(of 46.32)





70% 2013: 81% **ENGAGEMENT INDEX**

64% 2013: 76% **WORKPLACE CULTURE INDEX**

NSW Kids and Families

60 2013: 28 **ACTUAL RESPONSES**

100% 2013: 49% 0% Confidence Interval **ESTIMATED RESPONSE RATE**

Employee Engagement Index

Say		% Positive	Variance from 2013
44.	Overall I am proud to be a part of this workplace	80	-5
45.	I would recommend my workplace as a good place to work	70	-9
Sta	ay		
47.	I have a strong sense of belonging to my workplace	52	-23
48.	Overall I am satisfied to be working here at the present time	71	-10
Str	ive		
3.	Working here makes me want to do the best job I can	77	-5
46.	I feel motivated to contribute more than what is normally required at work	70	-13

Key Questions to focus on

Questions which have been identified by statistical analysis as the most important for your team

		% Positive	Variance from 2013
26.	Where I work, we share the lessons learnt when mistakes are made	56	-12
39.	My work environment allows me to deliver the best possible services (patient care or support services)	58	-6
36.	My workplace enables strong professional leadership	58	-
31.	I have confidence in the processes that my workplace uses to resolve staff conflict	48	-16
4.	The right amount of approvals are required for routine decisions	50	-11
28.	I have received the appropriate training and development to do my job effectively	63	-8

In this report

HEADLINES

A top line summary of key insights

COMPARISONS

Score summary against selected comparators

ALL QUESTIONS

Detailed results for the entire question set

DEMOGRAPHICS

Score comparisons of demographics

GUIDE

A guide on how to interpret the results

ACTION

Initiatives for maintaining and improving engagement



Highlights and lowlights

This section shows the three highest scoring sections and five highest scoring questions (Highlights). It also shows the three lowest scoring sections and the five lowest scoring questions (Lowlights).

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Most Improved and Least Improved since 2013

This section shows the three most improved sections and five most improved questions since 2013. It also shows the three sections and five questions that have least improved since 2013.

Highlights

Sectio	ns	% Positive
	Being Valued	76
	Your Line Manager	73
	Training and Development Opportunities	71
Questions		% Positive
27a.	I am aware of the strategic objectives and direction of the organisation I work for	91
15a.	My line manager recognises and acknowledges when I have done my job well	83
27b.	I am aware of how my work contributes to the overall strategic objectives of my organisation	82
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	82
44.	Overall I am proud to be a part of this workplace	80

Lowlights

Section	ons	% Positive
	Work Environment	57
	Service Delivery	62
	Senior Managers	64
Quest	Questions	
51.	Overall, I believe the culture at my workplace has improved in the last 12 months	43
31.	I have confidence in the processes that my workplace uses to resolve staff conflict	48
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	49
4.	The right amount of approvals are required for routine decisions	50
35.	My workplace is proactive in minimising potential violence/ abuse from patients or visitors	51

Most improved

Section	ns .	% Positive	Variance from 2013
	Training and Development Opportunities	71	+5
	Service Delivery	62	-2
	Your Line Manager	73	-9
Questic	Questions		Variance from 2013
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	82	+25
27a.	I am aware of the strategic objectives and direction of the organisation I work for	91	+9
41.	My team's objectives/ work plans are clearly outlined	70	+2
27b.	I am aware of how my work contributes to the overall strategic objectives of my organisation	82	0
42.	Our objectives/work plans help us to deliver a quality service	64	0

Least improved

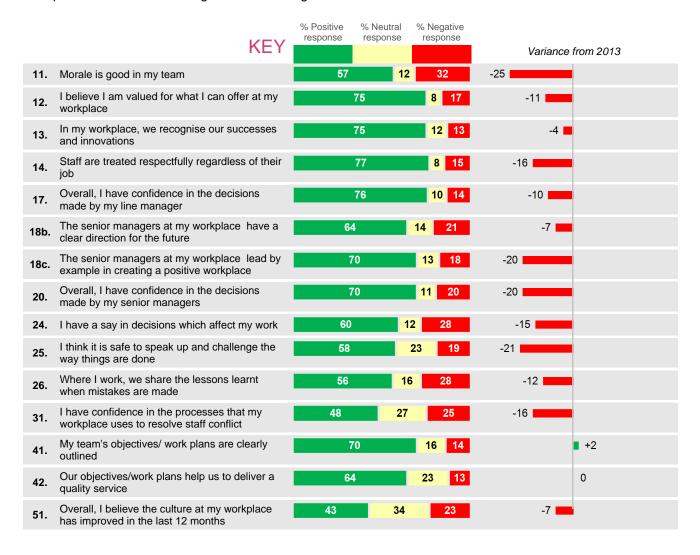
Sectio	ns	% Positive	Variance from 2013
Se	enior Managers	64	-22
Your Team		66	-19
W	Work Environment		-16
Questi	Questions		Variance from 2013
19.	There is a positive relationship between senior management and staff in my workplace	64	-32
18a.	The senior managers at my workplace are aware of the issues I face in my job	55	-30
34.	Reasonable expectations are placed on staff according to their position	58	-28
11.	11. Morale is good in my team		-25
47.	I have a strong sense of belonging to my workplace	52	-23

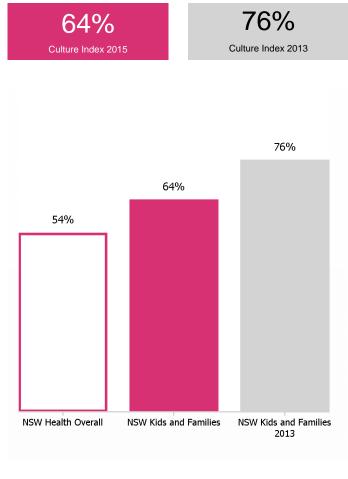
NOTE: The unacceptable behaviour section and all local questions have been excluded from this list

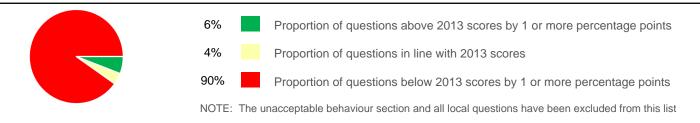
Employee Workplace Culture Index

The Workplace Culture Index is a measure statistically constructed based on the NSW Health Workplace Culture Framework.

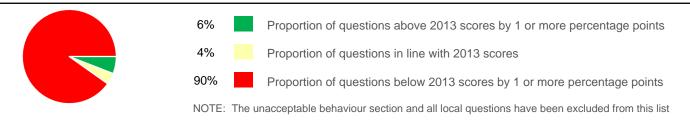
The following fifteen questions have been identified as being most aligned to Workplace Culture. The Workplace Culture is an average of the following scores:



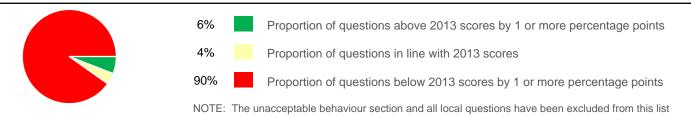




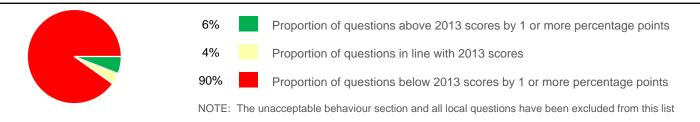
		% Positive	Variance from 2013
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	82	+25
27a.	I am aware of the strategic objectives and direction of the organisation I work for	91	+9
41.	My team's objectives/ work plans are clearly outlined	70	+2
27b.	I am aware of how my work contributes to the overall strategic objectives of my organisation	82	0
42.	Our objectives/work plans help us to deliver a quality service	64	0
40.	In my workplace patient safety is at the centre of all decision making	67	-1
30.	I am encouraged to take opportunities to learn new skills and have new experiences	67	-1
16.	I receive regular and constructive feedback on my performance	66	-2
35.	My workplace is proactive in minimising potential violence/ abuse from patients or visitors	51	-3
15a.	My line manager recognises and acknowledges when I have done my job well	83	-3
13.	In my workplace, we recognise our successes and innovations	75	-4
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	49	-4



		% Positive	Variance from 2013
44.	Overall I am proud to be a part of this workplace	80	-5
3.	Working here makes me want to do the best job I can	77	-5
39.	My work environment allows me to deliver the best possible services (patient care or support services)	58	-6
18b.	The senior managers at my workplace have a clear direction for the future	64	-7
51.	Overall, I believe the culture at my workplace has improved in the last 12 months	43	-7
28.	I have received the appropriate training and development to do my job effectively	63	-8
5.	I have sufficient control over my work so I can do my job well	67	-8
45.	I would recommend my workplace as a good place to work	70	-9
1.	My job makes good use of my skills and abilities	77	-9
2.	I feel I am able to suggest ideas to improve our ways of doing things	77	-9
17.	Overall, I have confidence in the decisions made by my line manager	76	-10
15d.	My line manager treats me with respect	79	-10
48.	Overall I am satisfied to be working here at the present time	71	-10



		% Positive	Variance from 2013
12.	I believe I am valued for what I can offer at my workplace	75	-11
4.	The right amount of approvals are required for routine decisions	50	-11
15b.	My line manager treats all staff in my team fairly	71	-11
26.	Where I work, we share the lessons learnt when mistakes are made	56	-12
9.	People in my team are honest and open	70	-12
46.	I feel motivated to contribute more than what is normally required at work	70	-13
49.	Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	71	-14
15c.	My line manager ensures that when issues are raised in the team, they are addressed	64	-15
24.	I have a say in decisions which affect my work	60	-15
32.	I am able to achieve a healthy work/life balance most of the time	67	-15
8.	In my team we generally acknowledge one another's efforts and achievements	73	-16
31.	I have confidence in the processes that my workplace uses to resolve staff conflict	48	-16
14.	Staff are treated respectfully regardless of their job	77	-16

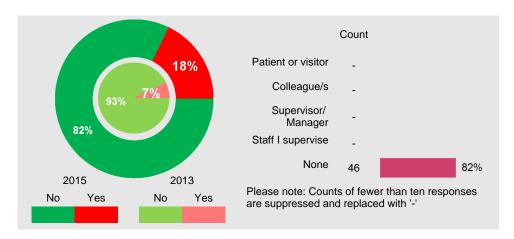


		% Positive	Variance from 2013
33.	There are mechanisms in place to support me if I experience stress or pressure	61	-17
23.	I am kept well informed about what is happening in my workplace	68	-17
10.	My team resolves conflict quickly when it arises	53	-18
18c.	The senior managers at my workplace lead by example in creating a positive workplace	70	-20
20.	Overall, I have confidence in the decisions made by my senior managers	70	-20
25.	I think it is safe to speak up and challenge the way things are done	58	-21
7.	The people I work with are willing to help each other even if this means doing something outside their usual job	78	-22
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	60	-22
47.	I have a strong sense of belonging to my workplace	52	-23
11.	Morale is good in my team	57	-25
34.	Reasonable expectations are placed on staff according to their position	58	-28
18a.	The senior managers at my workplace are aware of the issues I face in my job	55	-30
19.	There is a positive relationship between senior management and staff in my workplace	64	-32

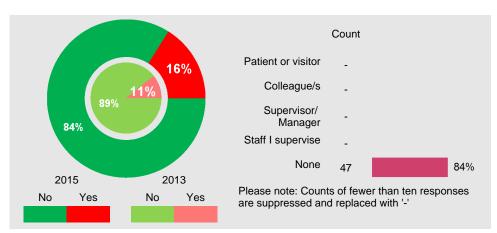
Unacceptable Behaviour

This section shows the results to questions asked regarding unacceptable behaviour.

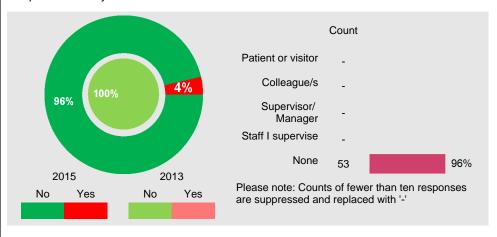
37a. In the last 12 months, I have been verbally abused by a ...



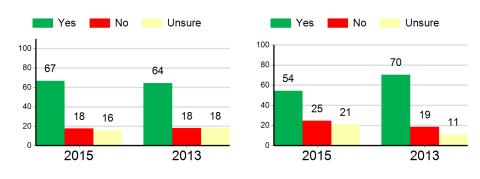
37b. In the last 12 months, I have been the object of repeated behaviour which is offensive, intimidating, humiliating or threatening by a \dots



37c. In the last 12 months, I have been discriminated against on the basis of race, ethnic or ethno-religiousbackground, disability, age, homosexuality, transgender or carers responsibilities by a ...



