workplace has improved in the last 12 months

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Gender | Murrumbidgee LHD | Male | Female | Prefer not to say | |
|---------------------------|------------------|------|--------|-------------------|--|
| Respondents | 1755 | 222 | 1376 | 52 | |
| Employee Engagement Index | 70 | 69 | 72 | 34 | |

Your Job

| 1. | My job makes good use of my skills and abilities | 85 | 82 | 86 | 55 |
|----|---|----|----|----|----|
| 2. | I feel I am able to suggest ideas to improve our ways of doing things | 70 | 74 | 71 | 37 |
| 3. | Working here makes me want to do the best job I can | 75 | 70 | 78 | 41 |
| 4. | The right amount of approvals are required for routine decisions | 55 | 56 | 56 | 30 |
| 5. | I have sufficient control over my work so I can do my job well | 68 | 65 | 70 | 42 |
| 6. | At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave | 63 | 63 | 65 | 25 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Gender | Murrumbidgee LHE | Male | Female | Prefer not to say | |
|-------------|------------------|------|--------|-------------------|--|
| Respondents | 1755 | 222 | 1376 | 52 | |
| | | | | | |

| Res | spondents | 1755 | 222 | 1376 | 52 |
|------------------|------------|------|-----|------|----|
| Employee Engagem | nent Index | 70 | 69 | 72 | 34 |

Your Team

| 7. | The people I work with are willing to help each other even if this means doing something outside their usual job | 67 | 70 | 67 | 41 |
|-----|--|----|----|----|----|
| 8. | In my team we generally acknowledge one another's efforts and achievements | 70 | 73 | 70 | 51 |
| 9. | People in my team are honest and open | 64 | 68 | 64 | 35 |
| 10. | My team resolves conflict quickly when it arises | 51 | 59 | 50 | 29 |
| 11. | Morale is good in my team | 51 | 54 | 51 | 20 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Gender | Murrumbidgee LHD | Male | Female | Prefer not to say |
|---------------------------|------------------|------|--------|-------------------|
| Respondents | 1755 | 222 | 1376 | 52 |
| Employee Engagement Index | 70 | 69 | 72 | 34 |

Being Valued

| 12. I believe I am valued for what I can offer at my workplace | 63 | 65 | 64 | 25 | |
|---|----|----|----|----|--|
| 13. In my workplace, we recognise our successes and innovations | 58 | 59 | 60 | 26 | |
| 14. Staff are treated respectfully regardless of their job | 60 | 63 | 61 | 18 | |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Gender | Murrumbidgee LHD | Male | Female | Prefer not to say |
|---------------------------|------------------|------|--------|-------------------|
| Respondents | 1755 | 222 | 1376 | 52 |
| Employee Engagement Index | 70 | 69 | 72 | 34 |

Your Line Manager

| 15a. recognises and acknowledges when I have done my job well | 65 | 65 | 67 | 31 |
|--|----|----|----|----|
| 15b. treats all staff in my team fairly | 61 | 63 | 63 | 20 |
| 15c. ensures that when issues are raised in the team, they are addressed | 58 | 61 | 59 | 31 |
| 15d. treats me with respect | 75 | 74 | 77 | 29 |
| 16. I receive regular and constructive feedback on my performance | 49 | 54 | 50 | 16 |
| 17. Overall, I have confidence in the decisions made by my line manager | 64 | 62 | 66 | 22 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| G | Gender | Murrumbidgee LHD | Male | Female | Prefer not to say | |
|------------------|------------|------------------|------|--------|-------------------|--|
| Res | spondents | 1755 | 222 | 1376 | 52 | |
| Employee Engagem | nent Index | 70 | 69 | 72 | 34 | |

Senior Managers

| 18a. are aware of the issues I face in my job | 51 | 51 | 52 | 35 |
|--|----|----|----|----|
| 18b. have a clear direction for the future | 49 | 49 | 50 | 20 |
| 18c. lead by example in creating a positive workplace | 48 | 49 | 50 | 16 |
| 19. There is a positive relationship between senior management and staff in my workplace | 45 | 48 | 46 | 19 |
| 20. Overall, I have confidence in the decisions made by my senior managers | 50 | 47 | 51 | 12 |
| 21. Senior managers in my organisation are honest, open and transparent in their dealings with staff | 42 | 43 | 43 | 4 |
| 22. My organisation is making the necessary decisions to meet our future challenges | 47 | 43 | 49 | 14 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Gender | Murrumbidgee LHD | Male | Female | Prefer not to say | |
|---------------------------|------------------|------|--------|-------------------|--|
| Respondents | 1755 | 222 | 1376 | 52 | |
| Employee Engagement Index | 70 | 69 | 72 | 34 | |

| Con | nmur | nicat | ion |
|-----|------|-------|-----|
| ••• | | | |

| 23. I am kept well informed about what is happening in my workplace | 51 | 52 | 52 | 17 |
|---|----|----|----|----|
| 24. I have a say in decisions which affect my work | 51 | 54 | 51 | 17 |
| 25. I think it is safe to speak up and challenge the way things are done | 52 | 56 | 53 | 22 |
| 26. Where I work, we share the lessons learnt when mistakes are made | 59 | 62 | 60 | 19 |
| 27a. I am aware of the strategic objectives and direction of the organisation I work for | 63 | 60 | 64 | 47 |
| 27b. I am aware of how my work contributes to the overall strategic objectives of my organisation | 66 | 65 | 67 | 52 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Gender | Murrumbidgee LHD | Male | Female | Prefer not to say |
|---------------------------|------------------|------|--------|-------------------|
| Respondents | 1755 | 222 | 1376 | 52 |
| Employee Engagement Index | 70 | 69 | 72 | 34 |

Training and Development Opportunities

| 28. I have received the appropriate training and development to do my job effectively | 71 | 68 | 72 | 44 | |
|--|----|----|----|----|--|
| 29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work | 65 | 66 | 65 | 43 | |
| 30. I am encouraged to take opportunities to learn new skills and have new experiences | 57 | 49 | 59 | 23 | |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Gender | Murrumbidgee LHD | Male | Female | Prefer not to say | |
|---------------------------|------------------|------|--------|-------------------|--|
| Respondents | 1755 | 222 | 1376 | 52 | |
| Employee Engagement Index | 70 | 69 | 72 | 34 | |

Work Environment

| 31. I have confidence in the processes that my workplace uses to resolve staff conflict | 43 | 43 | 44 | 9 |
|---|----|----|----|----|
| 32. I am able to achieve a healthy work/life balance most of the time | 67 | 62 | 69 | 40 |
| 33. There are mechanisms in place to support me if I experience stress or pressure | 62 | 55 | 64 | 28 |
| 34. Reasonable expectations are placed on staff according to their position | 57 | 59 | 58 | 30 |
| 35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors | 71 | 66 | 73 | 36 |
| 36. My workplace enables strong professional leadership | 52 | 50 | 54 | 17 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents



Unacceptable Behaviour

| 38a. know how to report occurrences of these types of behaviour? | 89 | 79 | 90 | 87 |
|--|----|----|----|----|
| 38b. have confidence that if you report these behaviours they will be responded to appropriately? | 48 | 47 | 49 | 19 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Gender | Murrumbidgee LHD | Male | Female | Prefer not to say | |
|---------------------------|------------------|------|--------|-------------------|--|
| Respondents | 1755 | 222 | 1376 | 52 | |
| Employee Engagement Index | 70 | 69 | 72 | 34 | |

