

#### Employee Engagement Index

Sa	y	% Positive	Variance from 2013
44.	Overall I am proud to be a part of this workplace	74	+6
45.	I would recommend my workplace as a good place to work	64	+6
Sta	ау		
47.	I have a strong sense of belonging to my workplace	66	+5
48.	Overall I am satisfied to be working here at the present time	70	+5
Str	ive		
3.	Working here makes me want to do the best job I can	73	+3
46.	I feel motivated to contribute more than what is normally required at work	68	+3

#### Key Questions to focus on

Questions which have been identified by statistical analysis as the most important for your team

		% Positive	Variance from 2013
50.	There is a positive culture in my workplace	54	-
19.	There is a positive relationship between senior management and staff in my workplace	39	+2
36.	My workplace enables strong professional leadership	52	-
31.	I have confidence in the processes that my workplace uses to resolve staff conflict	43	+3
21.	Senior managers in my organisation are honest, open and transparent in their dealings with staff	36	-
24.	I have a say in decisions which affect my work	45	0

#### In this report

HEADLINES A top line summary of key insights COMPARISONS Score summary against selected comparators ALL QUESTIONS Detailed results for the entire question set **DEMOGRAPHICS** Score comparisons of demographics **GUIDE** A guide on how to interpret the results ACTION Initiatives for maintaining and improving engagement



#### Highlights and lowlights

This section shows the three highest scoring sections and five highest scoring questions (Highlights). It also shows the three lowest scoring sections and the five lowest scoring questions (Lowlights).

#### **Highlights**

9	5						
Sect	Sections						
	Training and Development Opportunities						
	Your Job	66					
	Your Team						
Ques	Questions						
1.	My job makes good use of my skills and abilities	81					
15d	. My line manager treats me with respect	78					
44.	Overall I am proud to be a part of this workplace	74					
8.	In my team we generally acknowledge one another's efforts and achievements	73					
28.	I have received the appropriate training and development to do my job effectively	73					

#### Lowlights

Sectio	Sections			
	Senior Managers	41		
	Communication	53		
	Work Environment	57		
Questi	% Positive			
21.	Senior managers in my organisation are honest, open and transparent in their dealings with staff	36		
51.	Overall, I believe the culture at my workplace has improved in the last 12 months	36		
19.	There is a positive relationship between senior management and staff in my workplace	39		
22.	My organisation is making the necessary decisions to meet our future challenges	40		
18c.	The senior managers at my workplace lead by example in creating a positive workplace	42		

Most Improved and Least Improved since 2013 This section shows the three most improved sections and five most improved questions since 2013. It also shows the three sections and five questions that have least improved since 2013.

Mos	Most improved								
Sect	ions	% Positive	Variance from 2013						
	Your Team	64	+6						
	Being Valued	62	+5						
	Your Workplace	61	+4						
Questions		% Positive	Variance from 2013						
8	In my team we generally acknowledge one another's efforts and achievements	73	+7						
49	Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	60	+6						
11	Morale is good in my team	55	+6						
6	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	63	+6						
34	Reasonable expectations are placed on staff according to their position	58	+6						

#### Least improved

Sectio	ns	% Positive	Variance from 2013
Tr	aining and Development Opportunities	68	-3
Co	ommunication	53	0
Se	enior Managers	41	+1
Quest	Questions		Variance from 2013
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	70	-12
27a.	I am aware of the strategic objectives and direction of the organisation I work for	55	-2
27b.	I am aware of how my work contributes to the overall strategic objectives of my organisation	58	-1
18a.	The senior managers at my workplace are aware of the issues I face in my job	43	-1
23.	I am kept well informed about what is happening in my workplace	50	0

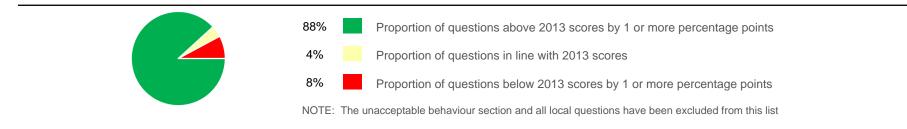
NOTE: The unacceptable behaviour section and all local questions have been excluded from this list

# Employee Workplace Culture Index

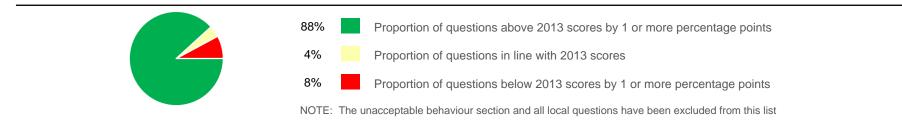
The Workplace Culture Index is a measure statistically constructed based on the NSW Health Workplace Culture Framework.

The following fifteen questions have been identified as being most aligned to Workplace Culture. The Workplace Culture is an average of the following scores:

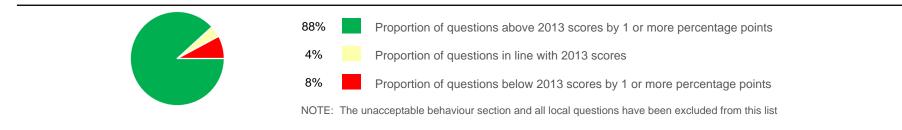
	KEY	response	% Neutral response	% Negative response	Variance from 2013	53% Culture Index 20	15	49% Culture Index 2013
11.	Morale is good in my team	55	2	1 25	+6			
12.	I believe I am valued for what I can offer at my workplace	63		<mark>18 19</mark>	+4			
13.	In my workplace, we recognise our successes and innovations	60		22 19	+6			
14.	Staff are treated respectfully regardless of their job	64		16 20	+6	54%	53%	
17.	Overall, I have confidence in the decisions made by my line manager	62		20 18	+3			49%
18b.	The senior managers at my workplace have a clear direction for the future	43	32	25	+5			
18c.	The senior managers at my workplace lead by example in creating a positive workplace	42	29	29	+4			
20.	Overall, I have confidence in the decisions made by my senior managers	43	31	26	+4			
24.	I have a say in decisions which affect my work	45	25	29	0			
25.	I think it is safe to speak up and challenge the way things are done	49	21	30	<b>■</b> +1			
26.	Where I work, we share the lessons learnt when mistakes are made	59		23 18	+4			
31.	I have confidence in the processes that my workplace uses to resolve staff conflict	43	30	27	+3			
41.	My team's objectives/ work plans are clearly outlined	66		21 <mark>13</mark>	<b>■</b> +1	NSW Health Overall	South Eastern Sydney LHD	South Eastern Sydney LHD 2013
42.	Our objectives/work plans help us to deliver a quality service	66		23 <mark>11</mark>	+2			
51.	Overall, I believe the culture at my workplace has improved in the last 12 months	36	36	28	+5			



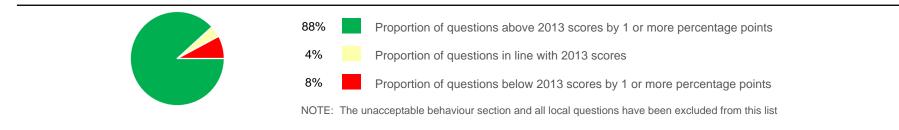
		% Positive	Variance from 2013
8.	In my team we generally acknowledge one another's efforts and achievements	73	+7
49.	Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	60	+6
11.	Morale is good in my team	55	+6
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	63	+6
34.	Reasonable expectations are placed on staff according to their position	58	+6
13.	In my workplace, we recognise our successes and innovations	60	+6
45.	I would recommend my workplace as a good place to work	64	+6
9.	People in my team are honest and open	67	+6
44.	Overall I am proud to be a part of this workplace	74	+6
14.	Staff are treated respectfully regardless of their job	64	+6
5.	I have sufficient control over my work so I can do my job well	65	+5
7.	The people I work with are willing to help each other even if this means doing something outside their usual job	70	+5



		% Positive	Variance from 2013
10.	My team resolves conflict quickly when it arises	55	+5
35.	My workplace is proactive in minimising potential violence/ abuse from patients or visitors	71	+5
15d.	My line manager treats me with respect	78	+5
47.	I have a strong sense of belonging to my workplace	66	+5
18b.	The senior managers at my workplace have a clear direction for the future	43	+5
51.	Overall, I believe the culture at my workplace has improved in the last 12 months	36	+5
48.	Overall I am satisfied to be working here at the present time	70	+5
32.	I am able to achieve a healthy work/life balance most of the time	66	+4
18c.	The senior managers at my workplace lead by example in creating a positive workplace	42	+4
12.	I believe I am valued for what I can offer at my workplace	63	+4
26.	Where I work, we share the lessons learnt when mistakes are made	59	+4
16.	I receive regular and constructive feedback on my performance	50	+4
15c.	My line manager ensures that when issues are raised in the team, they are addressed	61	+4



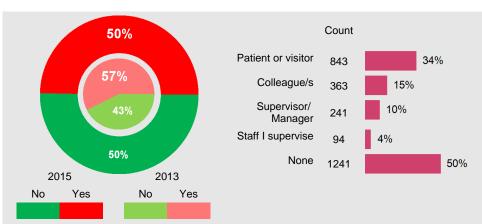
		% Positive	Variance from 2013
20.	Overall, I have confidence in the decisions made by my senior managers	43	+4
17.	Overall, I have confidence in the decisions made by my line manager	62	+3
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	53	+3
31.	I have confidence in the processes that my workplace uses to resolve staff conflict	43	+3
15b.	My line manager treats all staff in my team fairly	63	+3
33.	There are mechanisms in place to support me if I experience stress or pressure	53	+3
39.	My work environment allows me to deliver the best possible services (patient care or support services)	60	+3
1.	My job makes good use of my skills and abilities	81	+3
46.	I feel motivated to contribute more than what is normally required at work	68	+3
3.	Working here makes me want to do the best job I can	73	+3
42.	Our objectives/work plans help us to deliver a quality service	66	+2
4.	The right amount of approvals are required for routine decisions	48	+2
40.	In my workplace patient safety is at the centre of all decision making	70	+2



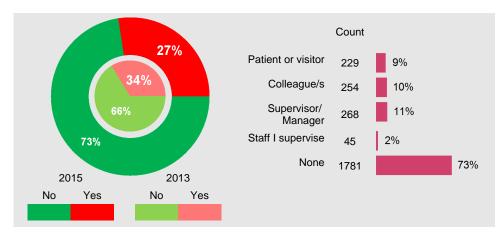
		% Positive	Variance from 2013
2.	I feel I am able to suggest ideas to improve our ways of doing things	70	+2
15a.	My line manager recognises and acknowledges when I have done my job well	65	+2
30.	I am encouraged to take opportunities to learn new skills and have new experiences	61	+2
19.	There is a positive relationship between senior management and staff in my workplace	39	+2
25.	I think it is safe to speak up and challenge the way things are done	49	+1
28.	I have received the appropriate training and development to do my job effectively	73	+1
41.	My team's objectives/ work plans are clearly outlined	66	+1
24.	I have a say in decisions which affect my work	45	0
23.	I am kept well informed about what is happening in my workplace	50	0
18a.	The senior managers at my workplace are aware of the issues I face in my job	43	-1
27b.	I am aware of how my work contributes to the overall strategic objectives of my organisation	58	-1
27a.	I am aware of the strategic objectives and direction of the organisation I work for	55	-2
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	70	-12

#### **Unacceptable Behaviour**

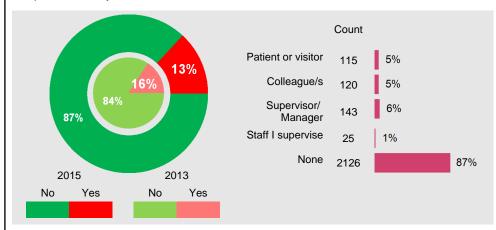
This section shows the results to questions asked regarding unacceptable behaviour.

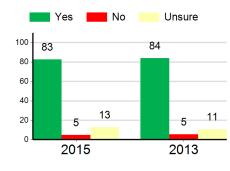


37b. In the last 12 months, I have been the object of repeated behaviour which is offensive, intimidating, humiliating or threatening by a ...



37c. In the last 12 months, I have been discriminated against on the basis of race, ethnic or ethno-religiousbackground, disability, age, homosexuality, transgender or carers responsibilities by a ...





behaviour?

38. Do you currently ...

100 80 60 -45 42 35 30 40 25 23 20 -0 2015 2013

No

Unsure

a) know how to report occurrences of these types of b) have confidence that if you report these behaviours they will be responded to appropriately?

Yes

37a. In the last 12 months, I have been verbally abused by a ...

This section shows the breakdown of the responses to each question.

Key Key Driver Question

At least 1 percentage point greater than comparator

Your J	ob	% Positive response	% Neutral response	% Negative response	% Positive	South Eastern Sydney Local Health District 2013	South Eastern Sydney Local Health District 2011	NSW Health Overall
1.	My job makes good use of my skills and abilities		81	8 11	81	78	76	81
2.	I feel I am able to suggest ideas to improve our ways of doing things		70	14 16	70	67	66	69
3.	Working here makes me want to do the best job I can		73	16 <mark>11</mark>	73	70	66	72
4.	The right amount of approvals are required for routine decisions	48	23	29	48	45	-	52
5.	I have sufficient control over my work so I can do my job well	e	5	16 19	65	60	58	65
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	6	3	20 18	63	57	56	62

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

Your 1	Гeam	% Positive response	% Neutral response	% Nega respor		% Positive	South Eastern Sydney Local Health District 2013	South Eastern Sydney Local Health District 2011	NSW Health Overall	
7.	The people I work with are willing to help each other even if this means doing something outside their usual job		70	14	15	70	65	63	69	
8.	In my team we generally acknowledge one another's efforts and achievements		73	14	14	73	66	65	70	
9.	People in my team are honest and open	(	67	19	14	67	62	61	64	
10.	My team resolves conflict quickly when it arises	55		25	20	55	49	47	53	
11.	Morale is good in my team	55	2	21	25	55	49	47	53	

This section shows the breakdown of the responses to each question.

Key Driver Question

At least 1 percentage point greater than comparator

Being	Valued	% Positive response	% Neutral response		egative ponse	% Positive	South Eastern Sydney Local Health District 2013	South Eastern Sydney Local Health District 2011	NSW Health Overall	
12.	I believe I am valued for what I can offer at my workplace	6	3	18	19	63	59	59	63	
13.	In my workplace, we recognise our successes and innovations	60		22	19	60	54	51	57	
14.	Staff are treated respectfully regardless of their job	6	4	16	20	64	59	55	62	

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

Your L	-ine Manager	% Positive response	% Neutral response		gative	% Positive	South Eastern Sydney Local Health District 2013	South Eastern Sydney Local Health District 2011	NSW Health Overall	
15a.	My line manager recognises and acknowledges when I have done my job well	65 1		17	18	65	63	60	65	
15b.	My line manager treats all staff in my team fairly	63	3	17	20	63	59	57	62	
15c.	My line manager ensures that when issues are raised in the team, they are addressed	61		19	19	61	58	55	61	
15d.	My line manager treats me with respect	78			12 10	78	73	72	76	
16.	I receive regular and constructive feedback on my performance	50 <mark>23</mark>		3	27	50	46	42	52	
17.	Overall, I have confidence in the decisions made by my line manager	62		20	18	62	59	56	63	

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

	Senior	Managers	% Positive response	% Neutral response	% Negative response	% Positive	South Eastern Sydney Local Health District 2013	South Eastern Sydney Local Health District 2011	NSW Health Overall
	18a.	The senior managers at my workplace are aware of the issues I face in my job	43	25	32	43	44	39	46
	18b.	The senior managers at my workplace have a clear direction for the future	43	32	25	43	38	31	45
	18c.	The senior managers at my workplace lead by example in creating a positive workplace	42	29	29	42	38	33	45
К	19.	There is a positive relationship between senior management and staff in my workplace	39	30	32	39	37	31	42
	20.	Overall, I have confidence in the decisions made by my senior managers	43	31	26	43	39	35	46
к	21.	Senior managers in my organisation are honest, open and transparent in their dealings with staff	36	32	32	36	-	-	39
	22.	My organisation is making the necessary decisions to meet our future challenges	40	38	22	40	-	-	43

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

	Comm	unication	% Positive response	% Neutra response		legative sponse	% Positive	South Eastern Sydney Local Health District 2013	South Eastern Sydney Local Health District 2011	NSW Health Overall	
	23.	I am kept well informed about what is happening in my workplace	50		24	26	50	50	46	50	
٢	24.	I have a say in decisions which affect my work	45	2	5	29	45	45	41	46	
	25.	I think it is safe to speak up and challenge the way things are done	49	2	21	30	49	47	45	51	
	26.	Where I work, we share the lessons learnt when mistakes are made	59		23	18	59	55	55	59	
	27a.	I am aware of the strategic objectives and direction of the organisation I work for	55		25	20	55	57	-	58	
	27b.	I am aware of how my work contributes to the overall strategic objectives of my organisation	58		25	17	58	59	-	62	

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

Trair	ning and Development Opportunities	% Positive response	% Neutral response	% Negative response	% Positive	South Eastern Sydney Local Health District 2013	South Eastern Sydney Local Health District 2011	NSW Heatth Overall	
28.	I have received the appropriate training and development to do my job effectively		73	15 12	73	72	71	73	
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of		70	13 17	70	82	77	68	
30.	I am encouraged to take opportunities to learn new skills and have new experiences	6	1	20 18	61	60	55	60	

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

	Work	Environment	% Positive response	% Neutral response	% Negative response	% Positive	South Eastern Sydney Local Health District 2013	South Eastern Sydney Local Health District 2011	NSW Health Overall
К	31.	I have confidence in the processes that my workplace uses to resolve staff conflict	43	30	27	43	39	38	44
	32.	I am able to achieve a healthy work/life balance most of the time	6	6	16 18	66	62	60	65
	33.	There are mechanisms in place to support me if I experience stress or pressure	53		26 20	53	50	46	56
	34.	Reasonable expectations are placed on staff according to their position	58		20 22	58	52	49	57
	35.	My workplace is proactive in minimising potential violence/ abuse from patients or visitors		71	19 10	71	66	64	69
к	36.	My workplace enables strong professional leadership	52	2	28 21	52	-	-	52

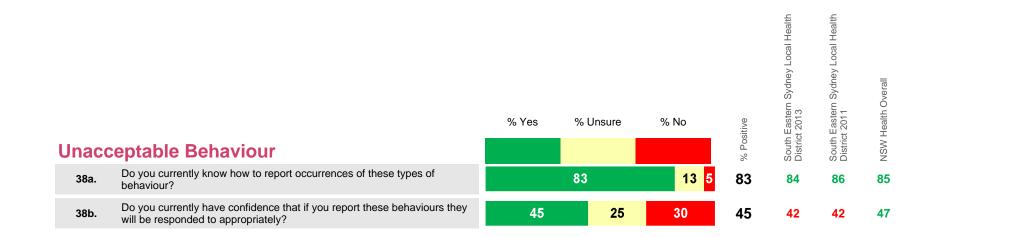
This section shows the breakdown of the responses to each question.

	ptable Behaviour				South Eastern Sydney Local Health District 2013
37a.	In the last 12 months, I have been verbally abused by a				
	Patient or visitor	843		34%	38%
	Colleague/s	363	15%		20%
	Supervisor/ Manager	241	10%		13%
	Staff I supervise	94	4%		4%
	None	1241		50%	43%
<b>37b.</b> Ir	n the last 12 months, I have been the object of repeated behaviour which is offensive, intimidating, humiliating or threatening by a				
	Patient or visitor	229	9%		13%
	Colleague/s	254	10%		13%
	Supervisor/ Manager	268	11%		14%
	Staff I supervise	45	2%		2%
	None	1781		73%	66%
37c. lr	n the last 12 months, I have been discriminated against on the basis of race, ethnic or ethno-religious background, disability, age, gender, homosexuality, transgender or carers' responsibilities by a				
	Patient or visitor	115	5%		6%
	Colleague/s	120	5%		5%
	Supervisor/ Manager	143	6%		7%
	Staff I supervise	25	1%		1%
	None	2126		87%	84%

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator



This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

Servic	e Delivery	% Positive response	% Neutral response	% Neg resp		% Positive	South Eastern Sydney Local Health District 2013	South Eastern Sydney Local Health District 2011	NSW Health Overall	
39.	My work environment allows me to deliver the best possible services (patient care or support services)	60	)	21	19	60	57	52	62	
40.	In my workplace patient safety is at the centre of all decision making		70	20	10	70	67	64	69	
41.	My team's objectives/ work plans are clearly outlined	6	6	21	13	66	65	61	66	
42.	Our objectives/work plans help us to deliver a quality service	e	6	23	11	66	64	60	66	
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	53		29	18	53	50	-	54	

This section shows the breakdown of the responses to each question.