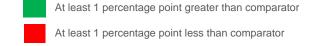
38. Do you currently ...

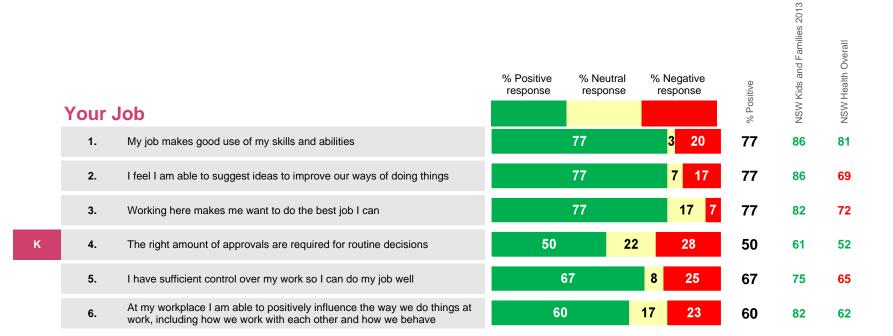


b) have confidence that if you report these behaviours they will be responded to appropriately?



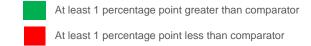


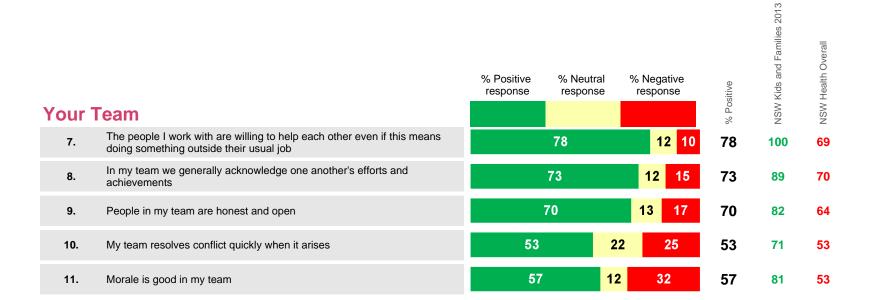






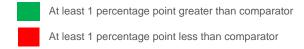


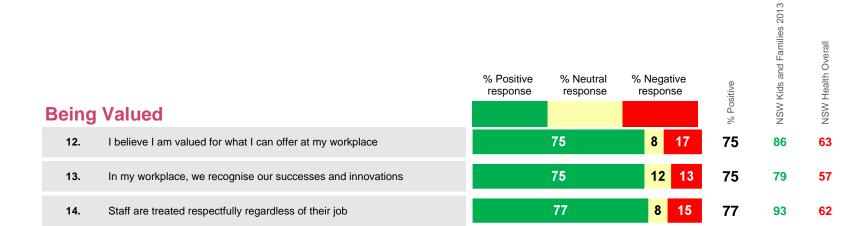






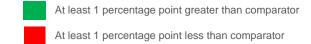


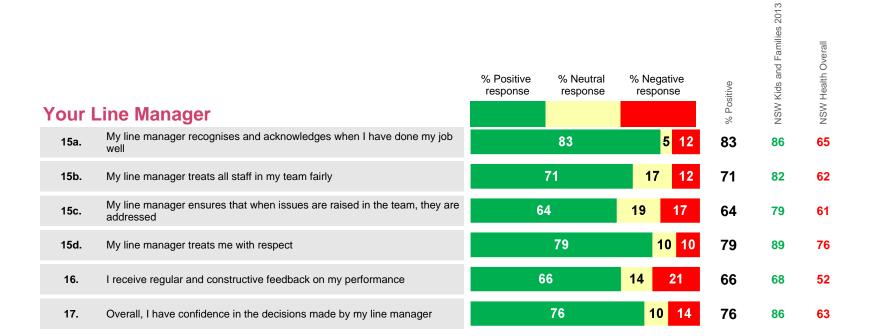








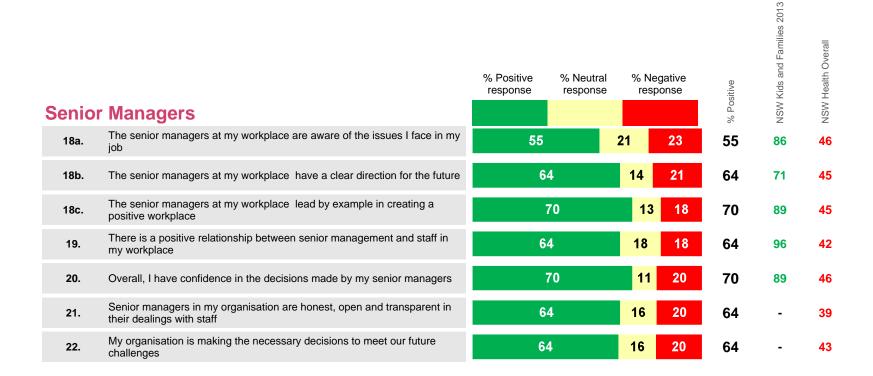








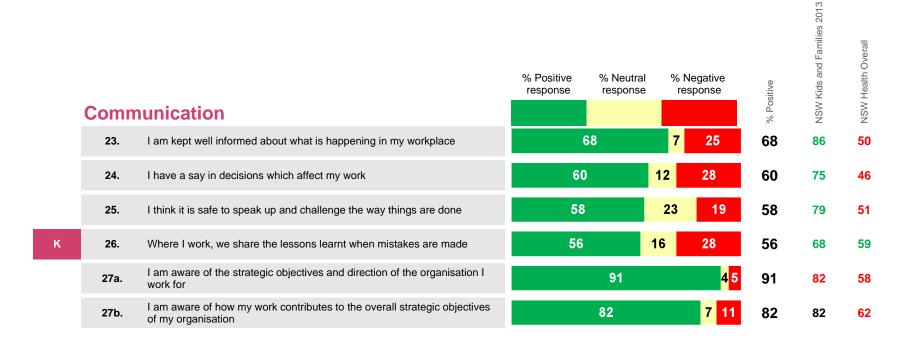




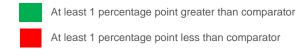














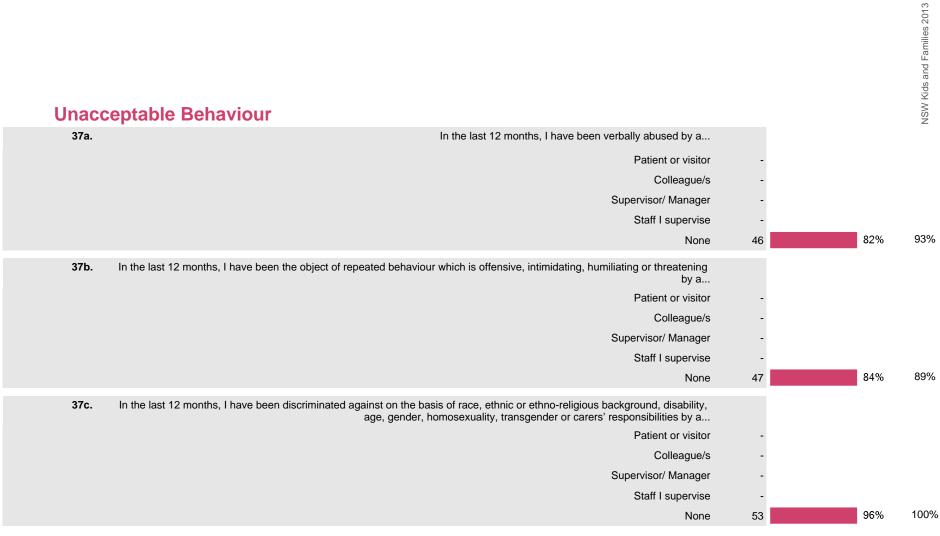








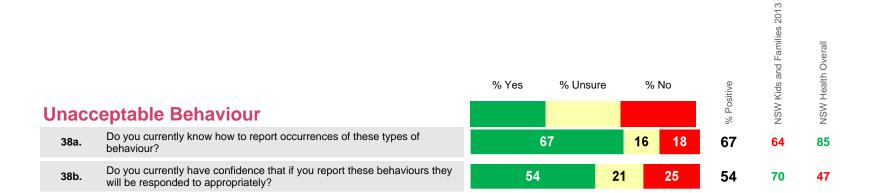
This section shows the breakdown of the responses to each question.



Please note: Counts of fewer than ten responses are suppressed and replaced with '-'

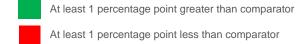










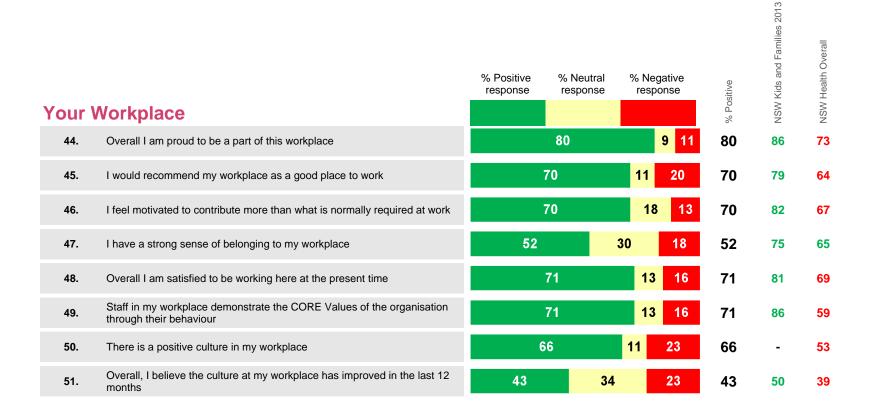












Demographics

This section shows the % positive scores for different demographic groups within your Business Unit.

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	NSW Kids and Families	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
Respondents	60	2	2	0	17	4	1	1	0	0	26	0	0	6
Employee Engagement Index	70	(r)	(r)	(r)	80	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)

Your Job

1. My job makes good use of my skills and abilities	77	(r)	(r)	(r)	76	(r)	(r)	(r)	(r)	(r)	77	(r)	(r)	(r)
2. I feel I am able to suggest ideas to improve our ways of doing things	77	(r)	(r)	(r)	88	(r)	(r)	(r)	(r)	(r)	73	(r)	(r)	(r)
3. Working here makes me want to do the best job I can	77	(r)	(r)	(r)	82	(r)	(r)	(r)	(r)	(r)	77	(r)	(r)	(r)
4. The right amount of approvals are required for routine decisions	50	(r)	(r)	(r)	71	(r)	(r)	(r)	(r)	(r)	38	(r)	(r)	(r)
5. I have sufficient control over my work so I can do my job well	67	(r)	(r)	(r)	76	(r)	(r)	(r)	(r)	(r)	58	(r)	(r)	(r)
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	60	(r)	(r)	(r)	65	(r)	(r)	(r)	(r)	(r)	54	(r)	(r)	(r)

This section shows the % positive scores for different demographic groups within your Business Unit.