Service Delivery

| 39. | My work environment allows me to deliver the best possible services (patient care or support services) | 67 | 63 | 68 | 47 |
|-----|--|----|----|----|----|
| 40. | In my workplace patient safety is at the centre of all decision making | 75 | 68 | 76 | 51 |
| 41. | My team's objectives/ work plans are clearly outlined | 70 | 67 | 72 | 47 |
| 42. | Our objectives/work plans help us to deliver a quality service | 70 | 66 | 73 | 34 |
| 43. | At my workplace there is a good balance between delivering services and monitoring service delivery | 58 | 53 | 60 | 17 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Gender | Murrumbidgee LHD | Male | Female | Prefer not to say |
|---------------------------|------------------|------|--------|-------------------|
| Respondents | 1755 | 222 | 1376 | 52 |
| Employee Engagement Index | 70 | 69 | 72 | 34 |

Your Workplace

| 44. Overall I am proud to be a part of this workplace | 74 | 74 | 76 | 38 |
|---|----|----|----|----|
| 45. I would recommend my workplace as a good place to work | 64 | 63 | 66 | 19 |
| 46. I feel motivated to contribute more than what is normally required at work | 69 | 67 | 71 | 36 |
| 47. I have a strong sense of belonging to my workplace | 67 | 70 | 68 | 30 |
| 48. Overall I am satisfied to be working here at the present time | 71 | 68 | 72 | 35 |
| 49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour | 59 | 62 | 60 | 26 |
| 50. There is a positive culture in my workplace | 50 | 51 | 52 | 9 |
| 51. Overall, I believe the culture at my workplace has improved in the last 12 months | 39 | 41 | 39 | 4 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Age Group | Murrumbidgee LHD | Less than 25 years | Between 25-29 years | Between 30-34 years | Between 35-39 years | Between 40-44 years | Between 45-49 years | Between 50-54 years | Between 55-59 years | 60 or above | Prefer not to say |
|---------------------------|------------------|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------|-------------------|
| Respondents | 1755 | 60 | 136 | 164 | 131 | 186 | 232 | 274 | 305 | 192 | 68 |
| Employee Engagement Index | 70 | 84 | 74 | 73 | 67 | 65 | 69 | 71 | 73 | 75 | 36 |

Your Job

| 1. My job makes good use of my skills and abilities | 85 | 95 | 88 | 83 | 84 | 85 | 84 | 86 | 83 | 89 | 66 |
|--|----|----|----|----|----|----|----|----|----|----|----|
| 2. I feel I am able to suggest ideas to improve our ways of doing things | 70 | 75 | 68 | 78 | 73 | 69 | 66 | 71 | 72 | 75 | 43 |
| 3. Working here makes me want to do the best job I can | 75 | 85 | 77 | 76 | 70 | 68 | 74 | 77 | 81 | 83 | 45 |
| 4. The right amount of approvals are required for routine decisions | 55 | 73 | 53 | 61 | 50 | 51 | 52 | 55 | 57 | 63 | 37 |
| 5. I have sufficient control over my work so I can do my job well | 68 | 85 | 67 | 71 | 69 | 64 | 64 | 69 | 70 | 74 | 44 |
| 6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave | 63 | 82 | 69 | 67 | 66 | 60 | 63 | 61 | 64 | 68 | 27 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Age Group | Murrumbidgee LHD | Less than 25 years | Between 25-29 years | Between 30-34 years | Between 35-39 years | Between 40-44 years | Between 45-49 years | Between 50-54 years | Between 55-59 years | 60 or above | Prefer not to say | |
|---------------------------|------------------|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------|-------------------|--|
| Respondents | 1755 | 60 | 136 | 164 | 131 | 186 | 232 | 274 | 305 | 192 | 68 | |
| Employee Engagement Index | 70 | 8/1 | 7/ | 73 | 67 | 65 | 60 | 71 | 72 | 75 | 36 | |

Your Team

| 7. The people I work with are willing to help each other even if this means doing something outside their usual job | 67 | 76 | 61 | 66 | 66 | 64 | 67 | 68 | 68 | 77 | 44 |
|---|----|----|----|----|----|----|----|----|----|----|----|
| 8. In my team we generally acknowledge one another's efforts and achievements | 70 | 75 | 67 | 70 | 68 | 66 | 70 | 71 | 74 | 77 | 40 |
| 9. People in my team are honest and open | 64 | 78 | 56 | 66 | 64 | 59 | 65 | 64 | 68 | 69 | 34 |
| 10. My team resolves conflict quickly when it arises | 51 | 64 | 48 | 57 | 57 | 43 | 48 | 48 | 54 | 55 | 31 |
| 11. Morale is good in my team | 51 | 68 | 50 | 56 | 53 | 48 | 53 | 45 | 56 | 51 | 14 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Age Group | Murrumbidgee LHD | Less than 25 years | Between 25-29 year | Between 30-34 year | Between 35-39 year | Between 40-44 year | Between 45-49 year | Between 50-54 year | Between 55-59 year | 60 or above | Prefer not to say |
|---------------------------|------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|-------------|-------------------|
| Respondents | 1755 | 60 | 136 | 164 | 131 | 186 | 232 | 274 | 305 | 192 | 68 |
| Employee Engagement Index | 70 | 84 | 74 | 73 | 67 | 65 | 69 | 71 | 73 | 75 | 36 |

Being Valued

| 12. I believe I am valued for what I can offer at my workplace | 63 | 76 | 62 | 63 | 60 | 61 | 59 | 63 | 65 | 71 | 36 |
|---|----|----|----|----|----|----|----|----|----|----|----|
| 13. In my workplace, we recognise our successes and innovations | 58 | 75 | 62 | 62 | 59 | 53 | 58 | 58 | 60 | 60 | 28 |
| 14. Staff are treated respectfully regardless of their job | 60 | 76 | 61 | 63 | 63 | 58 | 59 | 57 | 64 | 64 | 28 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Age Group | Murrumbidgee LHD | Less than 25 years | Between 25-29 years | Between 30-34 years | Between 35-39 years | Between 40-44 years | Between 45-49 years | Between 50-54 years | Between 55-59 years | 60 or above | Prefer not to say | |
|---------------------------|------------------|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------|-------------------|--|
| Respondents | 1755 | 60 | 136 | 164 | 131 | 186 | 232 | 274 | 305 | 192 | 68 | |
| Employee Engagement Index | 70 | 84 | 74 | 73 | 67 | 65 | 69 | 71 | 73 | 75 | 36 | |