Key K Key Driver Question

At least 1 percentage point greater than comparator

At least 1 percentage point less than comparator

Your	Workplace	% Positive response	% Neutral response	% Negative response	% Positive	South Eastern Sydney Local Health District 2013	South Eastern Sydney Local Health District 2011	NSW Health Overall
44.	Overall I am proud to be a part of this workplace		74	17 9	74	68	68	73
45.	I would recommend my workplace as a good place to work	6	4	21 15	64	58	59	64
46.	I feel motivated to contribute more than what is normally required at work		68	18 14	68	65	60	67
47.	I have a strong sense of belonging to my workplace	(	66	19 14	66	62	60	65
48.	Overall I am satisfied to be working here at the present time		70	15 15	70	66	64	69
49.	Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	60	)	25 16	60	53	-	59
50.	There is a positive culture in my workplace	54		23 23	54	-	-	53
51.	Overall, I believe the culture at my workplace has improved in the last 12 months	36	36	28	36	32	25	39

κ

Кеу	At least 1 percentage points greater than overall score At leas	At least 1 percentage points less than overall score						(r) W	(r) Where group has less than 10 respondents							
	Role	South Eastern Sydney LHD	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other	
	Respondents	2565	177	923	169	254	504	38	105	15	0	97	62	8	159	
	Employee Engagement Index	69	69	69	67	69	73	58	57	77	(r)	68	80	(r)	64	
Your Job																
1. My job mał	tes good use of my skills and abilities	81	86	84	69	75	86	71	72	93	(r)	77	79	(r)	72	
2. I feel I am a	able to suggest ideas to improve our ways of doing things	70	66	70	69	72	71	61	62	71	(r)	79	77	(r)	64	
3. Working he	ere makes me want to do the best job I can	73	71	74	72	72	74	63	64	93	(r)	69	76	(r)	69	
4. The right a	mount of approvals are required for routine decisions	48	36	47	56	47	47	43	48	73	(r)	44	73	(r)	49	
5. I have suffi	cient control over my work so I can do my job well	65	53	61	70	69	72	53	70	93	(r)	62	73	(r)	69	
6. At my work we work wi	place I am able to positively influence the way we do things at work, including how th each other and how we behave	63	62	64	59	61	63	61	54	64	(r)	66	75	(r)	58	

Кеу	At least 1 percentage points greater than overall score At leas	At least 1 percentage points less than overall score						(r) W	(r) Where group has less than 10 respondents								
	Role	South Eastern Sydney LHD	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other		
	Respondents	2565	177	923	169	254	504	38	105	15	0	97	62	8	159		
	Employee Engagement Index	69	69	69	67	69	73	58	57	77	(r)	68	80	(r)	64		
Your Tean	n																
7. The people I outside their	work with are willing to help each other even if this means doing something usual job	70	78	71	60	67	73	76	55	53	(r)	72	73	(r)	71		
8. In my team w	e generally acknowledge one another's efforts and achievements	73	80	72	62	68	80	84	63	53	(r)	80	69	(r)	70		
9. People in my	team are honest and open	67	77	68	55	62	75	71	54	53	(r)	73	60	(r)	63		
10. My team reso	olves conflict quickly when it arises	55	63	52	51	55	54	71	50	40	(r)	61	61	(r)	57		
<b>11.</b> Morale is goo	od in my team	55	56	53	49	55	60	63	48	40	(r)	63	58	(r)	54		

Кеу	At least 1 percentage points greater than overall score	ast 1 perce	entage p	oints les	s than o	verall sc	ore	(r) W	/here gro	oup has	less tha	in 10 res	pondent	S	
	Role	South Eastern Sydney LHD	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
	Respondents	2565	177	923	169	254	504	38	105	15	0	97	62	8	159
	Employee Engagement Index	<b>6</b> 9	69	69	67	69	73	58	57	77	(r)	68	80	(r)	64
Being Va	lued														
12. I believe I a	am valued for what I can offer at my workplace	63	67	61	61	63	66	59	59	67	(r)	69	74	(r)	58
13. In my work	place, we recognise our successes and innovations	60	61	59	55	57	65	59	48	60	(r)	68	65	(r)	57
14. Staff are tr	eated respectfully regardless of their job	64	64	62	62	64	73	65	55	60	(r)	65	59	(r)	64

Key         At least 1 percentage points greater than overall score         At least	astern Sydney LHD and Midwifery Support Workers Support Morkers alth Professionals and Technical ce toe fanager bupport Services											S		
Role Respondents	South Eastern Sydney	Medical 177	Nursing and Midwifery	6 Clinical Support Workers	Corporate Support	Allied Health 2004	80 Other Health Professionals	Scientific and Technical	Oral Health	O Ambulance	Health Manager	Patient Support Services	<ul> <li>Maintenance and Trades</li> </ul>	Other 129
Employee Engagement Index	69	69	69	67	69	73	58	57	77	(r)	68	80	(r)	64
Your Line Manager														
15a. recognises and acknowledges when I have done my job well	65	60	63	68	73	62	82	57	53	(r)	75	69	(r)	67
15b. treats all staff in my team fairly	63	63	59	65	69	64	71	55	73	(r)	71	63	(r)	66
15c. ensures that when issues are raised in the team, they are addressed	61	60	60	65	66	62	70	54	53	(r)	68	58	(r)	61
15d. treats me with respect	78	75	77	81	81	81	82	72	80	(r)	77	73	(r)	75
16. I receive regular and constructive feedback on my performance	50	43	52	51	56	45	61	38	33	(r)	58	59	(r)	50
17. Overall, I have confidence in the decisions made by my line manager	62	62	60	67	66	64	63	52	53	(r)	70	65	(r)	62

Key         At least 1 percentage points greater than overall score	At least 1 percentage points less than overall score								oup has	less tha	n 10 res	pondent	S	
	Role		Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
Respo	ondents 256		923	169	254	504	38	105	15	0	97	62	8	159
Employee Engagemen	nt Index 69	69	69	67	69	73	58	57	77	(r)	68	80	(r)	64
Senior Managers														
18a. are aware of the issues I face in my job	4:	3 49	39	48	46	43	51	33	53	(r)	55	60	(r)	45
<b>18b.</b> have a clear direction for the future	4:	3 39	41	45	46	43	47	32	33	(r)	59	53	(r)	41
18c. lead by example in creating a positive workplace	42	2 44	38	44	46	42	53	34	53	(r)	56	65	(r)	45
19. There is a positive relationship between senior management and staff in my workplace	ce <b>3</b>	36	33	40	47	40	47	32	40	(r)	53	56	(r)	44
20. Overall, I have confidence in the decisions made by my senior managers	4:	3 41	38	48	47	46	50	37	53	(r)	54	63	(r)	43
21. Senior managers in my organisation are honest, open and transparent in their dealing staff	gs with 30	<b>3</b> 35	31	38	38	37	53	29	33	(r)	43	54	(r)	41
22. My organisation is making the necessary decisions to meet our future challenges	40	) 33	38	41	46	40	53	28	40	(r)	51	63	(r)	42

Кеу	At least 1 percentage points greater than overall score	st 1 perce	entage p	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	in 10 res	pondent	S	
	Role Respondents Employee Engagement Index	69 South Eastern Sydney LHD	Medical 177	69 C6 Nursing and Midwifery	29 Clinical Support Workers	69 Corporate Support	Hilied Health 504	S5 S5 Other Health Professionals	Scientific and Technical	Usal Health	(1) O Ambulance	<ul><li>26 Health Manager</li></ul>	08 09 Patient Support Services	(1) on Maintenance and Trades	анцо 159 64
Commun		00	00	00	01	00	10	00	01		(')	00	00	(*)	01
23. I am kept w	ell informed about what is happening in my workplace	50	43	52	44	48	50	54	47	60	(r)	59	64	(r)	49
24. I have a sa	y in decisions which affect my work	45	40	43	41	48	48	54	47	40	(r)	54	66	(r)	47
25. I think it is	safe to speak up and challenge the way things are done	49	54	47	46	50	49	54	40	47	(r)	53	70	(r)	52
26. Where I wo	rk, we share the lessons learnt when mistakes are made	59	65	61	57	53	56	65	59	60	(r)	57	75	(r)	58
27a. I am aware	of the strategic objectives and direction of the organisation I work for	55	49	54	54	57	52	68	53	67	(r)	63	69	(r)	63
27b. I am aware	of how my work contributes to the overall strategic objectives of my organisation	58	53	55	59	61	56	76	60	67	(r)	70	82	(r)	65

Кеу	At least 1 percentage points greater than overall score At least	t 1 perce	ntage po	pints less	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	in 10 res	pondent	S	
	Role	South Eastern Sydney LHD	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
	Respondents	2565	177	923	169	254	504	38	105	15	0	97	62	8	159
	Employee Engagement Index	69	69	69	67	69	73	58	57	77	(r)	68	80	(r)	64
Training	and Development Opportunities														
28. I have rece	ived the appropriate training and development to do my job effectively	73	76	76	62	64	80	78	65	87	(r)	67	73	(r)	64
29. I am given safety, DET	the opportunity to complete my annual mandatory training requirements e.g. Fire TeCT (Between the Flags) as a part of my every day work	70	43	62	74	81	78	89	67	80	(r)	78	84	(r)	79
30. I am encou	raged to take opportunities to learn new skills and have new experiences	61	59	62	47	58	68	81	50	73	(r)	67	61	(r)	59

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Key At le	ast 1 percentage points greater than overall score	At least	1 perce	ntage po	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 res	pondent	S	
		Role Respondents	South Eastern Sydney LHD	Medical 122	Nursing and Midwifery	69 Clinical Support Workers	Corporate Support	Allied Health 2004	86 Other Health Professionals	Scientific and Technical	Cral Health	O Ambulance	LG Health Manager	59 Patient Support Services	<ul> <li>Maintenance and Trades</li> </ul>	Other 259
	Employee Enga	gement Index	69	69	69	67	69	73	58	57	77	(r)	68	80	(r)	64
Work Environme	ent															
31. I have confidence in the	processes that my workplace uses to resolve staff con	flict	43	38	43	37	42	40	51	40	27	(r)	47	63	(r)	47
<b>32.</b> I am able to achieve a h	ealthy work/life balance most of the time		66	57	64	67	67	73	68	64	60	(r)	60	79	(r)	67
<b>33.</b> There are mechanisms i	n place to support me if I experience stress or pressure	е	53	45	51	53	52	61	65	38	47	(r)	62	60	(r)	58
34. Reasonable expectation	s are placed on staff according to their position		58	55	54	55	59	65	70	54	47	(r)	65	69	(r)	62
<b>35.</b> My workplace is proactive	e in minimising potential violence/ abuse from patients	s or visitors	71	62	67	74	70	79	81	68	80	(r)	71	74	(r)	73
<b>36.</b> My workplace enables s	trong professional leadership		52	51	52	48	50	52	57	44	47	(r)	57	66	(r)	52

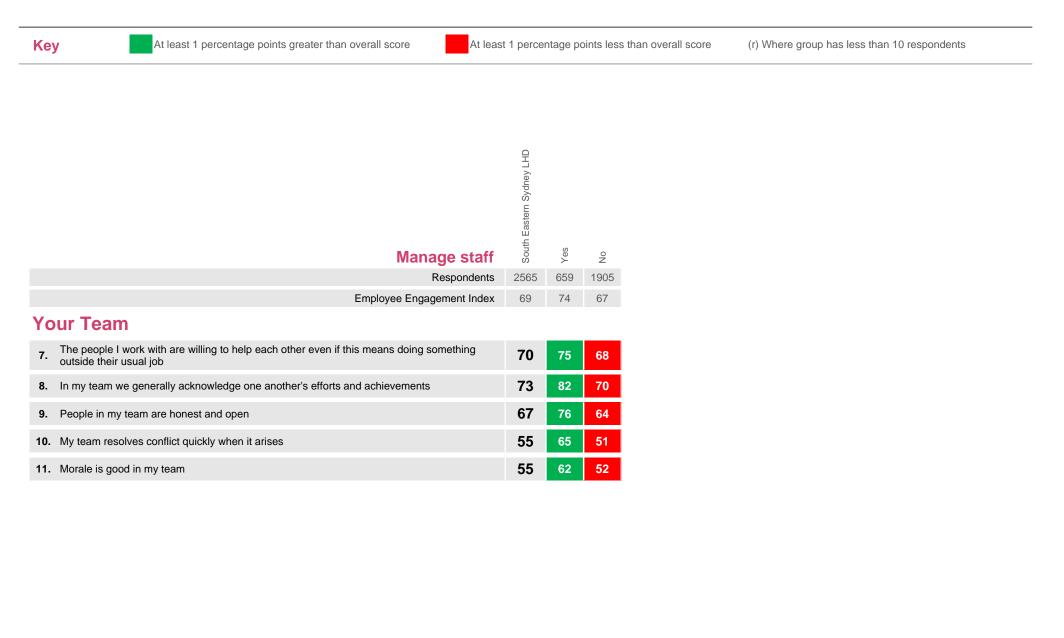
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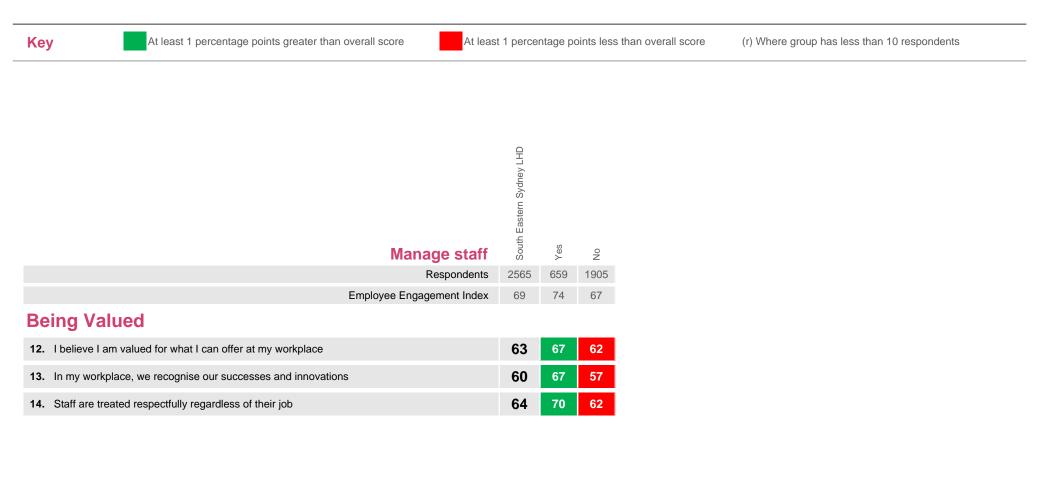
Кеу	At least 1 percentage points greater than overall score At leas	t 1 perce	ntage po	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 res	spondent	S	
	Role	South Eastern Sydney LHD	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
	Respondents	2565	177	923	169	254	504	38	105	15	0	97	62	8	159
	Employee Engagement Index	69	69	69	67	69	73	58	57	77	(r)	68	80	(r)	64
Unaccep	otable Behaviour														
38a. know how	to report occurrences of these types of behaviour?	83	76	87	78	83	82	81	73	77	(r)	83	69	(r)	81
38b. have conf	idence that if you report these behaviours they will be responded to appropriately?	45	38	44	43	47	47	57	40	57	(r)	45	41	(r)	46