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	NSW Kids and Families	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other	
Respondents	60	2	2	0	17	4	1	1	0	0	26	0	0	6	
Employee Engagement Index	70	(r)	(r)	(r)	80	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)	

Your Team

7. The people I work with are willing to help each other even if this means doing something outside their usual job	78	(r)	(r)	(r)	94	(r)	(r)	(r)	(r)	(r)	69	(r)	(r)	(r)
8. In my team we generally acknowledge one another's efforts and achievements	73	(r)	(r)	(r)	82	(r)	(r)	(r)	(r)	(r)	69	(r)	(r)	(r)
9. People in my team are honest and open	70	(r)	(r)	(r)	76	(r)	(r)	(r)	(r)	(r)	65	(r)	(r)	(r)
10. My team resolves conflict quickly when it arises	53	(r)	(r)	(r)	47	(r)	(r)	(r)	(r)	(r)	54	(r)	(r)	(r)
11. Morale is good in my team	57	(r)	(r)	(r)	71	(r)	(r)	(r)	(r)	(r)	50	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	NSW Kids and Families	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
Respondents	60	2	2	0	17	4	1	1	0	0	26	0	0	6
Employee Engagement Index	70	(r)	(r)	(r)	80	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)

Being Valued

12. I believe I am valued for what I can offer at my workplace	75	(r)	(r)	(r)	76	(r)	(r)	(r)	(r)	(r)	81	(r)	(r)	(r)
13. In my workplace, we recognise our successes and innovations	75	(r)	(r)	(r)	88	(r)	(r)	(r)	(r)	(r)	65	(r)	(r)	(r)
14. Staff are treated respectfully regardless of their job	77	(r)	(r)	(r)	76	(r)	(r)	(r)	(r)	(r)	77	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	NSW Kids and Families	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other	
Respondents	60	2	2	0	17	4	1	1	0	0	26	0	0	6	
Employee Engagement Index	70	(r)	(r)	(r)	80	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)	

Your Line Manager

15a. recognises and acknowledges when I have done my job well	83	(r)	(r)	(r)	94	(r)	(r)	(r)	(r)	(r)	84	(r)	(r)	(r)
15b. treats all staff in my team fairly	71	(r)	(r)	(r)	76	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)
15c. ensures that when issues are raised in the team, they are addressed	64	(r)	(r)	(r)	65	(r)	(r)	(r)	(r)	(r)	60	(r)	(r)	(r)
15d. treats me with respect	79	(r)	(r)	(r)	88	(r)	(r)	(r)	(r)	(r)	80	(r)	(r)	(r)
16. I receive regular and constructive feedback on my performance	66	(r)	(r)	(r)	71	(r)	(r)	(r)	(r)	(r)	56	(r)	(r)	(r)
17. Overall, I have confidence in the decisions made by my line manager	76	(r)	(r)	(r)	82	(r)	(r)	(r)	(r)	(r)	76	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	NSW Kids and Families	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other	
Respondents	60	2	2	0	17	4	1	1	0	0	26	0	0	6	
Employee Engagement Index	70	(r)	(r)	(r)	80	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)	

Senior Managers

18a. are aware of the issues I face in my job	55	(r)	(r)	(r)	59	(r)	(r)	(r)	(r)	(r)	54	(r)	(r)	(r)
18b. have a clear direction for the future	64	(r)	(r)	(r)	65	(r)	(r)	(r)	(r)	(r)	63	(r)	(r)	(r)
18c. lead by example in creating a positive workplace	70	(r)	(r)	(r)	71	(r)	(r)	(r)	(r)	(r)	79	(r)	(r)	(r)
19. There is a positive relationship between senior management and staff in my workplace	64	(r)	(r)	(r)	76	(r)	(r)	(r)	(r)	(r)	63	(r)	(r)	(r)
20. Overall, I have confidence in the decisions made by my senior managers	70	(r)	(r)	(r)	76	(r)	(r)	(r)	(r)	(r)	71	(r)	(r)	(r)
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	64	(r)	(r)	(r)	71	(r)	(r)	(r)	(r)	(r)	67	(r)	(r)	(r)
22. My organisation is making the necessary decisions to meet our future challenges	64	(r)	(r)	(r)	65	(r)	(r)	(r)	(r)	(r)	67	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	NSW Kids and Families	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
Respondents	60	2	2	0	17	4	1	1	0	0	26	0	0	6
Employee Engagement Index	70	(r)	(r)	(r)	80	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)

Communication

23. I am kept well informed about what is happening in my workplace	68	(r)	(r)	(r)	65	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)
24. I have a say in decisions which affect my work	60	(r)	(r)	(r)	71	(r)	(r)	(r)	(r)	(r)	56	(r)	(r)	(r)
25. I think it is safe to speak up and challenge the way things are done	58	(r)	(r)	(r)	71	(r)	(r)	(r)	(r)	(r)	56	(r)	(r)	(r)
26. Where I work, we share the lessons learnt when mistakes are made	56	(r)	(r)	(r)	71	(r)	(r)	(r)	(r)	(r)	48	(r)	(r)	(r)
27a. I am aware of the strategic objectives and direction of the organisation I work for	91	(r)	(r)	(r)	88	(r)	(r)	(r)	(r)	(r)	96	(r)	(r)	(r)
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	82	(r)	(r)	(r)	88	(r)	(r)	(r)	(r)	(r)	84	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	NSW Kids and Families	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other	
Respondents	60	2	2	0	17	4	1	1	0	0	26	0	0	6	
Employee Engagement Index	70	(r)	(r)	(r)	80	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)	

Training and Development Opportunities

28. I have received the appropriate training and development to do my job effectively	63	(r)	(r)	(r)	65	(r)	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)
29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	82	(r)	(r)	(r)	88	(r)	(r)	(r)	(r)	(r)	76	(r)	(r)	(r)
30. I am encouraged to take opportunities to learn new skills and have new experiences	67	(r)	(r)	(r)	65	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	NSW Kids and Families	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other	
Respondents	60	2	2	0	17	4	1	1	0	0	26	0	0	6	
Employee Engagement Index	70	(r)	(r)	(r)	80	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)	

Work Environment

31. I have confidence in the processes that my workplace uses to resolve staff conflict	48	(r)	(r)	(r)	53	(r)	(r)	(r)	(r)	(r)	46	(r)	(r)	(r)
32. I am able to achieve a healthy work/life balance most of the time	67	(r)	(r)	(r)	59	(r)	(r)	(r)	(r)	(r)	84	(r)	(r)	(r)
33. There are mechanisms in place to support me if I experience stress or pressure	61	(r)	(r)	(r)	59	(r)	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)
34. Reasonable expectations are placed on staff according to their position	58	(r)	(r)	(r)	53	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	51	(r)	(r)	(r)	41	(r)	(r)	(r)	(r)	(r)	56	(r)	(r)	(r)
36. My workplace enables strong professional leadership	58	(r)	(r)	(r)	53	(r)	(r)	(r)	(r)	(r)	60	(r)	(r)	(r)

This section shows the % positive scores for different demographic groups within your Business Unit.

Key	At least 1 percentage points greater than overall score	east 1 perc	entage p	oints les	s than o	verall so	core	(r) W	here gro	oup has	less tha	n 10 res	ponden	ts	
		ds and Families		Nursing and Midwifery	Clinical Support Workers	Corporate Support	saith	Other Health Professionals	s and Technical	aith	90	lanager	Patient Support Services	Maintenance and Trades	
	Role	NSW Kids	Medical	Nursing a	Clinical S	Corporate	Allied Health	Other He	Scientific and	Oral Health	Ambulance	Health Manager	Patient S	Maintena	Other
	Respondent	s 60	2	2	0	17	4	1	1	0	0	26	0	0	6
	Employee Engagement Inde	x 70	(r)	(r)	(r)	80	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)
Unacco	ontable Rehaviour														

Unacceptable Behaviour

38a. know how to report occurrences of these types of behaviour?	67	(r)	(r)	(r)	71	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)
38b. have confidence that if you report these behaviours they will be responded to appropriately?	54	(r)	(r)	(r)	53	(r)	(r)	(r)	(r)	(r)	52	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	NSW Kids and Families	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Profession	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other	
Respondents	60	2	2	0	17	4	1	1	0	0	26	0	0	6	
Employee Engagement Index	70	(r)	(r)	(r)	80	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)	

Service Delivery

39. My work environment allows me to deliver the best possible services (patient care or support services)	58	(r)	(r)	(r)	67	(r)	(r)	(r)	(r)	(r)	52	(r)	(r)	(r)
40. In my workplace patient safety is at the centre of all decision making	67	(r)	(r)	(r)	53	(r)	(r)	(r)	(r)	(r)	72	(r)	(r)	(r)
41. My team's objectives/ work plans are clearly outlined	70	(r)	(r)	(r)	69	(r)	(r)	(r)	(r)	(r)	72	(r)	(r)	(r)
42. Our objectives/work plans help us to deliver a quality service	64	(r)	(r)	(r)	63	(r)	(r)	(r)	(r)	(r)	72	(r)	(r)	(r)
43. At my workplace there is a good balance between delivering services and monitoring service delivery	49	(r)	(r)	(r)	47	(r)	(r)	(r)	(r)	(r)	48	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	NSW Kids and Families	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other	
Respondents	60	2	2	0	17	4	1	1	0	0	26	0	0	6	
Employee Engagement Index	70	(r)	(r)	(r)	80	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)	

Your Workplace

44. Overall I am proud to be a part of this workplace	80	(r)	(r)	(r)	81	(r)	(r)	(r)	(r)	(r)	84	(r)	(r)	(r)
45. I would recommend my workplace as a good place to work	70	(r)	(r)	(r)	81	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)
46. I feel motivated to contribute more than what is normally required at work	70	(r)	(r)	(r)	88	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)
47. I have a strong sense of belonging to my workplace	52	(r)	(r)	(r)	69	(r)	(r)	(r)	(r)	(r)	40	(r)	(r)	(r)
48. Overall I am satisfied to be working here at the present time	71	(r)	(r)	(r)	81	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	71	(r)	(r)	(r)	81	(r)	(r)	(r)	(r)	(r)	68	(r)	(r)	(r)
50. There is a positive culture in my workplace	66	(r)	(r)	(r)	81	(r)	(r)	(r)	(r)	(r)	64	(r)	(r)	(r)
51. Overall, I believe the culture at my workplace has improved in the last 12 months	43	(r)	(r)	(r)	56	(r)	(r)	(r)	(r)	(r)	32	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Manage staff

3.	_	,	_
Respondents	60	14	45
Employee Engagement Index	70	84	66

Your Job

1.	My job makes good use of my skills and abilities	77	93	71
2.	I feel I am able to suggest ideas to improve our ways of doing things	77	86	73
3.	Working here makes me want to do the best job I can	77	93	71
4.	The right amount of approvals are required for routine decisions	50	71	42
5.	I have sufficient control over my work so I can do my job well	67	71	64
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	60	86	51

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Manage staff

•				
Respondents	60	14	45	
Employee Engagement Index	70	84	66	

Your Team

7.	The people I work with are willing to help each other even if this means doing something outside their usual job	78	86	76
8.	In my team we generally acknowledge one another's efforts and achievements	73	86	69
9.	People in my team are honest and open	70	86	64
10.	My team resolves conflict quickly when it arises	53	71	47
11.	Morale is good in my team	57	79	49

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

Š

(r) Where group has less than 10 respondents

nago staff

Manage staff

Respondents	60	14	45	
Employee Engagement Index	70	84	66	

Being Valued

12. I believe I am valued for what I can offer at my workplace	75	93	69
13. In my workplace, we recognise our successes and innovations	75	86	71
14. Staff are treated respectfully regardless of their job	77	93	71

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Manage staff	NSW Kids and Familie	Yes	° Z	
Respondents	60	14	45	
Employee Engagement Index	70	84	66	

Your Line Manager

15a. recognises and acknowledges when I have done my job well	83	85	82
15b. treats all staff in my team fairly	71	77	68
15c. ensures that when issues are raised in the team, they are addressed	64	69	61
15d. treats me with respect	79	85	77
16. I receive regular and constructive feedback on my performance	66	77	61
17. Overall, I have confidence in the decisions made by my line manager	76	85	73

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Manage staff	NSW Kids and Families	Yes	No
Respondents	60	14	45
Employee Engagement Index	70	84	66

Senior Managers

18a. are aware of the issues I face in my job	55	77	49
18b. have a clear direction for the future	64	77	60
18c. lead by example in creating a positive workplace	70	85	65
19. There is a positive relationship between senior management and staff in my workplace	64	77	60
20. Overall, I have confidence in the decisions made by my senior managers	70	77	67
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	64	77	60
22. My organisation is making the necessary decisions to meet our future challenges	64	69	62

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

4-66

Manage staff

60 14 45	60	Respondents
70 84 66	70	Employee Engagement Index

Communication

23. I am kept well informed about what is happening in my workplace	68	85	64
24. I have a say in decisions which affect my work	60	77	55
25. I think it is safe to speak up and challenge the way things are done	58	85	50
26. Where I work, we share the lessons learnt when mistakes are made	56	85	48
27a. I am aware of the strategic objectives and direction of the organisation I work for	91	92	91
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	82	92	80

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

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(r) Where group has less than 10 respondents

Manage staff

Respondents 60 14 45
Employee Engagement Index 70 84 66

Training	and D	evelo	pment O	pport	unities
I I WII III I I	alla D	01010		PPULL	aiiiii

28.	I have received the appropriate training and development to do my job effectively	63	69	61	
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	82	92	80	
30.	I am encouraged to take opportunities to learn new skills and have new experiences	67	69	66	

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

o etell

Manage staff

_	,	_	300000
45	14	60	Respondents
66	84	70	Employee Engagement Index

Work Environment

31. I have confidence in the processes that my workplace uses to resolve staff conflict	48	69	42
32. I am able to achieve a healthy work/life balance most of the time	67	62	68
33. There are mechanisms in place to support me if I experience stress or pressure	61	69	59
34. Reasonable expectations are placed on staff according to their position	58	69	55
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	51	54	50
36. My workplace enables strong professional leadership	58	77	52

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Manage staff

Respondents	60	14	45
Employee Engagement Index	70	84	66

Unacceptable Behaviour

38a. know how to report occurrences of these types of behaviour?	67	85	61
38b. have confidence that if you report these behaviours they will be responded to appropriately?	54	77	48

