(of 9175.81)



62% 2013: 62% ENGAGEMENT INDEX 48%
2013: 47%
WORKPLACE CULTURE INDEX

3,086 2013: 3914 ACTUAL RESPONSES

28%
2013: 36%
1% Confidence Interval
ESTIMATED RESPONSE RATE

### **Employee Engagement Index**

Sa	у	% Positive	Variance from 2013
44.	Overall I am proud to be a part of this workplace	66	0
45.	I would recommend my workplace as a good place to work	55	0
Sta	ay		
47.	I have a strong sense of belonging to my workplace	60	0
48.	Overall I am satisfied to be working here at the present time	62	0
Str	ive		
3.	Working here makes me want to do the best job I can	66	-1
46.	I feel motivated to contribute more than what is normally required at work	61	0

### Key Questions to focus on

Questions which have been identified by statistical analysis as the most important for your team

		% Positive	Variance from 2013
50.	There is a positive culture in my workplace	46	-
36.	My workplace enables strong professional leadership	45	-
21.	Senior managers in my organisation are honest, open and transparent in their dealings with staff	33	-
19.	There is a positive relationship between senior management and staff in my workplace	36	+1
18c.	The senior managers at my workplace lead by example in creating a positive workplace	38	+3
49.	Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	51	0

#### In this report

#### **HEADLINES**

A top line summary of key insights

#### COMPARISONS

Score summary against selected comparators

#### **ALL QUESTIONS**

Detailed results for the entire question set

#### **DEMOGRAPHICS**

Score comparisons of demographics

#### **GUIDE**

A guide on how to interpret the results

#### **ACTION**

Initiatives for maintaining and improving engagement



### Highlights and lowlights

This section shows the three highest scoring sections and five highest scoring questions (Highlights). It also shows the three lowest scoring sections and the five lowest scoring questions (Lowlights).

### Highlights

Sections		% Positive
	Training and Development Opportunities	66
	Your Job	62
	Service Delivery	59
Questions		% Positive
1.	My job makes good use of my skills and abilities	79
15d.	My line manager treats me with respect	71
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	71
28.	I have received the appropriate training and development to do my job effectively	70
40.	In my workplace patient safety is at the centre of all decision making	68

### Lowlights

Sections		% Positive
	Senior Managers	37
	Communication	49
	Work Environment	50
Questions		% Positive
21.	Senior managers in my organisation are honest, open and transparent in their dealings with staff	33
19.	There is a positive relationship between senior management and staff in my workplace	36
51.	Overall, I believe the culture at my workplace has improved in the last 12 months	36
22.	My organisation is making the necessary decisions to meet our future challenges	36
20	Overall, I have confidence in the decisions made by my senior	38

### Most Improved and Least Improved since 2013

This section shows the three most improved sections and five most improved questions since 2013. It also shows the three sections and five questions that have least improved since 2013.

### Most improved

Section	Sections		Variance from 2013
	Being Valued	56	+2
	Your Team	57	+1
	Your Job	62	+1
Questic	ons	% Positive	Variance from 2013
18b.	The senior managers at my workplace have a clear direction for the future	38	+3
14.	Staff are treated respectfully regardless of their job	57	+3
18c.	The senior managers at my workplace lead by example in creating a positive workplace	38	+3
2.	I feel I am able to suggest ideas to improve our ways of doing things	64	+3
27a.	I am aware of the strategic objectives and direction of the organisation I work for	52	+2

### Least improved

Sections	% Positive	Variance from 2013
Your Workplace	55	-1
Training and Development Opportunities	66	-1
Work Environment	50	-1

Questions		% Positive	Variance from 2013
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work		-5
25.	I think it is safe to speak up and challenge the way things are done	44	-1
24.	I have a say in decisions which affect my work	40	-1
15b.	My line manager treats all staff in my team fairly	56	-1
15a.	My line manager recognises and acknowledges when I have done my job well	59	-1

NOTE: The unacceptable behaviour section and all local questions have been excluded from this list

managers

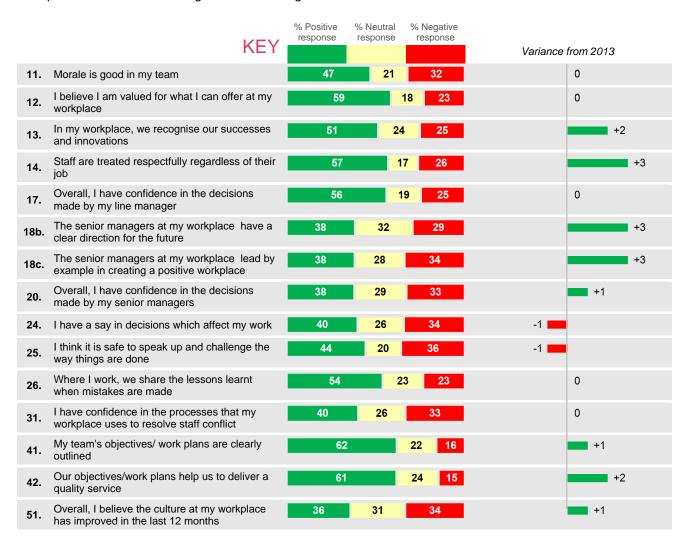
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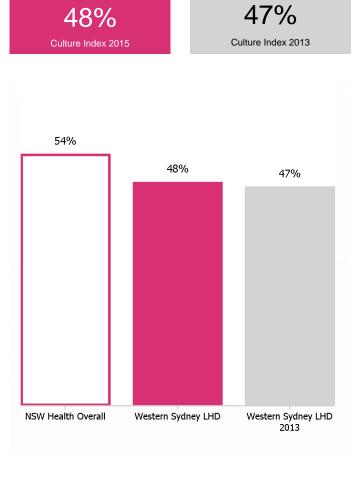
38

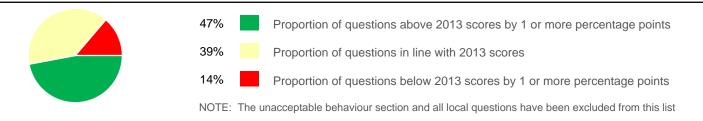
# Employee Workplace Culture Index

The Workplace Culture Index is a measure statistically constructed based on the NSW Health Workplace Culture Framework.

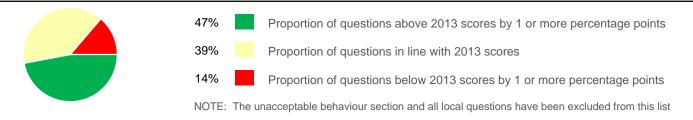
The following fifteen questions have been identified as being most aligned to Workplace Culture. The Workplace Culture is an average of the following scores:



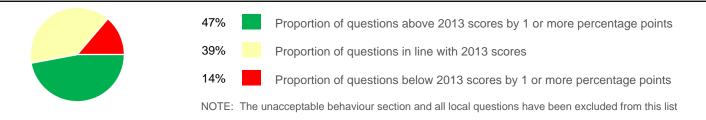




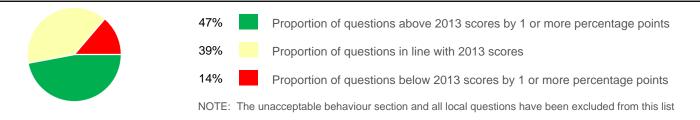
		% Positive	Variance from 2013
18b.	The senior managers at my workplace have a clear direction for the future	38	+3
14.	Staff are treated respectfully regardless of their job	57	+3
18c.	The senior managers at my workplace lead by example in creating a positive workplace	38	+3
2.	I feel I am able to suggest ideas to improve our ways of doing things	64	+3
27a.	I am aware of the strategic objectives and direction of the organisation I work for	52	+2
1.	My job makes good use of my skills and abilities	79	+2
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	57	+2
10.	My team resolves conflict quickly when it arises	51	+2
33.	There are mechanisms in place to support me if I experience stress or pressure	43	+2
42.	Our objectives/work plans help us to deliver a quality service	61	+2
13.	In my workplace, we recognise our successes and innovations	51	+2
27b.	I am aware of how my work contributes to the overall strategic objectives of my organisation	57	+2



		% Positive	Variance from 2013
18a.	The senior managers at my workplace are aware of the issues I face in my job	43	+2
16.	I receive regular and constructive feedback on my performance	47	+1
7.	The people I work with are willing to help each other even if this means doing something outside their usual job	63	+1
20.	Overall, I have confidence in the decisions made by my senior managers	38	+1
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	49	+1
30.	I am encouraged to take opportunities to learn new skills and have new experiences	58	+1
19.	There is a positive relationship between senior management and staff in my workplace	36	+1
9.	People in my team are honest and open	58	+1
8.	In my team we generally acknowledge one another's efforts and achievements	64	+1
41.	My team's objectives/ work plans are clearly outlined	62	+1
51.	Overall, I believe the culture at my workplace has improved in the last 12 months	36	+1
28.	I have received the appropriate training and development to do my job effectively	70	+1
40.	In my workplace patient safety is at the centre of all decision making	68	0



		% Positive	Variance from 2013
15c.	My line manager ensures that when issues are raised in the team, they are addressed	58	0
34.	Reasonable expectations are placed on staff according to their position	50	0
49.	Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	51	0
15d.	My line manager treats me with respect	71	0
46.	I feel motivated to contribute more than what is normally required at work	61	0
39.	My work environment allows me to deliver the best possible services (patient care or support services)	57	0
11.	Morale is good in my team	47	0
35.	My workplace is proactive in minimising potential violence/ abuse from patients or visitors	62	0
17.	Overall, I have confidence in the decisions made by my line manager	56	0
12.	I believe I am valued for what I can offer at my workplace	59	0
5.	I have sufficient control over my work so I can do my job well	60	0
44.	Overall I am proud to be a part of this workplace	66	0
31.	I have confidence in the processes that my workplace uses to resolve staff conflict	40	0

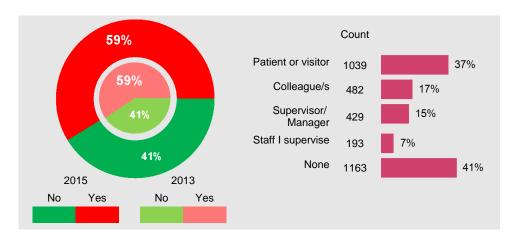


	% Positive	Variance from 2013
26. Where I work, we share the lessons learnt when mistakes are ma	de <b>54</b>	0
48. Overall I am satisfied to be working here at the present time	62	0
23. I am kept well informed about what is happening in my workplace	45	0
47. I have a strong sense of belonging to my workplace	60	0
45. I would recommend my workplace as a good place to work	55	0
4. The right amount of approvals are required for routine decisions	47	0
3. Working here makes me want to do the best job I can	66	-1
32. I am able to achieve a healthy work/life balance most of the time	60	-1
15a. My line manager recognises and acknowledges when I have don	e my job well <b>59</b>	-1
<b>15b.</b> My line manager treats all staff in my team fairly	56	-1
24. I have a say in decisions which affect my work	40	-1
25. I think it is safe to speak up and challenge the way things are dor	ne <b>44</b>	-1
29. I am given the opportunity to complete my annual mandatory train Fire safety, DETECT (Between the Flags) as a part of my every of	ning requirements e.g. 71	-5

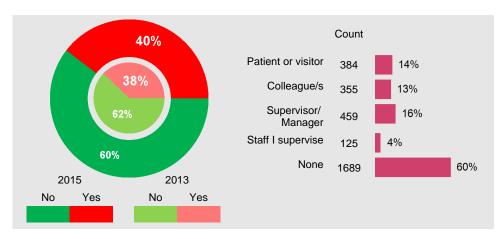
## **Unacceptable Behaviour**

This section shows the results to questions asked regarding unacceptable behaviour.

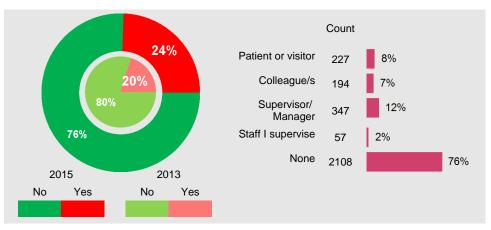
37a. In the last 12 months, I have been verbally abused by a ...