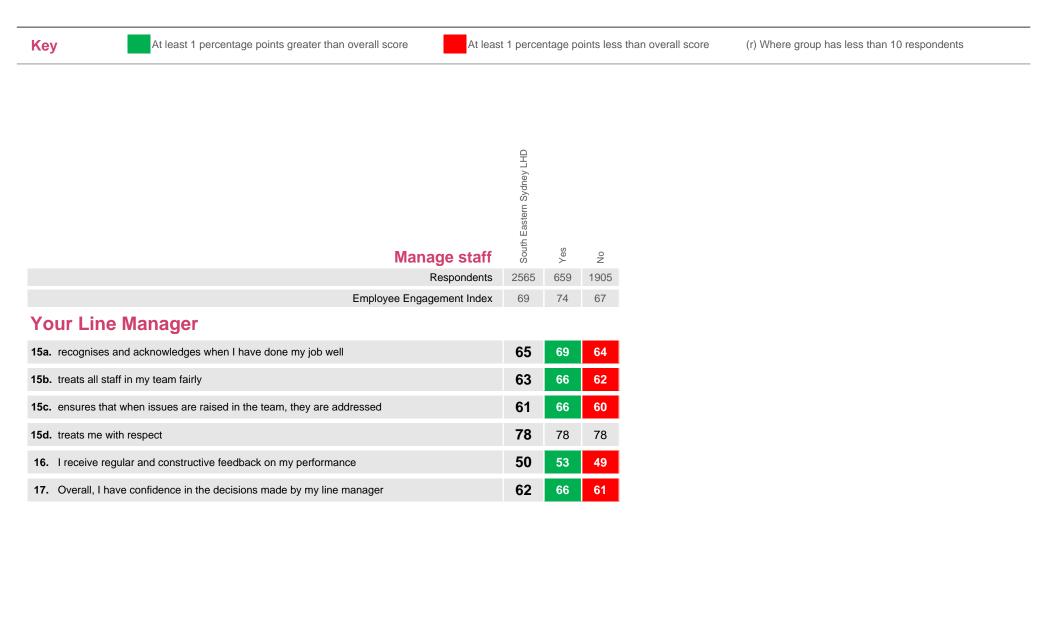
Кеу	At least 1 percentage points greater than overall score	At least 1 percentage points less than overall score									(r) Where group has less than 10 respondents								
	Role		Medical 177	So Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	So Other Health Professionals	Scientific and Technical	Cral Health	O Ambulance	L6 Health Manager	8 Patient Support Services	∞ Maintenance and Trades	Other 259				
	Employee Engagement Index		69	69	67	69	73	58	57	77	(r)	68	80	(r)	64				
Service De	livery																		
<b>39.</b> My work environ services)	nment allows me to deliver the best possible services (patient care or suppor	t <b>60</b>	46	60	64	63	58	62	58	93	(r)	60	81	(r)	62				
40. In my workplace	e patient safety is at the centre of all decision making	70	62	72	70	57	74	68	69	93	(r)	67	84	(r)	61				
41. My team's obje	ctives/ work plans are clearly outlined	66	65	67	60	60	66	73	59	64	(r)	73	73	(r)	66				
42. Our objectives/	work plans help us to deliver a quality service	66	60	67	64	63	67	65	66	79	(r)	67	79	(r)	66				
43. At my workplace delivery	te there is a good balance between delivering services and monitoring service	53	40	55	50	54	51	67	63	57	(r)	57	66	(r)	53				

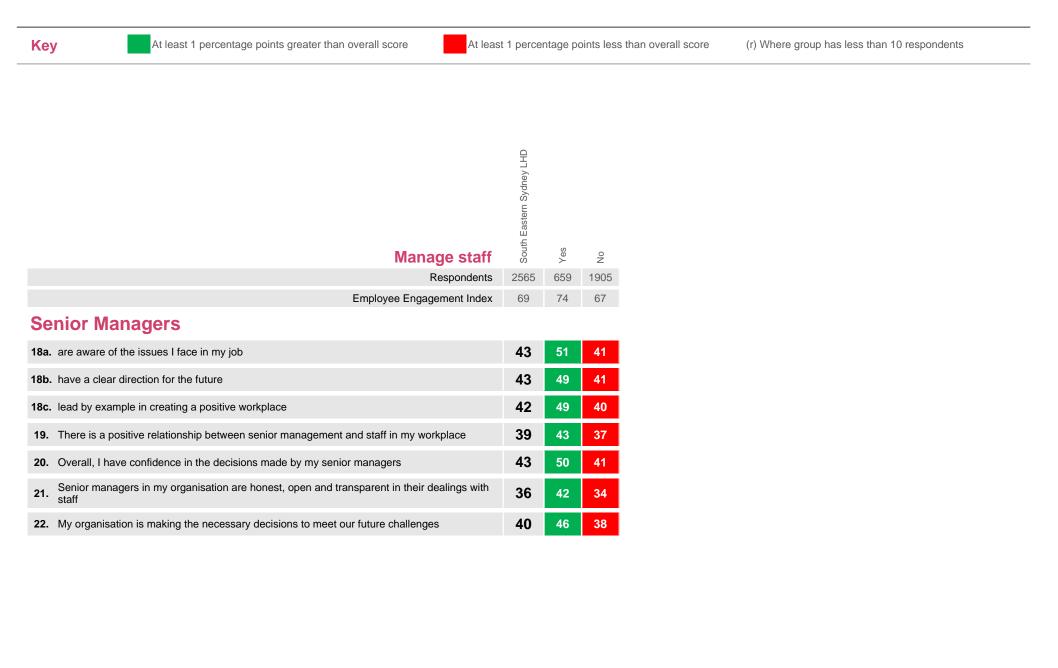
Key         At least 1 percentage points greater than overall score	At least	1 perce	ntage po	pints les	s than o	verall sc	ore	(r) W	r) Where group has less than 10 respondents								
	Role	South Eastern Sydney LHD	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other		
R	espondents	2565	177	923	169	254	504	38	105	15	0	97	62	8	159		
Employee Engage	ement Index	69	69	69	67	69	73	58	57	77	(r)	68	80	(r)	64		
Your Workplace																	
44. Overall I am proud to be a part of this workplace		74	73	74	71	73	77	61	66	79	(r)	74	84	(r)	70		
45. I would recommend my workplace as a good place to work		64	64	62	65	61	70	59	51	64	(r)	64	76	(r)	57		
46. I feel motivated to contribute more than what is normally required at work		68	69	68	65	73	73	51	52	79	(r)	67	81	(r)	63		
47. I have a strong sense of belonging to my workplace		66	70	68	63	63	70	49	51	71	(r)	64	79	(r)	62		
48. Overall I am satisfied to be working here at the present time		70	69	69	67	70	76	65	59	79	(r)	67	84	(r)	64		
49. Staff in my workplace demonstrate the CORE Values of the organisation through behaviour	n their	60	52	60	57	57	66	70	43	43	(r)	65	61	(r)	62		
<b>50.</b> There is a positive culture in my workplace		54	53	51	55	49	61	59	40	50	(r)	60	59	(r)	53		
51. Overall, I believe the culture at my workplace has improved in the last 12 months	3	36	32	36	36	37	33	43	30	43	(r)	39	59	(r)	44		



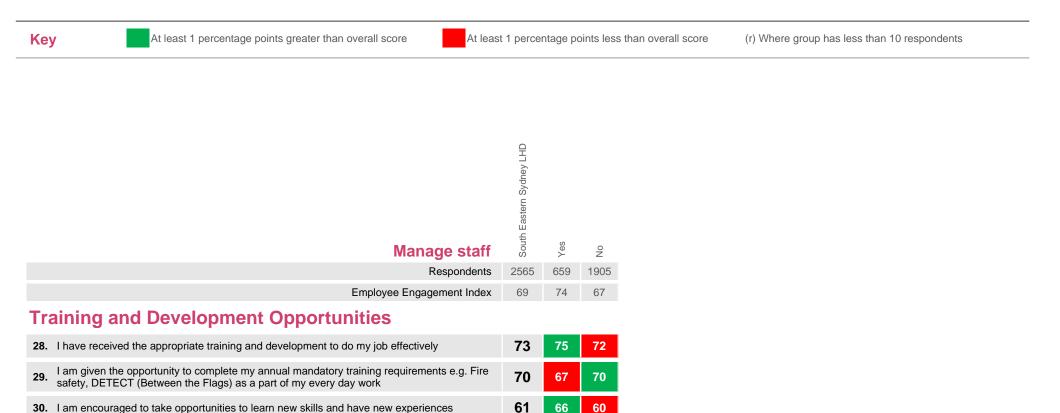




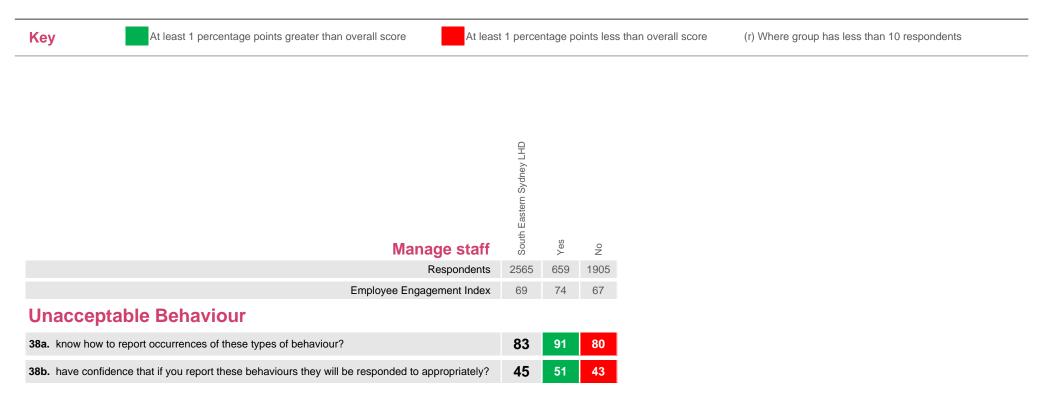




Key         At least 1 percentage points greater than overall score         At least	1 perce	ntage p	oints less	s than overall score	(r) Where group has less than 10 respondents
	0				
	South Eastern Sydney LHD				
	ıstern Sy				
Manage staff	South Ea	Yes	No		
Respondents	2565	659	1905		
Employee Engagement Index	69	74	67		
Communication					
23. I am kept well informed about what is happening in my workplace	50	55	48		
24. I have a say in decisions which affect my work	45	54	42		
<b>25.</b> I think it is safe to speak up and challenge the way things are done	49	55	46		
26. Where I work, we share the lessons learnt when mistakes are made	59	67	56		
27a. I am aware of the strategic objectives and direction of the organisation I work for	55	65	51		
<b>27b.</b> I am aware of how my work contributes to the overall strategic objectives of my organisation	58	67	55		











Key	At least 1 percentage points greater than overall score At least	st 1 perce	ntage p	pints les	s than c	verall sc
	Management Responsibility	South Eastern Sydney LHD	Front line Manager	Middle Manager	Senior Manager	Executive
	Respondents	2565	304	193	93	13
	Employee Engagement Index	69	73	73	80	89
You	r Job					
<b>1.</b> M	ly job makes good use of my skills and abilities	81	88	88	87	100
<b>2.</b> If	feel I am able to suggest ideas to improve our ways of doing things	70	74	78	83	92
<b>3.</b> W	/orking here makes me want to do the best job I can	73	77	78	82	100
<b>4.</b> T	he right amount of approvals are required for routine decisions	48	46	40	45	54
5.	have sufficient control over my work so I can do my job well	65	60	59	66	85
6.	t my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	63	70	75	80	100

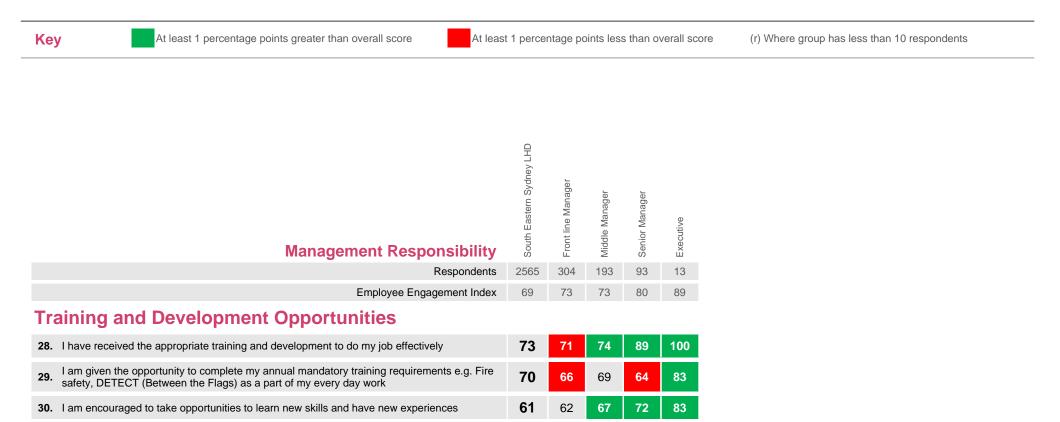
Кеу	At least 1 percentage points less than overall score								
			0						
	Management Respo	nsibility	South Eastern Sydney LHD	Front line Manager	Middle Manager	Senior Manager	Executive		
		Respondents	2565	304	193	93	13		
	Employee Engag	ement Index	69	73	73	80	89		
Your Team	1								
7. The people I outside their t	work with are willing to help each other even if this means doing so usual job	omething	70	70	78	85	92		
8. In my team w	e generally acknowledge one another's efforts and achievements		73	75	86	92	100		
9. People in my	team are honest and open		67	72	80	86	92		
10. My team reso	lves conflict quickly when it arises		55	57	76	78	77		
11. Morale is goo	d in my team		55	58	65	69	92		

Key         At least 1 percentage points greater than overall score         At least	st 1 perce	ntage po	pints les	s than o	verall sco	(r) Where group has less than 10 respondents
Management Responsibility	South Eastern Sydney LHD	Front line Manager	Middle Manager	Senior Manager	Executive	
Respondents	2565	304	193	93	13	
Employee Engagement Index	69	73	73	80	89	
Being Valued						
12. I believe I am valued for what I can offer at my workplace	63	63	64	83	85	
13. In my workplace, we recognise our successes and innovations	60	62	69	77	92	
14. Staff are treated respectfully regardless of their job	64	67	71	74	85	

Key         At least 1 percentage points greater than overall score         At least	1 perce	ntage po	pints less	ore (r) Where group has less than 10 resp		
Management Responsibility	South Eastern Sydney LHD	Front line Manager	Middle Manager	Senior Manager	Executive	
Respondents	2565	304	193	93	13	
Employee Engagement Index	69	73	73	80	89	
Your Line Manager						
15a. recognises and acknowledges when I have done my job well	65	69	71	67	69	
15b. treats all staff in my team fairly	63	64	69	68	77	
15c. ensures that when issues are raised in the team, they are addressed	61	63	65	72	85	
<b>15d.</b> treats me with respect	78	79	79	79	85	
16. I receive regular and constructive feedback on my performance	50	52	53	52	69	•
<b>17.</b> Overall, I have confidence in the decisions made by my line manager	62	64	69	65	85	" 

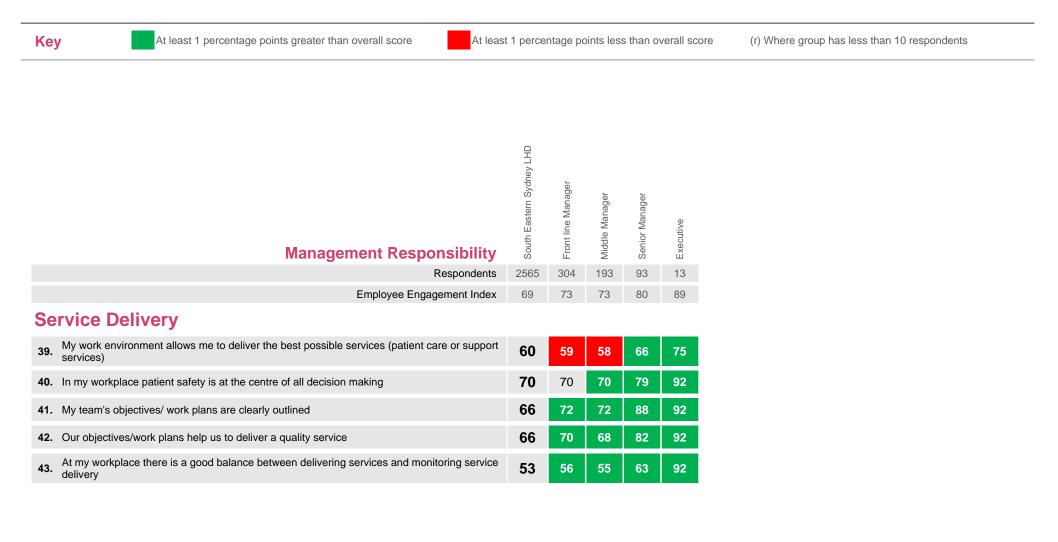
Key At least 1 percentage point	nts greater than overall score At lea	st 1 perce	ntage p	oints les	s than o	verall sc	core (r) Where group has less than 10 respondents
		South Eastern Sydney LHD	Front line Manager	Middle Manager	Senior Manager	Executive	
	Management Responsibility						
	Respondents	2565	304	193	93	13	
Osulas Managas	Employee Engagement Index	69	73	73	80	89	
Senior Managers							
18a. are aware of the issues I face in my job		43	43	53	73	69	
18b. have a clear direction for the future		43	45	47	57	85	
<b>18c.</b> lead by example in creating a positive workpla	ace	42	44	49	57	77	-
<b>19.</b> There is a positive relationship between senio	or management and staff in my workplace	39	38	42	54	77	-
20. Overall, I have confidence in the decisions ma	ade by my senior managers	43	45	48	62	77	
				07	56	69	
21. Senior managers in my organisation are hone staff	est, open and transparent in their dealings with	36	39	37	50	09	

Key         At least 1 percentage points greater than overall score         At least	1 perce	ntage po	oints less	s than o	verall sc	core (r) Where group has less than 10 respon
Management Responsibility	South Eastern Sydney LHD	Front line Manager	Middle Manager	Senior Manager	Executive	
Respondents	2565	304	2 193	93	ш 13	
Employee Engagement Index	69	73	73	80	89	
Communication						
23. I am kept well informed about what is happening in my workplace	50	55	50	65	75	
24. I have a say in decisions which affect my work	45	49	52	72	83	
25. I think it is safe to speak up and challenge the way things are done	49	52	55	70	75	
26. Where I work, we share the lessons learnt when mistakes are made	59	63	67	76	83	
27a. I am aware of the strategic objectives and direction of the organisation I work for	55	60	66	74	83	
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	58	61	70	80	82	