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Manage staff

Respondents	60	14	45	
Employee Engagement Index	70	84	66	

Service Delivery

39.	My work environment allows me to deliver the best possible services (patient care or support services)	58	69	55
40.	In my workplace patient safety is at the centre of all decision making	67	77	64
41.	My team's objectives/ work plans are clearly outlined	70	85	65
42.	Our objectives/work plans help us to deliver a quality service	64	77	60
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	49	46	50

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Manage staff

	_	_	_
Respondents	60	14	45
Employee Engagement Index	70	84	66

Your Workplace

44. Overall I am proud to be a part of this workplace	80	85	79
45. I would recommend my workplace as a good place to work	70	85	65
46. I feel motivated to contribute more than what is normally required at work	70	77	67
47. I have a strong sense of belonging to my workplace	52	77	44
48. Overall I am satisfied to be working here at the present time	71	85	67
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	71	85	67
50. There is a positive culture in my workplace	66	77	63
51. Overall, I believe the culture at my workplace has improved in the last 12 months	43	38	44

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

liddle Manager

(r) Where group has less than 10 respondents

Management Responsibility

Management Responsibility	Z	ш	>	S	Ш	
Respondents	60	3	7	3	0	
Employee Engagement Index	70	(r)	(r)	(r)	(r)	

Your Job

1. My job makes good use of my skills and abilities	77	(r)	(r)	(r)	(r)
2. I feel I am able to suggest ideas to improve our ways of doing things	77	(r)	(r)	(r)	(r)
3. Working here makes me want to do the best job I can	77	(r)	(r)	(r)	(r)
4. The right amount of approvals are required for routine decisions	50	(r)	(r)	(r)	(r)
5. I have sufficient control over my work so I can do my job well	67	(r)	(r)	(r)	(r)
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	60	(r)	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

ddle Manager

(r) Where group has less than 10 respondents

Management Responsibility

Management Responsibility	ž	Ē	Ξ	Š	ŵ	
Respondent	s 60	3	7	3	0	
Employee Engagement Inde	x 70	(r)	(r)	(r)	(r)	

Your Team

7. The people I work with are willing to help each other even if this means doing something outside their usual job	78	(r)	(r)	(r)	(r)
8. In my team we generally acknowledge one another's efforts and achievements	73	(r)	(r)	(r)	(r)
9. People in my team are honest and open	70	(r)	(r)	(r)	(r)
10. My team resolves conflict quickly when it arises	53	(r)	(r)	(r)	(r)
11. Morale is good in my team	57	(r)	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

Kids and Families

(r) Where group has less than 10 respondents

Management	Pasnonsihility

Management Responsibility	NSW	Front	Middle	Senio	Execu
Respondents	60	3	7	3	0
Employee Engagement Index	70	(r)	(r)	(r)	(r)

Being Valued

12. I believe I am valued for what I can offer at my workplace	75	(r)	(r)	(r)	(r)
13. In my workplace, we recognise our successes and innovations	75	(r)	(r)	(r)	(r)
14. Staff are treated respectfully regardless of their job	77	(r)	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

iddle Manager

(r) Where group has less than 10 respondents

Management Responsibility

ш	S	Σ	ш	Z	Management Responsibility
0	3	7	3	60	Respondents
(r)	(r)	(r)	(r)	70	Employee Engagement Index

Your Line Manager

15a. recognises and acknowledges when I have done my job well	83	(r)	(r)	(r)	(r)
15b. treats all staff in my team fairly	71	(r)	(r)	(r)	(r)
15c. ensures that when issues are raised in the team, they are addressed	64	(r)	(r)	(r)	(r)
15d. treats me with respect	79	(r)	(r)	(r)	(r)
16. I receive regular and constructive feedback on my performance	66	(r)	(r)	(r)	(r)
17. Overall, I have confidence in the decisions made by my line manager	76	(r)	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

Middle Manager

(r) Where group has less than 10 respondents

	Kids
Management Responsibility	NSN

	Respond	ents 60	3	7	3	0
Employee	e Engagement Ir	ndex 70) (r)	(r)	(r)	(r)

Senior Managers

18a. are aware of the issues I face in my job	55	(r)	(r)	(r)	(r)
18b. have a clear direction for the future	64	(r)	(r)	(r)	(r)
18c. lead by example in creating a positive workplace	70	(r)	(r)	(r)	(r)
19. There is a positive relationship between senior management and staff in my workplace	64	(r)	(r)	(r)	(r)
20. Overall, I have confidence in the decisions made by my senior managers	70	(r)	(r)	(r)	(r)
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	64	(r)	(r)	(r)	(r)
22. My organisation is making the necessary decisions to meet our future challenges	64	(r)	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

iddle Manager

(r) Where group has less than 10 respondents

Management Responsibility

Ш	Ö	≥	正	Z	Management Responsibility
0	3	7	3	60	Respondents
(r)	(r)	(r)	(r)	70	Employee Engagement Index

Communication

23. I am kept well informed about what is happening in my workplace	68	(r)	(r)	(r)	(r)
24. I have a say in decisions which affect my work	60	(r)	(r)	(r)	(r)
25. I think it is safe to speak up and challenge the way things are done	58	(r)	(r)	(r)	(r)
26. Where I work, we share the lessons learnt when mistakes are made	56	(r)	(r)	(r)	(r)
27a. I am aware of the strategic objectives and direction of the organisation I work for	91	(r)	(r)	(r)	(r)
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	82	(r)	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

liddle Manager

(r) Where group has less than 10 respondents

Management	Responsibility

management Responsibility	Z	ш	2	S	Ш
Respondents	60	3	7	3	0
Employee Engagement Index	70	(r)	(r)	(r)	(r)

Training and Development Opportunities

28.	I have received the appropriate training and development to do my job effectively	63	(r)	(r)	(r)	(r)
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	82	(r)	(r)	(r)	(r)
30.	I am encouraged to take opportunities to learn new skills and have new experiences	67	(r)	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

iddle Manager

(r) Where group has less than 10 respondents

Management	Respon	sibility

ш̂	Š	≥	μ̈	ž	wanagement Responsibility
0	3	7	3	60	Respondents
(r)	(r)	(r)	(r)	70	Employee Engagement Index

Work Environment

31. I have confidence in the processes that my workplace uses to resolve staff conflict	48	(r)	(r)	(r)	(r)
32. I am able to achieve a healthy work/life balance most of the time	67	(r)	(r)	(r)	(r)
33. There are mechanisms in place to support me if I experience stress or pressure	61	(r)	(r)	(r)	(r)
34. Reasonable expectations are placed on staff according to their position	58	(r)	(r)	(r)	(r)
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	51	(r)	(r)	(r)	(r)
36. My workplace enables strong professional leadership	58	(r)	(r)	(r)	(r)

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Management Responsibility

NSW Kids and Familie
Eront line Manager
Middle Manager

Senior Manager

•							
	Resp	pondents	60	3	7	3	0
Employ	ee Engageme	ent Index	70	(r)	(r)	(r)	(r)

Unacceptable Behaviour

38a. know how to report occurrences of these types of behaviour?	67	(r)	(r)	(r)	(r)
38b. have confidence that if you report these behaviours they will be responded to appropriately?	54	(r)	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

ddle Manager

(r) Where group has less than 10 respondents

Management Responsibility

Management Responsibility	Ž	Ē.	Ē	S	ы́	
Respondent	60	3	7	3	0	
Employee Engagement Inde	70	(r)	(r)	(r)	(r)	

Service Delivery

39.	My work environment allows me to deliver the best possible services (patient care or support services)	58	(r)	(r)	(r)	(r)
40.	In my workplace patient safety is at the centre of all decision making	67	(r)	(r)	(r)	(r)
41.	My team's objectives/ work plans are clearly outlined	70	(r)	(r)	(r)	(r)
42.	Our objectives/work plans help us to deliver a quality service	64	(r)	(r)	(r)	(r)
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	49	(r)	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

liddle Manager

(r) Where group has less than 10 respondents

Management	Responsibility

	S	≥	ш	Z	Management Responsibility
	3	7	3	60	Respondents
)	(r)	(r)	(r)	70	Employee Engagement Index

Your Workplace

44. Overall I am proud to be a part of this workplace	80	(r)	(r)	(r)	(r)
45. I would recommend my workplace as a good place to work	70	(r)	(r)	(r)	(r)
46. I feel motivated to contribute more than what is normally required at work	70	(r)	(r)	(r)	(r)
47. I have a strong sense of belonging to my workplace	52	(r)	(r)	(r)	(r)
48. Overall I am satisfied to be working here at the present time	71	(r)	(r)	(r)	(r)
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	71	(r)	(r)	(r)	(r)
50. There is a positive culture in my workplace	66	(r)	(r)	(r)	(r)
51. Overall, I believe the culture at my workplace has improved in the last 12 months	43	(r)	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Fmn	lovment	Status

Employment Status	NSW Kids and Families	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contra	Agency	Casual	Contractor	
Respondents	60	32	4	18	2	1	3	
Employee Engagement Index	70	67	(r)	76	(r)	(r)	(r)	

Your Job

1. My job makes good use of my skills and abilities	77	72	(r)	78	(r)	(r)	(r)
2. I feel I am able to suggest ideas to improve our ways of doing things	77	72	(r)	89	(r)	(r)	(r)
3. Working here makes me want to do the best job I can	77	78	(r)	78	(r)	(r)	(r)
4. The right amount of approvals are required for routine decisions	50	50	(r)	44	(r)	(r)	(r)
5. I have sufficient control over my work so I can do my job well	67	56	(r)	78	(r)	(r)	(r)
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	60	53	(r)	72	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

rmanent/Ongoing Part time

(r) Where group has less than 10 respondents

Employment Status	NSW Kids	Permanent	Permanent	Fixed term	Agency	Casual	Contractor
Respondents	60	32	4	18	2	1	3
Employee Engagement Index	70	67	(r)	76	(r)	(r)	(r)

Your Team

7. The people I work with are willing to help each other even if this means doing something outside their usual job	78	75	(r)	83	(r)	(r)	(r)
8. In my team we generally acknowledge one another's efforts and achievements	73	66	(r)	78	(r)	(r)	(r)
9. People in my team are honest and open	70	63	(r)	72	(r)	(r)	(r)
10. My team resolves conflict quickly when it arises	53	50	(r)	56	(r)	(r)	(r)
11. Morale is good in my team	57	56	(r)	44	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Fmn	lovment	Status

Employment Status	NSW Kids and Families	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contra	Agency	Casual	Contractor	
Respondents	60	32	4	18	2	1	3	
Employee Engagement Index	70	67	(r)	76	(r)	(r)	(r)	

Being Valued

12. I believe I am valued for what I can offer at my workplace	75	75	(r)	72	(r)	(r)	(r)
13. In my workplace, we recognise our successes and innovations	75	66	(r)	89	(r)	(r)	(r)
14. Staff are treated respectfully regardless of their job	77	69	(r)	89	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

manent/Ongoing Part time

N Kids and Families

(r) Where group has less than 10 respondents

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Employment Status	NSW Kids	Permanent	Permanent	Fixed term	Agency	Casual	Contractor	
Respondents	60	32	4	18	2	0	3	
Employee Engagement Index	70	67	(r)	76	(r)	(r)	(r)	

Your Line Manager

15a. recognises and acknowledges when I have done my job well	83	74	(r)	89	(r)	(r)	(r)
15b. treats all staff in my team fairly	71	65	(r)	72	(r)	(r)	(r)
15c. ensures that when issues are raised in the team, they are addressed	64	58	(r)	67	(r)	(r)	(r)
15d. treats me with respect	79	74	(r)	78	(r)	(r)	(r)
16. I receive regular and constructive feedback on my performance	66	61	(r)	67	(r)	(r)	(r)
17. Overall, I have confidence in the decisions made by my line manager	76	77	(r)	72	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Emp	ovment	Status

Employment Status	NSW Kids and Families	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contra	Agency	Casual	Contractor	
Respondents	60	32	4	18	2	0	3	
Employee Engagement Index	70	67	(r)	76	(r)	(r)	(r)	

Senior Managers

18a. are aware of the issues I face in my job	55	57	(r)	56	(r)	(r)	(r)
18b. have a clear direction for the future	64	60	(r)	78	(r)	(r)	(r)
18c. lead by example in creating a positive workplace	70	63	(r)	83	(r)	(r)	(r)
19. There is a positive relationship between senior management and staff in my workplace	64	60	(r)	72	(r)	(r)	(r)
20. Overall, I have confidence in the decisions made by my senior managers	70	67	(r)	78	(r)	(r)	(r)
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	64	60	(r)	72	(r)	(r)	(r)
22. My organisation is making the necessary decisions to meet our future challenges	64	60	(r)	76	(r)	(r)	(r)

ntractor

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

manent/Ongoing Part time

(r) Where group has less than 10 respondents

Empl	ovm	ant S	tatue

Employment Status	S	Per	Per	Ë	Age	Cag	Ö
Respondents	60	32	4	18	2	0	3
Employee Engagement Index	70	67	(r)	76	(r)	(r)	(r)