Your Line Manager

| 15a. recognises and acknowledges when I have done my job well | 65 | 80 | 70 | 71 | 64 | 61 | 64 | 66 | 66 | 64 | 41 |
|--|----|----|----|----|----|----|----|----|----|----|----|
| 15b. treats all staff in my team fairly | 61 | 80 | 67 | 73 | 61 | 57 | 61 | 59 | 63 | 58 | 30 |
| 15c. ensures that when issues are raised in the team, they are addressed | 58 | 76 | 64 | 63 | 59 | 53 | 55 | 59 | 59 | 57 | 36 |
| 15d. treats me with respect | 75 | 88 | 77 | 82 | 78 | 70 | 76 | 76 | 74 | 75 | 48 |
| 16. I receive regular and constructive feedback on my performance | 49 | 69 | 52 | 59 | 50 | 48 | 45 | 47 | 51 | 47 | 26 |
| 17. Overall, I have confidence in the decisions made by my line manager | 64 | 81 | 71 | 71 | 66 | 60 | 60 | 65 | 65 | 61 | 44 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Age Group | Murrumbidgee LHD | Less than 25 years | Between 25-29 years | Between 30-34 years | Between 35-39 years | Between 40-44 years | Between 45-49 years | Between 50-54 years | Between 55-59 years | 60 or above | Prefer not to say |
|---------------------------|------------------|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------|-------------------|
| Respondents | 1755 | 60 | 136 | 164 | 131 | 186 | 232 | 274 | 305 | 192 | 68 |
| Employee Engagement Index | 70 | 84 | 74 | 73 | 67 | 65 | 69 | 71 | 73 | 75 | 36 |

Senior Managers

| 18a. are aware of the issues I face in my job | 51 | 69 | 51 | 54 | 53 | 48 | 51 | 52 | 51 | 51 | 36 |
|--|----|----|----|----|----|----|----|----|----|----|----|
| 18b. have a clear direction for the future | 49 | 73 | 56 | 51 | 50 | 47 | 48 | 49 | 51 | 48 | 22 |
| 18c. lead by example in creating a positive workplace | 48 | 75 | 52 | 50 | 46 | 41 | 49 | 52 | 49 | 47 | 23 |
| 19. There is a positive relationship between senior management and staff in my workplace | 45 | 71 | 51 | 50 | 41 | 38 | 45 | 47 | 47 | 45 | 19 |
| 20. Overall, I have confidence in the decisions made by my senior managers | 50 | 73 | 59 | 55 | 50 | 42 | 49 | 52 | 50 | 48 | 19 |
| 21. Senior managers in my organisation are honest, open and transparent in their dealings with staff | 42 | 69 | 53 | 48 | 41 | 34 | 41 | 45 | 41 | 37 | 13 |
| 22. My organisation is making the necessary decisions to meet our future challenges | 47 | 75 | 51 | 50 | 43 | 44 | 50 | 48 | 48 | 41 | 20 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Age (| Group | Murrumbidgee LHD | Less than 25 years | Between 25-29 years | Between 30-34 years | Between 35-39 years | Between 40-44 years | Between 45-49 years | Between 50-54 years | Between 55-59 years | 60 or above | Prefer not to say | |
|------------------|------------|------------------|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------|-------------------|--|
| Res | spondents | 1755 | 60 | 136 | 164 | 131 | 186 | 232 | 274 | 305 | 192 | 68 | |
| Employee Engagem | nent Index | 70 | 84 | 74 | 73 | 67 | 65 | 69 | 71 | 73 | 75 | 36 | |

Communication

| 23. I am kept well informed about what is happening in my workplace | 51 | 74 | 54 | 59 | 49 | 47 | 48 | 50 | 50 | 53 | 28 |
|---|----|----|----|----|----|----|----|----|----|----|----|
| 24. I have a say in decisions which affect my work | 51 | 68 | 49 | 62 | 51 | 46 | 48 | 48 | 53 | 54 | 27 |
| 25. I think it is safe to speak up and challenge the way things are done | 52 | 72 | 51 | 58 | 50 | 54 | 48 | 54 | 53 | 53 | 29 |
| 26. Where I work, we share the lessons learnt when mistakes are made | 59 | 84 | 62 | 59 | 52 | 57 | 61 | 58 | 62 | 63 | 30 |
| 27a. I am aware of the strategic objectives and direction of the organisation I work for | 63 | 82 | 62 | 68 | 59 | 61 | 61 | 58 | 68 | 68 | 36 |
| 27b. I am aware of how my work contributes to the overall strategic objectives of my organisation | 66 | 84 | 66 | 67 | 64 | 61 | 65 | 64 | 71 | 73 | 44 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Age Group | Murrumbidgee LHD | Less than 25 years | Between 25-29 years | Between 30-34 years | Between 35-39 years | Between 40-44 years | Between 45-49 years | Between 50-54 years | Between 55-59 years | 60 or above | Prefer not to say | |
|---------------------------|------------------|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------|-------------------|--|
| Respondents | 1755 | 60 | 136 | 164 | 131 | 186 | 232 | 274 | 305 | 192 | 68 | |
| Employee Engagement Index | 70 | 84 | 74 | 73 | 67 | 65 | 69 | 71 | 73 | 75 | 36 | |

Training and Development Opportunities

| 28. I have received the appropriate training and development to do my job effectively | 71 | 88 | 69 | 71 | 69 | 70 | 69 | 69 | 76 | 77 | 43 |
|--|----|----|----|----|----|----|----|----|----|----|----|
| 29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work | 65 | 84 | 74 | 70 | 69 | 64 | 59 | 59 | 67 | 64 | 48 |
| 30. I am encouraged to take opportunities to learn new skills and have new experiences | 57 | 86 | 69 | 60 | 58 | 54 | 57 | 54 | 54 | 61 | 30 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Age Group | Murrumbidgee LHD | Less than 25 years | Between 25-29 years | Between 30-34 years | Between 35-39 years | Between 40-44 years | Between 45-49 years | Between 50-54 years | Between 55-59 years | 60 or above | Prefer not to say |
|---------------------------|------------------|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------|-------------------|
| Respondents | 1755 | 60 | 136 | 164 | 131 | 186 | 232 | 274 | 305 | 192 | 68 |
| Employee Engagement Index | 70 | 84 | 74 | 73 | 67 | 65 | 69 | 71 | 73 | 75 | 36 |

Work Environment

| 31. I have confidence in the processes that my workplace uses to resolve staff conflict | 43 | 68 | 52 | 49 | 40 | 39 | 38 | 42 | 46 | 43 | 19 |
|---|----|----|----|----|----|----|----|----|----|----|----|
| 32. I am able to achieve a healthy work/life balance most of the time | 67 | 77 | 69 | 73 | 66 | 65 | 66 | 67 | 67 | 73 | 42 |
| 33. There are mechanisms in place to support me if I experience stress or pressure | 62 | 70 | 65 | 65 | 59 | 65 | 63 | 64 | 61 | 61 | 38 |
| 34. Reasonable expectations are placed on staff according to their position | 57 | 77 | 61 | 60 | 55 | 58 | 59 | 53 | 56 | 63 | 27 |
| 35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors | 71 | 79 | 72 | 76 | 63 | 72 | 69 | 71 | 73 | 75 | 55 |
| 36. My workplace enables strong professional leadership | 52 | 76 | 60 | 56 | 49 | 50 | 53 | 50 | 51 | 55 | 27 |

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Age Group | Murrumbidgee LHD | Less than 25 years | Between 25-29 years | Between 30-34 years | Between 35-39 years | Between 40-44 years | Between 45-49 years | Between 50-54 years | Between 55-59 years | 60 or above | Prefer not to say |
|---------------------------|------------------|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------|-------------------|
| Respondents | 1755 | 60 | 136 | 164 | 131 | 186 | 232 | 274 | 305 | 192 | 68 |
| Employee Engagement Index | 70 | 84 | 74 | 73 | 67 | 65 | 69 | 71 | 73 | 75 | 36 |