Кеу	At least 1 percentage points greater than overall score At lea	st 1 perce	entage p	oints les	s than o	overall so	core (r) Where group
		South Eastern Sydney LHD	Front line Manager	Middle Manager	Senior Manager	Executive	
	Management Responsibility	Sout	Fron	Midd	Seni	Exec	
	Respondents	2565	304	193	93	13	
Work Enviro	Employee Engagement Index	69	73	73	80	89	
						1	
<b>31.</b> I have confidence	e in the processes that my workplace uses to resolve staff conflict	43	47	57	60	67	
32. I am able to ach	ieve a healthy work/life balance most of the time	66	59	59	70	58	
33. There are mech	anisms in place to support me if I experience stress or pressure	53	50	57	67	75	
34. Reasonable exp	ectations are placed on staff according to their position	58	53	59	72	67	
35. My workplace is	proactive in minimising potential violence/ abuse from patients or visitors	71	70	76	78	92	
36. My workplace er	nables strong professional leadership	52	57	56	66	75	





Key	At least 1 percentage points greater than overall score At leas	t 1 perce	ntage po	oints less	ore (r) Where group has less than 10 respon		
	Management Responsibility	South Eastern Sydney LHD	Front line Manager	Middle Manager	Senior Manager	Executive	
	Respondents	رم 2565	304	≥ 193	93	ш 13	
	Employee Engagement Index	69	73	73	80	89	
Your W	orkplace						
44. Overall I	am proud to be a part of this workplace	74	77	80	81	83	
45. I would r	recommend my workplace as a good place to work	64	70	66	79	83	
46. I feel mo	tivated to contribute more than what is normally required at work	68	73	74	86	100	•
47. I have a	strong sense of belonging to my workplace	66	71	71	80	83	a 
48. Overall I	am satisfied to be working here at the present time	70	69	70	76	83	
49. Staff in n behaviou	ny workplace demonstrate the CORE Values of the organisation through their ur	60	60	63	63	83	
50. There is	a positive culture in my workplace	54	53	55	61	83	
51. Overall,	I believe the culture at my workplace has improved in the last 12 months	36	42	42	51	67	-

Кеу	At least 1 percentage points greater than overall score	east 1 perce	entage po	pints les	s than o	verall so	core	(r) W	/here group has less than 10 respondents
	Employment Statu		Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor	
	Responden		1556	663	275	3	57	10	
	Employee Engagement Inde	<b>x</b> 69	68	71	75	(r)	60	82	
Your Job									
1. My job make	es good use of my skills and abilities	81	80	83	80	(r)	72	90	
2. I feel I am al	ole to suggest ideas to improve our ways of doing things	70	70	69	74	(r)	54	70	
3. Working her	e makes me want to do the best job I can	73	72	73	77	(r)	68	90	
4. The right am	ount of approvals are required for routine decisions	48	47	46	52	(r)	61	60	
5. I have suffic	ent control over my work so I can do my job well	65	65	63	73	(r)	63	70	
6. At my workp we work with	lace I am able to positively influence the way we do things at work, including he each other and how we behave	<sup>ow</sup> 63	63	59	70	(r)	54	60	

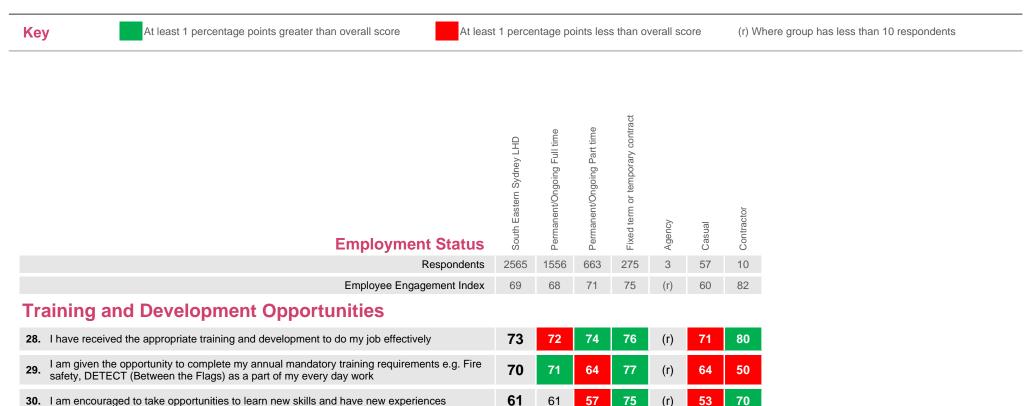
Key	At least 1 percentage points greater than overall score At least	t 1 perce	ntage po	oints less	s than o	verall so	core	(r) Where group has less than 10 respondents			
	Employment Status Respondents	South Eastern Sydney LHD	Permanent/Ongoing Full time	Permanent/Ongoing Part time	522 Fixed term or temporary contract	co Agency	Casual 25	Contractor			
	Employee Engagement Index	69	68	71	75	(r)	60	82			
Your	Team										
7. The outs	people I work with are willing to help each other even if this means doing something side their usual job	70	68	73	77	(r)	68	90			
8. In m	ny team we generally acknowledge one another's efforts and achievements	73	71	74	80	(r)	68	90			
9. Peo	pple in my team are honest and open	67	66	67	78	(r)	65	90			
<b>10.</b> My	team resolves conflict quickly when it arises	55	55	50	61	(r)	53	70			
<b>11.</b> Mor	ale is good in my team	55	53	53	70	(r)	47	60			

Кеу	At least 1 percentage points greater than overall score At lea	st 1 perce	entage po	oints les	s than o	verall so	core	(r) Where group has less than 10 respondents				
	Employment Status	South Eastern Sydney LHD	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor				
	Respondents	2565	1556	663	275	3	57	10				
	Employee Engagement Index	69	68	71	75	(r)	60	82				
Being Valu	ied											
12. I believe I am	valued for what I can offer at my workplace	63	61	64	70	(r)	58	90				
13. In my workpla	ce, we recognise our successes and innovations	60	57	61	73	(r)	51	50				
14. Staff are treated	ed respectfully regardless of their job	64	61	65	78	(r)	56	70				

Key         At least 1 percentage points greater than overall so	core At least ?	1 percei	ntage po	ints less	s than ov	(r) WI	/here group has less than 10 respondents		
	Dyment Status Respondents ee Engagement Index	2565 69	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	(r)	Casual 57	Contractor 01 82	
Your Line Manager									
15a. recognises and acknowledges when I have done my job well		65	64	64	74	(r)	63	70	
<b>15b.</b> treats all staff in my team fairly		63	61	62	75	(r)	71	70	
<b>15c.</b> ensures that when issues are raised in the team, they are addressed		61	58	62	73	(r)	73	60	
15d. treats me with respect		78	75	80	87	(r)	77	70	
16. I receive regular and constructive feedback on my performance		50	49	49	59	(r)	54	40	
17. Overall, I have confidence in the decisions made by my line manager		62	59	64	75	(r)	73	60	

Кеу	At least 1 percentage points greater than overall score	st 1 perce	ntage po	oints less	s than ov	verall so	(r) W	/here group has less than 10 respondents	
	Employment Status	South Eastern Sydney LHD	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor	
	Respondents	2565	1556	663	275	3	57	10	
	Employee Engagement Index	69	68	71	75	(r)	60	82	
Senior Mar	nagers								
18a. are aware of the	ne issues I face in my job	43	43	40	52	(r)	42	60	
18b. have a clear di	irection for the future	43	43	40	51	(r)	35	30	
18c. lead by examp	le in creating a positive workplace	42	42	39	52	(r)	47	60	
<b>19.</b> There is a pos	itive relationship between senior management and staff in my workplace	39	38	36	51	(r)	33	33	
20. Overall, I have	confidence in the decisions made by my senior managers	43	42	40	56	(r)	40	50	
21. Senior manage staff	ers in my organisation are honest, open and transparent in their dealings with	36	35	32	48	(r)	29	50	
22. My organisatio	on is making the necessary decisions to meet our future challenges	40	40	36	50	(r)	38	50	1

Кеу	At least 1 percentage points greater than overall score At leas	t 1 perce	entage po	oints les	s than o	(r) W	/here group has less than 10 respondents		
	Employment Status Respondents	South Eastern Sydney LHD	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	e Agency	Casual 57	0 L Ontractor	
	Employee Engagement Index	69	68	71	75	(r)	60	82	
Communic	ation								
23. I am kept well	informed about what is happening in my workplace	50	49	47	61	(r)	49	40	
24. I have a say in	decisions which affect my work	45	46	40	58	(r)	31	50	
<b>25.</b> I think it is safe	e to speak up and challenge the way things are done	49	48	48	59	(r)	44	60	
26. Where I work,	we share the lessons learnt when mistakes are made	59	59	56	68	(r)	58	80	
27a. I am aware of t	the strategic objectives and direction of the organisation I work for	55	57	47	62	(r)	56	80	
27b. I am aware of I	how my work contributes to the overall strategic objectives of my organisation	58	61	50	69	(r)	47	70	



30. I am encouraged to take opportunities to learn new skills and have new experiences

Кеу	At least 1 percentage points greater than overall score	t 1 perce	entage po	oints less	s than ov	(r) WI	here group has less than 10 respondents		
	Employment Status Respondents Employee Engagement Index	CHHD South Eastern Sydney LHD 69	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	(r)	Casual 57	Contractor 10	
Work Env	vironment								
31. I have confi	dence in the processes that my workplace uses to resolve staff conflict	43	42	40	52	(r)	38	60	I
32. I am able to	achieve a healthy work/life balance most of the time	66	62	71	74	(r)	60	60	1
33. There are m	nechanisms in place to support me if I experience stress or pressure	53	52	53	62	(r)	51	60	1
34. Reasonable	expectations are placed on staff according to their position	58	57	57	71	(r)	52	80	I
35. My workpla	ce is proactive in minimising potential violence/ abuse from patients or visitors	71	69	72	78	(r)	57	70	I.
36. My workpla	ce enables strong professional leadership	52	51	50	63	(r)	46	60	

Кеу	At least 1 percentage points greater than overall score	st 1 perce	ntage po	oints les	s than ov	verall so	core	(r) Where group has less than 10 respondents
	Employment Status	South Eastern Sydney LHD	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor
	Respondents	2565	1556	663	275	3	57	10
	Employee Engagement Index	69	68	71	75	(r)	60	82
Unacceptal	ole Behaviour							
38a. know how to re	port occurrences of these types of behaviour?	83	85	81	75	(r)	62	78
38b. have confidence	e that if you report these behaviours they will be responded to appropriately?	45	44	46	47	(r)	46	44

Кеу	At least 1 percentage points greater than overall score	At least 1 percentage points less than overall score (							here group has less than 10 respondents
	Employment Status Respondents	South Eastern Sydney LHD	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	ω Agency	Casual	0 Contractor	
	Employee Engagement Index	69	68	71	75	(r)	60	82	
Service D	Delivery								
<b>39.</b> My work en services)	vironment allows me to deliver the best possible services (patient care or support	60	59	57	67	(r)	61	56	
40. In my work	place patient safety is at the centre of all decision making	70	68	70	78	(r)	69	100	
41. My team's of	bjectives/ work plans are clearly outlined	66	65	62	73	(r)	69	89	
42. Our objectiv	ves/work plans help us to deliver a quality service	66	65	65	74	(r)	69	89	
<b>43.</b> At my work delivery	place there is a good balance between delivering services and monitoring service	53	53	51	66	(r)	44	56	

Key At	least 1 percentage points greater than overall score	points greater than overall score At least 1 percentage points less than overall score (								
	Employment Stat	South Eastern Sydney LHD	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual	Contractor		
	Respond	dents 2565	1556	663	275	3	57	10		
	Employee Engagement I	ndex 69	68	71	75	(r)	60	82		
Your Workplace	e									
44. Overall I am proud to b	be a part of this workplace	74	71	76	81	(r)	67	89		
45. I would recommend my	y workplace as a good place to work	64	61	66	74	(r)	57	67		
46. I feel motivated to cont	tribute more than what is normally required at work	68	67	69	74	(r)	54	78		
47. I have a strong sense of	of belonging to my workplace	66	66	69	63	(r)	52	67		
48. Overall I am satisfied to	o be working here at the present time	70	67	73	78	(r)	62	100		
<b>49.</b> Staff in my workplace of behaviour	demonstrate the CORE Values of the organisation through their	60	57	62	71	(r)	56	44		
<b>50.</b> There is a positive cult	ure in my workplace	54	51	55	69	(r)	56	67		
51. Overall, I believe the c	ulture at my workplace has improved in the last 12 months	36	37	34	36	(r)	40	22		

Key         At least 1 percentage points greater than overall score         At least	(r) Where group has less than 10 respondents						
Length of Service	South Eastern Sydney LHD	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respondents	2565	223	154	403	484	1298	
Employee Engagement Index	69	75	80	66	66	69	
Your Job							
1. My job makes good use of my skills and abilities	81	78	81	75	77	84	
2. I feel I am able to suggest ideas to improve our ways of doing things	70	73	77	67	65	71	
3. Working here makes me want to do the best job I can	73	80	83	69	69	73	
4. The right amount of approvals are required for routine decisions	48	59	50	53	46	44	
5. I have sufficient control over my work so I can do my job well	65	74	78	69	63	62	
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	63	71	64	63	55	64	

Key         At least 1 percentage points greater than overall score         At least	t 1 perce	ntage po	pints less	s than o	verall sc	ore	(r) Where group has less than 10 respondents
Length of Service Respondents	South Eastern Sydney LHD	CS Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Employee Engagement Index	69	75	80	66	66	69	
Your Team							
<ol> <li>The people I work with are willing to help each other even if this means doing something outside their usual job</li> </ol>	70	76	73	65	69	71	
8. In my team we generally acknowledge one another's efforts and achievements	73	81	73	68	70	74	
9. People in my team are honest and open	67	74	74	63	63	68	
<b>10.</b> My team resolves conflict quickly when it arises	55	62	63	50	52	55	
11. Morale is good in my team	55	68	65	54	50	53	

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Кеу	At least 1 percentage points greater than overall score	st 1 perce	ntage po	oints les	s than o	(r) Where group has less than 1		
	Length of Service	South Eastern Sydney LHD	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
	Respondents	2565	223	154	403	484	1298	
	Employee Engagement Index	69	75	80	66	66	69	
Being Val	ued							
12. I believe I an	valued for what I can offer at my workplace	63	74	72	60	58	62	
13. In my workpl	ace, we recognise our successes and innovations	60	69	69	59	57	58	
14. Staff are trea	ted respectfully regardless of their job	64	77	77	63	59	62	

Key         At least 1 percentage points greater than overall score         At least	t 1 perce	entage po	pints les	s than o	verall so	ore
Length of Service Respondents	South Eastern Sydney LHD	CS Less than 12 months	5 At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more
Employee Engagement Index	69	75	80	66	66	69
Your Line Manager						
15a. recognises and acknowledges when I have done my job well	65	71	76	66	63	63
<b>15b.</b> treats all staff in my team fairly	63	76	77	62	61	60
15c. ensures that when issues are raised in the team, they are addressed	61	76	74	59	56	60
15d. treats me with respect	78	86	84	79	77	76
16. I receive regular and constructive feedback on my performance	50	59	67	48	46	49
17. Overall, I have confidence in the decisions made by my line manager	62	72	77	61	58	61

Key         At least 1 percentage points greater than overall score         At least	(r) Where group has less than 10 respondents						
Length of Service	South Eastern Sydney LHD	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respondents	2565	223	154	403	484	1298	
Employee Engagement Index	69	75	80	66	66	69	
Senior Managers							
18a. are aware of the issues I face in my job	43	54	54	44	37	43	
<b>18b.</b> have a clear direction for the future	43	53	56	42	38	42	
<b>18c.</b> lead by example in creating a positive workplace	42	62	56	42	39	38	
<b>19.</b> There is a positive relationship between senior management and staff in my workplace	39	60	55	39	32	36	
20. Overall, I have confidence in the decisions made by my senior managers	43	61	62	45	37	39	
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	36	56	54	35	30	32	
<b>22.</b> My organisation is making the necessary decisions to meet our future challenges	40	55	54	39	37	37	

Key         At least 1 percentage points greater than overall score         At least	t 1 perce	ntage po	oints les	s than o	verall sc	core	(r) Where group has less than 10 respondents
Length of Service	South Eastern Sydney LHD	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respondents	2565	223	154	403	484	1298	
Employee Engagement Index	69	75	80	66	66	69	
Communication							
23. I am kept well informed about what is happening in my workplace	50	67	66	49	46	47	
24. I have a say in decisions which affect my work	45	59	60	45	42	43	
25. I think it is safe to speak up and challenge the way things are done	49	63	59	47	44	48	
26. Where I work, we share the lessons learnt when mistakes are made	59	72	68	56	53	59	
27a. I am aware of the strategic objectives and direction of the organisation I work for	55	60	61	55	51	54	
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	58	64	67	59	54	57	

Key At least 1 percentage points greater than overall score	At leas	t 1 perce	ntage po	oints les	s than ov	verall sc	ore	(r) Where group has less than 10 respondents
Length of	Service	South Eastern Sydney LHD	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
R	Respondents	2565	223	154	403	484	1298	
Employee Engage	ement Index	69	75	80	66	66	69	
Training and Development Opportunities								
<b>28.</b> I have received the appropriate training and development to do my job effectively		73	71	79	69	73	74	

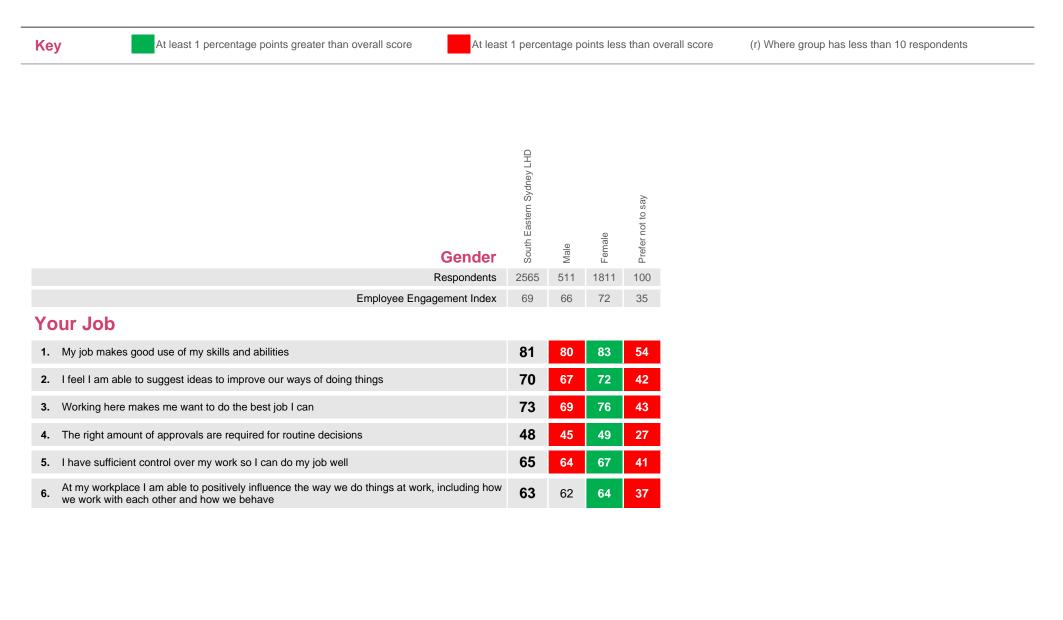
<b>28.</b> I have received the appropriate training and development to do my job effectively	73	71	79	69	73	74
29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	70	81	82	77	69	64
30. I am encouraged to take opportunities to learn new skills and have new experiences	61	71	73	64	62	57