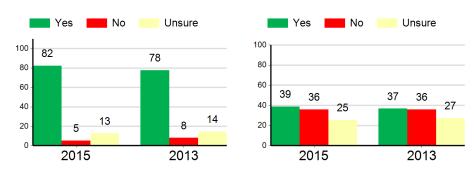
37b. In the last 12 months, I have been the object of repeated behaviour which is offensive, intimidating, humiliating or threatening by a  $\dots$ 



37c. In the last 12 months, I have been discriminated against on the basis of race, ethnic or ethno-religiousbackground, disability, age, homosexuality, transgender or carers responsibilities by a ...



38. Do you currently ...

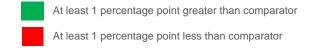


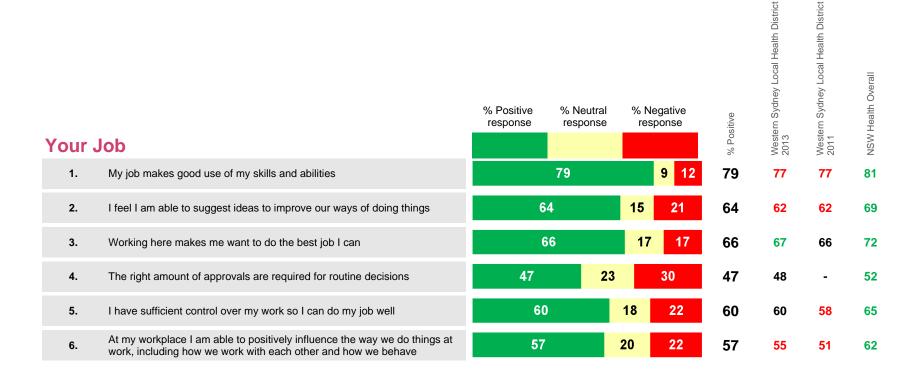
a) know how to report occurrences of these types of behaviour?

b) have confidence that if you report these behaviours they will be responded to appropriately?





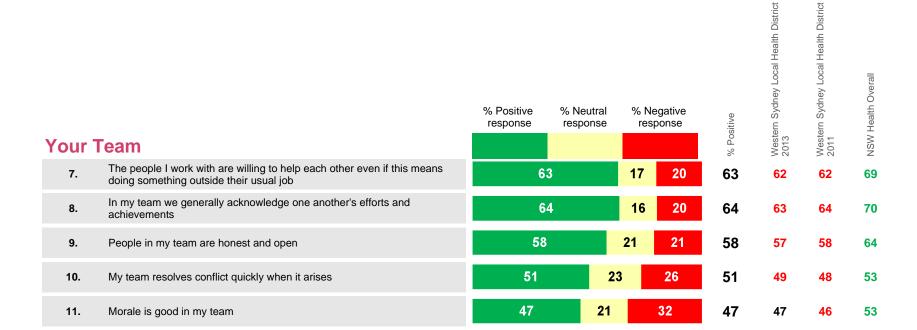






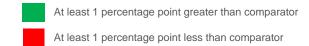


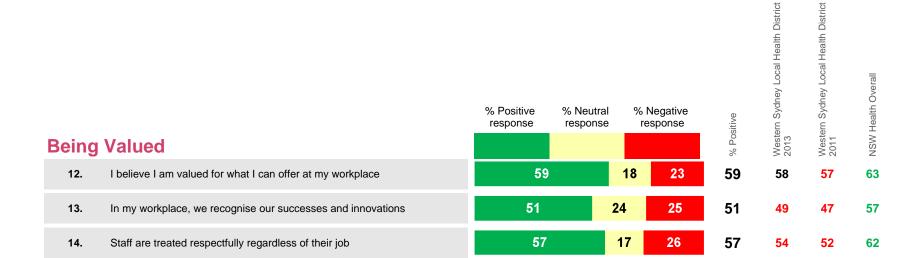








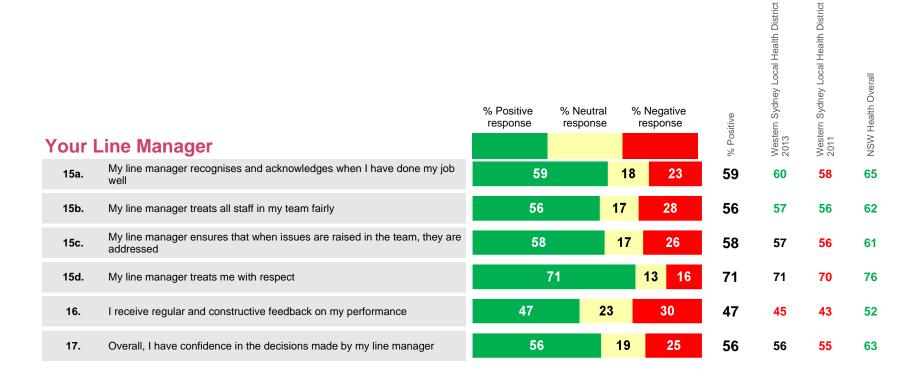












This section shows the breakdown of the responses to each question.





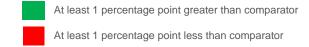


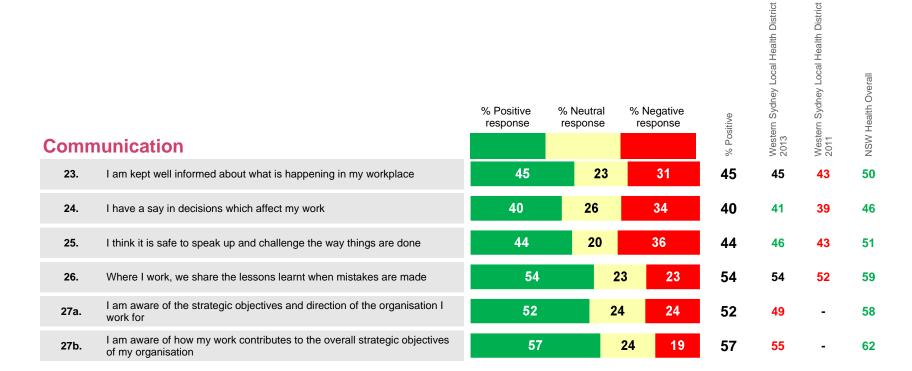
At least 1 percentage point less than comparator

	Sonior	Managara	% Positive response	% Neutral response	% Negative response	% Positive	Western Sydney Local Health District 2013	Western Sydney Local Health District 2011	NSW Health Overall
	Semoi	Managers				%	20 20	20 W	Z
	18a.	The senior managers at my workplace are aware of the issues I face in my job	43	24	33	43	41	39	46
	18b.	The senior managers at my workplace have a clear direction for the future	38	32	29	38	35	30	45
К	18c.	The senior managers at my workplace lead by example in creating a positive workplace	38	28	34	38	36	33	45
К	19.	There is a positive relationship between senior management and staff in my workplace	36	28	36	36	35	33	42
	20.	Overall, I have confidence in the decisions made by my senior managers	38	29	33	38	37	34	46
К	21.	Senior managers in my organisation are honest, open and transparent in their dealings with staff	33	30	37	33	-	-	39
	22.	My organisation is making the necessary decisions to meet our future challenges	36	34	30	36	-	-	43



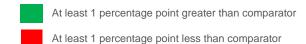


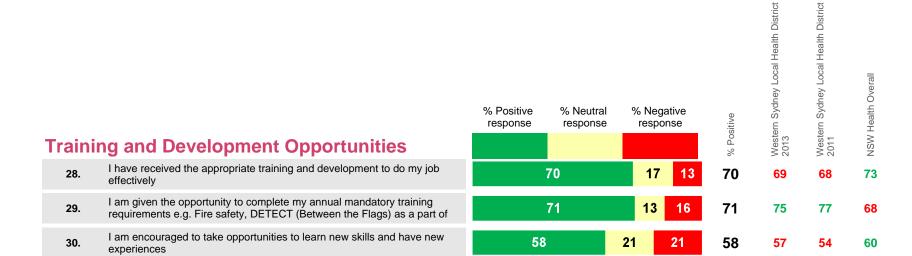








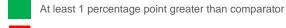




This section shows the breakdown of the responses to each question.

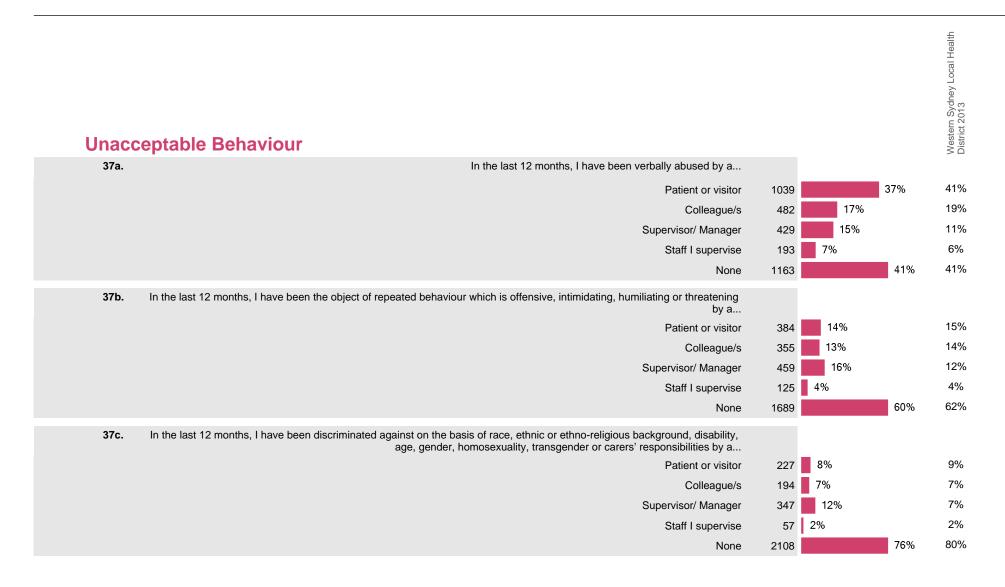






At least 1 percentage point less than comparator

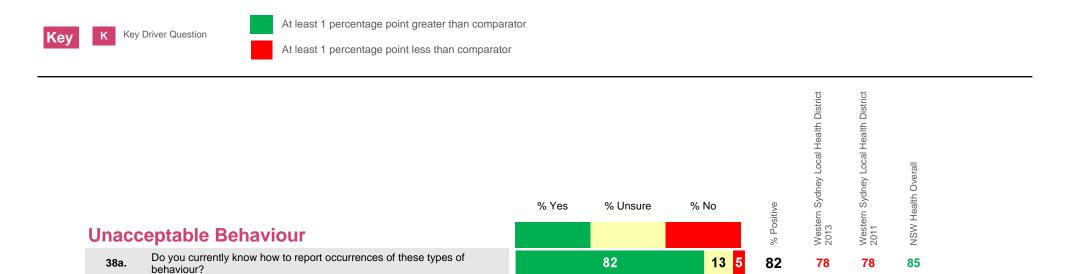
Work	Environment	% Positive response	% Neutral response	% Negative response	% Positive	Western Sydney Local Health District 2013	Western Sydney Local Health District 2011	NSW Health Overall
31.	I have confidence in the processes that my workplace uses to resolve staff conflict	40	26	33	40	40	37	44
32.	I am able to achieve a healthy work/life balance most of the time	60		19 21	60	61	57	65
33.	There are mechanisms in place to support me if I experience stress or pressure	43	27	30	43	42	40	56
34.	Reasonable expectations are placed on staff according to their position	50	21	29	50	50	50	57
35.	My workplace is proactive in minimising potential violence/ abuse from patients or visitors	62	2	21 16	62	62	62	69
36.	My workplace enables strong professional leadership	45	27	28	45	-	-	52



38b.

This section shows the breakdown of the responses to each question.

Do you currently have confidence that if you report these behaviours they will be responded to appropriately?