Unacceptable Behaviour

| 38a. know how to report occurrences of these types of behaviour? | 89 | 82 | 78 | 85 | 84 | 88 | 92 | 92 | 89 | 94 | 92 | |
|--|----|----|----|----|----|----|----|----|----|----|----|--|
| 38b. have confidence that if you report these behaviours they will be responded to appropriately? | 48 | 61 | 43 | 50 | 40 | 41 | 50 | 51 | 51 | 52 | 25 | |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Age Group | Murrumbidgee LHD | Less than 25 years | Between 25-29 years | Between 30-34 years | Between 35-39 years | Between 40-44 years | Between 45-49 years | Between 50-54 years | Between 55-59 years | 60 or above | Prefer not to say | |
|---------------------------|------------------|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------|-------------------|--|
| Respondents | 1755 | 60 | 136 | 164 | 131 | 186 | 232 | 274 | 305 | 192 | 68 | |
| Employee Engagement Index | 70 | 84 | 74 | 73 | 67 | 65 | 69 | 71 | 73 | 75 | 36 | |

Service Delivery

| 39. My work environment services) | nt allows me to deliver the best possible services (patient care or support | 67 | 75 | 71 | 71 | 60 | 67 | 64 | 64 | 68 | 73 | 44 |
|--|---|----|----|----|----|----|----|----|----|----|----|----|
| 40. In my workplace pat | ent safety is at the centre of all decision making | 75 | 88 | 77 | 73 | 67 | 73 | 73 | 77 | 76 | 82 | 56 |
| 41. My team's objective | s/ work plans are clearly outlined | 70 | 88 | 71 | 70 | 64 | 66 | 68 | 71 | 75 | 74 | 44 |
| 42. Our objectives/work | plans help us to deliver a quality service | 70 | 86 | 70 | 72 | 65 | 69 | 69 | 71 | 76 | 73 | 41 |
| 43. At my workplace the delivery | re is a good balance between delivering services and monitoring service | 58 | 73 | 67 | 60 | 54 | 55 | 57 | 58 | 60 | 59 | 25 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Age Group | Murrumbidgee LHD | Less than 25 years | Between 25-29 years | Between 30-34 years | Between 35-39 years | Between 40-44 years | Between 45-49 years | Between 50-54 years | Between 55-59 years | 60 or above | Prefer not to say | |
|-----------------------|------------------|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------|-------------------|--|
| Respondents | 1755 | 60 | 136 | 164 | 131 | 186 | 232 | 274 | 305 | 192 | 68 | |
| ovee Engagement Index | 70 | 84 | 74 | 73 | 67 | 65 | 69 | 71 | 73 | 75 | 36 | |

Your Workplace

| 44. Overall I am proud to be a part of this workplace | 74 | 88 | 82 | 77 | 71 | 70 | 74 | 75 | 77 | 76 | 41 |
|---|----|----|----|----|----|----|----|----|----|----|----|
| 45. I would recommend my workplace as a good place to work | 64 | 82 | 66 | 66 | 67 | 60 | 65 | 63 | 66 | 67 | 30 |
| 46. I feel motivated to contribute more than what is normally required at work | 69 | 84 | 77 | 76 | 63 | 59 | 70 | 70 | 72 | 70 | 41 |
| 47. I have a strong sense of belonging to my workplace | 67 | 82 | 67 | 70 | 64 | 62 | 67 | 69 | 70 | 76 | 27 |
| 48. Overall I am satisfied to be working here at the present time | 71 | 80 | 76 | 72 | 71 | 68 | 67 | 70 | 74 | 78 | 34 |
| 49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour | 59 | 70 | 62 | 59 | 57 | 54 | 56 | 59 | 64 | 68 | 30 |
| 50. There is a positive culture in my workplace | 50 | 71 | 53 | 57 | 50 | 47 | 50 | 48 | 54 | 52 | 14 |
| 51. Overall, I believe the culture at my workplace has improved in the last 12 months | 39 | 47 | 45 | 40 | 35 | 40 | 37 | 39 | 42 | 37 | 13 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

gin

(r) Where group has less than 10 respondents

| Australian Aboriginal | Murrumbidgee LHD | Australian Aboriginal Ori | Torres Strait Islander | None of the above | Prefer not to say | |
|---------------------------|------------------|---------------------------|------------------------|-------------------|-------------------|--|
| Respondents | 1755 | 47 | 2 | 1640 | 61 | |
| Employee Engagement Index | 70 | 74 | (r) | 71 | 47 | |

Your Job

| 1. | My job makes good use of my skills and abilities | 85 | 91 | (r) | 85 | 57 |
|----|---|----|----|-----|----|----|
| 2. | I feel I am able to suggest ideas to improve our ways of doing things | 70 | 79 | (r) | 71 | 54 |
| 3. | Working here makes me want to do the best job I can | 75 | 87 | (r) | 76 | 49 |
| 4. | The right amount of approvals are required for routine decisions | 55 | 55 | (r) | 56 | 43 |
| 5. | I have sufficient control over my work so I can do my job well | 68 | 70 | (r) | 69 | 46 |
| 6. | At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave | 63 | 68 | (r) | 64 | 42 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Augtra | lian | Aho | riginal | |
|--------|------|-----|---------|--|

| Australian Aboriginal | Murrumbidgee LHD | Australian Aboriginal | Torres Strait Islander | None of the above | Prefer not to say |
|---------------------------|------------------|-----------------------|------------------------|-------------------|-------------------|
| Respondents | 1755 | 47 | 2 | 1640 | 61 |
| Employee Engagement Index | 70 | 74 | (r) | 71 | 47 |

Your Team

| 7. The people I work with are willing to help each other even if this means doing something outside their usual job | 67 | 74 | (r) | 68 | 36 |
|---|----|----|-----|----|----|
| 8. In my team we generally acknowledge one another's efforts and achievements | 70 | 66 | (r) | 71 | 49 |
| 9. People in my team are honest and open | 64 | 62 | (r) | 65 | 33 |
| 10. My team resolves conflict quickly when it arises | 51 | 45 | (r) | 51 | 34 |
| 11. Morale is good in my team | 51 | 43 | (r) | 52 | 30 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Australian Aboriginal | Murrumbidgee LHD | Australian Aboriginal Origin | Torres Strait Islander | None of the above | Prefer not to say |
|---------------------------|------------------|------------------------------|------------------------|-------------------|-------------------|
| Respondents | 1755 | 47 | 2 | 1640 | 61 |
| Employee Engagement Index | 70 | 74 | (r) | 71 | 47 |

Being Valued

| 12. I believe I am valued for what I can offer at my workplace | 63 | 70 | (r) | 63 | 49 |
|---|----|----|-----|----|----|
| 13. In my workplace, we recognise our successes and innovations | 58 | 63 | (r) | 58 | 43 |
| 14. Staff are treated respectfully regardless of their job | 60 | 59 | (r) | 61 | 33 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Australian Aboriginal | Murrumbidgee LHD | Australian Aboriginal Origi | Torres Strait Islander | None of the above | Prefer not to say | |
|---------------------------|------------------|-----------------------------|------------------------|-------------------|-------------------|--|
| Respondents | 1755 | 47 | 2 | 1640 | 61 | |
| Employee Engagement Index | 70 | 74 | (r) | 71 | 47 | |