Key         At least 1 percentage points greater than overall score         At least	t 1 perce	ntage po	pints les	s than o	verall sc	ore	(r) Where group has les
Length of Service Respondents	South Eastern Sydney LHD	CS Less than 12 months	5 At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Employee Engagement Index	69	75	80	66	66	69	
Work Environment							
31. I have confidence in the processes that my workplace uses to resolve staff conflict	43	54	51	40	41	41	
32. I am able to achieve a healthy work/life balance most of the time	66	75	75	66	62	65	
33. There are mechanisms in place to support me if I experience stress or pressure	53	65	66	56	49	51	
34. Reasonable expectations are placed on staff according to their position	58	76	68	59	56	55	
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	71	78	78	72	68	69	
<b>36.</b> My workplace enables strong professional leadership	52	67	68	50	47	49	

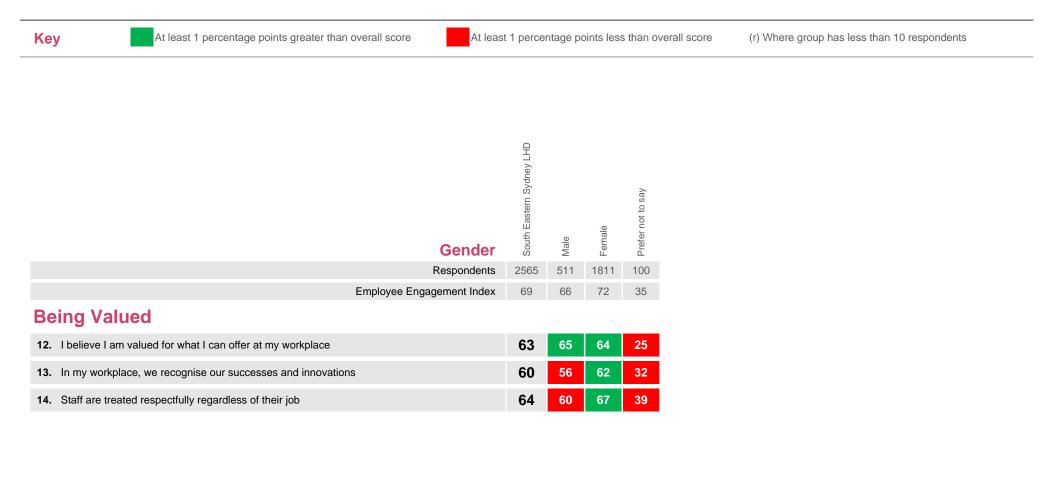
Кеу	At least 1 percentage points greater than overall score	t 1 perce	ntage po	oints les	s than o	verall so	core	(r) Where group has less than 10 responder
	Length of Service	South Eastern Sydney LHD	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
	Respondents	2565	223	154	403	484	1298	
	Employee Engagement Index	69	75	80	66	66	69	
Unaccept	able Behaviour							
38a. know how to	p report occurrences of these types of behaviour?	83	66	74	84	81	87	
38b. have confid	ence that if you report these behaviours they will be responded to appropriately?	45	53	53	47	40	43	

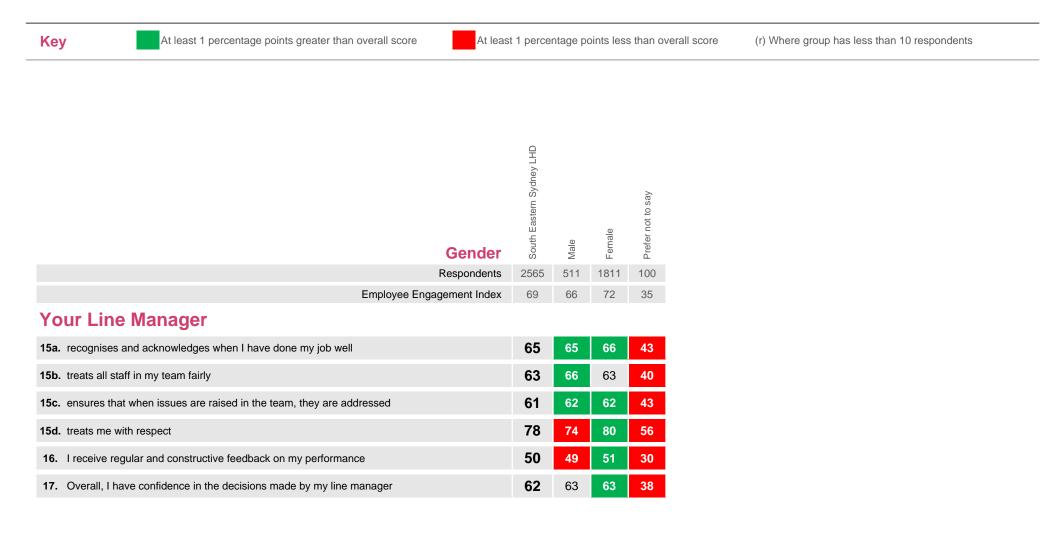
Key         At least 1 percentage points greater than overall score         At least 1	east 1 perce	entage p	oints less	s than o	verall sc	ore	(r) Where group has less than 10 respondents
Length of Servic Respondent		Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Employee Engagement Inde	<b>x</b> 69	75	80	66	66	69	
Service Delivery							
<b>39.</b> My work environment allows me to deliver the best possible services (patient care or supposervices)	<sup>rt</sup> 60	67	71	61	54	59	
40. In my workplace patient safety is at the centre of all decision making	70	75	76	68	66	70	
41. My team's objectives/ work plans are clearly outlined	66	70	72	61	64	66	
42. Our objectives/work plans help us to deliver a quality service	66	74	72	63	64	66	
<b>43.</b> At my workplace there is a good balance between delivering services and monitoring service delivery	<sup>.e</sup> 53	61	62	54	49	53	

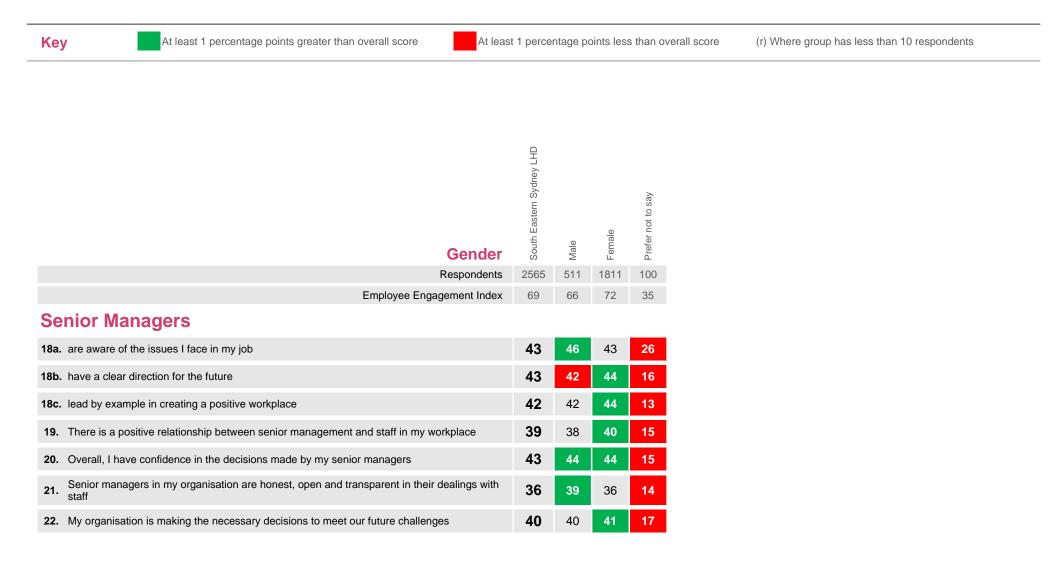
Key         At least 1 percentage points greater than overall score         At least	t 1 perce	ntage po	pints les	s than o	verall so	core	(r) Where
Length of Service	South Eastern Sydney LHD	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respondents	2565	223	154	403	484	1298	
Employee Engagement Index	69	75	80	66	66	69	
Your Workplace							
44. Overall I am proud to be a part of this workplace	74	79	85	69	70	74	
<b>45.</b> I would recommend my workplace as a good place to work	64	74	77	61	61	62	
46. I feel motivated to contribute more than what is normally required at work	68	78	81	68	63	67	
47. I have a strong sense of belonging to my workplace	66	64	74	61	62	69	
<b>48.</b> Overall I am satisfied to be working here at the present time	70	77	81	66	70	69	
<b>49.</b> Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	60	71	74	57	56	58	
<b>50.</b> There is a positive culture in my workplace	54	71	70	56	50	50	
51. Overall, I believe the culture at my workplace has improved in the last 12 months	36	36	50	38	35	34	

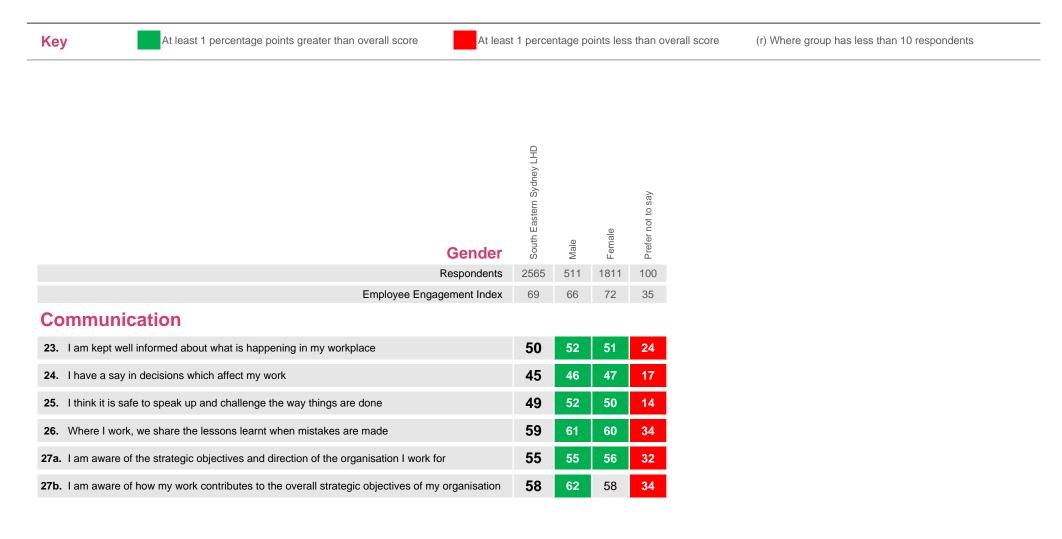


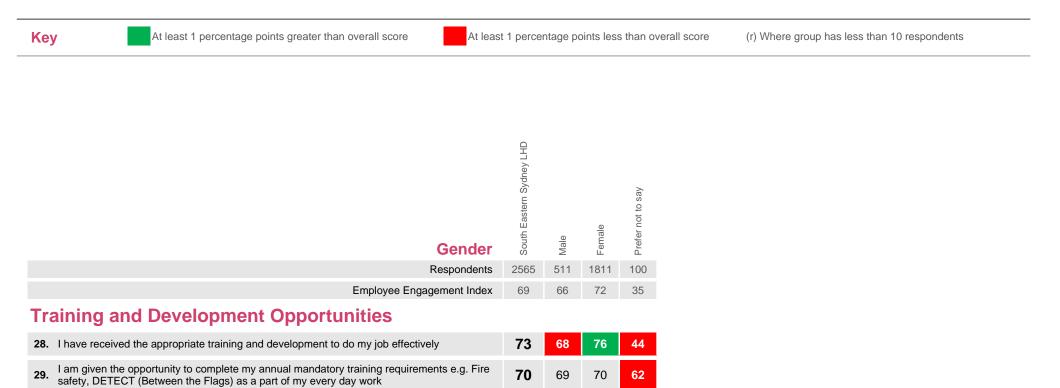












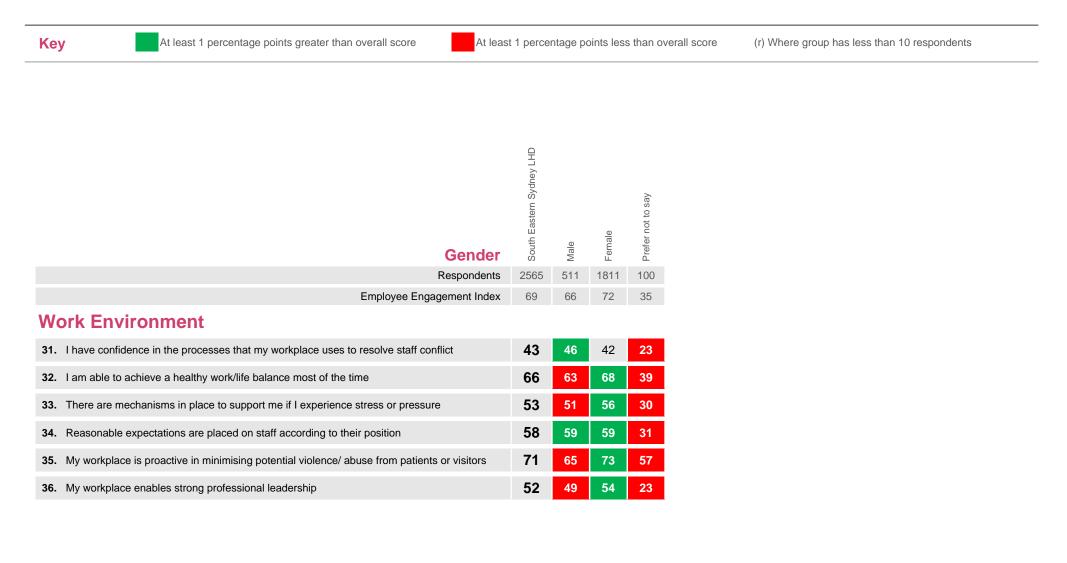
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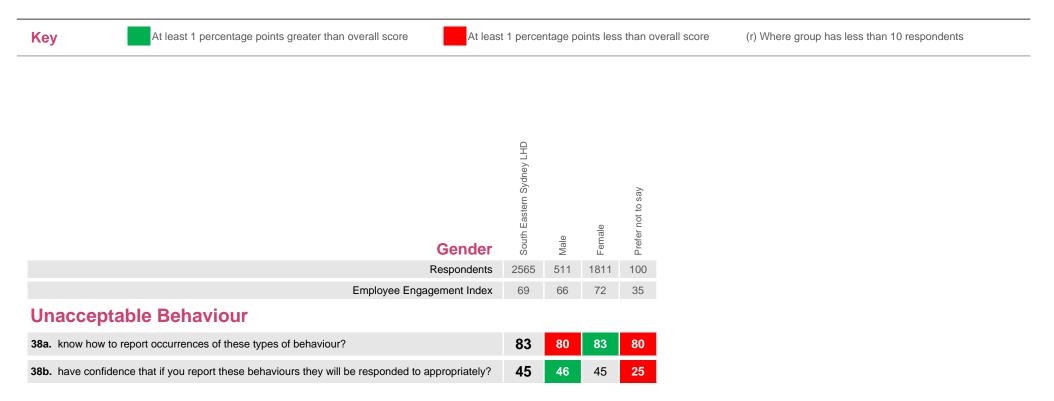
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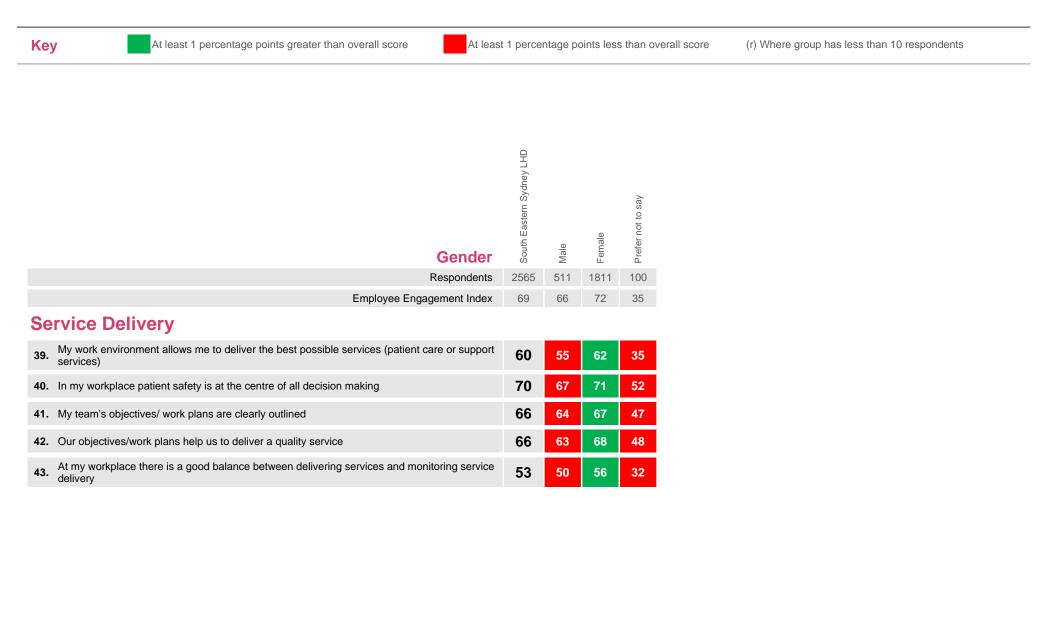
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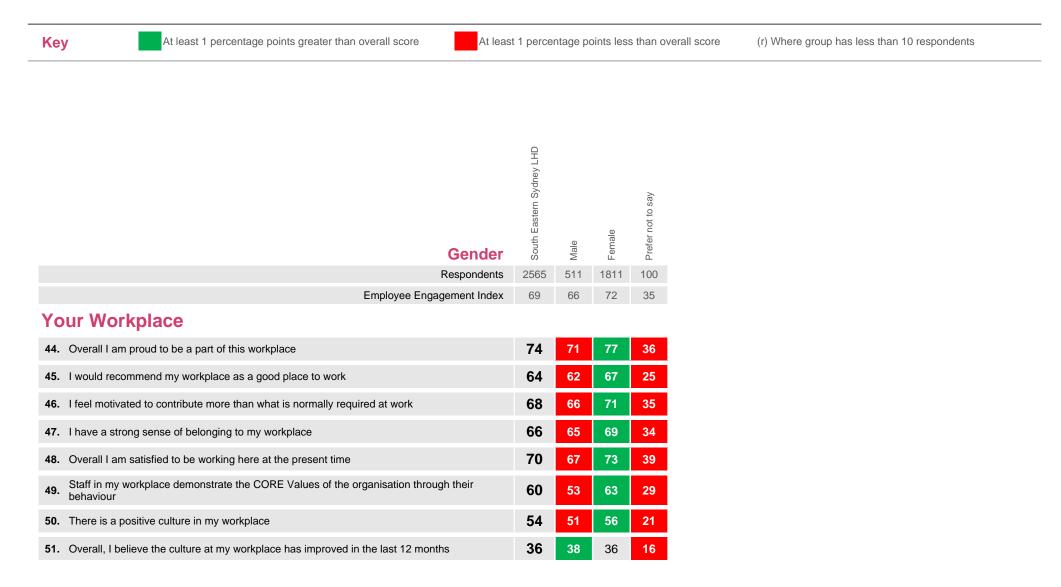
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30. I am encouraged to take opportunities to learn new skills and have new experiences