Communication

23. I am kept well informed about what is happening in my workplace	68	63	(r)	78	(r)	(r)	(r)
24. I have a say in decisions which affect my work	60	47	(r)	72	(r)	(r)	(r)
25. I think it is safe to speak up and challenge the way things are done	58	57	(r)	56	(r)	(r)	(r)
26. Where I work, we share the lessons learnt when mistakes are made	56	53	(r)	50	(r)	(r)	(r)
27a. I am aware of the strategic objectives and direction of the organisation I work for	91	90	(r)	94	(r)	(r)	(r)
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	82	80	(r)	83	(r)	(r)	(r)

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

manent/Ongoing Part time

(r) Where group has less than 10 respondents

Fmn	lovment	Status

Employment Status	S	Per	Per	Ξ̈́	Age	Cag	Ö
Respondents	60	32	4	18	2	0	3
Employee Engagement Index	70	67	(r)	76	(r)	(r)	(r)

Training and Development Opportunities

28. I have received the appropriate training and development to do my job effectively	63	63	(r)	61	(r)	(r)	(r)
29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	82	80	(r)	89	(r)	(r)	(r)
30. I am encouraged to take opportunities to learn new skills and have new experiences	67	73	(r)	56	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

manent/Ongoing Part time

(r) Where group has less than 10 respondents

Employment Stat	HIC

Employment Status	NSW Kids	Permanent	Permanent	Fixed term	Agency	Casual	Contractor	
Respondents	60	32	4	18	2	0	3	
Employee Engagement Index	70	67	(r)	76	(r)	(r)	(r)	

Work Environment

31. I have confidence in the processes that my workplace uses to resolve staff conflict	48	52	(r)	33	(r)	(r)	(r)
32. I am able to achieve a healthy work/life balance most of the time	67	53	(r)	89	(r)	(r)	(r)
33. There are mechanisms in place to support me if I experience stress or pressure	61	50	(r)	78	(r)	(r)	(r)
34. Reasonable expectations are placed on staff according to their position	58	43	(r)	78	(r)	(r)	(r)
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	51	53	(r)	56	(r)	(r)	(r)
36. My workplace enables strong professional leadership	58	60	(r)	61	(r)	(r)	(r)

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

	Employment Status Respondents Employee Engagement Index	0 NSW Kids and Families	Sermanent/Ongoing Full time	(L) Permanent/Ongoing Part time	8 Fixed term or temporary contrac	Agency 2	(t)	(L) S Contractor	
Unacceptable Behaviour									

Unacceptable Behaviour

38a. know how to report occurrences of these types of behaviour?	67	63	(r)	67	(r)	(r)	(r)
38b. have confidence that if you report these behaviours they will be responded to appropriately?	54	47	(r)	56	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

manent/Ongoing Part time

N Kids and Families

(r) Where group has less than 10 respondents

Fmn	lovment	Status

Employment Status	NSW Kids	Permanent	Permanent	Fixed term	Agency	Casual	Contractor	
Respondents	60	32	4	18	2	0	3	
Employee Engagement Index	70	67	(r)	76	(r)	(r)	(r)	

Service Delivery

39. My work environment allows me to deliver the best services)	possible services (patient care or support 58	55	(r)	61	(r)	(r)	(r)
40. In my workplace patient safety is at the centre of all	decision making 67	72	(r)	72	(r)	(r)	(r)
41. My team's objectives/ work plans are clearly outline	70	62	(r)	89	(r)	(r)	(r)
42. Our objectives/work plans help us to deliver a qualit	y service 64	62	(r)	83	(r)	(r)	(r)
43. At my workplace there is a good balance between of delivery	elivering services and monitoring service 49	50	(r)	50	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

manent/Ongoing Part time

N Kids and Families

(r) Where group has less than 10 respondents

Fmn	lovme	nt S	Status

Employment Status	NSW Kids	Permanent	Permanent	Fixed term	Agency	Casual	Contractor	
Respondents	60	32	4	18	2	0	3	
Employee Engagement Index	70	67	(r)	76	(r)	(r)	(r)	

Your Workplace

44. Overall I am proud to be a part of this workplace	80	76	(r)	89	(r)	(r)	(r)
45. I would recommend my workplace as a good place to work	70	66	(r)	83	(r)	(r)	(r)
46. I feel motivated to contribute more than what is normally required at work	70	62	(r)	78	(r)	(r)	(r)
47. I have a strong sense of belonging to my workplace	52	55	(r)	44	(r)	(r)	(r)
48. Overall I am satisfied to be working here at the present time	71	66	(r)	83	(r)	(r)	(r)
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	71	66	(r)	78	(r)	(r)	(r)
50. There is a positive culture in my workplace	66	59	(r)	72	(r)	(r)	(r)
51. Overall, I believe the culture at my workplace has improved in the last 12 months	43	41	(r)	50	(r)	(r)	(r)

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not 10 years or more **Length of Service** 60 10 13 13 15 Respondents Employee Engagement Index 70 73 78 67 68 **Your Job** 1. My job makes good use of my skills and abilities 77 90 100 (r) 54 80 **77** 92 (r) 69 90 80 2. I feel I am able to suggest ideas to improve our ways of doing things 3. Working here makes me want to do the best job I can 77 70 92 (r) 77 67 50 (r) 31 4. The right amount of approvals are required for routine decisions 60 46 60 5. I have sufficient control over my work so I can do my job well 67 80 69 (r) 62 67 At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave 60 60 90 62

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents At least 12 months but not more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years **NSW Kids and Families** 10 years or more **Length of Service** 60 10 13 13 15 Respondents Employee Engagement Index 68 70 73 78 67 **Your Team** The people I work with are willing to help each other even if this means doing something **78** 100 92 (r) 62 67 outside their usual job 8. In my team we generally acknowledge one another's efforts and achievements 73 (r) 100 92 70 9. People in my team are honest and open 80 77 (r) 69 53 54 47 10. My team resolves conflict quickly when it arises 60 62 (r) 57 70 60 11. Morale is good in my team 69

Key At least 1 percentage points greater than overall score	At least 1 perce	entage po	oints less	s than o	verall sc	core	(r) Where group has less than 10 res
Length of Serv	OSW Kids and Families	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respond	dents 60	10	13	9	13	15	
Employee Engagement I	Index 70	73	78	(r)	67	68	
Being Valued							
12. I believe I am valued for what I can offer at my workplace	75	90	85	(r)	54	80	
13. In my workplace, we recognise our successes and innovations	75	100	85	(r)	62	67	
14. Staff are treated respectfully regardless of their job	77	90	92	(r)	69	67	

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not 10 years or more **Length of Service** 60 10 13 13 15 Respondents Employee Engagement Index 68 70 73 78 67 **Your Line Manager** 15a. recognises and acknowledges when I have done my job well 83 90 100 (r) 69 69 71 80 77 (r) 15b. treats all staff in my team fairly 62 64 90 62 (r) 69 15c. ensures that when issues are raised in the team, they are addressed 79 (r) 15d. treats me with respect 100 92 62 16. I receive regular and constructive feedback on my performance 66 90 62 (r) 100 77 17. Overall, I have confidence in the decisions made by my line manager 76

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not 10 years or more **Length of Service** 60 10 13 15 Respondents 13 Employee Engagement Index 70 73 78 67 68 **Senior Managers** 18a. are aware of the issues I face in my job 55 56 46 62 62 (r) 64 **78** 69 (r) 62 18b. have a clear direction for the future 69 70 78 85 (r) 69 62 **18c.** lead by example in creating a positive workplace 62 69 19. There is a positive relationship between senior management and staff in my workplace 64 67 **77** (r) 20. Overall, I have confidence in the decisions made by my senior managers 70 78 85 (r) 62 69 Senior managers in my organisation are honest, open and transparent in their dealings with staff 64 67 69 (r) 62 77 22. My organisation is making the necessary decisions to meet our future challenges 64 **78** 62

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not **NSW Kids and Families** 10 years or more **Length of Service** 60 10 13 13 15 Respondents Employee Engagement Index 68 70 73 78 67 Communication 23. I am kept well informed about what is happening in my workplace 68 100 54 (r) 69 69 60 80 85 (r) 46 54 24. I have a say in decisions which affect my work 25. I think it is safe to speak up and challenge the way things are done 58 50 69 (r) 54 62 56 69 38 **26.** Where I work, we share the lessons learnt when mistakes are made 60 (r) 69 27a. I am aware of the strategic objectives and direction of the organisation I work for 91 100 92 (r) 92 85 82 27b. I am aware of how my work contributes to the overall strategic objectives of my organisation 90 92

At least 1 percentage points greater than overall score At least	1 perce	entage po	oints less	s than o	verall so	core	(r) Where group has less than 10 respon
Length of Service	NSW Kids and Families	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respondents	60	10	13	9	13	15	
Employee Engagement Index	70	73	78	(r)	67	68	
Training and Development Opportunities							
28. I have received the appropriate training and development to do my job effectively	63	50	69	(r)	69	69	
29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	82	80	85	(r)	85	85	
30. I am encouraged to take opportunities to learn new skills and have new experiences	67	60	69	(r)	69	69	

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not 10 years or more **Length of Service** 60 10 13 13 15 Respondents Employee Engagement Index 68 70 73 78 67 **Work Environment** 31. I have confidence in the processes that my workplace uses to resolve staff conflict 48 50 46 (r) 62 33 67 85 (r) 46 32. I am able to achieve a healthy work/life balance most of the time 100 61 70 69 (r) 62 33. There are mechanisms in place to support me if I experience stress or pressure 58 77 **34.** Reasonable expectations are placed on staff according to their position 80 (r) 35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors 51 60 54 58 36. My workplace enables strong professional leadership 60 69

Key	At least 1 percentage points greater than overall score At leas	t 1 perce	entage po	oints less	s than o	verall so	core	(r) Where group has less than 10 resp
	Length of Service	NSW Kids and Families	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
	Respondents	60	10	13	9	13	15	
	Employee Engagement Index	70	73	78	(r)	67	68	
Unaccep	table Behaviour							
38a. know how t	to report occurrences of these types of behaviour?	67	70	77	(r)	54	54	
38b. have confid	dence that if you report these behaviours they will be responded to appropriately?	54	70	69	(r)	38	54	

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not **NSW Kids and Families** 10 years or more **Length of Service** 60 10 13 13 15 Respondents **Employee Engagement Index** 70 73 78 67 68 **Service Delivery** My work environment allows me to deliver the best possible services (patient care or support 58 67 (r) 42 62 77 40. In my workplace patient safety is at the centre of all decision making (r) 75 67 56 62 70 41. My team's objectives/ work plans are clearly outlined 75 80 77 (r) 62 42. Our objectives/work plans help us to deliver a quality service 64 60 85 (r) 75 54 At my workplace there is a good balance between delivering services and monitoring service delivery 49 70 46

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not **NSW Kids and Families** 10 years or more **Length of Service** 60 10 13 13 15 Respondents Employee Engagement Index 70 73 78 67 68 **Your Workplace** 44. Overall I am proud to be a part of this workplace 80 100 92 69 70 77 (r) 45. I would recommend my workplace as a good place to work 80 67 69 70 80 77 (r) 58 62 **46.** I feel motivated to contribute more than what is normally required at work 52 (r) 47. I have a strong sense of belonging to my workplace 30 46 58 69 48. Overall I am satisfied to be working here at the present time 71 80 85 (r) 67 69 Staff in my workplace demonstrate the CORE Values of the organisation through their 71 100 77 50 **77** (r) behaviour (r) **50.** There is a positive culture in my workplace 66 100 77 43 50 51. Overall, I believe the culture at my workplace has improved in the last 12 months 46

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Gender	NSW Kids and Families	Male	Female	Prefer not to say
Respondents	60	5	48	2
Employee Engagement Index	70	(r)	69	(r)

Your Job

1.	My job makes good use of my skills and abilities	77	(r)	75	(r)
2.	I feel I am able to suggest ideas to improve our ways of doing things	77	(r)	73	(r)
3.	Working here makes me want to do the best job I can	77	(r)	77	(r)
4.	The right amount of approvals are required for routine decisions	50	(r)	46	(r)
5.	I have sufficient control over my work so I can do my job well	67	(r)	63	(r)
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	60	(r)	58	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Gender	

Male	Female	Prefer not to say
5	48	2

Respondents	60	5	48	2
Employee Engagement Index	70	(r)	69	(r)