39

25

36

39

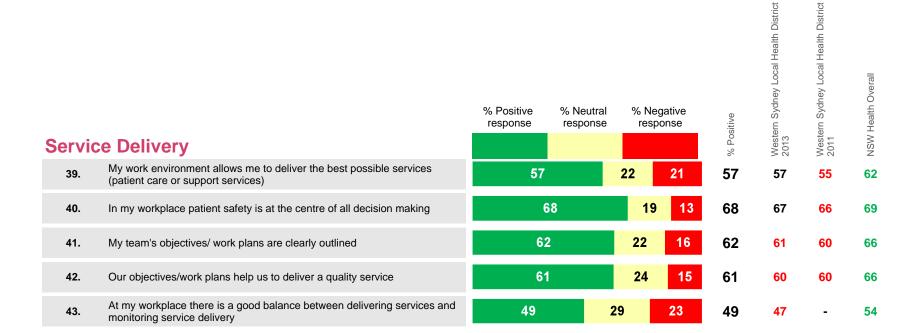
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39





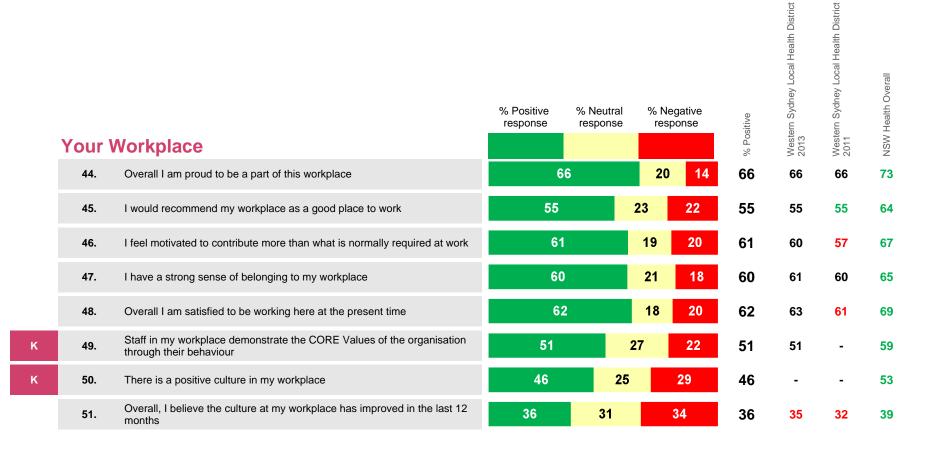












## **Demographics**

This section shows the % positive scores for different demographic groups within your Business Unit.

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	Western Sydney LHD	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other	
Respondents	3086	145	1188	180	285	452	54	104	114	0	85	166	10	202	
Employee Engagement Index	62	67	65	65	62	62	54	68	55	(r)	65	36	59	60	

#### **Your Job**

1. My job makes good use of my skills and abilities	79	82	83	77	74	82	65	80	80	(r)	80	58	90	79
2. I feel I am able to suggest ideas to improve our ways of doing things	64	67	65	66	70	67	54	73	39	(r)	81	35	70	72
3. Working here makes me want to do the best job I can	66	69	70	72	65	67	57	71	57	(r)	69	36	70	65
4. The right amount of approvals are required for routine decisions	47	39	51	56	47	41	39	60	36	(r)	39	33	70	48
5. I have sufficient control over my work so I can do my job well	60	50	58	71	65	62	59	72	45	(r)	62	41	40	66
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	57	64	60	61	58	59	50	65	29	(r)	75	27	50	60

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	Western Sydney LHD	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other	
Respondents	3086	145	1188	180	285	452	54	104	114	0	85	166	10	202	
Employee Engagement Index	62	67	65	65	62	62	54	68	55	(r)	65	36	59	60	

#### **Your Team**

7. The people I work with are willing to help each other even if this means doing something outside their usual job	63	74	65	59	65	69	57	70	54	(r)	84	30	70	61
8. In my team we generally acknowledge one another's efforts and achievements	64	79	66	60	65	69	50	67	46	(r)	84	32	60	64
9. People in my team are honest and open	58	74	58	55	58	67	54	63	46	(r)	78	28	90	53
10. My team resolves conflict quickly when it arises	51	63	48	51	56	54	43	55	39	(r)	73	26	70	53
11. Morale is good in my team	47	60	48	49	49	47	43	56	28	(r)	62	22	30	46

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

	Role	Western Sydney LHD	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other	
	Respondents	3086	145	1188	180	285	452	54	104	114	0	85	166	10	202	
Emp	lovee Engagement Index	62	67	65	65	62	62	54	68	55	(r)	65	36	59	60	

### **Being Valued**

12. I believe I am valued for what I can offer at my workplace	59	66	58	64	61	60	52	67	46	(r)	64	48	50	59
13. In my workplace, we recognise our successes and innovations	51	56	52	54	52	56	44	54	38	(r)	71	27	30	49
14. Staff are treated respectfully regardless of their job	57	69	57	60	58	63	50	64	43	(r)	68	27	60	52

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	Western Sydney LHD	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other	
Respondents	3086	145	1188	180	285	452	54	104	114	0	85	166	10	202	
Employee Engagement Index	62	67	65	65	62	62	54	68	55	(r)	65	36	59	60	

### **Your Line Manager**

15a. recognises and acknowledges when I have done my job well	59	65	60	59	68	60	56	54	44	(r)	76	33	80	58
15b. treats all staff in my team fairly	56	70	56	58	61	60	52	55	48	(r)	65	25	70	52
<b>15c.</b> ensures that when issues are raised in the team, they are addressed	58	68	59	65	60	58	57	62	50	(r)	68	26	50	56
15d. treats me with respect	71	78	74	67	76	76	67	74	60	(r)	85	36	70	65
16. I receive regular and constructive feedback on my performance	47	51	49	52	52	45	43	39	39	(r)	55	24	20	47
17. Overall, I have confidence in the decisions made by my line manager	56	67	58	61	61	55	44	60	47	(r)	68	25	50	54

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	Western Sydney LHD	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other
Respondents	3086	145	1188	180	285	452	54	104	114	0	85	166	10	202
Employee Engagement Index	62	67	65	65	62	62	54	68	55	(r)	65	36	59	60

### **Senior Managers**

18a. are aware of the issues I face in my job	43	47	43	47	44	42	43	49	41	(r)	61	27	40	39
18b. have a clear direction for the future	38	39	39	45	44	36	33	45	31	(r)	52	23	20	36
18c. lead by example in creating a positive workplace	38	41	39	42	42	35	42	45	30	(r)	55	25	30	37
19. There is a positive relationship between senior management and staff in my workplace	36	44	35	41	37	35	38	43	32	(r)	58	22	10	32
20. Overall, I have confidence in the decisions made by my senior managers	38	42	38	41	42	34	35	48	36	(r)	58	23	20	36
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	33	40	32	37	39	31	33	38	28	(r)	50	22	30	29
22. My organisation is making the necessary decisions to meet our future challenges	36	42	36	46	41	32	35	40	30	(r)	52	21	30	36

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	Western Sydney LHD	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other	
Respondents	3086	145	1188	180	285	452	54	104	114	0	85	166	10	202	
Employee Engagement Index	62	67	65	65	62	62	54	68	55	(r)	65	36	59	60	

#### Communication

23. I am kept well informed about what is happening in my workplace	45	48	49	49	47	42	40	53	40	(r)	53	25	50	41
24. I have a say in decisions which affect my work	40	45	40	45	47	37	37	43	28	(r)	49	24	30	41
25. I think it is safe to speak up and challenge the way things are done	44	53	45	46	51	42	38	53	29	(r)	49	25	50	46
26. Where I work, we share the lessons learnt when mistakes are made	54	64	56	54	58	54	43	65	50	(r)	58	28	50	48
27a. I am aware of the strategic objectives and direction of the organisation I work for	52	48	54	54	59	50	50	56	40	(r)	72	30	30	54
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	57	55	56	65	65	53	41	70	46	(r)	73	40	60	62

This section shows the % positive scores for different demographic groups within your Business Unit.

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	Western Sydney LHD	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other	
Respondents	3086	145	1188	180	285	452	54	104	114	0	85	166	10	202	
Employee Engagement Index	62	67	65	65	62	62	54	68	55	(r)	65	36	59	60	

### **Training and Development Opportunities**

28. I have received the appropriate training and development to do my job effectively	70	81	73	72	65	70	62	67	87	(r)	66	57	30	62
29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	71	60	67	76	78	73	83	75	72	(r)	84	57	50	78
30. I am encouraged to take opportunities to learn new skills and have new experiences	58	69	61	58	62	54	57	65	52	(r)	68	38	0	53

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	Western Sydney LHD	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other	
Respondents	3086	145	1188	180	285	452	54	104	114	0	85	166	10	202	
Employee Engagement Index	62	67	65	65	62	62	54	68	55	(r)	65	36	59	60	

#### **Work Environment**

31. I have confidence in the processes that my workplace uses to resolve staff conflict	40	46	41	45	41	38	36	47	34	(r)	50	26	30	40
32. I am able to achieve a healthy work/life balance most of the time	60	53	63	64	62	62	43	66	52	(r)	58	35	30	64
33. There are mechanisms in place to support me if I experience stress or pressure	43	39	46	51	47	40	42	52	32	(r)	51	24	10	43
34. Reasonable expectations are placed on staff according to their position	50	56	52	52	54	50	42	59	47	(r)	56	24	20	47
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	62	63	59	68	67	70	54	72	63	(r)	77	36	60	64
36. My workplace enables strong professional leadership	45	53	49	46	47	41	38	42	40	(r)	64	24	10	42

This section shows the % positive scores for different demographic groups within your Business Unit.

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	Western Sydney LHD	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other	
Respondents	3086	145	1188	180	285	452	54	104	114	0	85	166	10	202	
Engagement Index	62	67	65	65	62	62	54	68	55	(r)	65	36	59	60	

### **Unacceptable Behaviour**

38a. know how to report occurrences of these types of behaviour?	82	65	85	85	80	81	91	67	78	(r)	89	82	80	83
<b>38b.</b> have confidence that if you report these behaviours they will be responded to appropriately?	39	35	42	48	41	31	43	41	34	(r)	40	25	10	37

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	Western Sydney LHD	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professional	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other	
Respondents	3086	145	1188	180	285	452	54	104	114	0	85	166	10	202	
Employee Engagement Index	62	67	65	65	62	62	54	68	55	(r)	65	36	59	60	

### **Service Delivery**

<b>39.</b> My work environment allows me to deliver the best possible services (patient care or support services)	57	43	58	65	65	51	51	75	65	(r)	51	40	30	58
40. In my workplace patient safety is at the centre of all decision making	68	62	70	72	61	66	58	72	77	(r)	71	58	70	68
41. My team's objectives/ work plans are clearly outlined	62	71	65	59	61	63	49	66	58	(r)	68	37	50	61
42. Our objectives/work plans help us to deliver a quality service	61	70	63	67	63	61	45	67	67	(r)	68	37	40	61
<b>43.</b> At my workplace there is a good balance between delivering services and monitoring service delivery	49	47	50	59	57	40	45	59	50	(r)	57	28	30	50

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Role	Western Sydney LHD	Medical	Nursing and Midwifery	Clinical Support Workers	Corporate Support	Allied Health	Other Health Professionals	Scientific and Technical	Oral Health	Ambulance	Health Manager	Patient Support Services	Maintenance and Trades	Other	
Respondents	3086	145	1188	180	285	452	54	104	114	0	85	166	10	202	
Employee Engagement Index	62	67	65	65	62	62	54	68	55	(r)	65	36	59	60	

## **Your Workplace**

44. Overall I am proud to be a part of this workplace	66	74	69	70	67	65	58	71	64	(r)	68	41	70	62
45. I would recommend my workplace as a good place to work	55	63	59	56	56	54	46	59	47	(r)	56	30	60	52
46. I feel motivated to contribute more than what is normally required at work	61	65	63	61	62	62	58	63	52	(r)	70	37	50	62
47. I have a strong sense of belonging to my workplace	60	67	64	65	59	61	50	65	51	(r)	62	33	56	58
48. Overall I am satisfied to be working here at the present time	62	65	66	67	65	59	52	76	57	(r)	65	37	50	59
<b>49.</b> Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	51	53	54	53	52	55	45	55	33	(r)	56	27	20	45
<b>50.</b> There is a positive culture in my workplace	46	60	50	52	42	44	38	54	34	(r)	49	24	20	41
51. Overall, I believe the culture at my workplace has improved in the last 12 months	36	43	43	37	30	26	37	39	20	(r)	49	21	30	32