Key         At least 1 percentage points greater than overall score         At least	t 1 perce	entage p	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 resp
Age Group	South Eastern Sydney LHD	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	2565	101	254	280	288	307	320	359	327	199	127
Employee Engagement Index	69	78	71	70	69	71	68	69	71	74	45
Your Job											
1. My job makes good use of my skills and abilities	81	82	79	80	84	82	80	79	84	87	61
2. I feel I am able to suggest ideas to improve our ways of doing things	70	62	71	72	69	75	70	68	73	70	49
3. Working here makes me want to do the best job I can	73	80	71	70	69	75	73	73	77	81	54
4. The right amount of approvals are required for routine decisions	48	69	47	49	43	47	48	46	48	51	35
5. I have sufficient control over my work so I can do my job well	65	71	72	69	64	67	61	62	66	67	50
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	63	63	64	63	61	66	64	64	65	64	36

At least 1 percentage points greater than overall score At least	ast 1 perce	entage p	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 respo
Age Group	South Eastern Sydney LHD	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	2565	101	254	280	288	307	320	359	327	199	127
Employee Engagement Index	69	78	71	70	69	71	68	69	71	74	45
Your Team											
7. The people I work with are willing to help each other even if this means doing something outside their usual job	70	67	73	69	68	73	68	69	72	75	57
8. In my team we generally acknowledge one another's efforts and achievements	73	71	78	70	74	75	71	76	73	77	55
9. People in my team are honest and open	67	65	70	71	67	68	66	67	66	74	51
10. My team resolves conflict quickly when it arises	55	51	56	57	54	53	53	57	54	62	42
11. Morale is good in my team	55	65	59	58	57	54	52	53	55	60	30

Key         At least 1 percentage points greater than overall score         At least	ast 1 perce	entage p	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 respo
Age Group		Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondent	s 2565	101	254	280	288	307	320	359	327	199	127
Employee Engagement Inde	<b>x</b> 69	78	71	70	69	71	68	69	71	74	45
Being Valued											
12. I believe I am valued for what I can offer at my workplace	63	67	66	63	64	66	60	63	63	72	35
13. In my workplace, we recognise our successes and innovations	60	66	67	62	57	63	56	59	59	65	36
14. Staff are treated respectfully regardless of their job	64	72	73	68	67	61	62	65	63	64	35

Key         At least 1 percentage points greater than overall score         At least	t 1 perce	entage p	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 resp
	South Eastern Sydney LHD	years	9 years	4 years	9 years	4 years	9 years	4 years	9 years		ay
Age Group	South Easterr	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	2565	101	254	280	288	307	320	359	327	199	127
Employee Engagement Index Your Line Manager	69	78	71	70	69	71	68	69	71	74	45
15a. recognises and acknowledges when I have done my job well	65	67	70	67	67	65	64	67	62	67	45
15b. treats all staff in my team fairly	63	78	72	66	64	61	59	65	58	61	42
15c. ensures that when issues are raised in the team, they are addressed	61	75	62	65	62	57	61	59	60	64	52
15d. treats me with respect	78	90	84	83	81	79	77	76	74	74	57
16. I receive regular and constructive feedback on my performance	50	60	51	52	49	52	51	50	48	51	34
17. Overall, I have confidence in the decisions made by my line manager	62	73	66	63	64	60	61	64	62	63	43

Key         At least 1 percentage points greater than overall score         At least	st 1 perce	ntage p	oints les	s than o	verall so	core	(r) W	/here gro	oup has	less tha	n 10 res
Age Group	South Eastern Sydney LHD	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	2565	101	254	280	288	307	320	359	327	199	127
Employee Engagement Index	69	78	71	70	69	71	68	69	71	74	45
Senior Managers											
<b>18a.</b> are aware of the issues I face in my job	43	46	46	41	41	43	40	42	49	52	28
18b. have a clear direction for the future	43	48	46	49	42	41	37	43	46	48	21
18c. lead by example in creating a positive workplace	42	58	48	48	42	41	39	39	44	44	17
19. There is a positive relationship between senior management and staff in my workplace	39	55	47	41	41	36	33	38	38	44	16
20. Overall, I have confidence in the decisions made by my senior managers	43	69	51	46	43	42	39	40	43	43	18
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	36	53	45	38	38	35	33	34	33	38	12
22. My organisation is making the necessary decisions to meet our future challenges	40	57	45	46	42	39	38	36	37	45	21

Key         At least 1 percentage points greater than overall score         At least	1 perce	ntage po	oints les	s than o	verall so	ore	(r) W	here gro	oup has	less tha	n 10 respo
Age Group	South Eastern Sydney LHD	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	2565	101	254	280	288	307	320	359	327	199	127
Employee Engagement Index Communication	69	78	71	70	69	71	68	69	71	74	45
	50	70	E A	50	40	47	45	50	40	50	20
23. I am kept well informed about what is happening in my workplace	50	73	54	58	49	47	45	50	49	50	29
24. I have a say in decisions which affect my work	45	54	48	47	48	45	42	44	46	52	26
<b>25.</b> I think it is safe to speak up and challenge the way things are done	49	51	57	51	50	50	45	50	48	56	20
26. Where I work, we share the lessons learnt when mistakes are made	59	70	63	61	58	60	57	60	59	63	38
27a. I am aware of the strategic objectives and direction of the organisation I work for	55	64	60	54	55	53	51	53	57	63	34
<b>27b.</b> I am aware of how my work contributes to the overall strategic objectives of my organisation	58	67	63	57	55	58	54	57	63	67	39

At least 1 percentage points greater than overall score         At least	1 perce	entage po	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 respo
Age Group	South Eastern Sydney LHD	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents Employee Engagement Index	2565 69	101 78	254 71	280 70	288 69	307 71	320 68	359 69	327 71	199 74	127 45
Fraining and Development Opportunities	09	70	7 1	10	09	71	00	09	71	14	40
28. I have received the appropriate training and development to do my job effectively	73	79	78	75	73	71	71	71	75	79	52
29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	70	88	74	72	67	65	63	70	66	76	71
<b>30.</b> I am encouraged to take opportunities to learn new skills and have new experiences	61	80	72	69	64	57	54	60	59	65	40

Key         At least 1 percentage points greater than overall score         At least	1 perce	entage po	oints les	s than o	verall sc	ore	(r) W	here gro	oup has	less tha	n 10 resp
Age Group	South Eastern Sydney LHD	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	2565	101	254	280	288	307	320	359	327	199	127
Employee Engagement Index	69	78	71	70	69	71	68	69	71	74	45
Work Environment											
31. I have confidence in the processes that my workplace uses to resolve staff conflict	43	56	45	48	44	40	41	41	41	47	23
32. I am able to achieve a healthy work/life balance most of the time	66	75	70	70	64	68	63	62	67	70	52
33. There are mechanisms in place to support me if I experience stress or pressure	53	60	62	55	55	49	52	50	55	57	40
34. Reasonable expectations are placed on staff according to their position	58	75	62	62	58	58	53	59	56	61	45
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	71	82	75	73	67	69	68	71	68	74	66
<b>36.</b> My workplace enables strong professional leadership	52	71	59	55	48	50	45	53	51	59	29

Key         At least 1 percentage points greater than overall score         At least 1	east 1 perce	entage p	oints les	s than o	verall so	ore	(r) W	here gro	oup has	less tha	n 10 respo
Age Grou	d South Eastern Sydney LHD	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Responden	ts 2565	101	254	280	288	307	320	359	327	199	127
Employee Engagement Inde	<b>ex</b> 69	78	71	70	69	71	68	69	71	74	45
Unacceptable Behaviour											
38a. know how to report occurrences of these types of behaviour?	83	71	79	75	83	82	86	82	88	90	79
38b. have confidence that if you report these behaviours they will be responded to appropriately	/? <b>45</b>	55	49	47	49	35	47	43	45	52	26

Key         At least 1 percentage points greater than overall score         At least	t 1 perce	entage po	oints les	s than o	verall sc	ore	(r) Where group has less than 10 respondents					
Age Group	South Eastern Sydney LHD	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say	
Respondents	2565	101	254	280	288	307	320	359	327	199	127	
Employee Engagement Index Service Delivery	69	78	71	70	69	71	68	69	71	74	45	
<b>39.</b> My work environment allows me to deliver the best possible services (patient care or support services)	60	70	61	62	54	59	56	62	59	68	46	
40. In my workplace patient safety is at the centre of all decision making	70	76	69	68	68	67	70	68	72	79	58	
41. My team's objectives/ work plans are clearly outlined	66	79	64	67	65	62	67	63	68	73	52	
42. Our objectives/work plans help us to deliver a quality service	66	78	67	68	62	61	66	67	70	74	51	
<b>43.</b> At my workplace there is a good balance between delivering services and monitoring service delivery	53	63	58	57	50	49	53	54	55	57	36	

Key         At least 1 percentage points greater than overall score         At least	st 1 perce	entage p	oints les	s than o	(r) W	(r) Where group has less than 10 respondents						
Age Group	South Eastern Sydney LHD	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say	
Respondents	2565	101	254	280	288	307	320	359	327	199	127	
Employee Engagement Index	69	78	71	70	69	71	68	69	71	74	45	
Your Workplace												
44. Overall I am proud to be a part of this workplace	74	82	77	75	75	74	72	74	74	78	47	
45. I would recommend my workplace as a good place to work	64	74	68	69	67	65	62	62	62	67	33	
46. I feel motivated to contribute more than what is normally required at work	68	83	71	70	64	72	65	69	71	68	44	
<b>47.</b> I have a strong sense of belonging to my workplace	66	67	65	63	64	69	68	67	72	71	44	
<b>48.</b> Overall I am satisfied to be working here at the present time	70	84	73	71	72	72	68	67	71	75	48	
<b>49.</b> Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	60	71	67	63	60	59	56	56	60	68	35	
<b>50.</b> There is a positive culture in my workplace	54	73	63	58	53	53	50	52	52	63	24	
51. Overall, I believe the culture at my workplace has improved in the last 12 months	36	51	38	37	35	37	38	32	38	39	21	

Key At least 1 percentag	east 1 perce	entage p	oints les	s than o	ore (r) Where group has less than 10 re		
	Australian Aborigina	South Eastern Sydney LHD	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
	Respondent		35	2	2417	98	
	Employee Engagement Inde	<b>x</b> 69	73	(r)	70	43	
Your Job							
1. My job makes good use of my skills and	abilities	81	80	(r)	82	57	
2. I feel I am able to suggest ideas to impre	ove our ways of doing things	70	69	(r)	71	47	
3. Working here makes me want to do the	best job I can	73	80	(r)	74	50	
4. The right amount of approvals are requi	red for routine decisions	48	62	(r)	48	41	
5. I have sufficient control over my work so	l can do my job well	65	69	(r)	66	47	
6. At my workplace I am able to positively	influence the way we do things at work, including he have	<sup>ow</sup> 63	60	(r)	64	39	

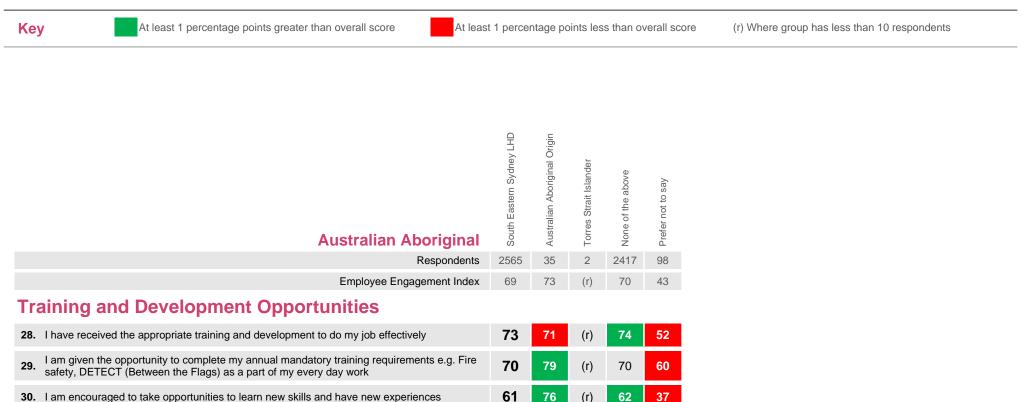
At least 1 percentage points greater than overall score         At least	1 percei	ntage po	ints les	s than ov	verall sc	ore (r) Where group has less than 10 respondents
Australian Aboriginal	South Eastern Sydney LHD	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
Respondents	2565	35	2	2417	98	
Employee Engagement Index	69	73	(r)	70	43	
Your Team						
7. The people I work with are willing to help each other even if this means doing something outside their usual job	70	77	(r)	71	52	
8. In my team we generally acknowledge one another's efforts and achievements	73	77	(r)	74	52	
9. People in my team are honest and open	67	74	(r)	68	48	
10. My team resolves conflict quickly when it arises	55	57	(r)	55	44	
11. Morale is good in my team	55	60	(r)	56	29	

Кеу	At least 1 percentage points greater than overall score	At least	1 perce	ntage po	ints les	s than ov	ore (r) Where group has less than 10 responden	
	Australian Abo	original	South Eastern Sydney LHD	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
	Re	espondents	2565	35	2	2417	98	
	Employee Engagen	ment Index	69	73	(r)	70	43	
Being Valued	1							
12. I believe I am valu	ed for what I can offer at my workplace		63	60	(r)	64	40	
13. In my workplace, v	ve recognise our successes and innovations		60	60	(r)	60	40	
14. Staff are treated re	espectfully regardless of their job		64	54	(r)	65	40	

Key         At least 1 percentage points greater than overall score         At least	1 perce	ntage po	ints les	s than o	verall sco	ore (r) Where group has less than 10 respondent
Australian Aboriginal	South Eastern Sydney LHD	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
Respondents	2565	35	2	2417	98	
Employee Engagement Index	69	73	(r)	70	43	
Your Line Manager						
15a. recognises and acknowledges when I have done my job well	65	76	(r)	65	46	
15b. treats all staff in my team fairly	63	76	(r)	63	45	
15c. ensures that when issues are raised in the team, they are addressed	61	65	(r)	62	43	
15d. treats me with respect	78	82	(r)	79	54	
16. I receive regular and constructive feedback on my performance	50	68	(r)	50	37	
17. Overall, I have confidence in the decisions made by my line manager	62	76	(r)	63	45	

Key         At least 1 percentage points greater than overall score         At least	1 perce	ntage po	oints les	s than o	core (r) Where group has less than 10 respo	
Australian Aboriginal	South Eastern Sydney LHD	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
Respondents	2565	35	2	2417	98	
Employee Engagement Index	69	73	(r)	70	43	
Senior Managers						
18a. are aware of the issues I face in my job	43	53	(r)	44	35	
<b>18b.</b> have a clear direction for the future	43	56	(r)	43	25	
<b>18c.</b> lead by example in creating a positive workplace	42	53	(r)	43	24	
19. There is a positive relationship between senior management and staff in my workplace	39	50	(r)	39	23	
20. Overall, I have confidence in the decisions made by my senior managers	43	47	(r)	44	25	
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	36	38	(r)	36	16	
22. My organisation is making the necessary decisions to meet our future challenges	40	47	(r)	41	24	

Кеу	At least 1 percentage points greater than overall score	At least 1 per	centage p	oints les	ss than o	core (r) Where group has less than 10 res	
		South Eastern Sydney LHD	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
	Australian Abori	ginal <sup>lupno</sup> s	Austral	Torres	None o	Prefer	
		ondents 256	5 35	2	2417	98	
	Employee Engagemer	nt Index 69	73	(r)	70	43	
Communica	ation						
23. I am kept well in	nformed about what is happening in my workplace	50	59	(r)	51	25	
24. I have a say in	decisions which affect my work	45	56	(r)	46	23	
25. I think it is safe	to speak up and challenge the way things are done	49	53	(r)	50	24	
26. Where I work, v	ve share the lessons learnt when mistakes are made	59	56	(r)	60	44	
27a. I am aware of the	he strategic objectives and direction of the organisation I work for	55	65	(r)	55	43	