Your Team

7.	The people I work with are willing to help each other even if this means doing something outside their usual job	78	(r)	75	(r)
8.	In my team we generally acknowledge one another's efforts and achievements	73	(r)	71	(r)
9.	People in my team are honest and open	70	(r)	67	(r)
10.	My team resolves conflict quickly when it arises	53	(r)	54	(r)
11.	Morale is good in my team	57	(r)	52	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Gender	NSW Kids and Families	Male	Female	Prefer not to say
Respondents	60	5	48	2
Employee Engagement Index	70	(r)	69	(r)

Being Valued

12. I believe I am valued for what I can offer at my workplace	75	(r)	73	(r)
13. In my workplace, we recognise our successes and innovations	75	(r)	75	(r)
14. Staff are treated respectfully regardless of their job	77	(r)	75	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Gender	NSW Kids and Familie	Male	Female	Prefer not to say
Respondents	60	5	48	2
Employee Engagement Index	70	(r)	69	(r)

Your Line Manager

15a. recognises and acknowledges when I have done my job well	83	(r)	81	(r)
15b. treats all staff in my team fairly	71	(r)	68	(r)
15c. ensures that when issues are raised in the team, they are addressed	64	(r)	62	(r)
15d. treats me with respect	79	(r)	77	(r)
16. I receive regular and constructive feedback on my performance	66	(r)	62	(r)
17. Overall, I have confidence in the decisions made by my line manager	76	(r)	74	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

	Gender	NSW Kids and Families	Male	Female	Prefer not to say	
	Respondents	60	5	48	2	
Er	mployee Engagement Index	70	(r)	69	(r)	

Senior Managers

18a. are aware of the issues I face in my job	55	(r)	53	(r)
18b. have a clear direction for the future	64	(r)	62	(r)
18c. lead by example in creating a positive workplace	70	(r)	66	(r)
19. There is a positive relationship between senior management and staff in my workplace	64	(r)	60	(r)
20. Overall, I have confidence in the decisions made by my senior managers	70	(r)	66	(r)
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	64	(r)	60	(r)
22. My organisation is making the necessary decisions to meet our future challenges	64	(r)	63	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Gender	NSW Kids and Families	Male	Female	Prefer not to say
Respondents	60	5	48	2
Employee Engagement Index	70	(r)	69	(r)

Communication

23. I am kept well informed about what is happening in my workplace	68	(r)	68	(r)
24. I have a say in decisions which affect my work	60	(r)	55	(r)
25. I think it is safe to speak up and challenge the way things are done	58	(r)	53	(r)
26. Where I work, we share the lessons learnt when mistakes are made	56	(r)	51	(r)
27a. I am aware of the strategic objectives and direction of the organisation I work for	91	(r)	91	(r)
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	82	(r)	81	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

ies

(r) Where group has less than 10 respondents

Gender	NSW Kids and Famil	Male	Female	Prefer not to say
Respondents	60	5	48	2
Employee Engagement Index	70	(r)	69	(r)

Training and Development Opportunities

28. I have received the appropriate training and development to do my job effectively	63	(r)	62	(r)	
29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	82	(r)	81	(r)	
30. I am encouraged to take opportunities to learn new skills and have new experiences	67	(r)	66	(r)	

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

	Gender	NSW Kids and Families	Male	Female	Prefer not to say
	Respondents	60	5	48	2
Employee Engag	gement Index	70	(r)	69	(r)

Work Environment

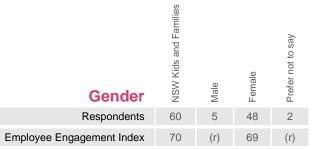
31. I have confidence in the processes that my workplace uses to resolve staff conflict	48	(r)	46	(r)
32. I am able to achieve a healthy work/life balance most of the time	67	(r)	62	(r)
33. There are mechanisms in place to support me if I experience stress or pressure	61	(r)	62	(r)
34. Reasonable expectations are placed on staff according to their position	58	(r)	53	(r)
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	51	(r)	49	(r)
36. My workplace enables strong professional leadership	58	(r)	55	(r)

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents



Unacceptable Behaviour

38a. know how to report occurrences of these types of behaviour?	67	(r)	64	(r)	
38b. have confidence that if you report these behaviours they will be responded to appropriately?	54	(r)	47	(r)	

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Gender Respondents	NSW Kids and Families	c Male	Pemale 84	N Prefer not to say	
Respondents	00	5	40		
Employee Engagement Index	70	(r)	69	(r)	

Service Delivery

39.	My work environment allows me to deliver the best possible services (patient care or support services)	58	(r)	57	(r)
40.	In my workplace patient safety is at the centre of all decision making	67	(r)	70	(r)
41.	My team's objectives/ work plans are clearly outlined	70	(r)	70	(r)
42.	Our objectives/work plans help us to deliver a quality service	64	(r)	65	(r)
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	49	(r)	51	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Gender	NSW Kids and Familie	Male	Female	Prefer not to say	
Respondents	60	5	48	2	
Employee Engagement Index	70	(r)	69	(r)	

Your Workplace

44.	Overall I am proud to be a part of this workplace	80	(r)	78	(r)
45.	I would recommend my workplace as a good place to work	70	(r)	72	(r)
46.	I feel motivated to contribute more than what is normally required at work	70	(r)	65	(r)
47.	I have a strong sense of belonging to my workplace	52	(r)	50	(r)
48.	Overall I am satisfied to be working here at the present time	71	(r)	70	(r)
49.	Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	71	(r)	67	(r)
50.	There is a positive culture in my workplace	66	(r)	63	(r)
51.	Overall, I believe the culture at my workplace has improved in the last 12 months	43	(r)	43	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	NSW Kids and Families	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	60	0	2	12	7	5	10	6	10	4	4
Employee Engagement Index	70	(r)	(r)	69	(r)	(r)	60	(r)	71	(r)	(r)

Your Job

1. My job makes good use of my skills and abilities	77	(r)	(r)	75	(r)	(r)	70	(r)	70	(r)	(r)
2. I feel I am able to suggest ideas to improve our ways of doing things	77	(r)	(r)	75	(r)	(r)	60	(r)	80	(r)	(r)
3. Working here makes me want to do the best job I can	77	(r)	(r)	67	(r)	(r)	70	(r)	80	(r)	(r)
4. The right amount of approvals are required for routine decisions	50	(r)	(r)	50	(r)	(r)	40	(r)	60	(r)	(r)
5. I have sufficient control over my work so I can do my job well	67	(r)	(r)	67	(r)	(r)	60	(r)	70	(r)	(r)
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	60	(r)	(r)	75	(r)	(r)	40	(r)	70	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	NSW Kids and Families	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say	
Respondents	60	0	2	12	7	5	10	6	10	4	4	
Employee Engagement Index	70	(r)	(r)	69	(r)	(r)	60	(r)	71	(r)	(r)	

Your Team

7. The people I work with are willing to help each other even if this means doing something outside their usual job	78	(r)	(r)	75	(r)	(r)	80	(r)	100	(r)	(r)
8. In my team we generally acknowledge one another's efforts and achievements	73	(r)	(r)	58	(r)	(r)	70	(r)	90	(r)	(r)
9. People in my team are honest and open	70	(r)	(r)	75	(r)	(r)	70	(r)	90	(r)	(r)
10. My team resolves conflict quickly when it arises	53	(r)	(r)	42	(r)	(r)	30	(r)	80	(r)	(r)
11. Morale is good in my team	57	(r)	(r)	67	(r)	(r)	30	(r)	70	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	NSW Kids and Families	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say	
Respondents	60	0	2	12	7	5	10	6	10	4	4	
Employee Engagement Index	70	(r)	(r)	69	(r)	(r)	60	(r)	71	(r)	(r)	

Being Valued

12. I believe I am valued for what I can offer at my workplace	75	(r)	(r)	67	(r)	(r)	60	(r)	90	(r)	(r)
13. In my workplace, we recognise our successes and innovations	75	(r)	(r)	75	(r)	(r)	70	(r)	80	(r)	(r)
14. Staff are treated respectfully regardless of their job	77	(r)	(r)	75	(r)	(r)	70	(r)	80	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	NSW Kids and Families	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	60	0	2	12	7	5	10	6	10	4	4
Employee Engagement Index	70	(r)	(r)	69	(r)	(r)	60	(r)	71	(r)	(r)

Your Line Manager

15a. recognises and acknowledges when I have done my job well	83	(r)	(r)	83	(r)	(r)	80	(r)	80	(r)	(r)
15b. treats all staff in my team fairly	71	(r)	(r)	58	(r)	(r)	70	(r)	80	(r)	(r)
15c. ensures that when issues are raised in the team, they are addressed	64	(r)	(r)	67	(r)	(r)	40	(r)	80	(r)	(r)
15d. treats me with respect	79	(r)	(r)	75	(r)	(r)	70	(r)	80	(r)	(r)
16. I receive regular and constructive feedback on my performance	66	(r)	(r)	58	(r)	(r)	70	(r)	80	(r)	(r)
17. Overall, I have confidence in the decisions made by my line manager	76	(r)	(r)	67	(r)	(r)	70	(r)	80	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	NSW Kids and Families	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	60	0	2	12	7	5	10	6	10	4	4
Employee Engagement Index	70	(r)	(r)	69	(r)	(r)	60	(r)	71	(r)	(r)

Senior Managers

18a. are aware of the issues I face in my job	55	(r)	(r)	58	(r)	(r)	60	(r)	44	(r)	(r)
18b. have a clear direction for the future	64	(r)	(r)	67	(r)	(r)	70	(r)	44	(r)	(r)
18c. lead by example in creating a positive workplace	70	(r)	(r)	67	(r)	(r)	60	(r)	67	(r)	(r)
19. There is a positive relationship between senior management and staff in my workplace	64	(r)	(r)	67	(r)	(r)	60	(r)	56	(r)	(r)
20. Overall, I have confidence in the decisions made by my senior managers	70	(r)	(r)	75	(r)	(r)	60	(r)	44	(r)	(r)
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	64	(r)	(r)	67	(r)	(r)	60	(r)	56	(r)	(r)
22. My organisation is making the necessary decisions to meet our future challenges	64	(r)	(r)	67	(r)	(r)	60	(r)	44	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	NSW Kids and Families	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	60	0	2	12	7	5	10	6	10	4	4
Employee Engagement Index	70	(r)	(r)	69	(r)	(r)	60	(r)	71	(r)	(r)

Communication

23. I am kept well informed about what is happening in my workplace	68	(r)	(r)	58	(r)	(r)	70	(r)	67	(r)	(r)
24. I have a say in decisions which affect my work	60	(r)	(r)	67	(r)	(r)	50	(r)	56	(r)	(r)
25. I think it is safe to speak up and challenge the way things are done	58	(r)	(r)	75	(r)	(r)	50	(r)	56	(r)	(r)
26. Where I work, we share the lessons learnt when mistakes are made	56	(r)	(r)	67	(r)	(r)	30	(r)	67	(r)	(r)
27a. I am aware of the strategic objectives and direction of the organisation I work for	91	(r)	(r)	100	(r)	(r)	90	(r)	78	(r)	(r)
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	82	(r)	(r)	92	(r)	(r)	80	(r)	67	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	NSW Kids and Families	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	60	0	2	12	7	5	10	6	10	4	4
Employee Engagement Index	70	(r)	(r)	69	(r)	(r)	60	(r)	71	(r)	(r)

Training and Development Opportunities

28. I have received the appropriate training and development to do my job effectively	63	(r)	(r)	50	(r)	(r)	60	(r)	78	(r)	(r)
29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	82	(r)	(r)	83	(r)	(r)	80	(r)	78	(r)	(r)
30. I am encouraged to take opportunities to learn new skills and have new experiences	67	(r)	(r)	75	(r)	(r)	60	(r)	67	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

	Age Group	NSW Kids and Families	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
	Respondents	60	0	2	12	7	5	10	6	10	4	4
	Employee Engagement Index	70	(r)	(r)	69	(r)	(r)	60	(r)	71	(r)	(r)
Work Environment												

Work Environment

31. I have confidence in the processes that my workplace uses to resolve staff conflict	48	(r)	(r)	58	(r)	(r)	40	(r)	44	(r)	(r)
32. I am able to achieve a healthy work/life balance most of the time	67	(r)	(r)	75	(r)	(r)	50	(r)	56	(r)	(r)
33. There are mechanisms in place to support me if I experience stress or pressure	61	(r)	(r)	58	(r)	(r)	50	(r)	67	(r)	(r)
34. Reasonable expectations are placed on staff according to their position	58	(r)	(r)	67	(r)	(r)	30	(r)	56	(r)	(r)
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	51	(r)	(r)	50	(r)	(r)	40	(r)	33	(r)	(r)
36. My workplace enables strong professional leadership	58	(r)	(r)	67	(r)	(r)	60	(r)	44	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	NSW Kids and Families	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	60	0	2	12	7	5	10	6	10	4	4
Employee Engagement Index	70	(r)	(r)	69	(r)	(r)	60	(r)	71	(r)	(r)