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

#### Manage staff

Respondents	3086	677	2345
Employee Engagement Index	62	68	60

#### **Your Job**

1.	My job makes good use of my skills and abilities	79	85	78
2.	I feel I am able to suggest ideas to improve our ways of doing things	64	75	62
3.	Working here makes me want to do the best job I can	66	73	65
4.	The right amount of approvals are required for routine decisions	47	44	48
5.	I have sufficient control over my work so I can do my job well	60	59	60
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	57	70	54

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

8

(r) Where group has less than 10 respondents

### Manage staff

Respondents	3086	677	2345	
Employee Engagement Index	62	68	60	

#### **Your Team**

7.	The people I work with are willing to help each other even if this means doing something outside their usual job	63	73	61
8.	In my team we generally acknowledge one another's efforts and achievements	64	78	60
9.	People in my team are honest and open	58	70	55
10.	My team resolves conflict quickly when it arises	51	62	48
11.	Morale is good in my team	47	57	44

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

9 N

(r) Where group has less than 10 respondents

Manage staff

Respondents 3086 677 2345 Employee Engagement Index 62 68 60

### **Being Valued**

12. I believe I am valued for what I can offer at my workplace	59	64	57
13. In my workplace, we recognise our successes and innovations	51	61	49
14. Staff are treated respectfully regardless of their job	57	67	54

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Manage staff	Western Sydney LHD	Yes
Respondents	3086	677

Manage staff	Wes	Yes	Š
Respondents	3086	677	2345
Employee Engagement Index	62	68	60

### **Your Line Manager**

<b>15a.</b> recognises and acknowledges when I have done my job well	59	66	57
15b. treats all staff in my team fairly	56	63	54
15c. ensures that when issues are raised in the team, they are addressed	58	63	56
15d. treats me with respect	71	77	70
16. I receive regular and constructive feedback on my performance	47	49	46
17. Overall, I have confidence in the decisions made by my line manager	56	61	55

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

and staff

#### Manage staff

Respondents	3086	677	2345
Employee Engagement Index	62	68	60

### **Senior Managers**

<b>18a.</b> are aware of the issues I face in my job	43	48	41
<b>18b.</b> have a clear direction for the future	38	44	37
<b>18c.</b> lead by example in creating a positive workplace	38	42	37
19. There is a positive relationship between senior management and staff in my workplace	36	40	35
20. Overall, I have confidence in the decisions made by my senior managers	38	44	36
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	33	38	32
22. My organisation is making the necessary decisions to meet our future challenges	36	44	34

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Manage staff

8 N Respondents 3086 677 2345 Employee Engagement Index 62 68 60

### Communication

23. I am kept well informed about what is happening in my workplace	45	51	44
24. I have a say in decisions which affect my work	40	50	37
25. I think it is safe to speak up and challenge the way things are done	44	54	42
26. Where I work, we share the lessons learnt when mistakes are made	54	61	52
27a. I am aware of the strategic objectives and direction of the organisation I work for	52	62	49
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	57	65	54

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Manage staff	Western Sydney LHD	Yes	o Z
Respondents	3086	677	2345
Employee Engagement Index	62	68	60

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Training and Development Opport	1
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Trailling and Development Oppor	unnes

<b>28.</b> I ha	ve received the appropriate training and development to do my job effectively	70	71	70
29. I am safe	given the opportunity to complete my annual mandatory training requirements e.g. Fire ty, DETECT (Between the Flags) as a part of my every day work	71	69	71
<b>30.</b> I am	encouraged to take opportunities to learn new skills and have new experiences	58	62	57

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

#### Manage staff

	_	,	_
Respondents	3086	677	2345
Employee Engagement Index	62	68	60

### **Work Environment**

31. I have confidence in the processes that my workplace uses to resolve staff conflict	40	46	38
32. I am able to achieve a healthy work/life balance most of the time	60	58	61
33. There are mechanisms in place to support me if I experience stress or pressure	43	45	43
34. Reasonable expectations are placed on staff according to their position	50	53	49
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	62	68	61
36. My workplace enables strong professional leadership	45	52	43

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

9

(r) Where group has less than 10 respondents

Manage staff

Manage staff

3.		,	_
Respondents	3086	677	2345
Employee Engagement Index	62	68	60

## **Unacceptable Behaviour**

38a. know how to report occurrences of these types of behaviour?	82	90	80
<b>38b.</b> have confidence that if you report these behaviours they will be responded to appropriately?	39	41	38

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

stern Sydney LHD

#### Manage staff

9		,	_
Respondents	3086	677	2345
Employee Engagement Index	62	68	60

## **Service Delivery**

39.	My work environment allows me to deliver the best possible services (patient care or support services)	57	56	57
40.	In my workplace patient safety is at the centre of all decision making	68	71	67
41.	My team's objectives/ work plans are clearly outlined	62	70	59
42.	Our objectives/work plans help us to deliver a quality service	61	70	59
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	49	53	47

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

### Manage staff

Respondents	3086	677	2345
Employee Engagement Index	62	68	60

# **Your Workplace**

44. Overall I am proud to be a part of this workplace	66	73	64
45. I would recommend my workplace as a good place to work	55	61	53
46. I feel motivated to contribute more than what is normally required at work	61	68	59
47. I have a strong sense of belonging to my workplace	60	69	58
48. Overall I am satisfied to be working here at the present time	62	65	62
<b>49.</b> Staff in my workplace demonstrate the CORE Values of the organisation through behaviour	h their 51	53	50
<b>50.</b> There is a positive culture in my workplace	46	49	45
51. Overall, I believe the culture at my workplace has improved in the last 12 months	s <b>36</b>	47	33

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Management Responsibility	Western Sydney L	Front line Manage	Middle Manager	Senior Manager	Executive	
Respondents	3086	394	176	73	10	
Employee Engagement Index	62	66	70	82	90	

### **Your Job**

1.	My job makes good use of my skills and abilities	79	82	90	92	100
2.	I feel I am able to suggest ideas to improve our ways of doing things	64	72	78	85	100
3.	Working here makes me want to do the best job I can	66	71	76	86	90
4.	The right amount of approvals are required for routine decisions	47	43	47	48	50
5.	I have sufficient control over my work so I can do my job well	60	55	63	68	80
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	57	69	71	82	100

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

iddle Manager

(r) Where group has less than 10 respondents

## Management Responsibility

Ш	Ö	≥	正	>	Management Responsibility
10	73	176	394	3086	Respondents
90	82	70	66	62	Employee Engagement Index

### **Your Team**

	eople I work with are willing to help each other even if this means doing something e their usual job	63	71	77	85	80
<b>8.</b> In my	team we generally acknowledge one another's efforts and achievements	64	74	84	89	90
9. People	e in my team are honest and open	58	64	76	84	80
<b>10.</b> My tea	am resolves conflict quickly when it arises	51	55	71	78	60
11. Morale	e is good in my team	47	52	63	70	80

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Management Responsibility

Western Sydney LHD	Front line Manager	Middle Manager	Senior Manager	Executive
3086	394	176	73	10

	-		_		
Respondents	3086	394	176	73	10
Employee Engagement Index	62	66	70	82	90

## **Being Valued**

12. I believe I am valued for what I can offer at my workplace	59	59	67	81	90
13. In my workplace, we recognise our successes and innovations	51	57	63	76	100
14. Staff are treated respectfully regardless of their job	57	65	71	75	90

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

liddle Manager

(r) Where group has less than 10 respondents

## Management Responsibility

 ianagement Kesponsibility	>	ш	2	S	Ш
Respondents	3086	394	176	73	10
Employee Engagement Index	62	66	70	82	90

## **Your Line Manager**

15a. recognises and acknowledges when I have done my job well	59	64	66	81	100
15b. treats all staff in my team fairly	56	59	68	77	80
<b>15c.</b> ensures that when issues are raised in the team, they are addressed	58	62	66	74	80
15d. treats me with respect	71	76	80	89	80
16. I receive regular and constructive feedback on my performance	47	50	47	54	70
17. Overall, I have confidence in the decisions made by my line manager	56	57	66	74	80

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

liddle Manager

(r) Where group has less than 10 respondents

## Management Responsibility

management Responsibility	>	ш	2	S	Ш
Respondents	3086	394	176	73	10
Employee Engagement Index	62	66	70	82	90

## **Senior Managers**

18a. are aware of the issues I face in my job	43	44	47	73	100
<b>18b.</b> have a clear direction for the future	38	39	51	59	80
<b>18c.</b> lead by example in creating a positive workplace	38	40	43	61	70
19. There is a positive relationship between senior management and staff in my workplace	36	34	44	65	70
20. Overall, I have confidence in the decisions made by my senior managers	38	39	51	62	70
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	33	34	42	56	90
22. My organisation is making the necessary decisions to meet our future challenges	36	38	49	66	67

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

# **Management Responsibility**

#### Communication

23. I am kept well informed about what is happening in my workplace	45	48	51	69	90
24. I have a say in decisions which affect my work	40	44	56	74	70
25. I think it is safe to speak up and challenge the way things are done	44	50	58	71	80
26. Where I work, we share the lessons learnt when mistakes are made	54	59	64	70	70
27a. I am aware of the strategic objectives and direction of the organisation I work for	52	57	71	73	100
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	57	59	72	81	100

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Management	Responsibility	

## **Training and Development Opportunities**

28.	I have received the appropriate training and development to do my job effectively	70	70	68	87	70	
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	71	66	70	77	90	
30.	I am encouraged to take opportunities to learn new skills and have new experiences	58	61	60	79	80	

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

iddle Manager

(r) Where group has less than 10 respondents

### Management Responsibility

ш	Ő	≥	Ē.	≥	Management Responsibility
10	73	176	394	3086	Respondents
90	82	70	66	62	Employee Engagement Index

### **Work Environment**

31. I have confidence in the processes that my workplace uses to resolve staff conflict	40	44	45	60	70
32. I am able to achieve a healthy work/life balance most of the time	60	58	61	60	30
33. There are mechanisms in place to support me if I experience stress or pressure	43	43	48	59	50
34. Reasonable expectations are placed on staff according to their position	50	51	56	69	80
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	62	63	73	86	100
36. My workplace enables strong professional leadership	45	47	53	76	100

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Management Responsibility

Western Sydney LHE
Front line Manager
Middle Manager
Senior Manager

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Respondents	3086	394	176	73	10
Employee Engagement Index	62	66	70	82	90

## **Unacceptable Behaviour**

38a. know how to report occurrences of these types of behaviour?	82	90	91	91	78
<b>38b.</b> have confidence that if you report these behaviours they will be responded to appropriately?	39	40	38	57	80

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

iddle Manager

(r) Where group has less than 10 respondents

### Management Responsibility

ш	Ö	≥	正	>	Management Responsibility
10	73	176	394	3086	Respondents
90	82	70	66	62	Employee Engagement Index

## **Service Delivery**

39.	My work environment allows me to deliver the best possible services (patient care or support services)	57	53	61	68	60
40.	In my workplace patient safety is at the centre of all decision making	68	71	71	72	80
41.	My team's objectives/ work plans are clearly outlined	62	67	74	84	80
42.	Our objectives/work plans help us to deliver a quality service	61	68	72	80	70
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	49	50	57	65	60

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

iddle Manager

(r) Where group has less than 10 respondents

## Management Responsibility

ш	Ö	≥	正	>	Management Responsibility
10	73	176	394	3086	Respondents
90	82	70	66	62	Employee Engagement Index

# **Your Workplace**

44. Overall I am proud to be a part of this workplace	66	71	74	86	90
45. I would recommend my workplace as a good place to work	55	57	65	77	90
46. I feel motivated to contribute more than what is normally required at work	61	65	70	84	90
47. I have a strong sense of belonging to my workplace	60	69	68	80	90
48. Overall I am satisfied to be working here at the present time	62	62	65	82	90
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	51	49	56	74	44
50. There is a positive culture in my workplace	46	44	53	72	70
51. Overall, I believe the culture at my workplace has improved in the last 12 months	36	44	49	59	80

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Employment Status	Western Sydney LHD	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contra	Agency	Casual	Contractor	
Respondents	3086	2226	545	185	9	60	15	
Employee Engagement Index	62	61	58	78	(r)	79	88	

### **Your Job**

1. My job makes good use of my skills and abilities	79	79	77	88	(r)	83	87
2. I feel I am able to suggest ideas to improve our ways of doing things	64	65	62	68	(r)	60	80
3. Working here makes me want to do the best job I can	66	65	64	83	(r)	85	93
4. The right amount of approvals are required for routine decisions	47	47	42	58	(r)	63	40
5. I have sufficient control over my work so I can do my job well	60	59	58	71	(r)	70	67
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	57	56	56	71	(r)	64	67