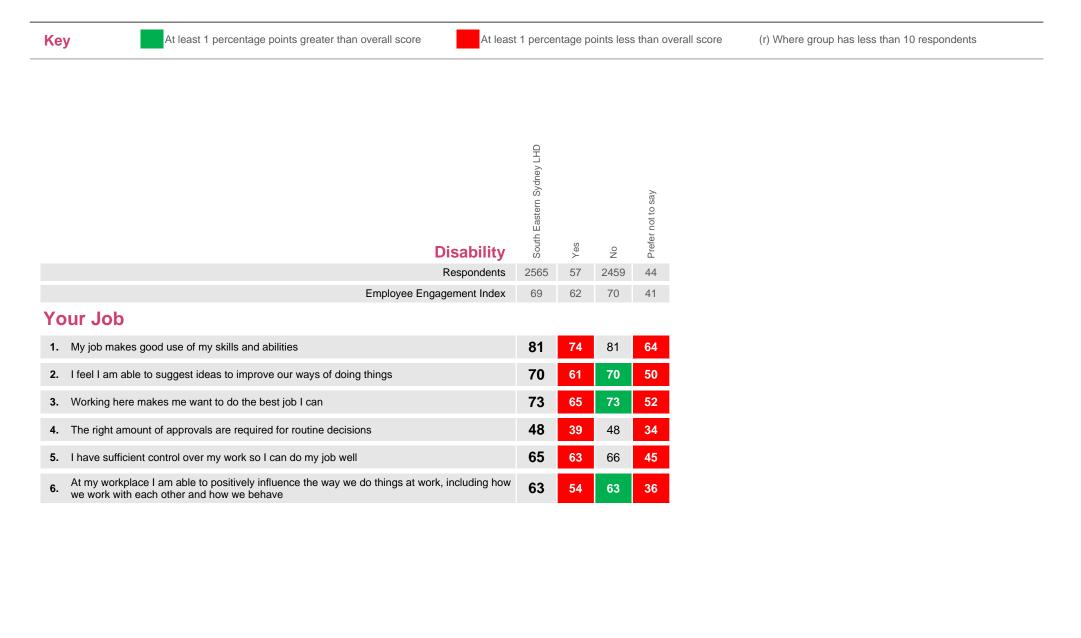
30. I am encouraged to take opportunities to learn new skills and have new experiences

Кеу	At least 1 percentage points greater than overall score	At least 1 perce	ntage po	oints les	s than o	verall sc	ore (r) Where group has less than 10 res
		Sydney LHD	l Origin	-			
	Australian Aborigi	uth Eastern	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
	Respon	dents 2565	35	2	2417	98	
	Employee Engagement	Index 69	73	(r)	70	43	
Work En	vironment						
31. I have cor	fidence in the processes that my workplace uses to resolve staff conflict	43	52	(r)	43	27	
32. I am able	to achieve a healthy work/life balance most of the time	66	61	(r)	67	41	
33. There are	mechanisms in place to support me if I experience stress or pressure	53	55	(r)	54	36	
34. Reasonat	le expectations are placed on staff according to their position	58	67	(r)	59	42	
35. My workp	ace is proactive in minimising potential violence/ abuse from patients or visito	ors <b>71</b>	79	(r)	72	48	-
	ace enables strong professional leadership	52	67	(r)	52	31	• 

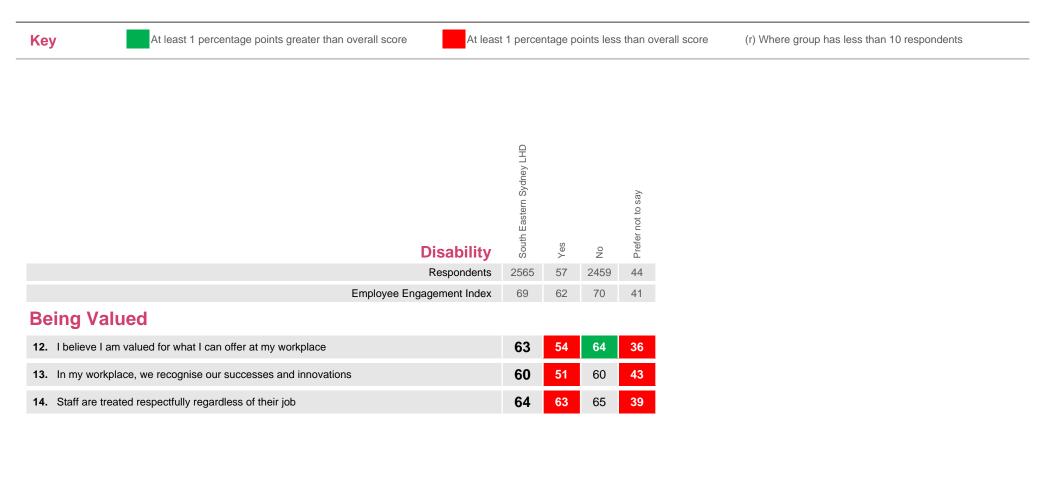
Кеу	At least 1 percentage points greater than overall score	st 1 perce	ntage po	ints les	ore (r) Where group has less than 10 r		
	Australian Aboriginal	South Eastern Sydney LHD	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
	Respondents	2565	35	2	2417	98	
	Employee Engagement Index	69	73	(r)	70	43	
Unaccept	able Behaviour						
38a. know how t	o report occurrences of these types of behaviour?	83	88	(r)	83	72	
38b. have confid	ence that if you report these behaviours they will be responded to appropriately?	45	55	(r)	45	26	

Key         At least 1 percentage points greater than overall score	At leas	t 1 perce	ntage po	oints les	s than ov	core (r) Where group has less than 10 respon	
			_				
Australian	Aboriginal	South Eastern Sydney LHD	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say	
	Respondents	2565	35	2	2417	98	
Employee Er	ngagement Index	69	73	(r)	70	43	
Service Delivery							
<b>39.</b> My work environment allows me to deliver the best possible services (patient services)	nt care or support	60	61	(r)	60	42	
40. In my workplace patient safety is at the centre of all decision making		70	73	(r)	70	59	
41. My team's objectives/ work plans are clearly outlined		66	73	(r)	66	52	
42. Our objectives/work plans help us to deliver a quality service		66	73	(r)	67	54	
<b>43.</b> At my workplace there is a good balance between delivering services and n delivery	nonitoring service	53	63	(r)	54	39	

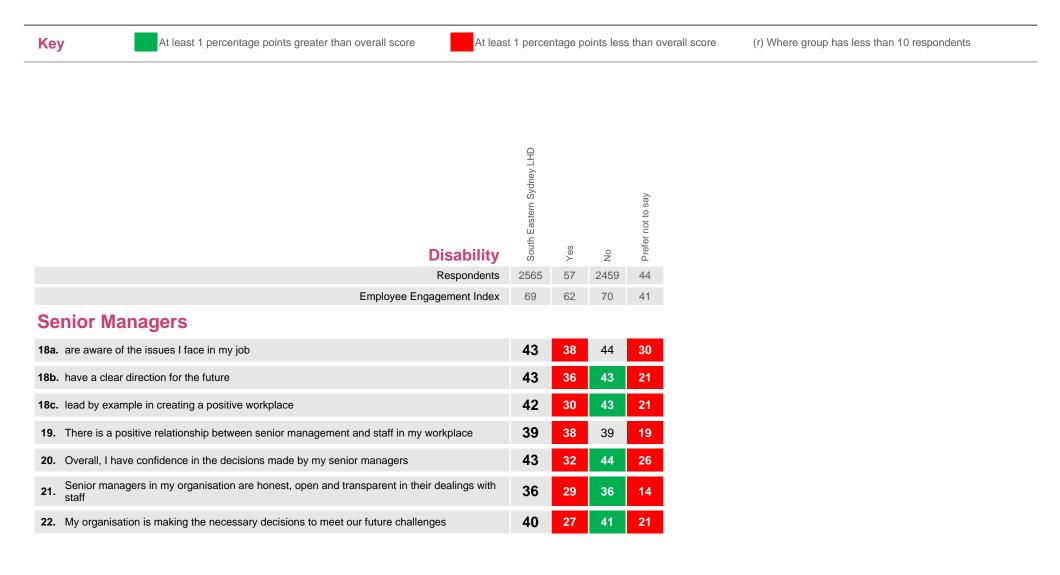
Key	At least 1 percentage points greater than overall score At least	1 perce	ntage po	ints les	s than ov	verall so	ore:	(r) Where group	(r) Where group has less than 10 resp	(r) Where group has less than 10 respondents	(r) Where group has less than 10 respondents	(r) Where group has less than 10 respondents	(r) Where group has less than 10 respondents	(r) Where group has less than 10 respondents	(r) Where group has less than 10 respondents	(r) Where group has less than 10 respondents	(r) Where group has less than 10 respondents	
		South Eastern Sydney LHD	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say												
	Australian Aboriginal Respondents	ດີ 2565	NY 35	D L 2	2 2417	Pre 98												
	Employee Engagement Index	69	73	(r)	70	43												
You	r Workplace																	
<b>44.</b> C	verall I am proud to be a part of this workplace	74	72	(r)	75	45												
<b>45.</b>	would recommend my workplace as a good place to work	64	70	(r)	65	36												
<b>46.</b> I	eel motivated to contribute more than what is normally required at work	68	76	(r)	69	38												
47. I	nave a strong sense of belonging to my workplace	66	73	(r)	67	43												
<b>48.</b> C	verall I am satisfied to be working here at the present time	70	70	(r)	71	44	I											
<b>49.</b> b	taff in my workplace demonstrate the CORE Values of the organisation through their ehaviour	60	64	(r)	60	37												
<b>50.</b> T	here is a positive culture in my workplace	54	70	(r)	54	30												
<b>51.</b> C	verall, I believe the culture at my workplace has improved in the last 12 months	36	45	(r)	37	23												





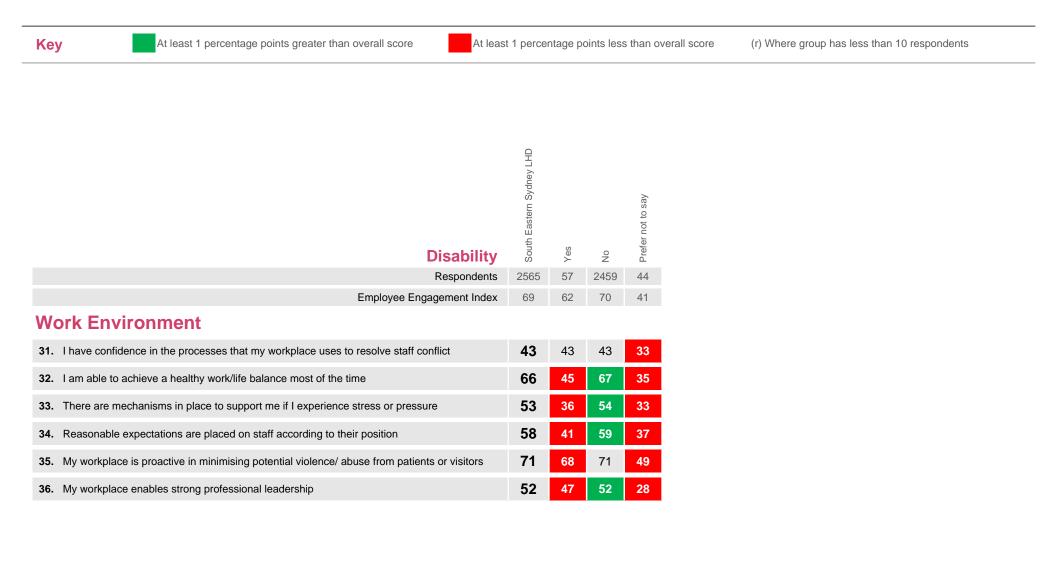




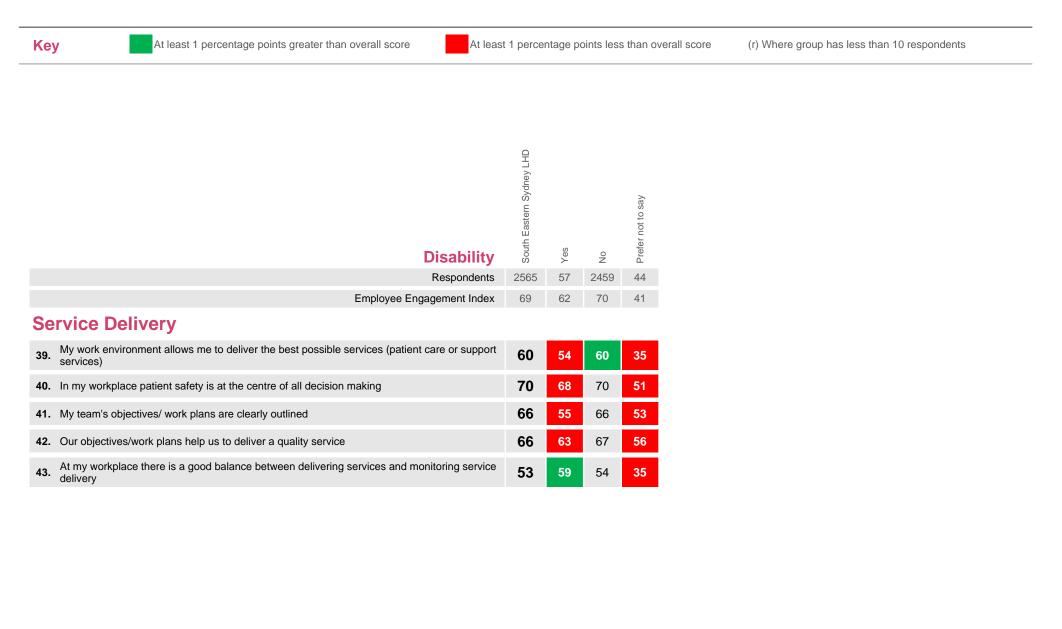


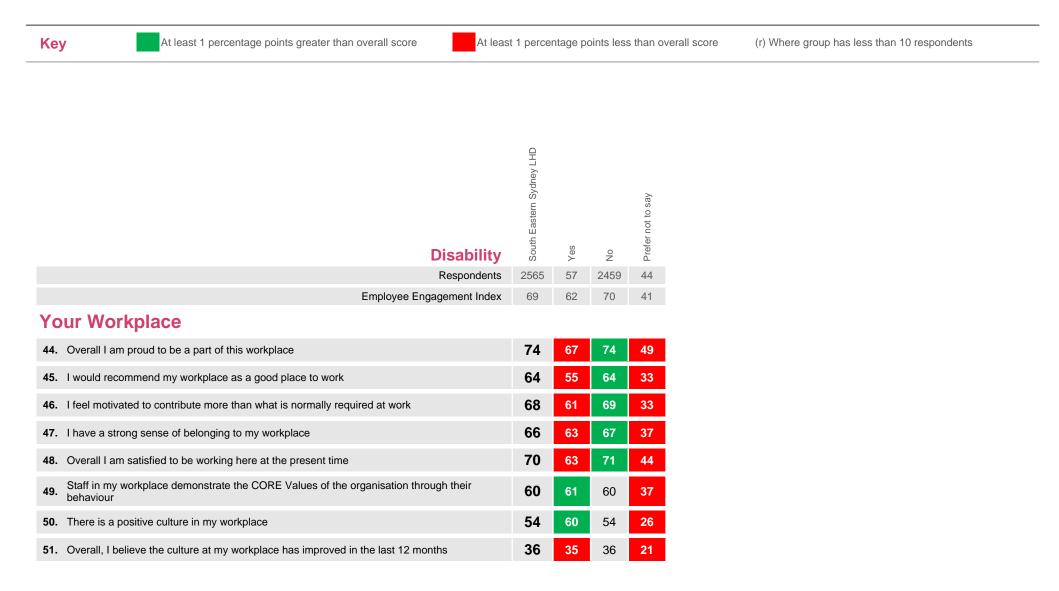
Key         At least 1 percentage points greater than overall score         At least	t 1 perce	ntage po	all score (r) Where group has less than 10 respond		
Disability	South Eastern Sydney LHD	Yes	No	Prefer not to say	
Respondents	2565	57	2459	44	
Employee Engagement Index	69	62	70	41	
Communication					
23. I am kept well informed about what is happening in my workplace	50	46	51	21	
24. I have a say in decisions which affect my work	45	41	46	17	
25. I think it is safe to speak up and challenge the way things are done	49	43	50	17	
26. Where I work, we share the lessons learnt when mistakes are made	59	59	59	43	
27a. I am aware of the strategic objectives and direction of the organisation I work for	55	48	55	33	
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	58	55	59	40	