Unacceptable Behaviour

38a. know how to report occurrences of these types of behaviour?	67	(r)	(r)	42	(r)	(r)	60	(r)	78	(r)	(r)
38b. have confidence that if you report these behaviours they will be responded to appropriately?	54	(r)	(r)	75	(r)	(r)	40	(r)	67	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	NSW Kids and Families	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	60	0	2	12	7	5	10	6	10	4	4
Employee Engagement Index	70	(r)	(r)	69	(r)	(r)	60	(r)	71	(r)	(r)

Service Delivery

39.	My work environment allows me to deliver the best possible services (patient care or support services)	58	(r)	(r)	70	(r)	(r)	60	(r)	56	(r)	(r)
40.	In my workplace patient safety is at the centre of all decision making	67	(r)	(r)	70	(r)	(r)	80	(r)	33	(r)	(r)
41.	My team's objectives/ work plans are clearly outlined	70	(r)	(r)	64	(r)	(r)	60	(r)	67	(r)	(r)
42.	Our objectives/work plans help us to deliver a quality service	64	(r)	(r)	64	(r)	(r)	60	(r)	56	(r)	(r)
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	49	(r)	(r)	64	(r)	(r)	50	(r)	44	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	NSW Kids and Families	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	60	0	2	12	7	5	10	6	10	4	4
Employee Engagement Index	70	(r)	(r)	69	(r)	(r)	60	(r)	71	(r)	(r)

Your Workplace

44. Overall I am proud to be a part of this workplace	80	(r)	(r)	91	(r)	(r)	60	(r)	78	(r)	(r)
45. I would recommend my workplace as a good place to work	70	(r)	(r)	73	(r)	(r)	60	(r)	78	(r)	(r)
46. I feel motivated to contribute more than what is normally required at work	70	(r)	(r)	64	(r)	(r)	50	(r)	67	(r)	(r)
47. I have a strong sense of belonging to my workplace	52	(r)	(r)	55	(r)	(r)	60	(r)	56	(r)	(r)
48. Overall I am satisfied to be working here at the present time	71	(r)	(r)	64	(r)	(r)	60	(r)	67	(r)	(r)
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	71	(r)	(r)	73	(r)	(r)	50	(r)	89	(r)	(r)
50. There is a positive culture in my workplace	66	(r)	(r)	64	(r)	(r)	40	(r)	78	(r)	(r)
51. Overall, I believe the culture at my workplace has improved in the last 12 months	43	(r)	(r)	55	(r)	(r)	40	(r)	33	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

orres Strait Islander

lone of the above

refer not to say

(r) Where group has less than 10 respondents

Australian	Aboriginal

Australian Aboriginal	Z	⋖	\vdash	Z	₾.	
Respondents	60	2	0	54	3	
Employee Engagement Index	70	(r)	(r)	67	(r)	

Your Job

1.	My job makes good use of my skills and abilities	77	(r)	(r)	76	(r)
2.	I feel I am able to suggest ideas to improve our ways of doing things	77	(r)	(r)	74	(r)
3.	Working here makes me want to do the best job I can	77	(r)	(r)	76	(r)
4.	The right amount of approvals are required for routine decisions	50	(r)	(r)	50	(r)
5.	I have sufficient control over my work so I can do my job well	67	(r)	(r)	65	(r)
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	60	(r)	(r)	59	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

ids and Families

(r) Where group has less than 10 respondents

Australian Aboriginal	NSW Kids and Familie	Australian Aboriginal C	Torres Strait Islander	None of the above	Prefer not to say	
Respondents	60	2	0	54	3	
Employee Engagement Index	70	(r)	(r)	67	(r)	

Your Team

7. The people I work with are willing to help each other even if this means doing something outside their usual job	78	(r)	(r)	78	(r)
8. In my team we generally acknowledge one another's efforts and achievements	73	(r)	(r)	74	(r)
9. People in my team are honest and open	70	(r)	(r)	69	(r)
10. My team resolves conflict quickly when it arises	53	(r)	(r)	52	(r)
11. Morale is good in my team	57	(r)	(r)	54	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

res Strait Islander

ne of the above

efer not to say

W Kids and Families

(r) Where group has less than 10 respondents

Australian	n Aboriginal

Australian Aboriginal	S	Aus	Tor	Š	Pre	
Respondents	60	2	0	54	3	
Employee Engagement Index	70	(r)	(r)	67	(r)	

Being Valued

12. I believe I am valued for what I can offer at my workplace	75	(r)	(r)	72	(r)
13. In my workplace, we recognise our successes and innovations	75	(r)	(r)	74	(r)
14. Staff are treated respectfully regardless of their job	77	(r)	(r)	76	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

gin

(r) Where group has less than 10 respondents

Australian Aboriginal	NSW Kids and Families	Australian Aboriginal Ori	Torres Strait Islander	None of the above	Prefer not to say
Respondents	60	2	0	54	3
Employee Engagement Index	70	(r)	(r)	67	(r)

Your Line Manager

15a. recognises and acknowledges when I have done my job well	83	(r)	(r)	81	(r)
15b. treats all staff in my team fairly	71	(r)	(r)	70	(r)
15c. ensures that when issues are raised in the team, they are addressed	64	(r)	(r)	62	(r)
15d. treats me with respect	79	(r)	(r)	77	(r)
16. I receive regular and constructive feedback on my performance	66	(r)	(r)	62	(r)
17. Overall, I have confidence in the decisions made by my line manager	76	(r)	(r)	74	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

gin

(r) Where group has less than 10 respondents

Australian Aboriginal	NSW Kids and Families	Australian Aboriginal Ori	Torres Strait Islander	None of the above	Prefer not to say
Respondents	60	2	0	54	3
Employee Engagement Index	70	(r)	(r)	67	(r)

Senior Managers

18a. are aware of the issues I face in my job	55	(r)	(r)	53	(r)
18b. have a clear direction for the future	64	(r)	(r)	63	(r)
18c. lead by example in creating a positive workplace	70	(r)	(r)	67	(r)
19. There is a positive relationship between senior management and staff in my workplace	64	(r)	(r)	61	(r)
20. Overall, I have confidence in the decisions made by my senior managers	70	(r)	(r)	67	(r)
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	64	(r)	(r)	61	(r)
22. My organisation is making the necessary decisions to meet our future challenges	64	(r)	(r)	62	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

V Kids and Families

(r) Where group has less than 10 respondents

Australian	Aboriginal

Australian Aboriginal	NSV	Aus	Torr	Non	Pref
Respondents	60	2	0	54	3
Employee Engagement Index	70	(r)	(r)	67	(r)

Communication

23. I am kept well informed about what is happening in my workplace	68	(r)	(r)	67	(r)
24. I have a say in decisions which affect my work	60	(r)	(r)	56	(r)
25. I think it is safe to speak up and challenge the way things are done	58	(r)	(r)	54	(r)
26. Where I work, we share the lessons learnt when mistakes are made	56	(r)	(r)	52	(r)
27a. I am aware of the strategic objectives and direction of the organisation I work for	91	(r)	(r)	90	(r)
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	82	(r)	(r)	81	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Australian Aboriginal	NSW Kids and Families	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say
Respondents	60	2	0	54	3
Employee Engagement Index	70	(r)	(r)	67	(r)

Training and Development Opportunities

28. I have received the appropriate training and development to do my job effectively	63	(r)	(r)	62	(r)	
29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	82	(r)	(r)	81	(r)	
30. I am encouraged to take opportunities to learn new skills and have new experiences	67	(r)	(r)	65	(r)	

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Australian	Aboriginal

Australian Aboriginal	NSW Kids and Famili	Australian Aboriginal	Torres Strait Islander	None of the above	Prefer not to say	
Respondents	60	2	0	54	3	
Employee Engagement Index	70	(r)	(r)	67	(r)	

Work Environment

31. I have confidence in the processes that my workplace uses to resolve staff conflict	48	(r)	(r)	45	(r)
32. I am able to achieve a healthy work/life balance most of the time	67	(r)	(r)	65	(r)
33. There are mechanisms in place to support me if I experience stress or pressure	61	(r)	(r)	58	(r)
34. Reasonable expectations are placed on staff according to their position	58	(r)	(r)	58	(r)
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	51	(r)	(r)	50	(r)
36. My workplace enables strong professional leadership	58	(r)	(r)	56	(r)

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

orres Strait Islander

None of the above

(r) Where group has less than 10 respondents

NSW Kids and Families Australian Aboriginal

Australian Aboriginal	NSW Kids and Fa	Australian Aborig	Torres Strait Islar	None of the abov	Prefer not to say	
Respondents	60	2	0	54	3	
Employee Engagement Index	70	(r)	(r)	67	(r)	

Unacceptable Behaviour

38a. know how to report occurrences of these types of behaviour?	67	(r)	(r)	65	(r)
38b. have confidence that if you report these behaviours they will be responded to appropriately?	54	(r)	(r)	52	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

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Australian Aboriginal	NSW Kids and Families	Australian Aboriginal Ori	Torres Strait Islander	None of the above	Prefer not to say	
Respondents	60	2	0	54	3	
Employee Engagement Index	70	(r)	(r)	67	(r)	

Service Delivery

39.	My work environment allows me to deliver the best possible services (patient care or support services)	58	(r)	(r)	54	(r)
40.	In my workplace patient safety is at the centre of all decision making	67	(r)	(r)	68	(r)
41.	My team's objectives/ work plans are clearly outlined	70	(r)	(r)	69	(r)
42.	Our objectives/work plans help us to deliver a quality service	64	(r)	(r)	63	(r)
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	49	(r)	(r)	46	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Australian Aboriginal	NSW Kids and Famili	Australian Aboriginal (Torres Strait Islander	None of the above	Prefer not to say	
Respondents	60	2	0	54	3	
Employee Engagement Index	70	(r)	(r)	67	(r)	

Your Workplace

44. Overall I am proud to be a part of this workplace	80	(r)	(r)	78	(r)
45. I would recommend my workplace as a good place to work	70	(r)	(r)	67	(r)
46. I feel motivated to contribute more than what is normally required at work	70	(r)	(r)	67	(r)
47. I have a strong sense of belonging to my workplace	52	(r)	(r)	47	(r)
48. Overall I am satisfied to be working here at the present time	71	(r)	(r)	69	(r)
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	71	(r)	(r)	69	(r)
50. There is a positive culture in my workplace	66	(r)	(r)	63	(r)
51. Overall, I believe the culture at my workplace has improved in the last 12 months	43	(r)	(r)	39	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

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NSW Kids and Families **Disability** 60 Respondents 0 57 Employee Engagement Index 70

Your Job

1.	My job makes good use of my skills and abilities	77	(r)	(r)	(r)
2.	I feel I am able to suggest ideas to improve our ways of doing things	77	(r)	(r)	(r)
3.	Working here makes me want to do the best job I can	77	(r)	(r)	(r)
4.	The right amount of approvals are required for routine decisions	50	(r)	(r)	(r)
5.	I have sufficient control over my work so I can do my job well	67	(r)	(r)	(r)
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	60	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

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Disability

Disability	Z	>	Z	₾.	
Respondents	60	0	57	3	
Employee Engagement Index	70	(r)	71	(r)	

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7. The people I work with are willing to help each other even if this means doing something outside their usual job	78	(r)	(r)	(r)
8. In my team we generally acknowledge one another's efforts and achievements	73	(r)	(r)	(r)
9. People in my team are honest and open	70	(r)	(r)	(r)
10. My team resolves conflict quickly when it arises	53	(r)	(r)	(r)
11. Morale is good in my team	57	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Disability	NSW Kids and Families	Yes
		_

Respondents	60	0	57	3
Employee Engagement Index	70	(r)	71	(r)

Being Valued

12. I believe I am valued for what I can offer at my workplace	75	(r)	(r)	(r)
13. In my workplace, we recognise our successes and innovations	75	(r)	(r)	(r)
14. Staff are treated respectfully regardless of their job	77	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Disability	NSW Kids and Families	Yes	OZ	Prefer not to say
Respondents	60	0	57	3

Respondents	60	0	57	3
Employee Engagement Index	70	(r)	71	(r)

Your Line Manager

15a. recognises and acknowledges when I have done my job well	83	(r)	(r)	(r)
15b. treats all staff in my team fairly	71	(r)	(r)	(r)
15c. ensures that when issues are raised in the team, they are addressed	64	(r)	(r)	(r)
15d. treats me with respect	79	(r)	(r)	(r)
16. I receive regular and constructive feedback on my performance	66	(r)	(r)	(r)
17. Overall, I have confidence in the decisions made by my line manager	76	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Disability	