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Employment Status	Western Sydney LHD	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contra	Agency	Casual	Contractor	
Respondents	3086	2226	545	185	9	60	15	
Employee Engagement Index	62	61	58	78	(r)	79	88	

### **Your Team**

7. The people I work with are willing to help each other even if this means doing something outside their usual job	63	62	64	77	(r)	80	87
8. In my team we generally acknowledge one another's efforts and achievements	64	63	61	83	(r)	75	87
9. People in my team are honest and open	58	57	58	75	(r)	66	80
10. My team resolves conflict quickly when it arises	51	50	45	68	(r)	67	67
11. Morale is good in my team	47	46	40	70	(r)	64	73

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

**Employment Status** 

tus	Western Sydney LHD	Permanent/Ongoing F	Permanent/Ongoing F	Fixed term or tempora	Agency	Casual	Contractor
dents	3086	2226	545	185	9	60	15

					4	0	0
Respondents	3086	2226	545	185	9	60	15
Employee Engagement Index	62	61	58	78	(r)	79	88

## **Being Valued**

12. I believe I am valued for what I can offer at my workplace	59	57	55	76	(r)	69	93
13. In my workplace, we recognise our successes and innovations	51	50	47	68	(r)	66	71
14. Staff are treated respectfully regardless of their job	57	55	54	78	(r)	71	93

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

rmanent/Ongoing Part time

(r) Where group has less than 10 respondents

<b>Employment Stat</b>	HIC

Employment Status	Western Sy	Permanent	Permanent	Fixed term	Agency	Casual	Contractor	
Respondents	3086	2226	545	185	9	60	15	
Employee Engagement Index	62	61	58	78	(r)	79	88	

# **Your Line Manager**

15a. recognises and acknowledges when I have done my job well	59	58	54	78	(r)	73	71
15b. treats all staff in my team fairly	56	53	54	81	(r)	71	85
15c. ensures that when issues are raised in the team, they are addressed	58	56	56	80	(r)	73	71
15d. treats me with respect	71	69	71	91	(r)	80	100
16. I receive regular and constructive feedback on my performance	47	46	42	60	(r)	57	57
17. Overall, I have confidence in the decisions made by my line manager	56	54	52	81	(r)	71	71

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

**Employment Status** 

ts 3086 2226 545 185 9 60 15	S	Western Sydney LHD	Permanent/Ongoing Full time	Permanent/Ongoing Part tim	Fixed term or temporary cont	Agency	Casual	Contractor
	ts	3086	2226	545	185	9	60	15

Employment status	>	ш.	ш	ш.	4	0	0
Respondents	3086	2226	545	185	9	60	15
Employee Engagement Index	62	61	58	78	(r)	79	88

## **Senior Managers**

18a. are aware of the issues I face in my job	43	43	37	60	(r)	32	64
<b>18b.</b> have a clear direction for the future	38	39	30	55	(r)	42	43
<b>18c.</b> lead by example in creating a positive workplace	38	38	32	56	(r)	49	71
19. There is a positive relationship between senior management and staff in my workplace	36	35	30	61	(r)	42	71
20. Overall, I have confidence in the decisions made by my senior managers	38	37	33	61	(r)	46	71
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	33	32	28	57	(r)	38	71
22. My organisation is making the necessary decisions to meet our future challenges	36	36	29	55	(r)	42	71

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

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Employment Status	Western Sydney LHD	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contra	Agency	Casual	Contractor	
Respondents	3086	2226	545	185	9	60	15	
Employee Engagement Index	62	61	58	78	(r)	79	88	

### Communication

23. I am kept well informed about what is happening in my workplace	45	44	39	65	(r)	64	57
24. I have a say in decisions which affect my work	40	40	35	54	(r)	47	57
25. I think it is safe to speak up and challenge the way things are done	44	43	42	58	(r)	59	86
26. Where I work, we share the lessons learnt when mistakes are made	54	52	51	73	(r)	67	79
27a. I am aware of the strategic objectives and direction of the organisation I work for	52	52	43	70	(r)	69	43
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	57	57	48	70	(r)	71	64

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

**Employment Status** 

Western Sydney LHD	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contract	Agency	Casual
3086	2226	545	185	9	60

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Respondents	3086	2226	545	185	9	60	15
Employee Engagement Index	62	61	58	78	(r)	79	88

## **Training and Development Opportunities**

28. I have received the appropriate training and development to do my job effectively	70	69	69	82	(r)	74	71
29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	71	71	65	79	(r)	82	57
30. I am encouraged to take opportunities to learn new skills and have new experiences	58	58	50	74	(r)	63	43

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

rmanent/Ongoing Part time

(r) Where group has less than 10 respondents

<b>Employment Stat</b>	HIC

Employment Status	Western Sy	Permanent	Permanent	Fixed term	Agency	Casual	Contractor	
Respondents	3086	2226	545	185	9	60	15	
Employee Engagement Index	62	61	58	78	(r)	79	88	

### **Work Environment**

31. I have confidence in the processes that my workplace uses to resolve staff conflict	40	39	34	61	(r)	61	57
32. I am able to achieve a healthy work/life balance most of the time	60	57	65	79	(r)	77	79
33. There are mechanisms in place to support me if I experience stress or pressure	43	42	40	59	(r)	61	64
34. Reasonable expectations are placed on staff according to their position	50	48	47	74	(r)	72	79
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	62	61	60	77	(r)	77	71
36. My workplace enables strong professional leadership	45	44	40	66	(r)	64	71

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents



At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Employment Status	Western Sydney LHD	Permanent/Ongoing Full time	Permanent/Ongoing Part time	Fixed term or temporary contra	Agency	Casual	Contractor	
Respondents	3086	2226	545	185	9	60	15	
Employee Engagement Index	62	61	58	78	(r)	79	88	

## **Service Delivery**

<b>39.</b> My work environment allows me to deliver the best possible services (patient care or support services)	57	57	50	72	(r)	70	64
40. In my workplace patient safety is at the centre of all decision making	68	67	65	79	(r)	79	57
41. My team's objectives/ work plans are clearly outlined	62	61	55	81	(r)	75	71
42. Our objectives/work plans help us to deliver a quality service	61	61	55	78	(r)	73	79
43. At my workplace there is a good balance between delivering services and monitoring services delivery	49	48	42	68	(r)	64	64

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

ermanent/Ongoing Part time

(r) Where group has less than 10 respondents

Employment Status	Western Sy	Permanent	Permanent	Fixed term	Agency	Casual	Contractor	
Respondents	3086	2226	545	185	9	60	15	
Employee Engagement Index	62	61	58	78	(r)	79	88	

# **Your Workplace**

44. Overall I am proud to be a part of this workplace	66	65	62	83	(r)	77	86
45. I would recommend my workplace as a good place to work	55	54	49	74	(r)	73	86
46. I feel motivated to contribute more than what is normally required at work	61	59	57	80	(r)	82	93
47. I have a strong sense of belonging to my workplace	60	60	58	66	(r)	80	86
48. Overall I am satisfied to be working here at the present time	62	61	58	82	(r)	79	86
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	51	49	51	69	(r)	70	64
50. There is a positive culture in my workplace	46	44	42	68	(r)	63	79
51. Overall, I believe the culture at my workplace has improved in the last 12 months	36	36	30	44	(r)	42	31

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not Western Sydney LHD 10 years or more **Length of Service** Respondents Employee Engagement Index **Your Job** 1. My job makes good use of my skills and abilities 2. I feel I am able to suggest ideas to improve our ways of doing things 3. Working here makes me want to do the best job I can 4. The right amount of approvals are required for routine decisions 5. I have sufficient control over my work so I can do my job well At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave 

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents At least 12 months but not more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years Western Sydney LHD 10 years or more **Length of Service** 3086 441 Respondents 217 142 672 1546 Employee Engagement Index 57 62 79 66 63 61 **Your Team** The people I work with are willing to help each other even if this means doing something 63 **75** 58 65 60 61 outside their usual job 65 8. In my team we generally acknowledge one another's efforts and achievements 64 **78** 64 60 60 58 59 9. People in my team are honest and open 78 61 56 52 51 66 50 10. My team resolves conflict quickly when it arises 49 46 51 47 51 11. Morale is good in my team

Key  At least 1 percentage points greater than overall score	At least	t 1 perce	ntage po	ints less	s than o	verall sc	core	(r) Where group has less than 10 resp
Length o	of Service	Western Sydney LHD	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
	Respondents	3086	217	142	441	672	1546	
Employee Enga	agement Index	62	79	66	63	57	61	
Being Valued								
12. I believe I am valued for what I can offer at my workplace		59	73	60	56	56	58	
13. In my workplace, we recognise our successes and innovations		51	68	52	53	47	50	
14. Staff are treated respectfully regardless of their job		57	78	59	57	52	56	

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not Western Sydney LHD 10 years or more **Length of Service** Respondents Employee Engagement Index **Your Line Manager** 15a. recognises and acknowledges when I have done my job well 15b. treats all staff in my team fairly 15c. ensures that when issues are raised in the team, they are addressed 15d. treats me with respect 16. I receive regular and constructive feedback on my performance 17. Overall, I have confidence in the decisions made by my line manager 

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not Western Sydney LHD 10 years or more **Length of Service** Respondents Employee Engagement Index **Senior Managers** 18a. are aware of the issues I face in my job 18b. have a clear direction for the future **18c.** lead by example in creating a positive workplace 19. There is a positive relationship between senior management and staff in my workplace 20. Overall, I have confidence in the decisions made by my senior managers Senior managers in my organisation are honest, open and transparent in their dealings with staff 22. My organisation is making the necessary decisions to meet our future challenges 

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not Western Sydney LHD 10 years or more **Length of Service** Respondents Employee Engagement Index Communication 23. I am kept well informed about what is happening in my workplace 24. I have a say in decisions which affect my work 25. I think it is safe to speak up and challenge the way things are done **26.** Where I work, we share the lessons learnt when mistakes are made 27a. I am aware of the strategic objectives and direction of the organisation I work for 27b. I am aware of how my work contributes to the overall strategic objectives of my organisation 

Key  At least 1 percentage points greater than overall score  At least	1 perce	ntage po	oints les	s than o	(r) Where group has less than 10 responde		
Length of Service	Western Sydney LHD	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Respondents	3086	217	142	441	672	1546	
Employee Engagement Index	62	79	66	63	57	61	
Training and Development Opportunities							
28. I have received the appropriate training and development to do my job effectively	70	75	68	71	68	70	
29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	71	80	76	74	69	68	
30. I am encouraged to take opportunities to learn new skills and have new experiences	58	74	65	61	55	55	

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not Western Sydney LHD 10 years or more **Length of Service** Respondents Employee Engagement Index **Work Environment** 31. I have confidence in the processes that my workplace uses to resolve staff conflict 32. I am able to achieve a healthy work/life balance most of the time 33. There are mechanisms in place to support me if I experience stress or pressure **34.** Reasonable expectations are placed on staff according to their position 35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors 36. My workplace enables strong professional leadership 

Key  At least 1 percentage points greater than overall score	east 1 perce	entage po	oints les	s than o	verall so	core	(r) Where group has less than 10 responde
Length of Servic	Western Sydney LHD	Less than 12 months	At least 12 months but not more than 2 years	At least 2 years but not more than 5 years	At least 5 years but not more than 10 years	10 years or more	
Responden	s 3086	217	142	441	672	1546	
Employee Engagement Inde	x 62	79	66	63	57	61	
Unacceptable Behaviour							
38a. know how to report occurrences of these types of behaviour?	82	71	71	81	80	86	
38b. have confidence that if you report these behaviours they will be responded to appropriately	? 39	61	40	42	35	36	

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not Western Sydney LHD 10 years or more **Length of Service** Respondents **Employee Engagement Index Service Delivery** My work environment allows me to deliver the best possible services (patient care or support 40. In my workplace patient safety is at the centre of all decision making 41. My team's objectives/ work plans are clearly outlined 42. Our objectives/work plans help us to deliver a quality service At my workplace there is a good balance between delivering services and monitoring service delivery 