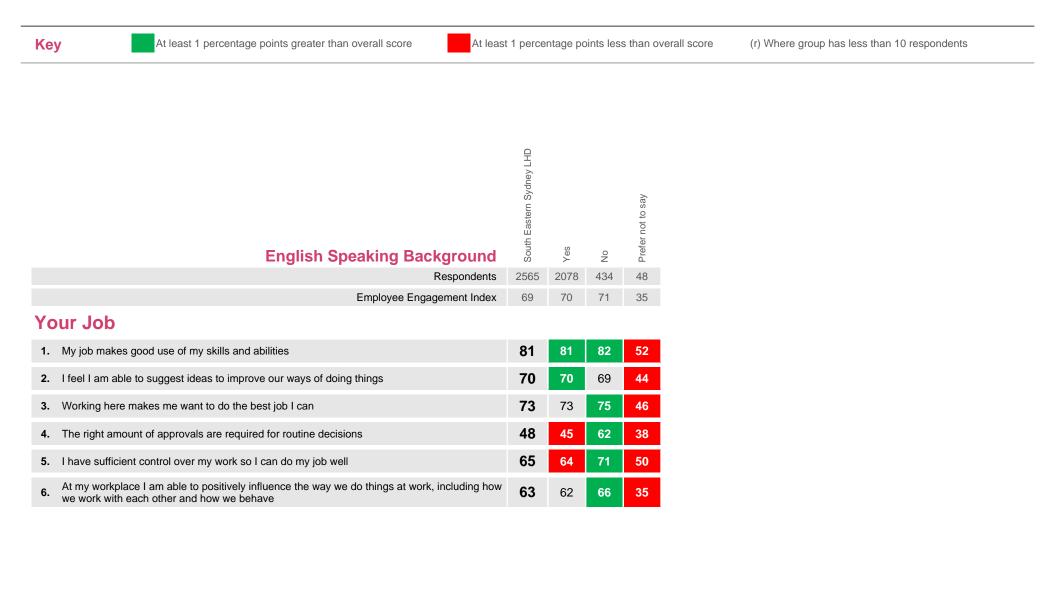


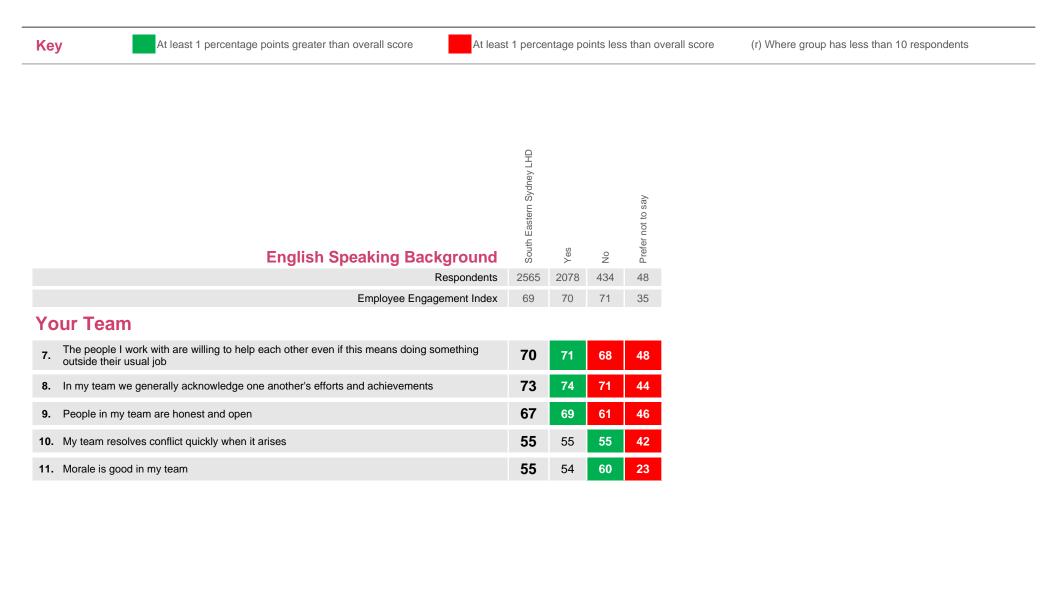


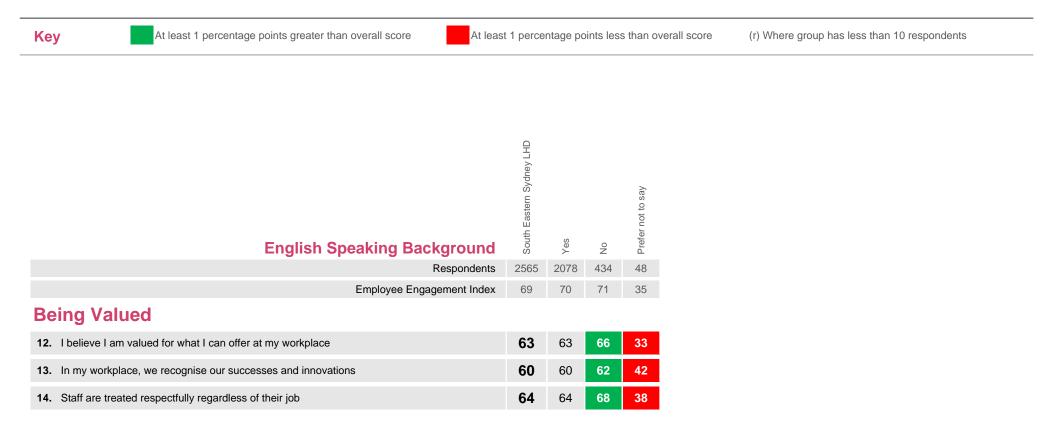




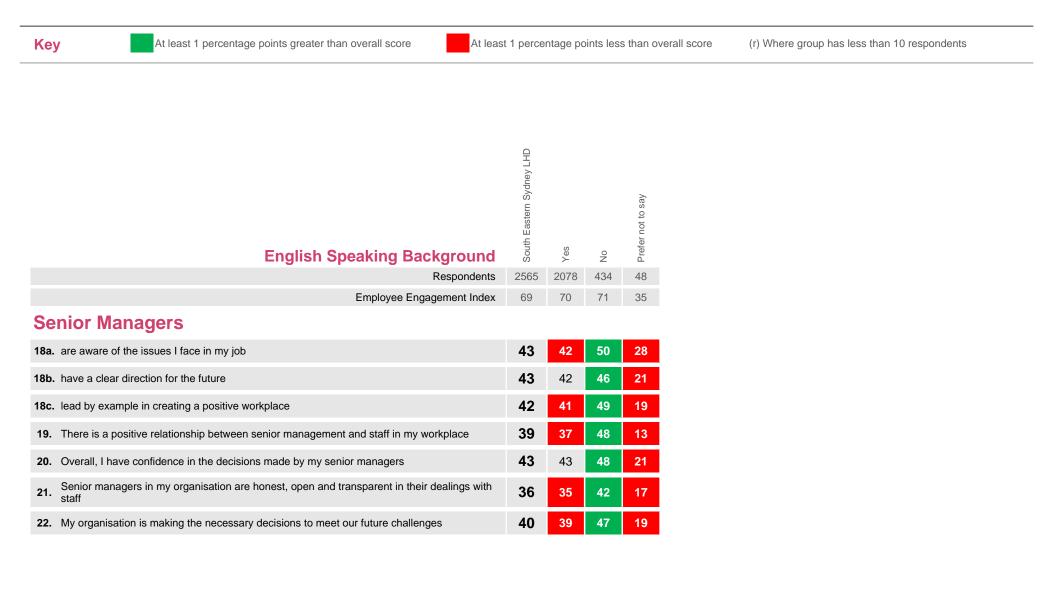




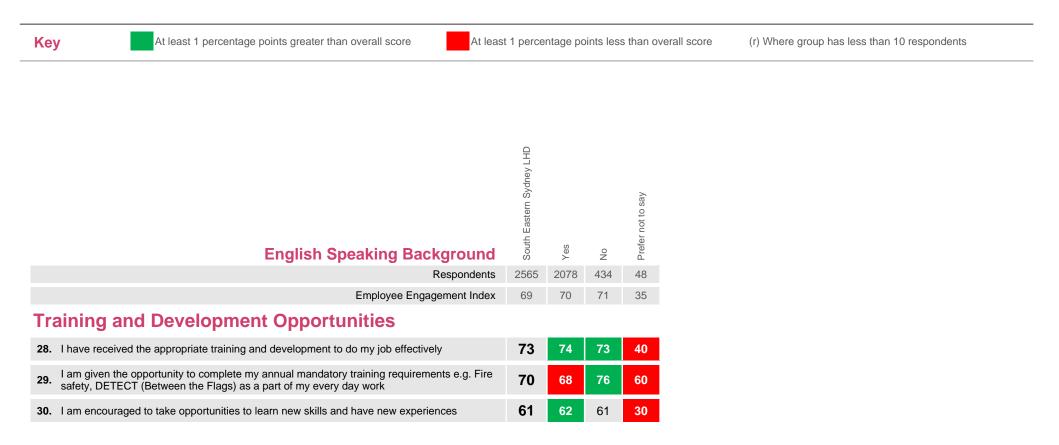


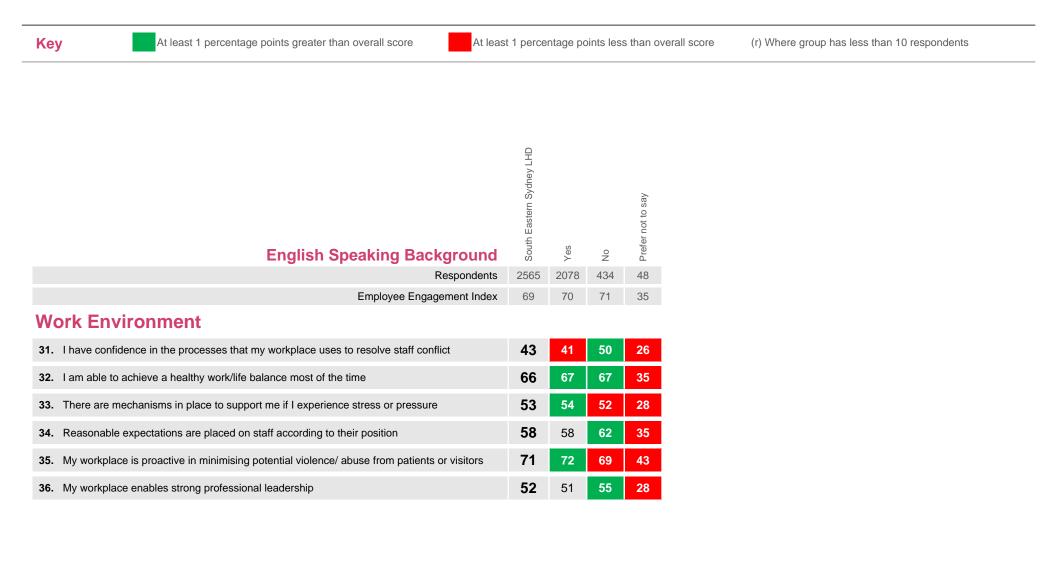


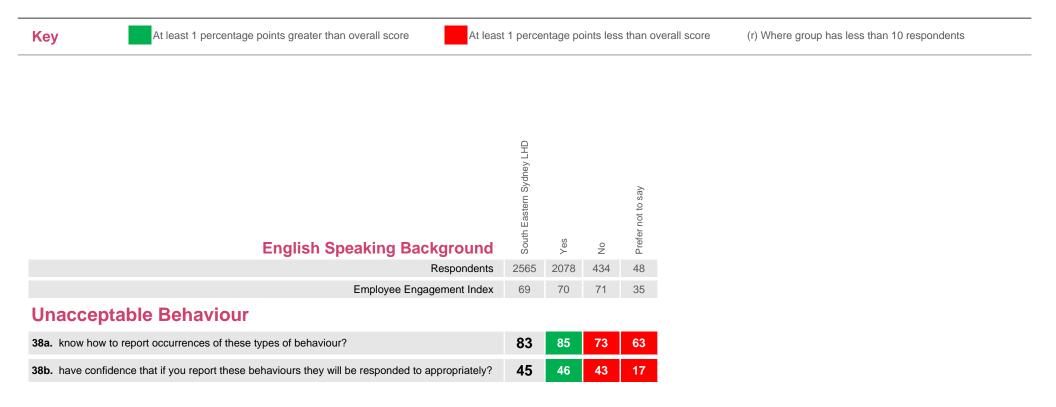
Кеу	At least 1 percentage points greater than overall score	At least	1 perce	ntage po	oints less	s than ov
			South Eastern Sydney LHD			o say
	English Speaking Backg	ground	South East	Yes	No	Prefer not to say
		espondents	2565	2078	434	48
	Employee Engager	ment Index	69	70	71	35
Your Line	Manager					
15a. recognises ar	nd acknowledges when I have done my job well		65	65	67	42
15b. treats all staff	in my team fairly		63	63	62	40
15c. ensures that	when issues are raised in the team, they are addressed		61	62	62	40
15d. treats me with	n respect		78	78	79	48
16. I receive regu	lar and constructive feedback on my performance		50	50	54	33
	e confidence in the decisions made by my line manager		62	63	61	44

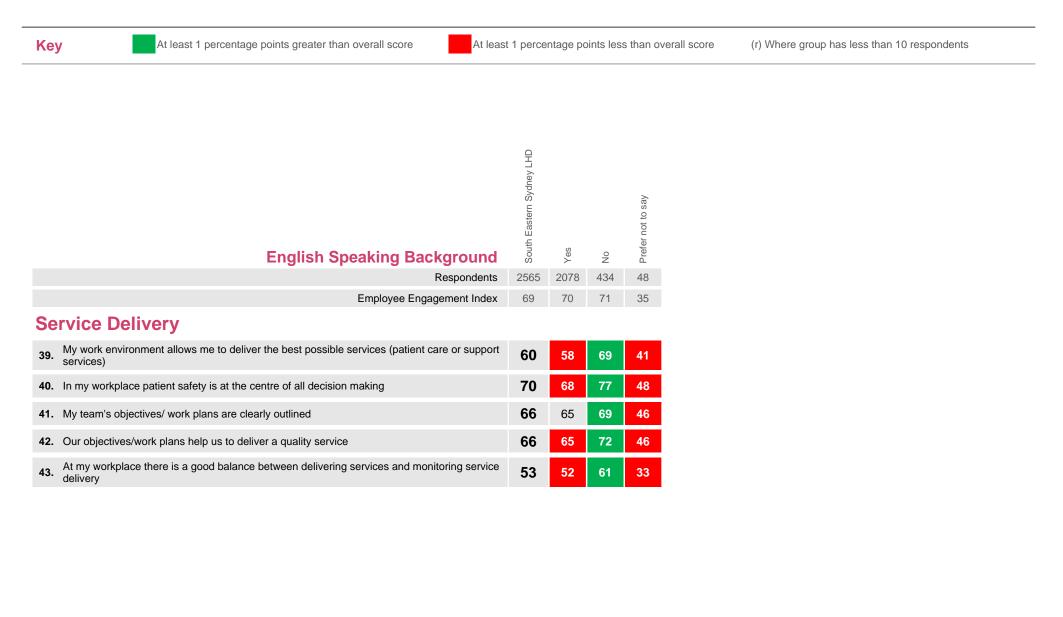


Key         At least 1 percentage points greater than overall score         At	t least 1 perce	ntage po	oints les	s than o
English Speaking Backgrour	South Eastern Sydney LHD	Yes	No	Prefer not to say
Responde		2078	434	48
Employee Engagement Inc	dex 69	70	71	35
Communication				
23. I am kept well informed about what is happening in my workplace	50	49	55	23
24. I have a say in decisions which affect my work	45	45	50	21
<b>25.</b> I think it is safe to speak up and challenge the way things are done	49	49	49	26
26. Where I work, we share the lessons learnt when mistakes are made	59	59	63	36
27a. I am aware of the strategic objectives and direction of the organisation I work for	55	54	61	38
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	ion <b>58</b>	57	66	40









Кеу	At least 1 percentage points greater than overall score	At least 1 pe	centag	je poi	nts less	s than c
		웃				
	English Speaking Backgro			Yes	No	Prefer not to say
	Respon Employee Engagement			078 '0	434 71	48 35
Your Wor			,	0	7.1	00
	n proud to be a part of this workplace	74	7	4	76	33
45. I would reco	ommend my workplace as a good place to work	64	. 6	64	66	30
46. I feel motiva	ated to contribute more than what is normally required at work	68	6	9	69	33
47. I have a stro	ong sense of belonging to my workplace	66	6	7	66	33
48. Overall I am	n satisfied to be working here at the present time	70	) 7	0	73	37
<b>49.</b> Staff in my behaviour	workplace demonstrate the CORE Values of the organisation through their	60	5	9	63	39
50. There is a p	positive culture in my workplace	54	5	3	60	26
51. Overall, I be	elieve the culture at my workplace has improved in the last 12 months	36	3	5	45	22

## Guide to this Report

#### Methodology

The YourSay survey was delivered as an online and paper based survey to meet the operational needs of a workforce that operates 24 hours a day, 7 days a week.

#### **Questionnaire design**

The questionnaire was designed by ORC International in conjunction with the NSW Health workplace culture project team, the Department of Health Workplace Culture Survey Reference Group and Chief Executives of all NSW Health organisations. The questionnaire was designed to be succinct and provide actionable results to help inform the organisation and highlight areas for improvement.

#### **Data Collection**

The survey used an online methodology with all staff invited to participate however, paper copies of the survey were also made available. All staff were given the opportunity to complete the survey between 30th March to 24th April 2015. Paper surveys were accepted until the 1st of May 2015. ORC International set up and hosted the online survey. Respondents were asked to put in a user name and password unique to them in order to enable the respondent to leave and return the survey.

#### **Comparative data**

Comparative data is the average % positive score achieved from all NSW Health organisations that participated in the 2013 Workplace Survey.

#### Results

Where results are shown as positive percentages (% Positive), these are calculated by adding together positive responses ("Strongly Agree" + "Agree") and dividing by the number of respondents which answered the question. Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Therefore in some instances, results may not total 100%.

#### Anonymity

It is ORC International's practice not to allow the breakdown of groups to the extent where the anonymity of individuals may be compromised. Results for teams with less than ten will not receive an individual report. However, their data will still contribute to the scores for their group and the organisation overall. Summary responses for each question by demographic data is not provided where there are less than fifty respondents from each demographic.

#### **Confidence Intervals**

Confidence intervals have been calculated on the total facility responses (within a 5% error rating). If the CI is less than 5% these responses are a representative sample of this facility population. If the CI is greater than 5% these responses are a snapshot of the views of staff at this facility, as opposed to being a representative sample.

#### Rounding

The Estimated Response Rate quoted in this report is an estimate only, based on Full Time Equivalent (FTE) staff as at April 2015. This figure does not include contractors, agency staff and volunteers, nor does it account for staff on secondment or extended leave, hence the estimated response rate is not accurate. The final estimated response rates have been weighted to account for our part-time and temporary staff. The proportion of Full time and Part time staff have been taken from those who responded to "Q5. Which of the following best describes your current employment status?" A Part-time respondent has been weighted by 0.33 (i.e. they are assumed to work one in three days).

Q5. Which of the following best describes your current employment status?

	Responses		Fixed term or temporary contract (3) proportioned into Full and Pa time based on responses to (1) and (2).								
Permanent Full time (1)	18750		18750	× 1661 = 1175 Full time							
Permanent Part time (2)	7753		18750 + 7753	x 1001 = 1175 Foil title							
Fixed term or temporary contract (3)	1661 -	-									
Agency (4)	132		7753	x 1661 = 486 Part time							
Casual (5)	975	_	18750 + 7753	x 1001 = 400 Part time							
Contractor (6)	203										
TOTAL answering Q51	29474										
TOTAL number of respondents to the survey	31493										

Total estimated Full time responses as a proportion of all respondents to the survey

1850 + 1175 29474 × 31493 = 21290 Estimated Full Time responses

Total estimated Part time responses as a proportion of all respondents to the survey.

7753 + 486 × 31493 = 8803 Estimated Part Time responses 29474

Estimated response rate based on an FTE value of 94882.6 and weighting estimated rumber of Part time responses by 0.33.

21289 + (8803 × 0.33) = 25% Estimated Response Rate 94882.6

#### **Action Planning**

Asking our employees for their feedback is the first step towards improving the employee experience. The next step is to implement changes. Please use the information in this report to help decide what you and your team need to change.

This simple form is one way you can record the actions and changes you plan to make within your team.

# Top 3 areas to focus on **Celebrate!** What three things are working well? 1. 2. 3. What How Who When needs to be improved? will this be achieved? is going to make this happen? will this be achieved?