Your Line Manager

| 15a. recognises and acknowledges when I have done my job well | 65 | 72 | (r) | 65 | 47 |
|--|----|----|-----|----|----|
| 15b. treats all staff in my team fairly | 61 | 67 | (r) | 62 | 42 |
| 15c. ensures that when issues are raised in the team, they are addressed | 58 | 65 | (r) | 58 | 38 |
| 15d. treats me with respect | 75 | 83 | (r) | 76 | 50 |
| 16. I receive regular and constructive feedback on my performance | 49 | 54 | (r) | 50 | 37 |
| 17. Overall, I have confidence in the decisions made by my line manager | 64 | 72 | (r) | 65 | 42 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Australian Aboriginal | Murrumbidgee LHD | Australian Aboriginal Origin | Torres Strait Islander | None of the above | Prefer not to say | |
|---------------------------|------------------|------------------------------|------------------------|-------------------|-------------------|--|
| Respondents | 1755 | 47 | 2 | 1640 | 61 | |
| Employee Engagement Index | 70 | 74 | (r) | 71 | 47 | |

Senior Managers

| 18a. are aware of the issues I face in my job | 51 | 52 | (r) | 51 | 46 |
|--|----|----|-----|----|----|
| 18b. have a clear direction for the future | 49 | 48 | (r) | 50 | 33 |
| 18c. lead by example in creating a positive workplace | 48 | 43 | (r) | 49 | 35 |
| 19. There is a positive relationship between senior management and staff in my workplace | 45 | 43 | (r) | 46 | 37 |
| 20. Overall, I have confidence in the decisions made by my senior managers | 50 | 50 | (r) | 50 | 32 |
| 21. Senior managers in my organisation are honest, open and transparent in their dealings with staff | 42 | 39 | (r) | 42 | 28 |
| 22. My organisation is making the necessary decisions to meet our future challenges | 47 | 43 | (r) | 47 | 32 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Australian Aboriginal | Murrumbidgee LHD | Australian Aboriginal Origin | Torres Strait Islander | None of the above | Prefer not to say |
|---------------------------|------------------|------------------------------|------------------------|-------------------|-------------------|
| Respondents | 1755 | 47 | 2 | 1640 | 61 |
| Employee Engagement Index | 70 | 74 | (r) | 71 | 47 |

Communication

| 23. I am kept well informed about what is happening in my workplace | 51 | 52 | (r) | 51 | 37 |
|---|----|----|-----|----|----|
| 24. I have a say in decisions which affect my work | 51 | 57 | (r) | 51 | 35 |
| 25. I think it is safe to speak up and challenge the way things are done | 52 | 54 | (r) | 53 | 35 |
| 26. Where I work, we share the lessons learnt when mistakes are made | 59 | 52 | (r) | 60 | 39 |
| 27a. I am aware of the strategic objectives and direction of the organisation I work for | 63 | 74 | (r) | 63 | 46 |
| 27b. I am aware of how my work contributes to the overall strategic objectives of my organisation | 66 | 78 | (r) | 67 | 47 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Australian Aboriginal | Murrumbidgee LHD | Australian Aboriginal Origin | Torres Strait Islander | None of the above | Prefer not to say |
|---------------------------|------------------|------------------------------|------------------------|-------------------|-------------------|
| Respondents | 1755 | 47 | 2 | 1640 | 61 |
| Employee Engagement Index | 70 | 74 | (r) | 71 | 47 |

Training and Development Opportunities

| 28 | . I have received the appropriate training and development to do my job effectively | 71 | 78 | (r) | 72 | 47 | |
|----|--|----|----|-----|----|----|--|
| 29 | I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work | 65 | 70 | (r) | 65 | 58 | |
| 30 | . I am encouraged to take opportunities to learn new skills and have new experiences | 57 | 51 | (r) | 58 | 47 | |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

orres Strait Islander

lone of the above

refer not to say

(r) Where group has less than 10 respondents

| Australian | Aboriginal |
|------------|------------|

| Australian | Aboriginal | 2 | ⋖ | — | Z | ₾. | |
|------------|------------------|------|----|----------|------|----|--|
| | Respondents | 1755 | 47 | 2 | 1640 | 61 | |
| Employee B | Engagement Index | 70 | 74 | (r) | 71 | 47 | |

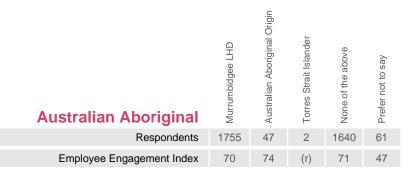
Work Environment

| 31. I have confidence in the processes that my workplace uses to resolve staff conflict | 43 | 46 | (r) | 44 | 24 |
|---|----|----|-----|----|----|
| 32. I am able to achieve a healthy work/life balance most of the time | 67 | 65 | (r) | 68 | 47 |
| 33. There are mechanisms in place to support me if I experience stress or pressure | 62 | 62 | (r) | 63 | 41 |
| 34. Reasonable expectations are placed on staff according to their position | 57 | 59 | (r) | 58 | 36 |
| 35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors | 71 | 67 | (r) | 72 | 46 |
| 36. My workplace enables strong professional leadership | 52 | 50 | (r) | 52 | 43 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents



Unacceptable Behaviour

| 38a. know how to report occurrences of these types of behaviour? | 89 | 89 | (r) | 89 | 72 |
|--|----|----|-----|----|----|
| 38b. have confidence that if you report these behaviours they will be responded to appropriately? | 48 | 45 | (r) | 48 | 26 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

orres Strait Islander

lone of the above

refer not to say

1urrumbidgee LHD

(r) Where group has less than 10 respondents

| Δustralian | Aboriginal |
|------------|------------|

| 2 1 | — | ⋖ | 2 | Adstralian Aboriginal |
|---------|----------|----|------|---------------------------|
| 1640 61 | 2 | 47 | 1755 | Respondents |
| 71 47 | (r) | 74 | 70 | Employee Engagement Index |

Service Delivery

| 39. | My work environment allows me to deliver the best possible services (patient care or support services) | 67 | 74 | (r) | 67 | 50 |
|-----|--|----|----|-----|----|----|
| 40. | In my workplace patient safety is at the centre of all decision making | 75 | 67 | (r) | 75 | 57 |
| 41. | My team's objectives/ work plans are clearly outlined | 70 | 63 | (r) | 70 | 60 |
| 42. | Our objectives/work plans help us to deliver a quality service | 70 | 72 | (r) | 71 | 60 |
| 43. | At my workplace there is a good balance between delivering services and monitoring service delivery | 58 | 54 | (r) | 58 | 47 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Australian Aboriginal | Murrumbidgee LHD | Australian Aboriginal Origin | Torres Strait Islander | None of the above | Prefer not to say |
|---------------------------|------------------|------------------------------|------------------------|-------------------|-------------------|
| Respondents | 1755 | 47 | 2 | 1640 | 61 |
| Employee Engagement Index | 70 | 74 | (r) | 71 | 47 |

| Value | Workplace | |
|-------|------------|--|
| TOUL | vvorkblace | |
| | | |

| 44. Overall I am proud to be a part of this workplace | 74 | 80 | (r) | 75 | 50 |
|---|----|----|-----|----|----|
| 45. I would recommend my workplace as a good place to work | 64 | 63 | (r) | 65 | 45 |
| 46. I feel motivated to contribute more than what is normally required at work | 69 | 70 | (r) | 70 | 50 |
| 47. I have a strong sense of belonging to my workplace | 67 | 70 | (r) | 68 | 47 |
| 48. Overall I am satisfied to be working here at the present time | 71 | 76 | (r) | 71 | 41 |
| 49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour | 59 | 51 | (r) | 60 | 45 |
| 50. There is a positive culture in my workplace | 50 | 39 | (r) | 51 | 40 |
| 51. Overall, I believe the culture at my workplace has improved in the last 12 months | 39 | 50 | (r) | 39 | 31 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Disability | Murrumbidgee LHD | Yes | O N | Prefer not to say |
|---------------------------|------------------|-----|--------|-------------------|
| Respondents | 1755 | 26 | 1688 | 37 |
| Employee Engagement Index | 70 | 64 | 71 | 46 |