Key At least 1 percentage points greater than overall score At least 1 percentage points less than overall score (r) Where group has less than 10 respondents more than 2 years At least 5 years but not more than 10 years At least 2 years but not more than 5 years At least 12 months but not Western Sydney LHD 10 years or more **Length of Service** Respondents Employee Engagement Index **Your Workplace** 44. Overall I am proud to be a part of this workplace 45. I would recommend my workplace as a good place to work **46.** I feel motivated to contribute more than what is normally required at work 47. I have a strong sense of belonging to my workplace 48. Overall I am satisfied to be working here at the present time Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour **50.** There is a positive culture in my workplace 51. Overall, I believe the culture at my workplace has improved in the last 12 months 

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Gender	Western Sydney LHD	Male	Female	Prefer not to say	
Respondents	3086	577	2126	178	
Employee Engagement Index	62	63	64	31	

#### **Your Job**

1. My job m	akes good use of my skills and abilities	79	75	82	66
2. I feel I am	able to suggest ideas to improve our ways of doing things	64	64	67	36
3. Working I	nere makes me want to do the best job I can	66	64	70	34
4. The right	amount of approvals are required for routine decisions	47	47	49	25
5. I have su	ficient control over my work so I can do my job well	60	56	62	36
6. At my wo we work	rkplace I am able to positively influence the way we do things at work, including how with each other and how we behave	57	56	60	33

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Gender	Western Sydney LHD	Male	Female	Prefer not to say
Respondents	3086	577	2126	178
	00	00	C 4	24

Respondents	3086	577	2126	178
Employee Engagement Index	62	63	64	31

#### **Your Team**

7. The people I work with are willing to help each other even if this means doing outside their usual job	something <b>63</b>	67	64	48
8. In my team we generally acknowledge one another's efforts and achievement	<b>64</b>	66	64	52
9. People in my team are honest and open	58	61	59	42
10. My team resolves conflict quickly when it arises	51	55	50	37
11. Morale is good in my team	47	50	47	27

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Gender	Western Sydney LHD	Male	Female	Prefer not to say	
Respondents	3086	577	2126	178	
Employee Engagement Index	62	63	64	31	

# **Being Valued**

12. I believe I am valued for what I can offer at my workplace	59	61	59	38	
13. In my workplace, we recognise our successes and innovations	51	52	53	33	
14. Staff are treated respectfully regardless of their job	57	62	57	28	

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Gender	Western Sydney LHD	Male	Female	Prefer not to say
Respondents	3086	577	2126	178
Employee Engagement Index	62	63	64	31

# **Your Line Manager**

15a. recognises and acknowledges when I have done my job well	59	62	60	36
15b. treats all staff in my team fairly	56	58	57	31
<b>15c.</b> ensures that when issues are raised in the team, they are addressed	58	57	59	35
15d. treats me with respect	71	71	73	49
16. I receive regular and constructive feedback on my performance	47	47	48	30
17. Overall, I have confidence in the decisions made by my line manager	56	57	57	30

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Gender	Western Sydney LHD	Male	Female	Prefer not to say	
Respondents	3086	577	2126	178	
Employee Engagement Index	62	63	64	31	

# **Senior Managers**

18a. are aware of the issues I face in my job	43	45	43	28
<b>18b.</b> have a clear direction for the future	38	39	39	19
<b>18c.</b> lead by example in creating a positive workplace	38	41	39	18
19. There is a positive relationship between senior management and staff in my workplace	36	40	36	16
20. Overall, I have confidence in the decisions made by my senior managers	38	40	39	16
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	33	37	33	13
22. My organisation is making the necessary decisions to meet our future challenges	36	38	37	18

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Gender	Western Sydney LHE	Male	Female	Prefer not to say	
Respondents	3086	577	2126	178	
Employee Engagement Index	62	63	64	31	

#### Communication

23. I am kept well informed about what is happening in my workplace	45	46	47	22
24. I have a say in decisions which affect my work	40	42	41	18
25. I think it is safe to speak up and challenge the way things are done	44	46	46	16
26. Where I work, we share the lessons learnt when mistakes are made	54	54	55	30
27a. I am aware of the strategic objectives and direction of the organisation I work for	52	50	54	28
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	57	58	58	37

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Gender	Western Sydney LH	Male	Female	Prefer not to say	
Respondents	3086	577	2126	178	
Employee Engagement Index	62	63	64	31	

# **Training and Development Opportunities**

28.	I have received the appropriate training and development to do my job effectively	70	69	72	55
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	71	72	71	56
30.	I am encouraged to take opportunities to learn new skills and have new experiences	58	57	59	38

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

	Gender	Western Sydney LHE	Male	Female	Prefer not to say	
	Respondents	3086	577	2126	178	
E	Employee Engagement Index	62	63	64	31	

#### **Work Environment**

31. I have confidence in the processes that my workplace uses to resolve staff conflict	40	45	40	14
32. I am able to achieve a healthy work/life balance most of the time	60	57	62	38
33. There are mechanisms in place to support me if I experience stress or pressure	43	42	45	18
34. Reasonable expectations are placed on staff according to their position	50	50	52	20
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	62	61	65	37
36. My workplace enables strong professional leadership	45	46	47	18

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents



#### **Unacceptable Behaviour**

38a. know how to report occurrences of these types of behaviour?	82	79	83	82	
<b>38b.</b> have confidence that if you report these behaviours they will be responded to appropriately?	39	39	40	22	

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Gender	Western Sydney LHD	Male	Female	Prefer not to say	
Respondents	3086	577	2126	178	
Employee Engagement Index	62	63	64	31	

# **Service Delivery**

39.	My work environment allows me to deliver the best possible services (patient care or support services)	57	56	59	33
40.	In my workplace patient safety is at the centre of all decision making	68	65	70	43
41.	My team's objectives/ work plans are clearly outlined	62	60	64	38
42.	Our objectives/work plans help us to deliver a quality service	61	61	63	35
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	49	47	51	25

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

	Gender	Western Sydney LHD	Male	Female	Prefer not to say	
	Respondents	3086	577	2126	178	
Employee En	ngagement Index	62	63	64	31	

# **Your Workplace**

44. Overall I am proud to be a part of this workplace	66	68	68	29
45. I would recommend my workplace as a good place to work	55	57	57	26
46. I feel motivated to contribute more than what is normally required at work	61	62	63	33
47. I have a strong sense of belonging to my workplace	60	61	62	34
48. Overall I am satisfied to be working here at the present time	62	63	64	32
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	51	52	53	23
50. There is a positive culture in my workplace	46	49	47	20
51. Overall, I believe the culture at my workplace has improved in the last 12 months	36	36	37	13

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	Western Sydney LHD	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	3086	103	261	301	327	338	406	443	408	278	192
Employee Engagement Index	62	75	61	68	62	61	61	62	62	71	38

# Your Job

1. My job makes good use of my skills and abilities	79	82	79	83	81	79	78	77	83	81	62
2. I feel I am able to suggest ideas to improve our ways of doing things	64	62	60	70	68	67	62	67	65	73	39
3. Working here makes me want to do the best job I can	66	76	66	72	63	65	67	68	70	76	37
4. The right amount of approvals are required for routine decisions	47	63	52	51	46	46	47	47	44	55	28
5. I have sufficient control over my work so I can do my job well	60	64	62	67	63	57	58	61	57	68	40
6. At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	57	62	56	62	60	62	56	58	59	61	32

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	Western Sydney LHI	Less than 25 years	Between 25-29 year	Between 30-34 year	Between 35-39 year	Between 40-44 year	Between 45-49 year	Between 50-54 year	Between 55-59 year	60 or above	Prefer not to say	
Respondents	3086	103	261	301	327	338	406	443	408	278	192	
Employee Engagement Index	62	75	61	68	62	61	61	62	62	71	38	

#### **Your Team**

7. The people I work with are willing to help each other even if this means doing something outside their usual job	63	69	56	69	62	65	59	65	67	71	51
8. In my team we generally acknowledge one another's efforts and achievements	64	74	61	67	66	65	61	63	64	71	53
9. People in my team are honest and open	58	74	57	63	59	57	58	57	59	65	41
10. My team resolves conflict quickly when it arises	51	60	49	54	49	53	49	50	49	59	40
11. Morale is good in my team	47	64	48	53	48	46	44	45	45	53	31

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	Western Sydney LHD	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	3086	103	261	301	327	338	406	443	408	278	192
Employee Engagement Index	62	75	61	68	62	61	61	62	62	71	38

# **Being Valued**

12. I believe I am valued for what I can offer at my workplace	59	63	59	63	54	60	58	62	60	64	38
13. In my workplace, we recognise our successes and innovations	51	65	56	61	46	50	46	50	51	60	32
14. Staff are treated respectfully regardless of their job	57	68	58	66	60	59	55	57	56	59	28

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	Western Sydney LHD	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say	
Respondents	3086	103	261	301	327	338	406	443	408	278	192	
Employee Engagement Index	62	75	61	68	62	61	61	62	62	71	38	

# **Your Line Manager**

15a. recognises and acknowledges when I have done my job well	59	71	61	68	58	62	57	56	59	66	35
15b. treats all staff in my team fairly	56	77	58	64	55	57	52	54	55	65	28
15c. ensures that when issues are raised in the team, they are addressed	58	80	60	67	56	59	53	56	58	64	35
15d. treats me with respect	71	89	77	82	71	73	68	67	71	75	44
16. I receive regular and constructive feedback on my performance	47	61	48	55	48	49	43	42	47	54	26
17. Overall, I have confidence in the decisions made by my line manager	56	83	59	66	55	58	53	52	56	61	29

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	Western Sydney LHI	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	3086	103	261	301	327	338	406	443	408	278	192
Employee Engagement Index	62	75	61	68	62	61	61	62	62	71	38

# **Senior Managers**

18a. are aware of the issues I face in my job	43	64	44	50	41	42	43	43	37	46	29
18b. have a clear direction for the future	38	70	41	44	39	38	36	37	36	40	21
<b>18c.</b> lead by example in creating a positive workplace	38	64	40	48	39	40	38	38	33	37	19
19. There is a positive relationship between senior management and staff in my workplace	36	70	39	45	35	38	33	35	31	36	19
20. Overall, I have confidence in the decisions made by my senior managers	38	68	43	47	36	38	37	38	35	37	19
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	33	64	37	44	32	30	32	35	27	31	15
22. My organisation is making the necessary decisions to meet our future challenges	36	63	40	45	35	38	35	36	30	37	20

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	Western Sydney LHD	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say	
Respondents	3086	103	261	301	327	338	406	443	408	278	192	
Employee Engagement Index	62	75	61	68	62	61	61	62	62	71	38	

#### Communication

23. I am kept well informed about what is happening in my workplace	45	67	52	55	49	46	43	45	42	41	21
24. I have a say in decisions which affect my work	40	48	43	50	40	39	37	38	39	46	20
25. I think it is safe to speak up and challenge the way things are done	44	57	50	55	45	47	41	41	45	48	16
26. Where I work, we share the lessons learnt when mistakes are made	54	77	61	64	52	55	51	52	50	54	34
27a. I am aware of the strategic objectives and direction of the organisation I work for	52	66	57	57	52	52	46	50	53	58	33
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	57	68	62	62	54	61	51	56	55	62	41

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	Western Sydney LHD	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	3086	103	261	301	327	338	406	443	408	278	192
Employee Engagement Index	62	75	61	68	62	61	61	62	62	71	38

# **Training and Development Opportunities**

28. I have received the appropriate training and development to do my job effectively	70	77	72	78	72	72	66	64	68	76	60
29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	71	83	67	74	74	71	72	66	71	74	60
30. I am encouraged to take opportunities to learn new skills and have new experiences	58	76	60	68	64	61	52	54	56	59	39

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	Western Sydney LHD	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	3086	103	261	301	327	338	406	443	408	278	192
Employee Engagement Index	62	75	61	68	62	61	61	62	62	71	38

#### **Work Environment**

31. I have confidence in the processes that my workplace uses to resolve staff conflict	40	60	44	49	40	43	37	38	39	39	20
32. I am able to achieve a healthy work/life balance most of the time	60	75	64	67	61	58	58	57	61	64	40
33. There are mechanisms in place to support me if I experience stress or pressure	43	54	48	50	45	48	41	43	40	46	23
34. Reasonable expectations are placed on staff according to their position	50	74	52	57	50	54	47	48	49	54	25
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	62	78	58	67	63	64	59	63	65	67	43
36. My workplace enables strong professional leadership	45	67	49	54	46	48	43	44	43	46	21