60 Respondents 0 57 Employee Engagement Index 70

Senior Managers

18a. are aware of the issues I face in my job	55	(r)	(r)	(r)
18b. have a clear direction for the future	64	(r)	(r)	(r)
18c. lead by example in creating a positive workplace	70	(r)	(r)	(r)
19. There is a positive relationship between senior management and staff in my workplace	64	(r)	(r)	(r)
20. Overall, I have confidence in the decisions made by my senior managers	70	(r)	(r)	(r)
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	64	(r)	(r)	(r)
22. My organisation is making the necessary decisions to meet our future challenges	64	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

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NSW Kids and Families Disability 60 Respondents 0 57 Employee Engagement Index 70

Communication

23. I am kept well informed about what is happening in my workplace	68	(r)	(r)	(r)
24. I have a say in decisions which affect my work	60	(r)	(r)	(r)
25. I think it is safe to speak up and challenge the way things are done	58	(r)	(r)	(r)
26. Where I work, we share the lessons learnt when mistakes are made	56	(r)	(r)	(r)
27a. I am aware of the strategic objectives and direction of the organisation I work for	91	(r)	(r)	(r)
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	82	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Disability	NSW Kids and Families	Yes	No	Prefer not to say
Respondents	60	0	57	3
	70	()	7.4	

Respondents	60	0	57	3
Employee Engagement Index	70	(r)	71	(r)

Training and Development Opportunities

28.	I have received the appropriate training and development to do my job effectively	63	(r)	(r)	(r)	
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	82	(r)	(r)	(r)	
30.	I am encouraged to take opportunities to learn new skills and have new experiences	67	(r)	(r)	(r)	

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

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Disability Respondents 60 0 57 (r) 71 (r)

Employee Engagement Index 70 (r		· respendents
	70 (ı	Employee Engagement Index

Work Environment

31. I have confidence in the processes that my workplace uses to resolve staff conflict	48	(r)	(r)	(r)
32. I am able to achieve a healthy work/life balance most of the time	67	(r)	(r)	(r)
33. There are mechanisms in place to support me if I experience stress or pressure	61	(r)	(r)	(r)
34. Reasonable expectations are placed on staff according to their position	58	(r)	(r)	(r)
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	51	(r)	(r)	(r)
36. My workplace enables strong professional leadership	58	(r)	(r)	(r)

This section shows the % positive scores for different demographic groups within your Business Unit.

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

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Disability

Respondents $60 \quad 0 \quad 57 \quad 3$ gement Index $70 \quad (r) \quad 71 \quad (r)$

	Employee Engagement Index
Unacceptable Behaviour	

38a. know how to report occurrences of these types of behaviour?	67	(r)	(r)	(r)
38b. have confidence that if you report these behaviours they will be responded to appropriately?	54	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

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Disability $\stackrel{\circ}{\mathbb{Z}}$ $\stackrel{\circ}{\mathbb{Z}}$ $\stackrel{\circ}{\mathbb{Z}}$ $\stackrel{\circ}{\mathbb{Z}}$ Respondents600573Employee Engagement Index70(r)71(r)

Service Delivery

39.	My work environment allows me to deliver the best possible services (patient care or support services)	58	(r)	(r)	(r)
40.	In my workplace patient safety is at the centre of all decision making	67	(r)	(r)	(r)
41.	My team's objectives/ work plans are clearly outlined	70	(r)	(r)	(r)
42.	Our objectives/work plans help us to deliver a quality service	64	(r)	(r)	(r)
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	49	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Dis	ahi	lity	

Disability	NSN	Yes	Š	Pref
Respondents	60	0	57	3
Employee Engagement Index	70	(r)	71	(r)

Your Workplace

44. Overall I am proud to be a part of this workplace	80	(r)	(r)	(r)
45. I would recommend my workplace as a good place to work	70	(r)	(r)	(r)
46. I feel motivated to contribute more than what is normally required at work	70	(r)	(r)	(r)
47. I have a strong sense of belonging to my workplace	52	(r)	(r)	(r)
48. Overall I am satisfied to be working here at the present time	71	(r)	(r)	(r)
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	71	(r)	(r)	(r)
50. There is a positive culture in my workplace	66	(r)	(r)	(r)
51. Overall, I believe the culture at my workplace has improved in the last 12 months	43	(r)	(r)	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

English Speaking Background

Respondents 60 47 11 2

Employee Engagement Index 70 68 79 (r)

Your Job

1.	My job makes good use of my skills and abilities	77	74	91	(r)
2.	I feel I am able to suggest ideas to improve our ways of doing things	77	72	91	(r)
3.	Working here makes me want to do the best job I can	77	77	82	(r)
4.	The right amount of approvals are required for routine decisions	50	40	91	(r)
5.	I have sufficient control over my work so I can do my job well	67	64	82	(r)
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	60	60	64	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

English Speaking Background

Respondents 60 47 11 2

Employee Engagement Index 70 68 79 (r)

Your Team

7. The people I work with are willing outside their usual job	g to help each other even if this means doing something	78	79	82	(r)
8. In my team we generally acknow	vledge one another's efforts and achievements	73	70	91	(r)
9. People in my team are honest an	nd open	70	68	82	(r)
10. My team resolves conflict quickly	y when it arises	53	51	73	(r)
11. Morale is good in my team		57	53	73	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

English Speaking Background 60 Respondents 47 Employee Engagement Index 70 68 79

Being Valued

12. I believe I am valued for what I can offer at my workplace	75	70	91	(r)
13. In my workplace, we recognise our successes and innovations	75	72	91	(r)
14. Staff are treated respectfully regardless of their job	77	74	91	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

English	Speaking	Background

Your Line Manager

15a. recognises and acknowledges when I have done my job well	83	79	100	(r)
15b. treats all staff in my team fairly	71	70	80	(r)
15c. ensures that when issues are raised in the team, they are addressed	64	62	80	(r)
15d. treats me with respect	79	77	90	(r)
16. I receive regular and constructive feedback on my performance	66	62	80	(r)
17. Overall, I have confidence in the decisions made by my line manager	76	70	100	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

English	Speaking	Background

Respondents 60 47 11 2

Employee Engagement Index 70 68 79 (r)

Senior Managers

18a. are aware of the issues I face in my job	55	53	60	(r)
18b. have a clear direction for the future	64	60	80	(r)
18c. lead by example in creating a positive workplace	70	64	90	(r)
19. There is a positive relationship between senior management and staff in my workplace	64	62	70	(r)
20. Overall, I have confidence in the decisions made by my senior managers	70	64	90	(r)
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	64	62	70	(r)
22. My organisation is making the necessary decisions to meet our future challenges	64	59	80	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

English Speaking Background

Respondents 60 47 11 2

Employee Engagement Index 70 68 79 (r)

Communication

23. I am kept well informed about what is happening in my workplace	68	65	80	(r)
24. I have a say in decisions which affect my work	60	57	70	(r)
25. I think it is safe to speak up and challenge the way things are done	58	54	70	(r)
26. Where I work, we share the lessons learnt when mistakes are made	56	50	80	(r)
27a. I am aware of the strategic objectives and direction of the organisation I work for	91	89	100	(r)
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	82	78	100	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

English Speaking Background

Respondents 60 47 11 2

Employee Engagement Index 70 68 79 (r)

Training and Development Opportunities

28.	I have received the appropriate training and development to do my job effectively	63	63	70	(r)
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	82	85	70	(r)
30.	I am encouraged to take opportunities to learn new skills and have new experiences	67	67	70	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

English	Speaking	Background

Respondents 60 47 11 2

Employee Engagement Index 70 68 79 (r)

Work Environment

31. I have confidence in the processes that my workplace uses to resolve staff conflict	48	44	70	(r)
32. I am able to achieve a healthy work/life balance most of the time	67	63	80	(r)
33. There are mechanisms in place to support me if I experience stress or pressure	61	59	70	(r)
34. Reasonable expectations are placed on staff according to their position	58	52	80	(r)
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	51	50	60	(r)
36. My workplace enables strong professional leadership	58	54	70	(r)

This section shows the % positive scores for different demographic groups within your Business Unit.

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents



Respondents 60 47 11 2

Employee Engagement Index 70 68 79 (r)

Unacceptable Behaviour

38a. know how to report occurrences of these types of behaviour?	67	67	60	(r)
38b. have confidence that if you report these behaviours they will be responded to appropriately?	54	52	60	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

English Speaking Background

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2	11	47	60	Respondents	
(r)	79	68	70	Employee Engagement Index	

Service Delivery

39.	My work environment allows me to deliver the best possible services (patient care or support services)	58	56	67	(r)
40.	In my workplace patient safety is at the centre of all decision making	67	71	56	(r)
41.	My team's objectives/ work plans are clearly outlined	70	69	70	(r)
42.	Our objectives/work plans help us to deliver a quality service	64	64	60	(r)
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	49	43	70	(r)

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

English Speaking Background

Respondents 60 47 11 2

Employee Engagement Index 70 68 79 (r)

Your Workplace

44. Overall I am proud to be a part of this workplace	80	78	90	(r)
45. I would recommend my workplace as a good place to work	70	67	80	(r)
46. I feel motivated to contribute more than what is normally required at work	70	64	90	(r)
47. I have a strong sense of belonging to my workplace	52	51	50	(r)
48. Overall I am satisfied to be working here at the present time	71	69	80	(r)
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	71	69	80	(r)
50. There is a positive culture in my workplace	66	60	90	(r)
51. Overall, I believe the culture at my workplace has improved in the last 12 months	43	38	60	(r)

Guide to this Report

Methodology

The YourSay survey was delivered as an online and paper based survey to meet the operational needs of a workforce that operates 24 hours a day, 7 days a week.

Questionnaire design

The questionnaire was designed by ORC International in conjunction with the NSW Health workplace culture project team, the Department of Health Workplace Culture Survey Reference Group and Chief Executives of all NSW Health organisations. The questionnaire was designed to be succinct and provide actionable results to help inform the organisation and highlight areas for improvement.

Data Collection

The survey used an online methodology with all staff invited to participate however, paper copies of the survey were also made available. All staff were given the opportunity to complete the survey between 30th March to 24th April 2015. Paper surveys were accepted until the 1st of May 2015. ORC International set up and hosted the online survey. Respondents were asked to put in a user name and password unique to them in order to enable the respondent to leave and return the survey.

Comparative data

Comparative data is the average % positive score achieved from all NSW Health organisations that participated in the 2013 Workplace Survey.

Results

Where results are shown as positive percentages (% Positive), these are calculated by adding together positive responses ("Strongly Agree" + "Agree") and dividing by the number of respondents which answered the question. Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Therefore in some instances, results may not total 100%.

Anonymity

It is ORC International's practice not to allow the breakdown of groups to the extent where the anonymity of individuals may be compromised. Results for teams with less than ten will not receive an individual report. However, their data will still contribute to the scores for their group and the organisation overall. Summary responses for each question by demographic data is not provided where there are less than fifty respondents from each demographic.

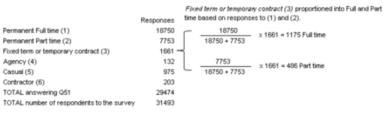
Confidence Intervals

Confidence intervals have been calculated on the total facility responses (within a 5% error rating). If the CI is less than 5% these responses are a representative sample of this facility population. If the CI is greater than 5% these responses are a snapshot of the views of staff at this facility, as opposed to being a representative sample.

Rounding

The Estimated Response Rate quoted in this report is an estimate only, based on Full Time Equivalent (FTE) staff as at April 2015. This figure does not include contractors, agency staff and volunteers, nor does it account for staff on secondment or extended leave, hence the estimated response rate is not accurate. The final estimated response rates have been weighted to account for our part-time and temporary staff. The proportion of Full time and Part time staff have been taken from those who responded to "Q5. Which of the following best describes your current employment status?" A Part-time respondent has been weighted by 0.33 (i.e. they are assumed to work one in three days).

Q5. Which of the following best describes your current employment status?



Total estimated Full time responses as a proportion of all respondents to the survey

$$\frac{1850 + 1175}{29474} \times 31493 = 21290$$
 Estimated Full Time responses

Total estimated Part time responses as a proportion of all respondents to the survey.

Estimated response rate based on an FTE value of 94882.6 and weighting estimated rumber of Part time responses by 0.33.

Action Planning

Asking our employees for their feedback is the first step towards improving the employee experience. The next step is to implement changes. Please use the information in this report to help decide what you and your team need to change.

This simple form is one way you can record the actions and changes you plan to make within your team.

Top 3 areas to focus on		Celebrate! What three th	ebrate! What three things are working well?				
		1					
		2					
		3					
What	How	Who	When				
needs to be improved?	will this be achieved?	is going to make this happen?	will this be achieved?				