Your Job

| 1. | My job makes good use of my skills and abilities | 85 | 77 | 85 | 57 |
|----|---|----|----|----|----|
| 2. | I feel I am able to suggest ideas to improve our ways of doing things | 70 | 58 | 71 | 49 |
| 3. | Working here makes me want to do the best job I can | 75 | 65 | 76 | 49 |
| 4. | The right amount of approvals are required for routine decisions | 55 | 50 | 56 | 42 |
| 5. | I have sufficient control over my work so I can do my job well | 68 | 62 | 69 | 43 |
| 6. | At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave | 63 | 50 | 64 | 39 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Disability | Murrumbidgee LHD | Yes | o _N | Prefer not to say | |
|---------------------------|------------------|-----|----------------|-------------------|--|
| Respondents | 1755 | 26 | 1688 | 37 | |
| Employee Engagement Index | 70 | 64 | 71 | 46 | |

Your Team

| 7. | The people I work with are willing to help each other even if this means doing something outside their usual job | 67 | 58 | 68 | 41 |
|-----|--|----|----|----|----|
| 8. | In my team we generally acknowledge one another's efforts and achievements | 70 | 77 | 70 | 50 |
| 9. | People in my team are honest and open | 64 | 50 | 65 | 33 |
| 10. | My team resolves conflict quickly when it arises | 51 | 42 | 51 | 39 |
| 11. | Morale is good in my team | 51 | 50 | 51 | 31 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Disability | Murrumbidgee LHD | Yes | o Z | Prefer not to say | |
|---------------------------|------------------|-----|--------|-------------------|--|
| Respondents | 1755 | 26 | 1688 | 37 | |
| Employee Engagement Index | 70 | 64 | 71 | 46 | |

Being Valued

| 12. I believe I am valued for what I can offer at my workplace | 63 | 50 | 63 | 53 | |
|---|----|----|----|----|--|
| 13. In my workplace, we recognise our successes and innovations | 58 | 58 | 58 | 44 | |
| 14. Staff are treated respectfully regardless of their job | 60 | 58 | 61 | 36 | |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Disability | Murrumbidgee LHD | Yes | O _N | Prefer not to say |
|---------------------------|------------------|-----|----------------|-------------------|
| Respondents | 1755 | 26 | 1688 | 37 |
| Employee Engagement Index | 70 | 64 | 71 | 46 |

Your Line Manager

| 15a. recognises and acknowledges when I have done my job well | 65 | 58 | 66 | 47 |
|--|----|----|----|----|
| 15b. treats all staff in my team fairly | 61 | 58 | 62 | 42 |
| 15c. ensures that when issues are raised in the team, they are addressed | 58 | 58 | 58 | 36 |
| 15d. treats me with respect | 75 | 62 | 76 | 50 |
| 16. I receive regular and constructive feedback on my performance | 49 | 35 | 50 | 39 |
| 17. Overall, I have confidence in the decisions made by my line manager | 64 | 64 | 65 | 44 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Disability | Murrumbidgee LHD | Yes | ON. | Prefer not to say |
|---------------------------|------------------|-----|------|-------------------|
| Respondents | 1755 | 26 | 1688 | 37 |
| Employee Engagement Index | 70 | 64 | 71 | 46 |

Senior Managers

| 18a. are aware of the issues I face in my job | 51 | 42 | 52 | 46 |
|--|----|----|----|----|
| 18b. have a clear direction for the future | 49 | 38 | 50 | 33 |
| 18c. lead by example in creating a positive workplace | 48 | 38 | 49 | 37 |
| 19. There is a positive relationship between senior management and staff in my workplace | 45 | 46 | 46 | 36 |
| 20. Overall, I have confidence in the decisions made by my senior managers | 50 | 38 | 50 | 31 |
| 21. Senior managers in my organisation are honest, open and transparent in their dealings with staff | 42 | 35 | 42 | 31 |
| 22. My organisation is making the necessary decisions to meet our future challenges | 47 | 46 | 47 | 37 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Disability | Murrumbidgee LHD | Yes | ON. | Prefer not to say | |
|---------------------------|------------------|-----|------|-------------------|--|
| Respondents | 1755 | 26 | 1688 | 37 | |
| Employee Engagement Index | 70 | 64 | 71 | 46 | |

| | | 4.0 | |
|----|-----|------|---------------------------|
| mm | บบบ | cati | on |
| | | outi | $\mathbf{v}_{\mathbf{i}}$ |

| 23. I am kept well informed about what is happening in my workplace | 51 | 62 | 51 | 36 |
|---|----|----|----|----|
| 24. I have a say in decisions which affect my work | 51 | 46 | 51 | 36 |
| 25. I think it is safe to speak up and challenge the way things are done | 52 | 42 | 53 | 42 |
| 26. Where I work, we share the lessons learnt when mistakes are made | 59 | 60 | 60 | 28 |
| 27a. I am aware of the strategic objectives and direction of the organisation I work for | 63 | 65 | 63 | 39 |
| 27b. I am aware of how my work contributes to the overall strategic objectives of my organisation | 66 | 67 | 67 | 36 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Disability | Murrumbidgee LHD | Yes | No | Prefer not to say |
|---------------------------|------------------|-----|------|-------------------|
| Respondents | 1755 | 26 | 1688 | 37 |
| Employee Engagement Index | 70 | 64 | 71 | 46 |

Training and Development Opportunities

| 28. I have rec | eived the appropriate training and development to do my job effectively | 71 | 69 | 72 | 44 | |
|---------------------------|---|----|----|----|----|--|
| 29. I am giver safety, DE | the opportunity to complete my annual mandatory training requirements e.g. Fire TECT (Between the Flags) as a part of my every day work | 65 | 65 | 65 | 56 | |
| 30. I am enco | uraged to take opportunities to learn new skills and have new experiences | 57 | 50 | 58 | 36 | |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Disability | Murrumbidgee LHD | Yes | 0 N | Prefer not to say | |
|---------------------------|------------------|-----|--------|-------------------|--|
| Respondents | 1755 | 26 | 1688 | 37 | |
| Employee Engagement Index | 70 | 64 | 71 | 46 | |

Work Environment

| 31. I have confidence in the processes that my workplace uses to resolve staff conflict | 43 | 52 | 43 | 29 |
|---|----|----|----|----|
| 32. I am able to achieve a healthy work/life balance most of the time | 67 | 69 | 68 | 49 |
| 33. There are mechanisms in place to support me if I experience stress or pressure | 62 | 58 | 62 | 46 |
| 34. Reasonable expectations are placed on staff according to their position | 57 | 58 | 57 | 37 |
| 35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors | 71 | 73 | 72 | 51 |
| 36. My workplace enables strong professional leadership | 52 | 44 | 53 | 37 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents