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	Western Sydney LHD	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say
Respondents	3086	103	261	301	327	338	406	443	408	278	192
Employee Engagement Index	62	75	61	68	62	61	61	62	62	71	38

# **Unacceptable Behaviour**

38a. know how to report occurrences of these types of behaviour?	82	72	79	81	82	83	81	80	88	85	81
<b>38b.</b> have confidence that if you report these behaviours they will be responded to appropriately?	39	58	45	40	34	37	37	38	39	46	22

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	Western Sydney LHD	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say	
Respondents	3086	103	261	301	327	338	406	443	408	278	192	
Employee Engagement Index	62	75	61	68	62	61	61	62	62	71	38	

#### **Service Delivery**

39.	My work environment allows me to deliver the best possible services (patient care or support services)	57	70	60	61	55	57	54	57	58	62	33
40.	In my workplace patient safety is at the centre of all decision making	68	78	69	68	67	69	66	69	71	70	49
41.	My team's objectives/ work plans are clearly outlined	62	75	62	69	59	61	60	62	63	67	40
42.	Our objectives/work plans help us to deliver a quality service	61	75	64	67	59	62	59	63	63	64	39
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	49	69	47	55	47	51	48	47	47	54	27

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Age Group	Western Sydney LHD	Less than 25 years	Between 25-29 years	Between 30-34 years	Between 35-39 years	Between 40-44 years	Between 45-49 years	Between 50-54 years	Between 55-59 years	60 or above	Prefer not to say	
Respondents	3086	103	261	301	327	338	406	443	408	278	192	
Employee Engagement Index	62	75	61	68	62	61	61	62	62	71	38	

# **Your Workplace**

44. Overall I am proud to be a part of this workplace	66	81	65	72	69	66	64	65	65	75	40
45. I would recommend my workplace as a good place to work	55	74	56	64	54	55	53	55	52	60	32
46. I feel motivated to contribute more than what is normally required at work	61	81	61	64	60	60	61	61	60	71	35
47. I have a strong sense of belonging to my workplace	60	63	59	66	64	60	59	58	61	70	41
48. Overall I am satisfied to be working here at the present time	62	75	60	70	62	61	61	62	63	71	42
<b>49.</b> Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	51	66	52	55	52	52	48	51	49	58	30
<b>50.</b> There is a positive culture in my workplace	46	71	49	53	44	46	43	43	47	49	23
51. Overall, I believe the culture at my workplace has improved in the last 12 months	36	35	38	42	37	41	35	35	34	37	19

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Australian Aboriginal	Western Sydney LHD	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say
Respondents	3086	40	1	2801	187

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Respondents	3086	40	1	2801	187
Employee Engagement Index	62	56	(r)	64	31

#### **Your Job**

1.	My job makes good use of my skills and abilities	79	75	(r)	81	59
2.	I feel I am able to suggest ideas to improve our ways of doing things	64	70	(r)	67	33
3.	Working here makes me want to do the best job I can	66	65	(r)	69	34
4.	The right amount of approvals are required for routine decisions	47	54	(r)	49	26
5.	I have sufficient control over my work so I can do my job well	60	50	(r)	62	34
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	57	58	(r)	60	25

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Australian Aboriginal	Western Sydney LHE	Australian Aboriginal	Torres Strait Islander	None of the above	Prefer not to say
Respondents	3086	40	1	2801	187
Employee Engagement Index	62	56	(r)	64	31

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7. The people I work with are willing to help each other even if this means doing something outside their usual job	63	62	(r)	65	40
8. In my team we generally acknowledge one another's efforts and achievements	64	60	(r)	66	41
9. People in my team are honest and open	58	60	(r)	60	34
10. My team resolves conflict quickly when it arises	51	50	(r)	52	31
11. Morale is good in my team	47	35	(r)	49	23

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Australian Aboriginal	Western Sydney LHD	Australian Aboriginal Origi	Torres Strait Islander	None of the above	Prefer not to say
Respondents	3086	40	1	2801	187
Employee Engagement Index	62	56	(r)	64	31

#### **Being Valued**

12. I believe I am valued for what I can offer at my workplace	59	50	(r)	60	31
13. In my workplace, we recognise our successes and innovations	51	40	(r)	53	22
14. Staff are treated respectfully regardless of their job	57	40	(r)	60	19

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Australian Aboriginal	Western Sydney LHD	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say
Respondents	3086	40	1	2801	187
Employee Engagement Index	62	56	(r)	64	31

# **Your Line Manager**

15a. recognises and acknowledges when I have done my job well	59	50	(r)	62	23
15b. treats all staff in my team fairly	56	58	(r)	58	22
<b>15c.</b> ensures that when issues are raised in the team, they are addressed	58	55	(r)	60	25
15d. treats me with respect	71	60	(r)	74	36
16. I receive regular and constructive feedback on my performance	47	50	(r)	49	18
17. Overall, I have confidence in the decisions made by my line manager	56	56	(r)	58	20

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Australian Aboriginal	Western Sydney LHD	Australian Aboriginal Origi	Torres Strait Islander	None of the above	Prefer not to say
Respondents	3086	40	1	2801	187
Employee Engagement Index	62	56	(r)	64	31
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### **Senior Managers**

<b>18a.</b> are aware of the issues I face in my job	43	43	(r)	44	26
<b>18b.</b> have a clear direction for the future	38	38	(r)	40	13
<b>18c.</b> lead by example in creating a positive workplace	38	41	(r)	40	12
19. There is a positive relationship between senior management and staff in my workplace	36	30	(r)	38	11
20. Overall, I have confidence in the decisions made by my senior managers	38	35	(r)	40	11
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	33	33	(r)	35	7
22. My organisation is making the necessary decisions to meet our future challenges	36	40	(r)	38	11

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Australian Aboriginal	Western Sydney LHD	Australian Aboriginal	Torres Strait Islander	None of the above	Prefer not to say
Respondents	3086	40	1	2801	187

Respondents	3086	40	1	2801	187
Employee Engagement Index	62	56	(r)	64	31

#### Communication

23. I am kept well informed about what is happening in my workplace	45	50	(r)	47	17
24. I have a say in decisions which affect my work	40	48	(r)	41	15
25. I think it is safe to speak up and challenge the way things are done	44	45	(r)	46	15
26. Where I work, we share the lessons learnt when mistakes are made	54	53	(r)	55	29
27a. I am aware of the strategic objectives and direction of the organisation I work for	52	53	(r)	54	23
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	57	55	(r)	58	31

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Australian Aboriginal	Western Sydney LHD	Australian Aboriginal Origir	Torres Strait Islander	None of the above	Prefer not to say
Respondents	3086	40	1	2801	187
Employee Engagement Index	62	56	(r)	64	31

# **Training and Development Opportunities**

28	. I have received the appropriate training and development to do my job effectively	70	63	(r)	71	52	
29	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	71	55	(r)	72	53	
30	. I am encouraged to take opportunities to learn new skills and have new experiences	58	45	(r)	60	30	

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Australian Aboriginal	Western Sydney LHD	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say
Respondents	3086	40	1	2801	187
Employee Engagement Index	62	56	(r)	64	31

#### **Work Environment**

31. I have confidence in the processes that my workplace uses to resolve staff conflict	40	43	(r)	42	18
32. I am able to achieve a healthy work/life balance most of the time	60	60	(r)	62	36
33. There are mechanisms in place to support me if I experience stress or pressure	43	50	(r)	45	17
34. Reasonable expectations are placed on staff according to their position	50	49	(r)	52	19
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	62	48	(r)	65	33
36. My workplace enables strong professional leadership	45	35	(r)	47	19

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents



### **Unacceptable Behaviour**

38a. know how to report occurrences of these types of behaviour?	82	82	(r)	82	81
38b. have confidence that if you report these behaviours they will be responded to appropriately?	39	48	(r)	40	19

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Anstralian Aboriginal  None of the al
Respondents 3086 40 1 2801 18

	_	-			
Respondents	3086	40	1	2801	187
Employee Engagement Index	62	56	(r)	64	31

# **Service Delivery**

39.	My work environment allows me to deliver the best possible services (patient care or support services)	57	51	(r)	59	27
40.	In my workplace patient safety is at the centre of all decision making	68	64	(r)	70	41
41.	My team's objectives/ work plans are clearly outlined	62	56	(r)	64	33
42.	Our objectives/work plans help us to deliver a quality service	61	54	(r)	64	34
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	49	46	(r)	50	24

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Australian Aboriginal	Western Sydney LHD	Australian Aboriginal Origin	Torres Strait Islander	None of the above	Prefer not to say
Respondents	3086	40	1	2801	187
Employee Engagement Index	62	56	(r)	64	31

# **Your Workplace**

44. Overall I am proud to be a part of this workplace	66	59	(r)	68	32
45. I would recommend my workplace as a good place to work	55	46	(r)	57	25
46. I feel motivated to contribute more than what is normally required at work	61	64	(r)	63	30
47. I have a strong sense of belonging to my workplace	60	53	(r)	62	33
48. Overall I am satisfied to be working here at the present time	62	51	(r)	65	32
49. Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	51	41	(r)	53	25
50. There is a positive culture in my workplace	46	34	(r)	48	16
51. Overall, I believe the culture at my workplace has improved in the last 12 months	36	33	(r)	37	10

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Disability	Western Sydney LHE	Yes	o Z	Prefer not to say
Respondents	3086	67	2855	114
Employee Engagement Index	62	51	64	27

## **Your Job**

1.	My job makes good use of my skills and abilities	79	66	80	62
2.	I feel I am able to suggest ideas to improve our ways of doing things	64	55	66	29
3.	Working here makes me want to do the best job I can	66	54	68	29
4.	The right amount of approvals are required for routine decisions	47	36	49	24
5.	I have sufficient control over my work so I can do my job well	60	52	61	28
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	57	43	59	20

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

51 64 27

(r) Where group has less than 10 respondents

	tern Sydney LHD			er not to say	
Disability	Western	Yes	8 8	Prefer	
Respondents	3086	67	2855	114	

## **Your Team**

7. The people I work with are will outside their usual job	lling to help each other even if this means doing something	63	50	65	41
8. In my team we generally ackn	nowledge one another's efforts and achievements	64	62	65	41
9. People in my team are honest	t and open	58	49	60	32
10. My team resolves conflict quic	ckly when it arises	51	46	52	28
11. Morale is good in my team		47	40	48	19

Employee Engagement Index

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Disability	Western Sydney LHE	Yes	o Z	Prefer not to say	
Respondents	3086	67	2855	114	
Employee Engagement Index	62	51	64	27	

## **Being Valued**

12. I believe I am valued for what I can offer at my workplace	59	38	60	34
13. In my workplace, we recognise our successes and innovations	51	37	53	24
14. Staff are treated respectfully regardless of their job	57	43	59	19

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Disability	Western Sydney LHD	Yes	o Z	Prefer not to say
Respondents	3086	67	2855	114
Employee Engagement Index	62	51	64	27

## **Your Line Manager**

15a. recognises and acknowledges when I have done my job well	59	47	61	25
15b. treats all staff in my team fairly	56	45	57	22
15c. ensures that when issues are raised in the team, they are addressed	58	39	60	25
15d. treats me with respect	71	58	73	37
16. I receive regular and constructive feedback on my performance	47	33	48	18
17. Overall, I have confidence in the decisions made by my line manager	56	42	58	19

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Disability	Western Sydney LHD	Yes	ON	Prefer not to say
Respondents	3086	67	2855	114
Employee Engagement Index	62	51	64	27

## **Senior Managers**

<b>18a.</b> are aware of the issues I face in my job	43	35	44	24
18b. have a clear direction for the future	38	21	40	16
18c. lead by example in creating a positive workplace	38	26	40	14
19. There is a positive relationship between senior management and staff in my workplace	36	29	37	16
20. Overall, I have confidence in the decisions made by my senior managers	38	34	39	15
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	33	23	34	11
22. My organisation is making the necessary decisions to meet our future challenges	36	27	37	13

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Disability	Western Sydney LHD	Yes	°Z	Prefer not to say
Respondents	3086	67	2855	114
Employee Engagement Index	62	51	64	27

## Communication

23. I am kept well informed about what is happening in my workplace	45	33	47	12
24. I have a say in decisions which affect my work	40	29	41	16
25. I think it is safe to speak up and challenge the way things are done	44	30	46	14
26. Where I work, we share the lessons learnt when mistakes are made	54	40	55	31
27a. I am aware of the strategic objectives and direction of the organisation I work for	52	32	53	23
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	57	43	58	31

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Disability	Western Sydney LHD	Yes	O Z	Prefer not to say	
Respondents	3086	67	2855	114	
Employee Engagement Index	62	51	64	27	

## **Training and Development Opportunities**

28.	I have received the appropriate training and development to do my job effectively	70	57	71	50
29.	I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	71	68	72	42
30.	I am encouraged to take opportunities to learn new skills and have new experiences	58	43	59	31

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Disability	Western Sydney LHD	Yes	ON	Prefer not to say
Respondents	3086	67	2855	114
Employee Engagement Index	62	51	64	27

## **Work Environment**

31. I have confidence in the processes that my workplace uses to resolve staff conflict	40	32	41	15
32. I am able to achieve a healthy work/life balance most of the time	60	42	61	35
33. There are mechanisms in place to support me if I experience stress or pressure	43	29	45	15
34. Reasonable expectations are placed on staff according to their position	50	29	52	20
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	62	49	64	29
36. My workplace enables strong professional leadership	45	27	47	17

This section shows the % positive scores for different demographic groups within your Business Unit.