Unacceptable Behaviour

| 38a. know how to report occurrences of these types of behaviour? | | 88 | 89 | 89 |
|--|----|----|----|----|
| 38b. have confidence that if you report these behaviours they will be responded to appropriately? | 48 | 52 | 48 | 37 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Disabili | ty Murrumbidgee LHD | Yes | ON | Prefer not to say | |
|-------------------------|----------------------|-----|------|-------------------|--|
| Responde | nts 1755 | 26 | 1688 | 37 | |
| Employee Engagement Inc | lex 70 | 64 | 71 | 46 | |

Service Delivery

| 39. | My work environment allows me to deliver the best possible services (patient care or support services) | 67 | 69 | 67 | 46 |
|-----|--|----|----|----|----|
| 40. | In my workplace patient safety is at the centre of all decision making | 75 | 77 | 75 | 46 |
| 41. | My team's objectives/ work plans are clearly outlined | 70 | 77 | 71 | 49 |
| 42. | Our objectives/work plans help us to deliver a quality service | 70 | 81 | 71 | 43 |
| 43. | At my workplace there is a good balance between delivering services and monitoring service delivery | 58 | 58 | 58 | 31 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| Disability | Murrumbidgee LHD | Yes | O Z | Prefer not to say | |
|---------------------------|------------------|-----|------|-------------------|--|
| Respondents | 1755 | 26 | 1688 | 37 | |
| Employee Engagement Index | 70 | 64 | 71 | 46 | |

Your Workplace

| 44. Overall I am proud to be a part of this workplace | 74 | 73 | 75 | 46 |
|---|----|----|----|----|
| 45. I would recommend my workplace as a good place to work | 64 | 54 | 65 | 46 |
| 46. I feel motivated to contribute more than what is normally required at work | 69 | 73 | 70 | 49 |
| 47. I have a strong sense of belonging to my workplace | 67 | 58 | 68 | 43 |
| 48. Overall I am satisfied to be working here at the present time | 71 | 62 | 71 | 43 |
| 49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour | 59 | 62 | 60 | 40 |
| 50. There is a positive culture in my workplace | 50 | 46 | 51 | 29 |
| 51. Overall, I believe the culture at my workplace has improved in the last 12 months | 39 | 35 | 39 | 26 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| English | Speaking | Background | |
|----------------|-----------------|------------|--|

| English Speaking Background | Σ | × G | Š | Pre | |
|-----------------------------|------|------|-----|-----|--|
| Respondents | 1755 | 1608 | 116 | 26 | |
| Employee Engagement Index | 70 | 70 | 70 | 56 | |

Your Job

| 1. | My job makes good use of my skills and abilities | 85 | 85 | 87 | 69 |
|----|---|----|----|----|----|
| 2. | I feel I am able to suggest ideas to improve our ways of doing things | 70 | 70 | 78 | 69 |
| 3. | Working here makes me want to do the best job I can | 75 | 76 | 72 | 50 |
| 4. | The right amount of approvals are required for routine decisions | 55 | 54 | 69 | 64 |
| 5. | I have sufficient control over my work so I can do my job well | 68 | 68 | 74 | 50 |
| 6. | At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave | 63 | 63 | 71 | 56 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

English Speaking Background

Respondents 1755 1608 116 26

Employee Engagement Index 70 70 70 56

Your Team

| 7. | The people I work with are willing to help each other even if this means doing something outside their usual job | 67 | 67 | 70 | 42 |
|-----|--|----|----|----|----|
| 8. | In my team we generally acknowledge one another's efforts and achievements | 70 | 70 | 71 | 54 |
| 9. | People in my team are honest and open | 64 | 64 | 64 | 42 |
| 10. | My team resolves conflict quickly when it arises | 51 | 50 | 66 | 46 |
| 11. | Morale is good in my team | 51 | 50 | 59 | 42 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

English Speaking Background

| eaking Background | \mathbb{A} | ×e | Š | Pre |
|---------------------------|--------------|------|-----|-----|
| Respondents | 1755 | 1608 | 116 | 26 |
| Employee Engagement Index | 70 | 70 | 70 | 56 |

Being Valued

| 12. I believe I am valued for what I can offer at my workplace | 63 | 63 | 65 | 58 |
|---|----|----|----|----|
| 13. In my workplace, we recognise our successes and innovations | 58 | 58 | 65 | 50 |
| 14. Staff are treated respectfully regardless of their job | 60 | 60 | 68 | 50 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| English | Speaking | Background |
|---------|----------|------------|

| English Speaking Background | M | × | No | Pre |
|-----------------------------|------|------|-----|-----|
| Respondents | 1755 | 1608 | 116 | 26 |
| Employee Engagement Index | 70 | 70 | 70 | 56 |

Your Line Manager

| 15a. recognises and acknowledges when I have done my job well | 65 | 65 | 69 | 54 |
|--|----|----|----|----|
| 15b. treats all staff in my team fairly | 61 | 61 | 66 | 48 |
| 15c. ensures that when issues are raised in the team, they are addressed | 58 | 58 | 66 | 42 |
| 15d. treats me with respect | 75 | 75 | 75 | 62 |
| 16. I receive regular and constructive feedback on my performance | 49 | 49 | 56 | 46 |
| 17. Overall, I have confidence in the decisions made by my line manager | 64 | 64 | 66 | 54 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| English Speaking Background | Murrumbidgee LHD | Yes | o Z | Prefer not to say |
|-----------------------------|------------------|------|--------|-------------------|
| Respondents | 1755 | 1608 | 116 | 26 |
| | | | | |

| Respondents | 1755 | 1608 | 116 | 26 |
|---------------------------|------|------|-----|----|
| Employee Engagement Index | 70 | 70 | 70 | 56 |

Senior Managers

| 18a. are aware of the issues I face in my job | 51 | 51 | 60 | 65 |
|--|----|----|----|----|
| 18b. have a clear direction for the future | 49 | 48 | 61 | 54 |
| 18c. lead by example in creating a positive workplace | 48 | 48 | 56 | 56 |
| 19. There is a positive relationship between senior management and staff in my workplace | 45 | 45 | 58 | 50 |
| 20. Overall, I have confidence in the decisions made by my senior managers | 50 | 49 | 60 | 58 |
| 21. Senior managers in my organisation are honest, open and transparent in their dealings with staff | 42 | 41 | 54 | 54 |
| 22. My organisation is making the necessary decisions to meet our future challenges | 47 | 46 | 58 | 56 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| English | Speaking | Background |
|----------------|----------|------------|

| English Speaking Background | Σ | × e | Š | Pre |
|-----------------------------|------|------|-----|-----|
| Respondents | 1755 | 1608 | 116 | 26 |
| Employee Engagement Index | 70 | 70 | 70 | 56 |

Communication

| 23. I am kept well informed about what is happening in my workplace | 51 | 50 | 60 | 46 |
|---|----|----|----|----|
| 24. I have a say in decisions which affect my work | 51 | 50 | 59 | 58 |
| 25. I think it is safe to speak up and challenge the way things are done | 52 | 52 | 58 | 58 |
| 26. Where I work, we share the lessons learnt when mistakes are made | 59 | 59 | 65 | 46 |
| 27a. I am aware of the strategic objectives and direction of the organisation I work for | 63 | 63 | 67 | 62 |
| 27b. I am aware of how my work contributes to the overall strategic objectives of my organisation | 66 | 66 | 70 | 58 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| English | Speaking | Background |
|----------------|-----------------|------------|

| Background | M | × è | Š | Pre |
|--------------------|------|------|-----|-----|
| Respondents | 1755 | 1608 | 116 | 26 |
| - Engagement Index | 70 | 70 | 70 | 56 |