Key

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents



## **Unacceptable Behaviour**

38a. know how to report occurrences of these types of behaviour?	82	80	82	82
<b>38b.</b> have confidence that if you report these behaviours they will be responded to appropriately?	39	21	40	19

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Disability	Western Sydney LHD	Yes	NO	Prefer not to say
Respondents	3086	67	2855	114
Employee Engagement Index	62	51	64	27

## **Service Delivery**

39.	My work environment allows me to deliver the best possible services (patient care or support services)	57	30	59	26
40.	In my workplace patient safety is at the centre of all decision making	68	52	69	37
41.	My team's objectives/ work plans are clearly outlined	62	43	63	32
42.	Our objectives/work plans help us to deliver a quality service	61	38	63	31
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	49	26	50	24

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Disabilit	Western Sydney LHD	Yes	ON	Prefer not to say	
Respondent	s 3086	67	2855	114	
Employee Engagement Inde	x 62	51	64	27	

## **Your Workplace**

44. Overall I am proud to be a part of this workplace	66	49	68	28
45. I would recommend my workplace as a good place to work	55	34	57	21
46. I feel motivated to contribute more than what is normally required at work	61	56	62	26
47. I have a strong sense of belonging to my workplace	60	56	62	27
48. Overall I am satisfied to be working here at the present time	62	56	64	29
<b>49.</b> Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	51	41	52	20
50. There is a positive culture in my workplace	46	38	47	10
51. Overall, I believe the culture at my workplace has improved in the last 12 months	36	28	37	7

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Western Sydney LHD **English Speaking Background** Respondents 3086 2061 831 144 Employee Engagement Index 62 62 68 27

## **Your Job**

1.	My job makes good use of my skills and abilities	79	80	82	59
2.	I feel I am able to suggest ideas to improve our ways of doing things	64	66	67	27
3.	Working here makes me want to do the best job I can	66	67	71	29
4.	The right amount of approvals are required for routine decisions	47	43	63	25
5.	I have sufficient control over my work so I can do my job well	60	60	65	30
6.	At my workplace I am able to positively influence the way we do things at work, including how we work with each other and how we behave	57	59	60	22

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

English Speaking Background	Wes	Yes	S <sub>o</sub>	Pref
Respondents	3086	2061	831	144
Employee Engagement Index	62	62	68	27

## **Your Team**

7.	The people I work with are willing to help each other even if this means doing something outside their usual job	63	66	61	39
8.	In my team we generally acknowledge one another's efforts and achievements	64	66	64	38
9.	People in my team are honest and open	58	61	57	31
10.	My team resolves conflict quickly when it arises	51	51	54	28
11.	Morale is good in my team	47	46	53	21

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Western Sydney LHD **English Speaking Background** Respondents 3086 2061 831 144 Employee Engagement Index 62 62 68 27

## **Being Valued**

12. I believe I am valued for what I can offer at my workplace	59	58	66	30
13. In my workplace, we recognise our successes and innovations	51	51	56	19
14. Staff are treated respectfully regardless of their job	57	57	62	17

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Western Sydney LHD **English Speaking Background** Respondents 3086 2061 831 144 Employee Engagement Index 62 62 68 27

## **Your Line Manager**

15a. recognises and acknowledges when I have done my job well	59	60	63	21
15b. treats all staff in my team fairly	56	57	59	21
15c. ensures that when issues are raised in the team, they are addressed	58	59	61	27
15d. treats me with respect	71	73	74	32
16. I receive regular and constructive feedback on my performance	47	46	52	18
17. Overall, I have confidence in the decisions made by my line manager	56	57	60	20

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

# English Speaking Background

English Speaking Background	Wes	Yes	Š	Pre
Respondents	3086	2061	831	144
Employee Engagement Index	62	62	68	27

## **Senior Managers**

<b>18a.</b> are aware of the issues I face in my job	43	42	49	24
18b. have a clear direction for the future	38	38	44	15
18c. lead by example in creating a positive workplace	38	37	46	17
19. There is a positive relationship between senior management and staff in my workplace	36	34	44	16
20. Overall, I have confidence in the decisions made by my senior managers	38	37	45	14
21. Senior managers in my organisation are honest, open and transparent in their dealings with staff	33	32	41	11
22. My organisation is making the necessary decisions to meet our future challenges	36	35	44	12

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

## English Speaking Background

English Speaking Background	W	, e	8	Pre	
Respondents	3086	2061	831	144	
Employee Engagement Index	62	62	68	27	

## Communication

23. I am kept well informed about what is happening in my workplace	45	44	54	16
24. I have a say in decisions which affect my work	40	39	46	14
25. I think it is safe to speak up and challenge the way things are done	44	45	50	13
26. Where I work, we share the lessons learnt when mistakes are made	54	53	60	29
27a. I am aware of the strategic objectives and direction of the organisation I work for	52	50	60	29
27b. I am aware of how my work contributes to the overall strategic objectives of my organisation	57	55	66	36

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

# **English Speaking Background**

## **Training and Development Opportunities**

28. I have received the appropriate training and development to do my job effectively	70	70	73	51
29. I am given the opportunity to complete my annual mandatory training requirements e.g. Fire safety, DETECT (Between the Flags) as a part of my every day work	71	69	79	53
30. I am encouraged to take opportunities to learn new skills and have new experiences	58	57	65	32

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

## English Speaking Background

English Speaking Background	*	≽	Š	Pre
Respondents	3086	2061	831	144
Employee Engagement Index	62	62	68	27

## **Work Environment**

31. I have confidence in the processes that my workplace uses to resolve staff conflict	40	38	50	14
32. I am able to achieve a healthy work/life balance most of the time	60	61	63	33
33. There are mechanisms in place to support me if I experience stress or pressure	43	44	48	14
34. Reasonable expectations are placed on staff according to their position	50	50	58	17
35. My workplace is proactive in minimising potential violence/ abuse from patients or visitors	62	63	68	30
36. My workplace enables strong professional leadership	45	44	53	18

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents



 English Speaking Background
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 2061
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 144

 Employee Engagement Index
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 27

## **Unacceptable Behaviour**

<b>38a.</b> know how to report occurrences of these types of behaviour?	82	84	79	78
<b>38b.</b> have confidence that if you report these behaviours they will be responded to appropriately?	39	39	42	17

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

# **English Speaking Background**

Western Sydney LHD Respondents 3086 2061 831 144 Employee Engagement Index 62 62 68 27

## **Service Delivery**

39.	My work environment allows me to deliver the best possible services (patient care or support services)	57	55	66	26
40.	In my workplace patient safety is at the centre of all decision making	68	66	77	45
41.	My team's objectives/ work plans are clearly outlined	62	61	68	35
42.	Our objectives/work plans help us to deliver a quality service	61	60	69	37
43.	At my workplace there is a good balance between delivering services and monitoring service delivery	49	47	58	24

At least 1 percentage points greater than overall score

At least 1 percentage points less than overall score

(r) Where group has less than 10 respondents

Western Sydney LHD **English Speaking Background** Respondents 3086 2061 831 144 Employee Engagement Index 62 62 68 27

## **Your Workplace**

44. Overall I am proud to be a part of this workplace	66	66	72	28
45. I would recommend my workplace as a good place to work	55	54	64	21
46. I feel motivated to contribute more than what is normally required at work	61	62	66	24
47. I have a strong sense of belonging to my workplace	60	60	68	32
48. Overall I am satisfied to be working here at the present time	62	62	68	27
<b>49.</b> Staff in my workplace demonstrate the CORE Values of the organisation through their behaviour	51	51	56	22
50. There is a positive culture in my workplace	46	44	55	16
51. Overall, I believe the culture at my workplace has improved in the last 12 months	36	33	48	12

# Guide to this Report

### Methodology

The YourSay survey was delivered as an online and paper based survey to meet the operational needs of a workforce that operates 24 hours a day, 7 days a week.

### **Questionnaire design**

The questionnaire was designed by ORC International in conjunction with the NSW Health workplace culture project team, the Department of Health Workplace Culture Survey Reference Group and Chief Executives of all NSW Health organisations. The questionnaire was designed to be succinct and provide actionable results to help inform the organisation and highlight areas for improvement.

### **Data Collection**

The survey used an online methodology with all staff invited to participate however, paper copies of the survey were also made available. All staff were given the opportunity to complete the survey between 30th March to 24th April 2015. Paper surveys were accepted until the 1st of May 2015. ORC International set up and hosted the online survey. Respondents were asked to put in a user name and password unique to them in order to enable the respondent to leave and return the survey.

### **Comparative data**

Comparative data is the average % positive score achieved from all NSW Health organisations that participated in the 2013 Workplace Survey.

#### Results

Where results are shown as positive percentages (% Positive), these are calculated by adding together positive responses ("Strongly Agree" + "Agree") and dividing by the number of respondents which answered the question. Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Therefore in some instances, results may not total 100%.

### **Anonymity**

It is ORC International's practice not to allow the breakdown of groups to the extent where the anonymity of individuals may be compromised. Results for teams with less than ten will not receive an individual report. However, their data will still contribute to the scores for their group and the organisation overall. Summary responses for each question by demographic data is not provided where there are less than fifty respondents from each demographic.

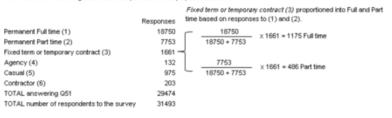
#### **Confidence Intervals**

Confidence intervals have been calculated on the total facility responses (within a 5% error rating). If the CI is less than 5% these responses are a representative sample of this facility population. If the CI is greater than 5% these responses are a snapshot of the views of staff at this facility, as opposed to being a representative sample.

### Rounding

The Estimated Response Rate quoted in this report is an estimate only, based on Full Time Equivalent (FTE) staff as at April 2015. This figure does not include contractors, agency staff and volunteers, nor does it account for staff on secondment or extended leave, hence the estimated response rate is not accurate. The final estimated response rates have been weighted to account for our part-time and temporary staff. The proportion of Full time and Part time staff have been taken from those who responded to "Q5. Which of the following best describes your current employment status?" A Part-time respondent has been weighted by 0.33 (i.e. they are assumed to work one in three days).

Q5. Which of the following best describes your current employment status?



Total estimated Full time responses as a proportion of all respondents to the survey

$$\frac{1850 + 1175}{29474} \times 31493 = 21290$$
 Estimated Full Time responses

Total estimated Part time responses as a proportion of all respondents to the survey.

Estimated response rate based on an FTE value of 94882.6 and weighting estimated rumber of Part time responses by 0.33.

# **Action Planning**

Asking our employees for their feedback is the first step towards improving the employee experience. The next step is to implement changes. Please use the information in this report to help decide what you and your team need to change.

This simple form is one way you can record the actions and changes you plan to make within your team.

Top 3 areas to focus on		Celebrate! What three things are working well?	
		1	
		2	
		3	
What	How	Who	When
needs to be improved?	will this be achieved?	is going to make this happen?	will this be achieved?
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