Training and Development Opportunities

| 28. I have received the appropriate training and development to do my job effectively | 71 | 71 | 77 | 69 | |
|--|----|----|----|----|--|
| 29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work | 65 | 64 | 76 | 69 | |
| 30. I am encouraged to take opportunities to learn new skills and have new experiences | 57 | 57 | 67 | 58 | |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| English | Speaking | Background |
|----------------|-----------------|------------|

| eaking Background | M | × | Š | Pre | |
|---------------------------|------|------|-----|-----|--|
| Respondents | 1755 | 1608 | 116 | 26 | |
| Employee Engagement Index | 70 | 70 | 70 | 56 | |

Work Environment

| 31. I have confidence in the processes that my workplace uses to resolve staff conflict | 43 | 42 | 62 | 48 |
|---|----|----|----|----|
| 32. I am able to achieve a healthy work/life balance most of the time | 67 | 67 | 76 | 48 |
| 33. There are mechanisms in place to support me if I experience stress or pressure | 62 | 62 | 65 | 52 |
| 34. Reasonable expectations are placed on staff according to their position | 57 | 56 | 68 | 52 |
| 35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors | 71 | 71 | 76 | 64 |
| 36. My workplace enables strong professional leadership | 52 | 52 | 63 | 56 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents



English Speaking Background ₹ ₹ 2 ₹ ₹ 2 ₹ ₹ Employee Engagement Index 70 70 70 56

Unacceptable Behaviour

| 38a. know how to report occurrences of these types of behaviour? | 89 | 90 | 67 | 88 |
|--|----|----|----|----|
| 38b. have confidence that if you report these behaviours they will be responded to appropriately? | 48 | 48 | 48 | 44 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

English Speaking Background

| English Speaking | Background | ž | × | Ž | P | |
|------------------|--------------------|------|------|-----|----|--|
| | Respondents | 1755 | 1608 | 116 | 26 | |
| Employe | e Engagement Index | 70 | 70 | 70 | 56 | |

Service Delivery

| 39. | My work environment allows me to deliver the best possible services (patient care or support services) | 67 | 66 | 75 | 64 |
|-----|--|----|----|----|----|
| 40. | In my workplace patient safety is at the centre of all decision making | 75 | 74 | 81 | 68 |
| 41. | My team's objectives/ work plans are clearly outlined | 70 | 70 | 76 | 64 |
| 42. | Our objectives/work plans help us to deliver a quality service | 70 | 70 | 79 | 60 |
| 43. | At my workplace there is a good balance between delivering services and monitoring service delivery | 58 | 57 | 68 | 56 |

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

| English | Speaking | Background |
|----------------|-----------------|------------|

| eaking Background | Mur | Yes | 8 | Pre | |
|---------------------------|------|------|-----|-----|--|
| Respondents | 1755 | 1608 | 116 | 26 | |
| Employee Engagement Index | 70 | 70 | 70 | 56 | |

Your Workplace

| 44. Overall I am proud to be a part of this workplace | 74 | 75 | 72 | 72 |
|--|----|----|----|----|
| 45. I would recommend my workplace as a good place to work | 64 | 64 | 64 | 52 |
| 46. I feel motivated to contribute more than what is normally required at work | 69 | 69 | 71 | 60 |
| 47. I have a strong sense of belonging to my workplace | 67 | 67 | 71 | 56 |
| 48. Overall I am satisfied to be working here at the present time | 71 | 71 | 71 | 48 |
| 49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour | 59 | 59 | 66 | 52 |
| 50. There is a positive culture in my workplace | 50 | 50 | 65 | 48 |
| 51. Overall, I believe the culture at my workplace has improved in the last 12 months | 39 | 38 | 47 | 48 |

Guide to this Report

Methodology

The YourSay survey was delivered as an online and paper based survey to meet the operational needs of a workforce that operates 24 hours a day, 7 days a week.

Questionnaire design

The questionnaire was designed by ORC International in conjunction with the NSW Health workplace culture project team, the Department of Health Workplace Culture Survey Reference Group and Chief Executives of all NSW Health organisations. The questionnaire was designed to be succinct and provide actionable results to help inform the organisation and highlight areas for improvement.

Data Collection

The survey used an online methodology with all staff invited to participate however, paper copies of the survey were also made available. All staff were given the opportunity to complete the survey between 30th March to 24th April 2015. Paper surveys were accepted until the 1st of May 2015. ORC International set up and hosted the online survey. Respondents were asked to put in a user name and password unique to them in order to enable the respondent to leave and return the survey.

Comparative data

Comparative data is the average % positive score achieved from all NSW Health organisations that participated in the 2013 Workplace Survey.

Results

Where results are shown as positive percentages (% Positive), these are calculated by adding together positive responses ("Strongly Agree" + "Agree") and dividing by the number of respondents which answered the question. Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Therefore in some instances, results may not total 100%.

Anonymity

It is ORC International's practice not to allow the breakdown of groups to the extent where the anonymity of individuals may be compromised. Results for teams with less than ten will not receive an individual report. However, their data will still contribute to the scores for their group and the organisation overall. Summary responses for each question by demographic data is not provided where there are less than fifty respondents from each demographic.

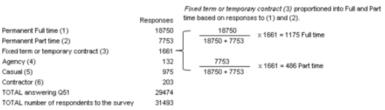
Confidence Intervals

Confidence intervals have been calculated on the total facility responses (within a 5% error rating). If the CI is less than 5% these responses are a representative sample of this facility population. If the CI is greater than 5% these responses are a snapshot of the views of staff at this facility, as opposed to being a representative sample.

Rounding

The Estimated Response Rate quoted in this report is an estimate only, based on Full Time Equivalent (FTE) staff as at April 2015. This figure does not include contractors, agency staff and volunteers, nor does it account for staff on secondment or extended leave, hence the estimated response rate is not accurate. The final estimated response rates have been weighted to account for our part-time and temporary staff. The proportion of Full time and Part time staff have been taken from those who responded to "Q5. Which of the following best describes your current employment status?" A Part-time respondent has been weighted by 0.33 (i.e. they are assumed to work one in three days).

Q5. Which of the following best describes your current employment status?



Total estimated Full time responses as a proportion of all respondents to the survey

$$\frac{1850 + 1175}{29474} \times 31493 = 21290$$
 Estimated Full Time responses

Total estimated Part time responses as a proportion of all respondents to the survey.

Estimated response rate based on an FTE value of 94882.6 and weighting estimated rumber of Part time responses by 0.33.

Action Planning

Asking our employees for their feedback is the first step towards improving the employee experience. The next step is to implement changes. Please use the information in this report to help decide what you and your team need to change.

This simple form is one way you can record the actions and changes you plan to make within your team.

| Top 3 areas to focus on | | Celebrate! What three things are working well? | | | |
|-------------------------|------------------------|--|------------------------|--|--|
| | | 1 | | | |
| | | 2 | | | |
| | | 3 | | | |
| What | How | Who | When | | |
| needs to be improved? | will this be achieved? | is going to make this happen? | will this be achieved? | | |
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